

FY2012 ADOPTED BUDGET

JULY 1, 2011 - JUNE 30, 2012

Adopted June 27, 2011

City of DeKalb - Organizational Chart City Clerk's Office Legislative Department 1 Mayor (PT) 1 City Clerk 1 Deputy City Clerk (PT) 7 Council Members (PT) 1 Band Director (PT) Legal Department 1 Assistant City Attorney (Vacant) 1 Legal Assistant/Liability City Manager's Office 1 Executive Secretary 1 City Manager **Administrative Services Police Department** Department of Public Works Fire Department Department Administration Division Administration Division Building-Engineering-Transportation Administration Division Administration Division 1 Director 1 Chief Division 1 Chief 1 Assistant City Manager 1 Administrative Assistant 1 Assistant Chief (Vacant) 1 Assistant Director 1 Mgmt. Analyst/HR Coordinator 1 Lieutenant 1 Administrative Assistant 1 Administrative Associate 1 Sergeant 1 Intern (PT) 1 Project Implementation Engineer 1 Administrative Asst. Airport Division 1 Building Supervisor 1 Office Associate I 1 Assistant Director/Manager 1 Building Inspector II 1 CSO (PT) 1 Airport Maintenance (PT) 1 Building Inspector II - Plumbing 4 Line Service (PT) 1 Transportation Planner Operations Division Finance/Purchasing Division 4 Battalion Chiefs 1 DSATS Intern (PT) 1 Finance/Purchasing Director 3 Captains 1 Comptroller/Treasurer Investigations Division 10 Lieutenants (1 Vacant) 2 Account Technician III 1 Lieutenant Planning & Development 34 Firefighters 1 Account Technician II 1 Sergeant Division 3 Account Technician I 10 Officers 1 Economic Development Operations-Maintenance-Utilities Coordinator **Division** 1 Principal Planner 2 Assistant Directors 1 Neighborhood Program 1 Administrative Associate Specialist/CDBG Coordinator Communications Division Information & Technology Division 1 Operations/Maint Section Manager 1 Sergeant 1 Director 1 Water Technician 10 Telecommunicators 3 Info. & Tech. Technicians 5 Skilled Maintenance 3 Telecommunicators (PT) 9 Crew Leader/Technicians 10 Maintenance 2 CBD Street Maintenance (PT) Patrol Division 1 Lieutenant 6 Sergeants 4 Corporals 33 Officers

2 CSO (PT) 19 Crossing Guards (PT)

Table of Contents FY2012 Annual Budget

July 1, 2011 - June 30, 2012

| Elected Officials/Appointed Officials | 1 |
|---------------------------------------|------------|
| Vision Statement | 2 |
| FY2012 Strategic & Operational Goals | 3 |
| Budget Summary - All Funds | 14 |
| Revenues by Category | 1 <i>7</i> |
| Expenditures by Category | 18 |
| Fund Balance Summary | 19 |
| Property Tax Summary | 20 |
| GENERAL FUND | |
| General Fund Overview | 22 |
| Summary of Revenues & Expenditures | 27 |
| Departments: | |
| Legislative | 34 |
| Mayor & Council | 36 |
| Municipal Band | 37 |
| City Clerk | 39 |
| Administrative Services | 41 |
| City Manager's Office | 45 |
| Information & Techology Division | 47 |
| Financial Services Division | 48 |
| Legal | 49 |
| Police | 51 |
| Administration | 56 |

| Patrol Services | 57 |
|--|----------|
| Communications | 58 |
| Criminal Investigations | 59 |
| Fire | 61 |
| Administration | 64 |
| Operations | 65 |
| Public Works | 67 |
| Administration | 78 |
| Facilities Street Division | 79 80 |
| Planning & Economic Development Division | 82 |
| Building/Engineering/Transportation Division | 83 |
| Water Division | 87 |
| Airport Division | 91 |
| Development Services Fund | 93 |
| General Fund Support | 97 |
| Special Funds: | |
| Economic Development Fund (Fund 46) | 100 |
| Refuse & Recycling Fund (Fund 47) | 103 |
| Transportation Fund (Fund 61) | 105 |
| Motor Fuel Tax Fund (Fund 62) | 111 |
| Central Area Tax Increment Finance District Fund (Fund 63) | 115 |
| Tax Increment Finance District Fund No. 2 (Fund 66) | 120 |
| Housing Rehabilitation Fund (Fund 67) | 122 |
| Community Development Block Grant Fund (Fund 72) | 124 |
| Special Service Area Funds (Funds 81 - 82 - 83) | 128 |
| Foreign Fire Insurance Tax Fund (Fund 94) | 134 |
| Capital Funds | |
| Capital Projects Fund (Fund 32) | 140 |
| Public Safety Building Fund (Fund 33) | 142 |
| Fleet Replacement Fund (Fund 34) | 144 |
| Equipment Fund (Fund 35) | 146 |
| County Home TIF District No. 4 (Fund 71) | 148 |
| , | 140 |
| Internal Service Funds | |
| Self-Funded Insurances (Funds 25 - 26 - 27) | 150 |
| Bond & Note Funds | |

| General Fund Debt Service (Fund 220) | 160 |
|---|-----|
| TIF Debt Service Fund (Fund 225) | 161 |
| Fiduciary & Component Unit Funds | |
| Police & Fire Pension Funds (Funds 93 - 95) | 162 |
| DeKalb Library Fund (Fund 99) | 166 |
| Five Year Financial Plan | 170 |
| Five Year Capital Plan | 178 |
| Five Year Staffing Plan | 196 |
| Employee Benefits | 202 |
| Financial Policies | 206 |

Elected Officials/Terms of Office

| Kris Povlsen | Mayor | 2009-2013 |
|------------------|-------------------|-----------|
| David Jacobson | Alderman – Ward 1 | 2011-2015 |
| Tom Teresinski | Alderman – Ward 2 | 2009-2013 |
| Kristen Lash | Alderman – Ward 3 | 2011-2015 |
| Brendon Gallaher | Alderman – Ward 4 | 2009-2013 |
| Ronald Naylor | Alderman – Ward 5 | 2011-2015 |
| David Baker | Alderman – Ward 6 | 2009-2013 |
| Monica O'Leary | Alderman – Ward 7 | 2011-2015 |
| Steve Kapitan | City Clerk | 2009-2013 |

Appointed Officials

Mark Biernacki, City Manager
Rudy Espiritu, Assistant City Manager
William Feithen, Police Chief
Bruce Harrison, Fire Chief
Joel Maurer, City Engineer
TJ Moore, Public Works Director
Laura Pisarcik, Finance Director

City of DeKalb, Illinois FY2012 Strategic & Operational Goals

2025 Vision Statement

"The City of DeKalb is an urban community with a vital industrial and commercial base placed in a rural setting. Home to Northern Illinois University, it is an integral part of the larger metropolitan area. Its downtown is the heart of the community, playing host to numerous events and providing unique dining, shopping and entertainment alternatives. Its diverse neighborhoods offer a variety of housing options to residents of different economic, ethnic, and lifestyle backgrounds. Its highly educated workforce finds plentiful opportunity for fulfilling work. The community offers a high quality of life with excellent city services, easy mobility around the community, and access to cultural, sports and educational activities. Its residents are proud to call DeKalb home."

FY2012 Strategic Goals

Goal 1. Enhance Public Safety for Our Community and Our Residents

- A. Continue to maintain DeKalb as a safe community for its citizens
 - Continue working closely with various groups (Chamber, Renew, neighborhood watch groups, etc.) to promote and secure safe neighborhoods and a downtown environment.
 - Install security cameras in strategically located public places in selected neighborhoods and downtown
 - Continue deployment of portable truck scales in downtown area
 - Continue federal traffic safety enforcement grant
 - Decrease gang involvement and presence in the community's neighborhoods
 - Expand computerized gang intelligence file
 - Continue to formalize procedure for sharing gang intelligence with other departments.
 - Increase gang awareness presentations
 - Obtain additional grant monies from Illinois Liquor Commission to continue tobacco compliance checks
 - Seek grant assistance to fund completion of missing sidewalks or bikepaths for pedestrian safety such as for Bethany Road, Fairview Drive $(1^{st} 4^{th})$ and Eden's Garden
 - Seek grants for mandated street sign reflectivity upgrade for improved nighttime safety
 - Develop technology and devices for public information sharing
 - Develop public safety performance measures
- B. Continue to promote and provide opportunities for public education and awareness
 - Continue presentations on fraud and scam to community
 - Consider adopting a business registration program to improve our emergency response contact information
 - Seek opportunity to provide life safety education information to the community in a cost effective manner
 - Expand the use of the City's website for distributing public information
- C. Maintain fire safety, fire prevention, and other zoning/housing code programs
 - Continue to inspect all rooming houses, restaurants, gas stations, and places of assembly.
 - Re-examine the need for a rental housing licensing and inspection program
 - Participate in a crime free housing program
 - Re-examine the need for the nuisance property abatement ordinance
 - Support the Install, Inspect, Protect Campaign with smoke detector replacement program to ensure that every residence in the City of DeKalb has a working smoke detector

- Assess fire sprinkler and sprinkler application in the community
- Create hotel/motel inspection and licensing program
- D. Encourage community policies and practices
 - Reinstitute the citizen's fire and police academy efforts as funding and staffing allow
 - Continue the take-home-squad-car program and expand as funding is available
 - Encourage "Neighborhood Watch" programs
 - Participate in the annual community block party at Hopkins Park
- E. Continue to strengthen community relationships, citizen contacts and other positive interaction.
 - Continued to provide training for Resident Assistants at NIU.
 - Continue to maintain police foot patrol, motorcycle patrol and bike patrols in residential areas and increase where possible
 - Continue Incident Management Team as inter-operational platform for agency information sharing
 - Consider Public Safety focus meetings with community
- F. Maintain positive intergovernmental and City/University relations
 - Implement an on-going and coordinated effort at co-policing the university area with NIU PD
 - Monitor and enhance contractual relationships on fire and EMS services with NIU
 - Support Communiversity Incident Management Team
 - Maintain positive relationship with NIU athletics and participate in crime prevention education and career education with athletic recruits
- G. Promptly respond to the public's call for service
 - Improve response times for police calls, fire suppression and EMS delivery
 - Seek funding for PSAP/911 next generation upgrade
 - Find funding avenue for public safety radio operations and interoperability
 - Effectively staff for increasing call volume and consistent clustering of calls
 - Seek alternative service delivery systems that keep citizens safe but does so in a more costeffective and efficient manner
- H. Continue to pursue partnerships within the community and region to enhance the service level to our citizens.
 - Continue participation in multi-cultural and school safety committees
 - Maintain the two school resource officer program in high school and middle schools
 - Continue to partner with Target Corporation to promote National Night Out
 - Evaluate further Public Safety opportunities to facilitate communication and information sharing with community

- I. Enhance the level of training using resources available through state and federal funds to reduce local costs.
 - Continue training dedicated to the National Incident Management System and Homeland Security initiatives
 - Continue to seek support and networking regionally to maintain state Hazardous Materials and Technical Rescue teams
 - Seek funding for training for Aircraft Rescue Fire Fighting through a grant from the Department of Homeland Security/U.S. Fire Administration/Federal Aviation Administration
 - Develop a network in the region to support MABAS statewide team
 - Seek interoperable communication funds for local and regional application
 - Continue to seek funding for rail safety education, training and enforcement through the Public Education and Enforcement Research Study (PEERS) from the Illinois Commerce Commission and Federal Railroad Administration

Goal 2. Enhance Communications and Relationships with our Residents, our Community Partners, and the City's Employees

- A. Regularly communicate the range of City services, issues, policies, and programs and the challenges of delivering the same
 - Develop a communication strategy to educate the community about the City's programs and policies
 - Integrate and publish the City's strategic goals in all promotional materials, brochures, posters, etc
 - Continue web site improvement and user-friendliness
 - Establish a speaker's bureau where staff members make presentations to various interest groups on a rotating basis
 - Produce new public service announcements and videos (water quality, waste disposal sites, code enforcement, etc.)
 - Increase public information and outreach through brochures, neighborhood meetings, public forums, newsletters, and the City's website
 - Provide opportunities to educate employees and the public about these programs that may be complex in nature or projects for which the long range benefits to the community may be difficult to understand (i.e., TIF, airport, etc.)
 - Promote City services through enhanced use of cable outlet, City website and e-newsletter
 - Consider the recruitment and hiring of a communications manager

- B. Maintain and enhance City services while recognizing and communicating the real financial constraints on the city government
 - Regularly educate the public and the City's employees about financial challenges and constraints
 - Re-institute the "neighborhood coffee" program to bring the City to the citizens and their neighborhoods to discuss city issues and programs
 - Communicate the consequences of financial decisions to the public and City employees
 - Create a strong and consistent communication program between City staff and Council members
 - Determine Human Services funding levels
- C. Maintain professional, well-trained staff and sufficient staffing levels but do so within the existing financial constraints and limitations
 - Maintain a standard of excellence for city personnel through retention and recruitment policies and practices
 - Maintain and monitor a competitive compensation and benefit systems and adjust accordingly
 - Maintain an effective performance award compensation system.
 - Adopt and fund an effective succession planning process
 - Adequately fund staff training and professional development
 - Look at programs and alternative service delivery systems to efficiently utilize existing staff resources
 - Conduct regular customer service training for all employees
 - Work with union leadership to enact fair and reasonable terms and conditions within future collective bargaining agreements
 - Consider training/seminars for City Council members on the City Manager form of government
 - Better distinguish roles and responsibilities between staff and Council on policy making versus daily operations
- D. Utilize the Citizen's Community Enhancement Commission to communicate and promote projects, programs and other City initiatives
 - Continue to publish a community –wide e-newsletter
 - Implement the City logo city-wide
 - Continue to enhance the City's web site
 - Explore the use of the new social media to assist in communicating city issues
 - Continue the Yards of Distinction and Lights of Distinction awards program
 - Regularly survey community residents to assess their opinions on quality of life and City services

- E. Promote public trust and credibility in all City operations and practices
 - Maintain a high level of support and trust from the community by being involved in the community
 - Monitor the public's expectations for quality service delivery
 - Develop mutual understanding, trust, and positive public perceptions of the City and its operations
 - Create accountability systems such as policy, procedure and audit reviews
 - Assure fair, honest, open and responsive approach to community needs
 - Provide public education opportunities such as "ride-alongs," police and fire station tours, classroom presentations, and related activities

Goal 3. Improve Community Appearance, Neighborhood Vitality, and Quality Housing

- A. Enhance the value, appearance, and vitality of our community's neighborhoods
 - Continue to improve, expand, and provide financing for adequate property maintenance enforcement
 - Enforce housing occupancy and property maintenance codes
 - Maintain and expand cooperative neighborhood improvement programs (NIU Cares day, NICE program, Adopt-a-street, Adopt-a-Neighborhood, etc.)
 - Create a neighborhood improvement grant program in selected areas of the city
 - Re-examine and implement a rental housing licensing and inspection program
 - Participate in a crime free housing program with area landlords and property owners
 - Continue Administrative Hearing Officer Program
 - Regularly prepare reports on property maintenance activities
 - Build on the value of historic districts and neighborhoods with an initial focus on the 5th
 Ward North Historic District
 - Continue brownfield assessments and remediation programs
 - Institute a rooming house conversion pilot program
 - Redevelop and/or rehabilitate dilapidated and run down properties
 - Expand neighborhood planning and housing rehabilitation programs
 - Continue alley and sidewalk programs
 - Control stormwater and flooding issues (i.e. Dodge/Orr Farm, Pleasant Street, Dawn/David area, etc.)
 - Reinstitute homeowner assistance programs as funds allow for sanitary service repair assistance, small drainage project upgrade, sump pump drainage improvement, parkway tree replacement, and sidewalk repair assistance
 - Assess the appropriateness of a City-wide refuse toter program

- B. Encourage the development of high quality housing and residential subdivisions
 - Promote higher design criteria and raise the bar on the aesthetic and functional standards of development
 - Encourage residential development that provides balance to the types and prices of our existing housing stock
 - Encourage owner-occupied housing to better balance the owner/rental imbalance that exists
 - Ensure all new housing growth pays for itself and does not impose a disproportionate burden on our taxing district partners
 - Require high quality housing construction and design standards
 - Maintain and keep safe our affordable housing stock but refrain from adding to the supply until an appropriate housing balance is achieved
 - Adopt the code for "Existing Buildings" to encourage rehabs
 - Promote quality and sustainable development
 - Investigate licensing of general contractors
 - Encourage the use of alternative energy sources
 - Implement new design standards to pursue energy conservation best practices
- C. Continue to enhance the downtown and our entryway corridors with appropriate aesthetic and image enhancing projects and programs
 - Continue to improve the pedestrian and aesthetic environment with the Downtown area
 - Complete remaining public improvements in the downtown and regularly maintain them
 - Support Re:New DeKalb and its various programs
 - Install a parking "Way Finding" system
 - Market city owned vacant parcels for uses that complement the mix and growing vitality of the downtown
 - Create and adopt design regulation and guidelines for future downtown buildings and additions
 - Install a parking "Way Finding" system
 - Market city owned vacant parcels for uses that complement the mix and growing vitality of the downtown
 - Create and adopt design regulation and guidelines for future downtown buildings and additions
 - Continue Architectural Improvement Programs
 - Improve the image of the City entryway corridors, particularly East Lincoln Highway and South Fourth Street
 - Encourage the addition of more trees and other landscaping features along the corridors
 - Develop a business development plan for the re-utilization of downtown properties

- D. Regularly improve streets, maintain viable transportation alternatives, and control traffic to reasonable levels and locations
- Enhance and expand the public's mobility and transportation options
- Continue participation with the DeKalb Sycamore Area Transportation Study
- Update the bicycle/pedestrian path plan
- Promote the construction of additional bike trails and lanes
- Implement effective access management strategies along corridors
- Reduce truck traffic and redirect to more appropriate streets and corridors
- Measure truck traffic volume and patterns and react accordingly
- Continue the Neighborhood Services Committee's review and recommendations on neighborhood traffic issues and control measures
- Improve neighborhood streets on an on-going basis
- Leverage State and Federal funds to improve our major roads and streets to accommodate our growing city
- Seek ways to eliminate reliance on state MFT funds to pay for operational activities such as purchase of deicing materials, street lighting and energy costs, etc.

Goal 4. Ensure a Financially Stable and Sustainable City Government

A. Enhance financial policies and programs

- Maintain the strategic financial plan and update as may be necessary
- Regularly administer financial and budget policies and modify as necessary
- Regularly assess all revenue sources and expenditure needs and modify where necessary
- Review financial and budget policies and modify when necessary
- Create and maintain a sustainable fund balance
- Maintain the City's Aa2 bond rating
- Continue to report on a quarterly basis the status of the municipal budget and identify trends, concerns and issues
- Regularly assess the financial implications of all decisions, programs, initiatives, and incentives
- Address the long-term liability of post-retirement health care and pensions
- Develop and finance a risk management strategy and program
- Create a core/non-core prioritization exercise
- Leverage local resources to obtain federal and state grant funding wherever feasible
- Ensure the accurate and prompt collection of revenues, consider spot audits
- Re-examine tax rates regularly
- Examine ways in which the City can become less sales tax reliant
- Adopt cost recovery fees for delivery of police and fire services

- B. Maintain cost effective and efficient delivery of city services
 - Reduce costs without reducing services
 - Examine the effectiveness and utility of all the boards and commissions and make adjustments if necessary
 - Examine the possibility of regionalizing the airport
 - Prepare a marketing and business plan for the airport
 - Look at consolidating services, co-sourcing, and/or resource sharing with other area taxing districts
 - Outsource/privatize city services where feasible and practical
 - Evaluate service delivery models to best meet the needs of the citizens of DeKalb with the available resources
 - Reduce planned non-essential overtime
- C. Adequately provide and maintain public buildings and infrastructure
 - Secure adequate resources and revenues to finance capital improvements and public infrastructure project
 - Consider restructuring general fund debt to help in financing some of these improvements
 - Regularly update the 5 year financial and capital improvement plans
 - Develop a long-range facility plan for the City
 - Secure funding to overcome deficiencies and inadequate physical space for the Police Station and City Hall
 - Provide a positive return on investment for public infrastructure outlays and capital expenditures
- D. Adequately finance fleet and equipment replacement and maintenance
 - Create and annually fund an equipment and vehicle replacement fund
 - Consider alternative funding sources with proceeds dedicated to vehicles and equipment
 - Seek funding for replacement of ladder truck through a grant from the Department of Homeland Security/U.S. Fire Administration

Goal 5. Increase Economic Growth and Further Diversify the Tax Base

- A. Promote and attract development that furthers the diversification of the tax base
 - Promote the development of new commercial and industrial areas
 - Prepare a retail attraction strategy
 - Maintain industrial opportunities inventory
 - Attract an economically viable mix of unique shopping, restaurant, professional service and other uses to the downtown
 - Explore joint City/NIU/Kish College ventures to lure development (business parks, job training, engineering school, etc.)
 - Encourage small business development
 - Market the micro-loan and other small business programs
 - Identify economic development opportunities to lure and retain knowledge-based industries and the "creative class"
 - Attract new ventures from existing larger businesses
 - Actively market city-owned parcels in the downtown
 - Recruit and hire an economic development director
- B. Maintain economic development programs, policies, and financial tools and update where necessary
 - Continue tax abatement programs and update as necessary
 - Update and revise incentives guidelines as necessary
 - Review internal processes to ensure staff delivers and creates a "business-friendly" environment
 - Continue cooperation with DCEDC & Kishwaukee Community College on job training
 - Review internal processes to ensure staff delivers and creates a "business-friendly" environment
 - Continue cooperation with DCEDC & Kishwaukee Community College on job training
 - Promote the continued development and use of the DeKalb Taylor Municipal Airport in recognition of it being an economic engine for the area
 - Complete taxiway reconstruction
 - Continue efforts to secure Runway Protection Zone
 - Explore creation of an "Airpark" Condo Hangar Program

FY2012 Operational Goals

Goal #1 Ensure DeKalb is a High Quality and Safe Community

- □ Continue to maintain DeKalb as a safe community for its citizens
- Continue to promote and provide opportunities for public education and awareness
- Maintain fire safety, fire prevention, and other zoning/housing code programs
- Encourage community policing policies and practices
- □ Continue the citizen's fire and police academy efforts
- Promote local and regional community relations and out-reach efforts
- Maintain positive intergovernmental and City/University relations
- Promptly respond to the public's call for service
- □ Promote public trust and credibility in all City operations and practices

Goal #2 Ensure a Financially Stable City Government

- Regularly update the 5 year financial and capital improvement plans
- Routinely assess the financial impact of initiatives, programs and incentives
- Adequately cover the costs for services
- Maintain adequate resources and revenues for City services and capital improvements
- □ Reduce costs without reducing services
- ☐ Ensure the accurate and prompt collection of revenues
- Continue to explore options for greater efficiencies

Goal #3 Ensure Adequate Staffing and Efficient Service Delivery

- □ Adequately fund staff training and professional development
- Maintain staffing levels commensurate with population growth
- <u>Efficiently utilize existing staff resources</u>
- Maintain technological abilities and upgrade when necessary
- □ Adequately address building space needs
- Conduct regular customer service training for all employees
- Adequately finance fleet and equipment replacement and maintenance
- Monitor compensation and benefits issues and adjust accordingly
- Improve methods/techniques for public access to City meetings, information, etc.
- Promote strong and consistent communication between City staff and Council members

FY2012 - FY2016 General Fund Budget Goals

Attain the General Fund Reserve at 25% of Expenditures

To provide the City with an adequate "Rainy Day" fund to be used in the event of unforeseen circumstances, with the balance available for capital purposes.

Maintain a positive Water Fund Balance and a Reserve of at least 25% of Expenditures

Eliminate the Deficit in the Airport Fund and Attain a Fund Reserve at 25% of Expenditures

Eliminate Deficit in both the Workers Compensation Fund & Property/Liability Fund and Begin Establishing Minimum Reserve of \$1 Million collectively

To both address the Fund's current state and to protect the City against future claims.

Transfer Funds from TIF for Downtown Engineering Work done in-house

To properly reimburse the General Fund for engineering costs incurred that would otherwise been contracted out to an outside firm.

Establish a Fleet Replacement Fund & Equipment Fund

Create a chargeback system to provide adequate funding for City vehicles and equipment needs.

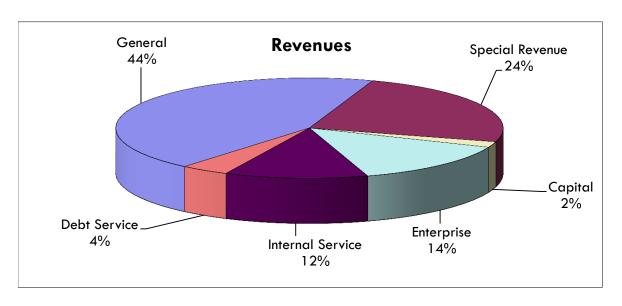
Budget Summary - All Funds

| FUND | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|--|------------------------|--------------------------|------------------------|--------------------------|
| | <u>REVENUES</u> | | | |
| General Fund (01) | 28,434,217 | 28,587,803 | 29,955,121 | 30,137,879 |
| TOTAL GENERAL FUND | 28,434,217 | 28,587,803 | 29,955,121 | 30,137,879 |
| Economic Development Fund (46) | 159,436 | 165,500 | 163,833 | 167,150 |
| Transportation Fund (61) | \$2,484,087 | \$4,803,282 | \$3,902,979 | \$4,493,228 |
| Motor Fuel Tax Fund (62) | 1,865,554 | 1,411,000 | 1,970,000 | 1,413,500 |
| Central Area TIF #1 Fund (63) | \$23,944,286 | \$8,477,392 | \$8,369,690 | \$7,946,708 |
| TIF #2 Fund (66) | 2,073,699 | 2,093,347 | 2,090,460 | 1,985,937 |
| Housing Rehabilitation Fund (67) | 507,086 | 2,000 | 1,500 | 1,500 |
| Community Development Block Grant Fund (72) | 404,913 | 450,851 | 450,851 | 450,851 |
| Heritage Ridge SSA #3 Fund (81) | 850 | , 2,788 | , 2,788 | 2,788 |
| Knolls SSA #4 Fund (82) | 2,001 | 1,486 | 1,486 | 1,486 |
| Greek Row SSA #6 Fund (83) | 10,330 | 10,101 | 10,103 | 10,101 |
| TOTAL SPECIAL REVENUE FUNDS | 31,452,242 | 17,417,747 | 16,963,690 | 16,473,249 |
| | · | · | | |
| Capital Projects Fund (32) | 361,896 | 583,500 | 574,972 | 692,500 |
| Public Safety Building Fund (33) | 1,635 | 2,000 | 1,038 | 201,000 |
| Fleet Replacement Fund (34) | - | - | - | \$218,000 |
| Equipment Fund (35) | - | - | - | \$125,000 |
| County Home TIF #4 Fund (71) | 311,219 | - | - | - |
| TOTAL CAPITAL FUNDS | 674,750 | 585,500 | <i>576,</i> 010 | 1,236,500 |
| De alement Control F and (24) | 20.025 | | | |
| Development Services Fund (36) | 38,835 | - | 1 712 100 | 1 702 202 |
| Refuse & Recycling Fund (47) | 1,625,213 | 1,713,180 | 1,713,180 | 1,783,393 |
| Water Fund (40) | 5,213,248 | 5,373,248 | 5,371,111 | 5,217,281 |
| Airport Fund (48) | \$904,063 7,781,359 | \$2,468,064 9,554,492 | \$645,111 7,729,402 | \$2,463,822 9,464,496 |
| TOTAL ENTERPRISE FUNDS | /,/61,339 | 9,554,492 | 7,729,402 | 9,404,490 |
| Workers Compensation Fund (25) | 998,023 | 1,537,800 | 1,537,688 | 2,711,914 |
| Health Insurance Fund (26) | 5,534,208 | 4,424,495 | 4,409,112 | 4,993,977 |
| General Liability/Property Insurance Fund (27) | 326,823 | 115,000 | 117,000 | 427,000 |
| TOTAL INTERNAL SERVICE FUNDS | 6,859,054 | 6,077,295 | 6,063,800 | 8,132,891 |
| | • | • | • | • |
| General Debt Service Fund (220) | \$4,408,130 | \$350,000 | \$3,342,685 | \$1,011,100 |
| TIF Debt Service Fund (225) | 9,172,687 | 2,141,848 | 2,972,410 | 1,743,480 |
| TOTAL DEBT SERVICE FUNDS | 13,580,817 | 2,491,848 | 6,315,095 | 2,754,580 |
| | | | | |
| GRAND TOTAL REVENUES | 88,782,439 | 64,714,685 | 67,603,119 | 68,199,595 |

Budget Summary - All Funds

| | FY 2010 | FY 2011 | FY 2011 | FY 2012 | | | | |
|--|--------------------|-------------------------------|----------------------------|-----------------------------|--|--|--|--|
| FUND | Actual | Budget | Estimate | Budget | | | | |
| | | | | | | | | |
| <u>EXPENDITURES</u> | | | | | | | | |
| General Fund (01) | 28,629,574 | 28,132,528 | 27,767,396 | 30,137,880 | | | | |
| TOTAL GENERAL FUND | 28,629,574 | 28,132,528 | 27,767,396 | 30,137,880 | | | | |
| | | | | | | | | |
| Economic Development Fund (46) | 1 <i>67,</i> 000 | 167,000 | 167,000 | 167,000 | | | | |
| Transportation Fund (61) | 2,484,087 | 4,776,154 | 3,900,683 | 4 , 495 , 523 | | | | |
| Motor Fuel Tax Fund (62) | 2,066,650 | 1,991,000 | 2,189,650 | 1,751,000 | | | | |
| Central Area TIF #1 Fund (63) | \$19,930,695 | \$13,8 <i>57</i> ,808 | \$15,461,192 | \$9,845,632 | | | | |
| TIF #2 Fund (66) | 936,685 | 687,468 | 647,468 | 1,471,832 | | | | |
| Housing Rehabilitation Fund (67) | 536,698 | 21,500 | 21,029 | 12,500 | | | | |
| Community Development Block Grant Fund (72) | 404,913 | 450,851 | 450,851 | 450,851 | | | | |
| Heritage Ridge SSA #3 Fund (81) | 885 | 2,855 | 1,010 | 2,788 | | | | |
| Knolls SSA #4 Fund (82) | 2,025 | 1 , 750 | 2,563 | 1,486 | | | | |
| Greek Row SSA #6 Fund (83) | 10,030 | 11,000 | 7 , 500 | 10,000 | | | | |
| TOTAL SPECIAL REVENUE FUNDS | 26,539,668 | 21,967,386 | 22,848,946 | 18,208,612 | | | | |
| | | | | | | | | |
| Capital Projects Fund (32) | 581,076 | 800,872 | 806,268 | 748,335 | | | | |
| Public Safety Building Fund (33) | \$1 <i>55,</i> 268 | - | \$1,006,763 | - | | | | |
| Fleet Replacement Fund (34) | - | - | - | \$1 <i>74,</i> 000 | | | | |
| Equipment Fund (35) | - | - | - | \$125,000 | | | | |
| County Home TIF #4 Fund (71) | 300,071 | - | - | - | | | | |
| TOTAL CAPITAL FUNDS | 1,036,415 | 800,872 | 1,813,031 | 1,047,335 | | | | |
| | | | | | | | | |
| Development Services Fund (36) | 380 , 574 | - | - | - | | | | |
| Refuse & Recycling Fund (47) | 1,671,916 | 1,771,055 | 1 <i>,77</i> 1,055 | 1,943,021 | | | | |
| Water Fund (40) | \$4,541,846 | \$4 , 679 , 596 | \$4,533,344 | \$5,297,957 | | | | |
| Airport Fund (48) | \$844,395 | \$2,805,464 | \$871,353 | \$2,573,213 | | | | |
| TOTAL ENTERPRISE FUNDS | 7, 438,731 | 9,256,115 | <i>7</i> ,1 <i>75,</i> 752 | 9,814,191 | | | | |
| | | | | | | | | |
| Workers Compensation Fund (25) | 954,883 | 1,036,700 | 824,913 | 926,700 | | | | |
| Health Insurance Fund (26) | \$5,311,844 | \$5,044,208 | \$5,069,905 | \$5,319,927 | | | | |
| General Liability/Property Insurance Fund (27) | 216,012 | 158,500 | 291,633 | 225,500 | | | | |
| TOTAL INTERNAL SERVICE FUNDS | 6,482,739 | 6,239,408 | 6,186,451 | 6,472,127 | | | | |
| | | | | | | | | |
| General Debt Service Fund (220) | \$4,408,130 | \$350,000 | \$3,342,685 | \$1,011,100 | | | | |
| TIF Debt Service Fund (225) | 9,192,641 | 2,147,098 | 3,297,145 | 1,743,480 | | | | |
| TOTAL DEBT SERVICE FUNDS | 13,600,771 | 2,497,098 | 6,639,830 | 2,754,580 | | | | |
| | | | | | | | | |
| GRAND TOTAL EXPENDITURES | 83,727,898 | 68,893,407 | 72,431,405 | 68,434,725 | | | | |

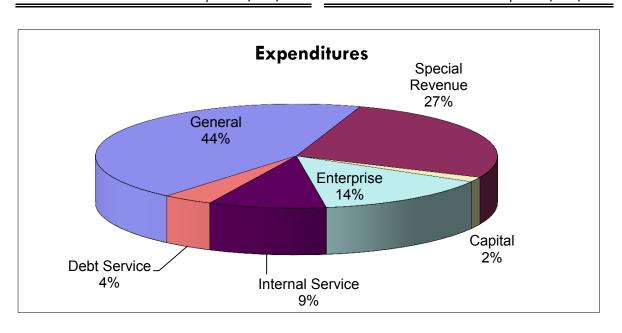
Budget Summary - All Funds



REVENUES

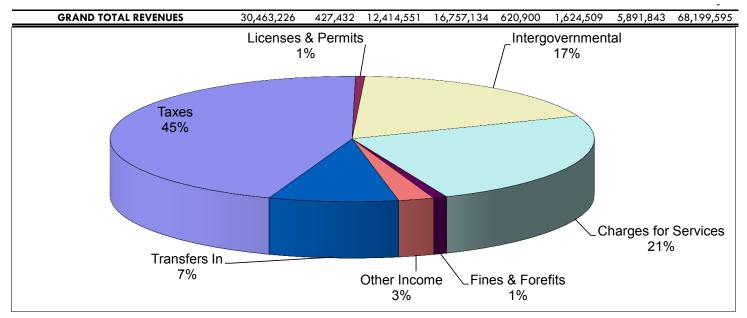
EXPENDITURES

| TOTAL REVENUES | \$ 68,199,595 | TOTAL EXPENDITURES | \$ 68,434,725 | |
|------------------|------------------|--------------------|------------------|--|
| Debt Service | 2,754,580 | Debt Service | 2,754,580 | |
| Internal Service | 8,132,891 | Internal Service | 6,472,127 | |
| Enterprise | 9,464,496 | Enterprise | 9,814,191 | |
| Capital | 1,236,500 | Capital | 1,047,335 | |
| Special Revenue | 16,473,249 | Special Revenue | 18,208,612 | |
| General | \$ 30,137,879 | General | \$ 30,137,880 | |
| 142 4 21 10 20 | | <u> </u> | | |



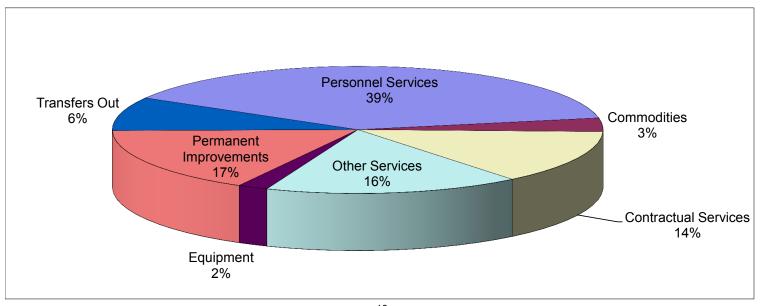
Revenues by Category

| FUND | Taxes | Licenses & Permits | Inter- governmental | Charges for Services | Fines & Forefits | Other Income | Transfers In | Fund Total |
|--|-------------------|--------------------|------------------------|-------------------------|---------------------|-----------------|--------------------------|---------------|
| | | | - | | | | | |
| General Fund (01) | 20,547,243 | 364,112 | 4,259,246 | 1,898,003 | 620,900 | 895,489 | 1,552,886 | 30,137,879 |
| TOTAL GENERAL FUND | 20,547,243 | 364,112 | 4,259,246 | 1,898,003 | 620,900 | 895,489 | 1,552,886 | 30,137,879 |
| 5 . 5 5 . 1/4/) | 150,000 | | | | | | 17.150 | 1/7150 |
| Economic Development Fund (46) | 150,000 | - | 4 407 01 5 | - | - | - | 17,150 | 167,150 |
| Transportation Fund (61) | - | - | 4,487,915 | - | - | - | 5,313 | 4,493,228 |
| Motor Fuel Tax Fund (62) | - | - | 1,349,000 | - | - | 64,500 | - | 1,413,500 |
| Central Area TIF #1 Fund (63) | 7,365,671 | - | 531,037 | - | - | 50,000 | - | 7,946,708 |
| TIF #2 Fund (66) | 1,985,93 <i>7</i> | - | - | - | - | - | - | 1,985,937 |
| Housing Rehabilitation Fund (67) | - | - | 1,000 | - | - | 500 | - | 1,500 |
| Community Development Block Grant Fund (72) | - | - | 450,851 | - | - | - | - | 450,851 |
| Heritage Ridge SSA #3 Fund (81) | 2,788 | - | - | - | - | - | - | 2,788 |
| Knolls SSA #4 Fund (82) | 1,486 | - | - | - | - | - | - | 1,486 |
| Greek Row SSA #3 Fund (83) | 10,101 | - | - | - | - | - | - | 10,101 |
| TOTAL SPECIAL REVENUE FUNDS | 9,515,983 | - | 6,819,803 | - | - | 115,000 | 22,463 | 16,473,249 |
| Capital Projects Fund (32) | 400,000 | | | | | 92,500 | 200,000 | 692,500 |
| | 400,000 | - | - | - | - | • | • | • |
| Public Safety Building Fund (33) | - | - | - | - | - | 1,000 | 200,000 | 201,000 |
| Fleet Replacement Fund (34) | - | - | - | - | - | 18,000 | 200,000 | 218,000 |
| Equipment Fund (35) | - | - | - | - | - | 125,000 | - | 125,000 |
| TOTAL CAPITAL FUNDS | 400,000 | - | - | - | - | 236,500 | 600,000 | 1,236,500 |
| Development Services Fund (36) | _ | _ | _ | _ | _ | _ | _ | - |
| Refuse & Recycling Fund (47) | - | - | - | 1,783,393 | - | - | - | 1,783,393 |
| Water Fund (40) | _ | 63,320 | - | 5,130,811 | _ | 23,150 | _ | 5,217,281 |
| Airport Fund (48) | _ | , - | 1,335,502 | 576,000 | _ | 302,320 | 250,000 | 2,463,822 |
| TOTAL ENTERPRISE FUNDS | - | 63,320 | 1,335,502 | 7,490,204 | - | 325,470 | 250,000 | 9,464,496 |
| | | | | | | | | - |
| Workers Compensation Fund (25) | - | - | - | 2,000,000 | - | - | <i>7</i> 11 , 914 | 2,711,914 |
| Health Insurance Fund (26) | - | - | - | 4,963,927 | - | 30,050 | - | 4,993,977 |
| General Liability/Property Insurance Fund (27) | - | - | - | 405,000 | - | 22,000 | - | 427,000 |
| TOTAL INTERNAL SERVICE FUNDS | - | - | - | 7,368,927 | - | 52,050 | <i>7</i> 11 , 914 | 8,132,891 |
| | | | | | | | | - |
| General Debt Service Fund (220) | - | - | - | - | - | - | 1,011,100 | 1,011,100 |
| TIF Debt Service Fund (225) | - | - | - | - | - | - | 1,743,480 | 1,743,480 |
| TOTAL DEBT SERVICE FUNDS | - | - | - | - | - | - | 2,754,580 | 2,754,580 |



Expenditures by Category

| FUND | Personnel Services | Commodities | Contractual Services | Other Services | Equipment | Permanent Improvements | Transfers Out | Fund Totals |
|--|-----------------------|------------------|-------------------------|-------------------|-----------|---|------------------|----------------|
| | | | | | • | ' | | |
| General Fund (01) | 24,249,700 | 1,285,666 | 1,336,237 | 634,100 | 36,700 | - | 2,595,477 | 30,137,880 |
| TOTAL GENERAL FUND | 24,249,700 | 1,285,666 | 1,336,237 | 634,100 | 36,700 | - | 2,595,477 | 30,137,880 |
| Economic Development Fund (46) | | | 167,000 | | | | | 167,000 |
| Transportation Fund (61) | \$125,000 | \$ 7, 500 | 3,562,167 | - | \$800,856 | _ | _ | 4,495,523 |
| Motor Fuel Tax Fund (62) | ψ. 20,000 | 100,000 | 468,000 | _ | - | 1,183,000 | _ | 1,751,000 |
| Central Area TIF #1 Fund (63) | _ | - | \$300,000 | _ | _ | 7,195,464 | 2,350,168 | 9,845,632 |
| TIF #2 Fund (66) | _ | _ | 982,957 | _ | _ | 330,000 | 158,875 | 1,471,832 |
| Housing Rehabilitation Fund (67) | _ | _ | 1,500 | 10,000 | _ | 1,000 | - | 12,500 |
| Community Development Block Grant Fund (72) | _ | 200 | 73,827 | 50 | 1,000 | 315,000 | 60,774 | 450,851 |
| Heritage Ridge SSA #3 Fund (81) | _ | 1,500 | 538 | - | .,000 | 750 | | 2,788 |
| Knolls SSA #4 Fund (82) | _ | .,000 | 736 | _ | _ | , 55 | 750 | 1,486 |
| Greek Row SSA #3 Fund (83) | _ | _ | 10,000 | _ | _ | _ | , 55 | 10,000 |
| TOTAL SPECIAL REVENUE FUNDS | 125,000 | 109,200 | 5,566,725 | 10,050 | 801,856 | 9,025,214 | 2,570,567 | 18,208,612 |
| | 1 = 2 / 2 2 2 | , | | | | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | |
| Capital Projects Fund (32) | - | - | 22,000 | 348,335 | - | 378,000 | - | 748,335 |
| Public Safety Building Fund (33) | - | _ | - | - | _ | - | _ | - |
| Fleet Replacement Fund (34) | - | - | - | _ | 174,000 | - | - | 174,000 |
| Equipment Fund (35) | _ | _ | _ | _ | 125,000 | _ | _ | 125,000 |
| County Home TIF #4 Fund (71) | - | - | - | _ | | - | - | · - |
| TOTAL CAPITAL FUNDS | - | - | 22,000 | 348,335 | 299,000 | 378,000 | - | 1,047,335 |
| | | | | | | | | |
| Development Services Fund (36) | - | - | - | - | - | - | - | - |
| Refuse & Recycling Fund (47) | - | - | 1,743,021 | - | - | - | 200,000 | 1,943,021 |
| Water Fund (40) | 1,836,830 | 413,800 | 496,100 | 1,184,371 | 191,856 | 675,000 | 500,000 | 5,297,957 |
| Airport Fund (48) | 282,115 | \$549,200 | \$139,110 | \$193,042 | \$32,000 | \$1,377,746 | - | 2,573,213 |
| TOTAL ENTERPRISE FUNDS | 2,118,945 | 963,000 | 2,378,231 | 1,377,413 | 223,856 | 2,052,746 | 700,000 | 9,814,191 |
| Workers Compensation Fund (25) | _ | 1,000 | 25,700 | 900,000 | _ | _ | _ | 926,700 |
| Health Insurance Fund (26) | _ | 1,000 | \$16,528 | \$5,303,399 | _ | _ | - | 5,319,927 |
| General Liability/Property Insurance Fund (27) | - | - | 35,000 | 190,500 | - | - | - | 225,500 |
| TOTAL INTERNAL SERVICE FUNDS | | 1,000 | 77,228 | 6,393,899 | | | | 6,472,127 |
| | | 1,000 | . , ,220 | 0,0,0,0,7 | | | | <i>□, □,</i> / |
| General Debt Service Fund (220) | - | - | - | \$1,011,100 | - | - | - | 1,011,100 |
| TIF Debt Service Fund (225) | - | - | - | 1,743,480 | - | - | - | 1,743,480 |
| TOTAL DEBT SERVICE FUNDS | - | - | - | 2,754,580 | - | - | - | 2,754,580 |
| GRAND TOTAL EXPENDITURES | 24 402 4 45 | 2250 044 | 0.200.401 | 11 510 277 | 1 241 412 | 11 455 040 | E 044 044 | 40 424 725 |
| GRAND IOTAL EXPENDITURES | 26,493,645 | 2,358,866 | 9,380,421 | 11,518,377 | 1,361,412 | 11,455,960 | 5,866,044 | 68,434,725 |



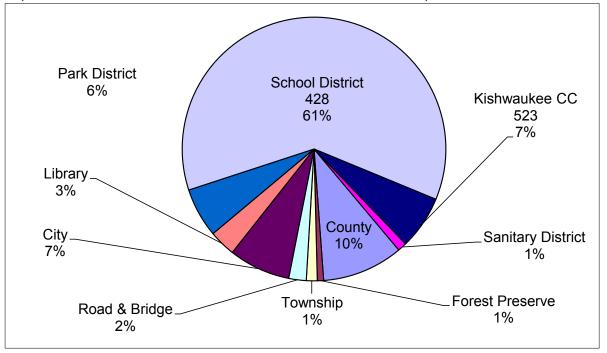
Fund Balance Summary

| FUND | 7/1/2011 Estimated Fund Balance | Budgeted Revenues | Budgeted Expenditures | 6/30/2012 Projected Ending Fund Balance | Current Fund Balance | Fund Balance Policy | Amt needed to attain fund balance policy |
|--|---------------------------------------|----------------------|--------------------------|---|----------------------------|---------------------------|--|
| Funds Supported by the General Fund | | | | | | | |
| General Fund (01) | \$2,209,894 | \$30,137,880 | 30,137,880 | \$1,809,894 | 6% | 25.00% | 7,534,470 |
| General Fund (01)-Restricted for Police Station | - | - | - | 400,000 | • , • | 20.0070 | . , , , , , , , |
| Workers Compensation Fund (25) | (1,044,242) | \$2,711,914 | \$926,700 | 740,972 | 80% | 1,000,000 | 1,000,000 |
| Health Insurance Fund (26) | \$539,533 | \$4,993,977 | \$5,319,927 | 213,583 | 4% | 3 mo. of exp. | 1,200,000 |
| General Liability/Property Insurance Fund (27) | (\$198,495) | 427,000 | 225,500 | 3,005 | 1% | 0 | 0 |
| Capital Projects Fund (32) | (747,966) | 692,500 | 748,335 | (803,801) | -107% | planned costs | variable |
| Fleet Replacement Fund (34) | - | \$218,000 | \$1 <i>74</i> ,000 | 44,000 | 25% | planned costs | variable |
| Equipment Fund (35) | - | \$125,000 | \$125,000 | - | 0% | planned costs | variable |
| Development Services Fund (36) | \$0 | - | - | - | 0% | 3 mo. of exp. | merged w/GF |
| Water Fund (40) | 2,112,917 | \$5,217,281 | \$5,297,957 | 2,032,241 | 38% | 25% | 1,324,489 |
| Economic Development Fund (46) | (130) | 167,150 | 167,000 | 20 | 0% | self supporting | 167,000 |
| Refuse & Recycling Fund (47) | 353,463 | \$1,783,393 | \$1,943,021 | 193,835 | 0% | 0 | . 0 |
| Airport Fund (48) | (\$1,935,464) | \$2,463,822 | \$2,573,213 | (2,044,855) | -79% | 25% | 643,303 |
| Subtotal | 1,289,511 | 48,937,917 | 47,638,533 | 2,588,894 | | | • |
| Funds Not Supported by the General Fund Public Safety Building Fund (33) | \$211,736 | 201,000 | - | 412,736 | 0% | 0 | 0 |
| Transportation Fund (61) | \$2,296 | \$4,493,228 | 4,495,523 | \$1 | 0% | 0 | 0 |
| Motor Fuel Tax Fund (62) Central Area TIF #1 Fund (63) | \$622,166 \$4,476,840 | 1,413,500 | 1,751,000 \$9,845,632 | 284,666 2,577,916 | 16% 26% | 0 | 0 |
| TIF #2 Fund (66) | | \$7,946,708 | | | 293% | 0 | _ |
| Housing Rehabilitation Fund (67) | 3,800,090 23,607 | 1,985,937 1,500 | 1,471,832 12,500 | 4,314,195 12,607 | 101% | 0 | 0 |
| Community Development Block Grant Fund (72) | 16,444 | 450,851 | 450,851 | 16,444 | 4% | 0 | 0 |
| Heritage Ridge SSA #3 Fund (81) | 3,928 | 2,788 | 2,788 | 3,928 | 141% | 0 | 0 |
| Knolls SSA #4 Fund (82) | 7,276 | 1,486 | 1,486 | 7,276 | 490% | 0 | 0 |
| Greek Row SSA #3 Fund (83) | 12,868 | 10,101 | 10,000 | 12,969 | 130% | 0 | 0 |
| General Debt Service Fund (220) | 1 2,000 | \$1,011,100 | \$1,011,100 | 12,707 | 0% | 0 | 0 |
| TIF Debt Service Fund (225) | - 234,267 | 1,743,480 | 1,743,480 | - 234,267 | 13% | 0 | 0 |
| Subtotal | 9,411,518 | 19,261,679 | 20,796,192 | 7,877,005 | 13/0 | U | U |
| Obbioidi | 7,411,510 | 17,201,077 | 20,7 70,172 | 7,077,003 | | | |
| TOTAL CITY FUND BALANCE | 10,701,028 | 68,199,596 | 68,434,725 | 10,465,899 | | | |

Property Tax Summary - Levy Year 2010

| | 2009 Levy | 2010 Levy | Increase | |
|--|------------|-----------|------------|--|
| City Levied Funds: | Extensions | Requests | (Decrease) | |
| General | _ | - | 0.00% | |
| FICA/Medicare | 550,097 | 319,479 | -41.92% | |
| IMRF | 277,142 | 479,219 | 72.91% | |
| Police Pension | 1,348,297 | 1,334,737 | -1.01% | |
| Fire Pension | 2,009,921 | 2,063,370 | 2.66% | |
| Airport | | - | 0.00% | |
| Public Library | 1,798,523 | 1,798,523 | 0.00% | |
| Special Service Area #3 | 2,788 | 2,788 | 0.00% | |
| Special Service Area #4 | 1,486 | 1,485 | -0.07% | |
| Special Service Area #6 | 10,101 | 10,101 | 0.00% | |
| "Aggregate" Levy Totals | 5,998,355 | 6,009,702 | 0.19% | |
| Debt Service Levy {Prior to Abatement} | 2,131,033 | 2,928,699 | 37.43% | |
| "Aggregate" & D/S Levy Totals | 8,129,388 | 8,938,401 | 9.95% | |

| Agency | Rate | Agency | Rate |
|----------------------|---------|----------------------|---------|
| DeKalb County | 0.85390 | DeKalb Library | 0.27931 |
| Forest Preserve | 0.06625 | DeKalb Park District | 0.52076 |
| DeKalb Township | 0.11494 | School District 428 | 5.26062 |
| DeKalb Road & Bridge | 0.18392 | Kishwaukee CC 523 | 0.56384 |
| City of DeKalb | 0.65000 | DeKalb Sanitary | 0.09440 |



General Fund Overview

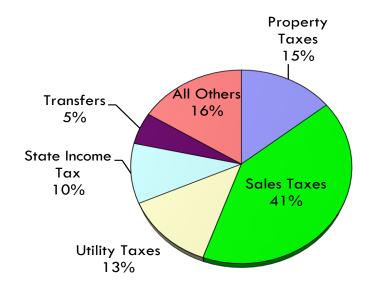
Sources & Uses Revenues

General Fund Overview

Revenues

The City's General Fund is the largest of all its individual budgetary funds and it supports all daily operations. While there are over 50 individual sources of revenue, 80 percent of all funds come from just 4 sources: Property Tax, Sales Tax, Utility Tax, and Income Tax.

FY2012 General Fund Revenues By Source



The General Fund accounts for its revenues in 10 separate categories. For FY2012, \$30,137,880 is expected to be received, an increase of 5.42% percent over the FY2011 budget due to the sales tax recovery. The FY2011 General Fund revenues are estimated to come in at \$29,955,121 or 105% of budgeted revenues. This is an overage of approximately \$1,367,318.

| Source | FY 2011 Budget | FY 2012 Budget | Percent Change | |
|----------------------------|-------------------|-------------------|-------------------|--|
| Property Taxes | 4,021,805 | 4,196,805 | 4.35% | |
| Sales & Use Taxes | 10,839,195 | 12,130,244 | 11.91% | |
| Gross Receipts | 4,194,020 | 4,208,394 | 0.34% | |
| Other Taxes | 11,500 | 11,800 | 2.61% | |
| Licenses & Permits | 321,325 | 364,112 | 13.32% | |
| Intergovernmental Revenues | 4,080,875 | 4,259,246 | 4.37% | |
| Service Charges | 1,783,254 | 1,898,003 | 6.43% | |
| Fines | 662,100 | 620,900 | -6.22% | |
| Other Income | 1,005,107 | 895,490 | -10.91% | |
| Transfers In | 1,668,621 | 1,552,886 | -6.94% | |
| Total Revenues | 28,587,803 | 30,137,880 | 5.42% | |

FY2012 Revenue Highlights:

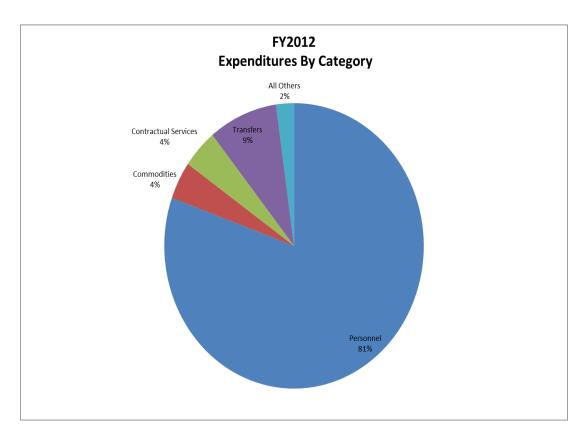
- Property Tax Revenues are expected increase approximately 4.35 percent due to a tax increase from 65 cents to 69 cents per \$100 of equalized assessed valuation. It should be noted that revenues received from the property tax only go toward the City's obligated pension costs. However since 2005, this rate has not funded those costs completely.
- □ Sales Tax Revenues will continue in FY2012 as the primary source of all General Fund revenues, accounting for 40 percent of all monies received. This category includes the sales tax, local use tax, and restaurant & bar tax. Due to a positive trend increase in economy, we are projecting positive growth of 11.91% percent in FY2012. It should also be noted that the City will be paying out approximately \$2.0M (DeKalb County \$1.8M; Sycamore \$40,000; and Kohl's \$80,000 expires March, 2013) in tax sharing agreements.
- □ **Gross Receipts** include franchise taxes paid by Comcast Corporation and municipal utility taxes. We a projecting these taxes will remain flat in FY2012.
- □ Licenses & Permits covers 12 different types of licenses issued by the City. With the housing market slowly trending upward, we are estimating a 13.32% percent increase in revenues.
- □ Intergovernmental Revenues are those monies received from Federal and State sources. State Income Tax Proceeds and the Corporate Personal Property Replacement Tax the 2 largest sources of revenues in this category are projected to produce 4.37% percent more revenue compared to FY2011.
- □ Service Charges have a projected increase of 6.43% percent from the FY2011 amount. This increase is primarily due to engineering plan review and development inspection fees being incorporated in the General Fund from the Development Services Fund.
 - Also keep in mind that fuel sales in this category is basically a "cash in cash out" source. The City sells fuel to the DeKalb Park District, Voluntary Action Center and Children's Learning Center for the same amount as it pays for the fuel. Thus, this cannot be considered a true revenue source for the City.
- □ **Fine** revenues continue to bring in approximately \$600,000 per year. Our FY2012 estimation reflects this conservative estimation, based on our revenues over the past three years.
- Other Income is comprised of miscellaneous revenue sources to the City. FY2012 will be the second year of the Central Area TIF surplus distribution to all the taxing districts, of which the City is anticipated to receive approximately \$670,000 in new revenues.

- □ **Transfers** were decreased from the FY2011 budget by 7 percent. This is primarily due to transfer from the Motor Fuel Fund being eliminated as well as keeping the administrative transfer from the TIFs and Refuse Funds to 8% of revenues.
- □ The undesignated, unreserved fund balance in the General Fund is expected to be approximately \$ 1,809,894 at the end of FY2012. This puts the City at a 6 percent fund balance, with the new budget policy being 25 percent.
- □ The Restricted fund balance in the General Fund of \$400,000 is realized due to the annual savings form the debt restructuring will be utilized for the New Police Station.

Expenditures

General Fund expenditures are budgeted at \$30,137,880 for FY2012, for a zero percent difference which leads to a balanced budget for FY2012 between revenues and expenditures. Allocations are budgeted in the categories as depicted below:

| Category | FY2011 Budget | FY2012 Budget | Actual Inc./Dec. | Percent Inc./Dec. |
|----------------------|------------------|------------------|---------------------|----------------------|
| Personnel Services | 24,922,950 | 24,249,700 | (673,250) | -2.70% |
| Commodities | 1,277,832 | 1,285,666 | 7,834 | 0.61% |
| Contractual Services | 1,154,847 | 1,336,237 | 181,390 | 15.71% |
| Other Services | 345,351 | 634,100 | 288,749 | 83.61% |
| Equipment | 76,047 | 36,700 | (39,347) | -51.74% |
| Transfers | 355,500 | 2,595,477 | 2,239,977 | 630.09% |
| Total | \$28,132,528 | \$30,137,880 | \$2,005,353 | 7.13% |

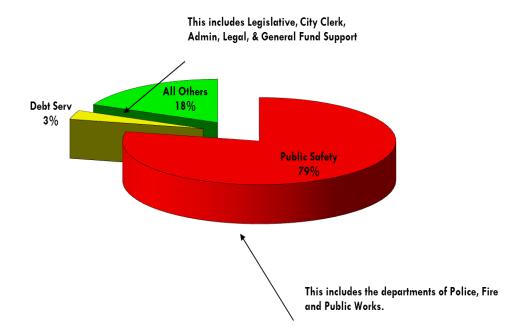


This chart illustrates FY2012 budget allocations by individual department:

| Department | Budget | % of Budget |
|----------------------|------------|----------------|
| City Clerk | 138,908 | 0.46% |
| Legislative | 364,000 | 1.21% |
| Legal | 492,511 | 1.63% |
| General Fund Support | 3,336,402 | 11.07% |
| Admin Services | 2,160,839 | 7.17% |
| Public Works | 4,207,408 | 13.96% |
| Fire | 9,295,558 | 30.84% |
| Police | 10,142,254 | 33.65% |
| Total | 30,137,880 | 100.00% |

The City is a "service industry" with the primary services it sells being police, fire and public works services. In governmental accounting, these three areas are combined and reported in the annual financial audit as "Public Safety Costs." The next chart demonstrates how much of the City's workforce and financial resources are dedicated to these 3 areas:

FY2012
Public Safety Expenditures
As a Percent of General Fund Budget



These charts reflect fairly typical ratios of expenditures for municipalities like DeKalb: the lion's share of funds available pay for personnel and the lion's share of those personnel are employed as "public safety employees."

Other Expenditure Notes:

- ☐ The budget incorporates a reduction in force of 20 employees that took place in June 2010. The City will save approximately \$2.2 million from the reduction in force and new positions/refills, with a cost of \$1 million for the voluntary separation program, reduction in force, and separation severance/benefits.
- □ Total Personnel Services reflect a decrease of 2.70 percent over FY 2011. Part of this decrease is from reduction in overtime, along with the permanent attrition that remains in effect.
- □ Non-personnel costs will increase 7.13 percent over FY2011, due mainly to the transfers to debt service to cover bond payments that are payable in FY 2012.

General Fund Revenues

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|----|-----------|------------------------------|-------------------|-------------------|--------------------------------|-------------------|
| 1 | 3111 | PROPERTY TAX- FICA | 378,916 | 501,352 | 530,133 | 319,479 |
| 1 | 3112 | PROPERTY TAX- IMRF | 598,590 | 747,082 | 275,965 | 479,219 |
| 1 | 3113 | PROPERTY TAX- POLICE PENSION | 1,081,450 | 1,041,782 | 1,342,558 | 1,334,737 |
| 1 | 3114 | PROPERTY TAX- FIRE PENSION | 1,706,970 | 1,731,588 | 2,001,368 | 2,063,370 |
| ТО | TAL PROP | PERTY TAXES | \$3,765,926 | \$4,021,805 | \$4,150,024 | \$4,196,805 |
| | | | | | | |
| 1 | 3131 | SALES TAX - CITY | 5,804,331 | 5,371,899 | 5,723,639 | 5,873,548 |
| 1 | 3132 | MROT | 3,621,333 | 3,407,122 | 3,926,323 | 4,032,551 |
| 1 | 3133 | LOCAL USE TAX | 545,445 | 503,239 | 602,749 | 606,796 |
| 1 | 3142 | RESTAURANT & BAR TAX | 1,597,195 | 1,556,936 | 1,604,930 | 1,617,349 |
| TO | TAL SALES | S & USE TAXES | \$11,568,304 | \$10,839,195 | \$11 , 8 <i>57</i> ,641 | \$12,130,244 |
| | | | | | | |
| 1 | 3161 | FRANCHISE TAX | 414,905 | 422,592 | 408,787 | 421,051 |
| 1 | 3162 | MUNICIPAL UTILITY TAX | 3,324,918 | 3,771,429 | 3,730,593 | 3,787,343 |
| ТО | TAL GRO | SS RECEIPTS TAXES | \$3,739,823 | \$4,194,020 | \$4,139,380 | \$4,208,394 |
| | | | | | | |
| 1 | 3185 | MISCELLANEOUS TAXES | 13,146 | 11,500 | 12,100 | 11,800 |
| ТО | TAL OTHE | ER TAXES | \$13,146 | \$11,500 | \$12,100 | \$11,800 |
| | | | | | | |
| 1 | 3221 | AMUSEMENT LICENSES | 5,375 | 3,825 | 3,825 | 3,825 |
| 1 | 3222 | LIQUOR LICENSES | 165,381 | 145,000 | 156,086 | 1 <i>52,</i> 737 |
| 1 | 3225 | ROOMING HOUSE LICENSES | 12,050 | 15,000 | 13,015 | 1 <i>5</i> ,000 |
| 1 | 3239 | OTHER LICENSES | 56,441 | 40,000 | 23,291 | 40,000 |
| 1 | 3242 | BUILDING PERMITS | 43,450 | 45,000 | 147,368 | 67,000 |
| 1 | 3244 | ELECTRIC PERMITS | 16,009 | 20,000 | 36,269 | 28,000 |
| 1 | 3245 | PLUMBING PERMITS | (250) | 3,500 | 1,740 | 3,500 |
| 1 | 3246 | SEWER PERMITS | 0 | 3,500 | 3,366 | 3,500 |
| 1 | 3247 | HVAC PERMITS | 13,735 | 12,500 | 11,990 | 12,500 |
| 1 | 3259 | OTHER PERMITS | 37,169 | 30,000 | 54,170 | 35,000 |
| 1 | 3271 | PARKING PERMITS | 675 | 3,000 | 2,905 | 3,050 |
| TO | TAL LICEN | ISES & PERMITS | \$350,035 | \$321,325 | \$454,025 | \$364,112 |
| | | | | | | |
| 1 | 3310 | FEDERAL GRANTS | 4,049 | 0 | 0 | 0 |
| 1 | 3315 | FEDERAL PASS THROUGH | 142,543 | 100,000 | 66,435 | 100,000 |
| 1 | 3340 | STATE GOVT GRANTS | 15,992 | 10,000 | 6,263 | 10,000 |

| 1 3356 PERSONAL PROP REPLACE TAX 132,004 118,949 135,737 125,0 | 95,070 |
|--|--------|
| | 25,000 |
| 1 3358 OTHER SHARED REVENUE 133,644 140,000 121,875 127,0 | 27,000 |
| 1 3359 TWSP ROAD & BRIDGE TAX 323,535 200,691 202,185 202, | 02,176 |
| TOTAL INTERGOVERNMENTAL REVENUES \$4,223,803 \$4,080,875 \$4,327,565 \$4,259,2 | 59,246 |
| | |
| 1 3413 PLANNING/ZONING FEES 11,750 10,820 9,250 10,0 | 10,000 |
| 1 3414 ENGINEERING PLAN REVIEW 0 30,000 24,661 30,0 | 30,000 |
| 1 3415 ZONING FEES 3,688 4,000 7,259 5,0 | 5,000 |
| 1 3416 DEVELOPMENT INSPECTION FEES 0 35,000 33,857 35,0 | 35,000 |
| 1 3421 POLICE SERVICES 22,973 11,000 18,922 17,0 | 17,000 |
| 1 3422 FIRE SERVICES 840,673 845,000 849,310 850,0 | 50,000 |
| 1 3423 AMBULANCE SERVICES 819,587 735,434 848,006 840,0 | 40,003 |
| 1 3437 FUEL SALES 81,315 110,000 90,115 110,0 | 10,000 |
| 1 3446 ADMINISTRATION FEES 4,129 2,000 100 1,0 | 1,000 |
| TOTAL SERVICES CHARGES \$1,784,115 \$1,783,254 \$1,881,480 \$1,898,0 | 98,003 |
| | |
| 1 3511 CIRCUIT COURT FINES 302,239 315,000 269,306 270,0 | 70,000 |
| 1 3512 PARKING FINES 2,223 1,500 1,200 1,2 | 1,200 |
| 1 3513 DUI FINES 14,427 15,000 14,000 15,000 | 15,000 |
| 1 3514 POLICE FINES 207,685 215,000 230,543 225,0 | 25,000 |
| 1 3515 ABATEMENT FINES 6,583 7,500 4,109 6,5 | 6,500 |
| 1 3521 FALSE POLICE ALARM FINES 0 1,000 0 | 0 |
| 1 3517 FALSE FIRE ALARM FINES 700 1,000 600 | 500 |
| 1 3518 MAIL-IN FINES 82,025 62,500 74,050 70,0 | 70,000 |
| 1 3519 TOW FINES 1,825 2,600 2,825 2,7 | 2,700 |
| 1 3529 OTHER FINES 30,206 41,000 14,365 30,0 | 30,000 |
| TOTAL FINES \$647,913 \$662,100 \$610,998 \$620,9 | 20,900 |
| | |
| 1 3610 INVESTMENT INTEREST 2,455 3,000 4,906 5,0 | 5,000 |
| 1 3910 REFUNDS/REIMBURSEMENTS 344,048 200,000 188,588 188,0 | 88,000 |
| 1 3920 SALES OF ASSETS 7,062 0 50 | 0 |
| 1 3925 LIBRARY/BAND SALES 275 200 0 | 0 |
| 1 3930 RENTAL INCOME 2,312 1,200 1,200 1,2 | 1,200 |
| 1 3945 MISC FRANCHISE FEES 6,395 6,395 0 | 0 |
| 1 3961 DONATIONS 200 0 2,000 | 0 |
| 1 3965 TIF PROPERTY TAX SURPLUS 0 206,670 206,670 142, | 42,119 |
| 1 3966 TIF SALES TAX SURPLUS 0 547,642 547,642 528, | 28,171 |
| 1 3970 MISCELLANEOUS INCOME 84,838 40,000 23,621 31,0 | 31,000 |
| TOTAL OTHER INCOME \$447,585 \$1,005,107 \$974,677 \$895,4 | 95,490 |

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|----|----------|-----------------------------------|-------------------|-------------------|---------------------|-------------------|
| | | | | | | |
| 1 | 4740 | TRSF FROM WATER FUND | 500,000 | 500,000 | 500,000 | 500,000 |
| 1 | 4733 | TRSF FROM PUBLIC SAFETY BLDG FUND | 150,000 | 0 | 0 | 0 |
| 1 | 4747 | TRSF_FROM REFUSE FUND | 122,524 | 122,524 | 122,524 | 200,000 |
| 1 | 4762 | TRSF_FROM_MFT | 39,748 | 150,000 | 0 | 0 |
| 1 | 4763 | TRSF_FROM TIF FUND #1 | 852,484 | 674,191 | 674,191 | 631,737 |
| 1 | 4766 | TRSF FROM TIF FUND #2 | 165,873 | 167,468 | 167,468 | 158,875 |
| 1 | 4772 | TRSFR FROM CDBG FUND | 61,438 | 52,938 | 81,549 | 60,774 |
| 1 | 4781 | TRSF FROM HERITAGE RIDGE SSA | <i>75</i> 0 | 750 | 750 | 750 |
| 1 | 4782 | TRSF_FROM KNOLLS SSA | <i>75</i> 0 | 750 | 750 | 750 |
| ТО | TAL TRAN | NSFERS IN | \$1,893,567 | \$1,668,621 | \$1,547,232 | \$1,552,886 |
| то | TAL GEN | NERAL FUND REVENUES | \$28,434,217 | \$28,587,803 | \$29,955,121 | \$30,137,880 |

General Fund Expenditures

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|----|---------------|---------------------------------|--------------|------------------------|------------------|---------------------------|
| | | | Actual | Budget | Estimate | Budget |
| 1 | 8101 | REGULAR | 14,063,022 | 14,007,650 | 13,625,025 | 12,929,500 |
| 1 | 8102 | OVERTIME | 1,243,326 | 1,345,000 | 1,292,570 | 1,243,326 |
| 1 | 8103 | PARTTIME & TEMPORARY | 294,972 | 371,800 | 295,045 | 299,325 |
| 1 | 8112 | WELLNESS BONUS | 5,250 | 8,000 | 9,600 | 10,000 |
| 1 | 8113 | LONGEVITY | 153,467 | 141,550 | 145,220 | 137,475 |
| 1 | 8114 | DEFERRED COMP. CONTRIBS. | 5,691 | 5,650 | 5,680 | 5,775 |
| 1 | 8119 | EDUCATION BONUS | 4,750 | 5,000 | 6,335 | 5,000 |
| 1 | 81 <i>7</i> 1 | FICA | 538,123 | 487,400 | 503,845 | 445,118 |
| 1 | 8172 | POLICE/FIRE PENSION | 2,788,420 | 3,358,100 | 3,343,925 | 3,379,350 |
| 1 | 81 <i>7</i> 3 | IMRF | 759,697 | 689,050 | 780 , 795 | 668,325 |
| 1 | 81 <i>75</i> | HEALTH INSURANCE | 3,890,080 | 2,890,300 | 2,890,300 | 3,320,725 |
| 1 | 81 <i>7</i> 8 | WORKERS COMPENSATION | 761,223 | 1,349,800 | 1,349,800 | 1 <i>,77</i> 9,281 |
| 1 | 81 <i>7</i> 9 | UNEMPLOYMENT INSURANCE | 4,449 | 238,150 | 114,115 | 0 |
| 1 | 8180 | PEHP PLAN | 26,182 | 25,500 | 26,495 | 26,500 |
| TO | TAL PERS | ONNEL SERVICES | \$24,538,651 | \$24,922,950 | \$24,388,750 | \$24,249,700 |
| | | | | | | |
| 1 | 8201 | BOARDS AND COMMISSIONS | 2,360 | 4,100 | 1 , 550 | 3,600 |
| 1 | 8202 | PRINTED MATERIALS | 43,919 | 42,040 | 29,265 | 37,650 |
| 1 | 8204 | OFFICE & LIBRARY SUPPLY | 14,393 | 31,700 | 1 7, 692 | 25,550 |
| 1 | 8210 | BUILDING MECHANICAL SYS | 6,949 | 11,575 | 13,435 | 11,000 |
| 1 | 8219 | BUILDING SUPPLIES, NEC | 8,411 | 9 , 1 <i>75</i> | 8,100 | 9 , 1 <i>75</i> |
| 1 | 8226 | VEHICLE MAINTENANCE PARTS | 166,776 | 1 <i>55,</i> 400 | 1 <i>74,</i> 726 | 1 <i>55,</i> 7 <i>5</i> 0 |
| 1 | 8228 | STREETS/ALLEYS MATERIALS | 21,965 | 30,000 | 30,000 | 30,000 |
| 1 | 8229 | STREETLIGHTS, PARTS | 21,992 | 25,000 | 20,000 | 25,000 |
| 1 | 8230 | TRAFFIC SIGNALS, PARTS & SUPPLS | 29,863 | 45,000 | 40,000 | 43,500 |
| 1 | 8231 | TRAFFIC & STREET SIGNS | 8,735 | 20,000 | 20,000 | 20,000 |
| 1 | 8233 | STORM WATER SYSTEM PARTS | 19,695 | 1 <i>7</i> ,000 | 20,000 | 20,000 |
| 1 | 8235 | SNOW/ICE CONTROL MATERIAL | 108,822 | 160,500 | 125,273 | 160,500 |
| 1 | 8237 | HOSPITAL PATIENT SUPPLIES | 37,856 | 28,000 | 46,500 | 34,875 |
| 1 | 8240 | FIREFIGHTING SUPPLY& EQUIP | 39,465 | 33,542 | 46,000 | 23,420 |
| 1 | 8241 | AMBULANCE SUPPLY & EQUIP | 22,689 | 18,100 | 20,869 | 20,100 |
| 1 | 8242 | PATROL SUPPLY & EQUIP | 44,697 | 27,000 | 26,500 | 26,700 |
| 1 | 8243 | INVESTIGATION SUPPLY & EQUIP | 19,619 | 18,500 | 23,500 | 18,500 |
| 1 | 8244 | LAB SUPPLY & EQUIP | 1,409 | 2,900 | 2,900 | 2,900 |
| 1 | 8245 | GAS, OIL & ANTIFREEZE | 279,775 | 381,450 | 345,637 | 409,359 |
| 1 | 8270 | WEARING APPAREL | 121,423 | 132,700 | 126,226 | 126,150 |
| 1 | 8285 | EDP SUPPLIES | 48,099 | 49,200 | 46,200 | 49,200 |
| 1 | 8291 | JANITORIAL/LAUNDRY SUPPLY | 14,804 | 14,450 | 14,103 | 13,287 |
| 1 | 8294 | ACTIVITIES SUPPLIES | 1,282 | 1,500 | 1,400 | 1,500 |
| 1 | 8295 | SMALL TOOLS & EQUIPMENT | 8,820 | 14,250 | 11,756 | 13,350 |
| 1 | 8299 | COMMODITIES, NEC | 3,794 | 4,750 | 1,808 | 4,600 |
| 10 | IAL CON | AMODITIES | \$1,097,612 | \$1,277,832 | \$1,213,440 | \$1,285,666 |

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 | |
|------|--------|-------------------------------|-----------------|------------------------------|-----------------|-------------------------|--|
| _ | | | Actual | Budget | Estimate | Budget | |
| | 8301 | RENTAL, EQPT, & FACILITIES | 0 | 1,500 | 500 | 1,500 | |
| | 8304 | CAR ALLOWANCE | 19,281 | 17,530 | 15,564 | 17,811 | |
| | 8305 | FREIGHT AND POSTAGE | 17,565 | 17,950 | 16,052 | 19,475 | |
| | 8306 | SPECIAL EVENTS | 7,511 | 7,500 | 7,000 | 7,000 | |
| | 8307 | human & Social Service | 150,001 | 150,000 | 150,000 | 150,000 | |
| | 8310 | EQUIPMENT, R&M | 88,956 | 97,385 | 92,240 | 113,544 | |
| | 8311 | BUILDING MECHANCL SYS, R&M | 27,045 | 30,700 | 30,875 | 30,550 | |
| | 8313 | LANDSCAPE/GROUNDS, R & M | 10,043 | 10,500 | 10,500 | 1 <i>7,</i> 000 | |
| | 8315 | VEHICLES, R&M | 58,065 | 83,225 | 83,237 | <i>7</i> 9 , 800 | |
| | 8316 | STREETS/ALLEYS, R & M | 4,929 | 10,000 | 10,000 | 10,000 | |
| | 8318 | TRAFFIC SIGNALS, R&M | 1 <i>5,</i> 707 | 15,000 | 15,000 | 15,000 | |
| | 8319 | SNOW AND ICE CONTROL | 50,140 | 60,000 | 66,118 | 60,000 | |
| | 8320 | INTERGOVERNMENTAL SERVICE | 5,292 | 6,000 | 6,000 | 6,000 | |
| | 8321 | SIDEWALKS, R & M | 690 | 1,500 | 1 , 500 | 1,500 | |
| 1 | 8325 | KISHWAUKEE RIVER SYS, R&M | 23,975 | 20,000 | 20,000 | 20,000 | |
| 1 | 8327 | STORM WATER SYS, R & M | 4,598 | 10,000 | 10,000 | 10,000 | |
| 1 | 8330 | EDP SERVICES | 1,602 | 3,450 | 3,450 | 3,450 | |
| 1 | 8331 | ARCHITECT/ENGINEER SERVS | 0 | 1 , 750 | 2,150 | 4,150 | |
| 1 | 8333 | PERSONNEL RECRUITMENT | 7,095 | 11,000 | 8,500 | 11,000 | |
| 1 | 8334 | MOSQUITO ABATEMENT | 0 | 6,000 | 0 | 6,000 | |
| 1 | 8335 | RENTAL, EDP EQUIPMENT | 0 | 1 , 750 | 1,000 | 1,750 | |
| 1 | 8336 | RENTAL - WEARING APPAREL | 3,680 | 0 | 0 | 0 | |
| 1 | 8337 | TELEPHONE SYSTEM | 204,229 | 52,301 | 138,240 | 103,726 | |
| 1 | 8342 | FINANCIAL & MGMT SERVICES | 37,334 | 40,000 | 45,271 | 45,000 | |
| 1 | 8343 | DEVELOPMENTAL SERVICES | 1,848 | 200 | 100 | 200 | |
| 1 | 8345 | PSYCH & MEDICAL SERVICES | 48,880 | 47,650 | 43,600 | <i>45,</i> 500 | |
| 1 | 8346 | REFUSE REMOVAL SERVICES | 870 | 2,373 | 1,000 | 1,500 | |
| 1 | 8347 | NUISANCE ABATEMENT SERVS. | 4,084 | 6,500 | 4,500 | 6,500 | |
| 1 | 8348 | BUILDINGS, R & M - NEC | 20,470 | 27,950 | 25 , 175 | 26,700 | |
| 1 | 8349 | LEGAL SERVICES, NEC | 5,968 | 9,000 | 12,203 | 10,500 | |
| 1 | 8352 | ELECTRICITY | 83,240 | 90,000 | 90,000 | 90,000 | |
| 1 | 8355 | UTILITIES, NEC | 19,136 | 12,075 | 9,660 | 13,200 | |
| 1 | 8366 | LEGAL EXPENSES & NOTICES | 3,120 | 5,590 | 6,390 | 5,900 | |
| 1 | 8373 | MARKETING, ADS, & PUBLIC INFO | 34,433 | 6,025 | 4,355 | 21,200 | |
| 1 | 8375 | DUES & SUBSCRIPTIONS | 41,010 | 41,029 | 39,778 | 43,568 | |
| 1 | 8376 | TRAINING, EDUC, & PROF DVLP | 90,135 | 163,514 | 82,371 | 129,563 | |
| 1 | 8380 | WARNING SIRENS | 0 | 0 | 0 | 2,500 | |
| 1 | 8384 | TOWING | 3,955 | 3,500 | 2,575 | 3,500 | |
| | 8385 | TAXES, LICENSES, & FEES | 1,451 | 2,000 | 2,000 | 2,000 | |
| | 8386 | TREE PLANTING/FORESTRY | 39,920 | 32,000 | 32,000 | 32,000 | |
| | 8387 | WEATHER SERVICES | 4,583 | 5,500 | 4,650 | 5,500 | |
| | 8399 | CONTRACTUAL SERVICES, NEC | 42,186 | 44,900 | 41,447 | 162,150 | |
| | | ITRACTUAL SERVICES | \$1,183,027 | \$1,1 <i>54</i> ,8 <i>47</i> | \$1,135,000 | \$1,336,237 | |
| | | | | | | | |
| 1 | 8450 | CONTRACTED SERVICES | 214,633 | 215,351 | 217,111 | 464,100 | |
| | 8471 | SURETY BONDS & INSURANCE | 50,000 | 50,000 | 50,000 | 50,000 | |
| | 8481 | UTILITY TAX REBATE | 13,658 | 15,000 | 11,692 | . 0 | |
| | 8497 | CONTINGENCIES | 73 | 65,000 | 1 <i>7,</i> 700 | 120,000 | |
| TOT | AL OTH | ER SERVICES | \$278,364 | \$345,351 | \$296,503 | \$634,100 | |
| | | | | | | | |
| 1 | 8510 | OFFICE FURNITURE & EQPT | 1,686 | 3,550 | 2,209 | 3,300 | |
| 1 | 8515 | EDP EQUIPMENT | 1,188 | 3,000 | 3,000 | 3,000 | |
| 1 | 8540 | MCHNRY, IMPLTS, & MJR TOOLS | 28,351 | 22,600 | 21,200 | 22,000 | |
| | 8580 | TELEPHONE & RADIO EQPT | 15,244 | 46,897 | 35 , 990 | 8,400 | |
| TOTA | AL EQU | IPMENT | \$46,469 | \$76,047 | \$62,399 | \$36,700 | |
| | | | | | | | |

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|----|----------|--|-------------------|-------------------|---------------------|--------------------------|
| 1 | 9032 | TRSF TO CAPITAL PROJECTS | 21,500 | 0 | 0 | 200,000 |
| 1 | 9033 | TRSF TO PUBLIC SAFETY BUILDING FUND | 0 | 0 | 0 | 200,000 |
| 1 | 9034 | TRSF TO FLEET FUND | 0 | 0 | 0 | 200,000 |
| 1 | 9046 | TRSF TO ECONOMIC DEVELOPMENT FUND | 0 | 5,500 | 1 <i>4,</i> 711 | 1 <i>7</i> ,1 <i>5</i> 0 |
| 1 | 9047 | TRSF TO WORKERS COMPENSATION FUND | 0 | 0 | 0 | <i>7</i> 11 , 914 |
| 1 | 9048 | TRSF TO AIRPORT FUND | 0 | 0 | 0 | 250,000 |
| 1 | 9049 | TRSF TO DEVELOPMENT FUND SERVICE | 0 | 0 | 363,908 | 0 |
| 1 | 9061 | TRSF TO TRANSPORTATION FUND | 55,821 | 0 | 0 | 5,313 |
| 1 | 9220 | TRSF TO GENERAL FUND DEBT SRV | 1,408,130 | 350,000 | 292,685 | 1,011,100 |
| TO | TAL TRAI | NSFERS OUT | \$1,485,451 | \$355,500 | \$671,304 | \$2,595,477 |
| то | TAL ALL | EXPENDITURES | \$28,629,574 | \$28,132,528 | \$27,767,396 | \$30,137,880 |
| | | SURPLUS (DEFICIT) | (\$195,357) | \$455,275 | \$2,187,725 | (\$0) |
| | | FOR POLICE STATION FUNDING+ IND BALANCE-UNRESTRICTED | 22,169 | 477,444 | 2,209,894 | 400,000 1,809,894 |

 $^{^{*}}$ FOOTNOTE: All Health insurance costs are allocated based on eligible employees, due to the regulations imposed by HIPPA act.

⁺ Portion of Fund Balance Reserved for Police Station funding.

Departments

Legislative
City Clerk
Administrative Services
Legal
Police
Fire
Public Works
Water
Airport
General Fund Support

Legislative Department

The Legislative Department encompasses all of the activities of the DeKalb City Council, the governing and policy-making board of the community. The Council is elected for staggered four-year terms and is comprised of the Mayor, who is elected at large, and seven aldermen, elected by wards. The City Council conducts regular meetings and workshop meetings on the second and fourth Mondays of each month.

The Legislative Department includes the City's annual Human Services Funding program, which provides over \$150,000 each year to local social service providers and is a companion to the \$60,000 of public services funding provided through the City's CDBG (Fund 72) program.

The Legislative Department also includes the DeKalb Municipal Band. The Band started in 1854 as the "DeKalb Silver Cornet Band" and it has existed continuously since that date – the longest continuous service in the State of Illinois. This year it will celebrate its 156th year, performing twelve weekly concerts in Hopkins Park on Tuesday evenings through the summer months.

| Department Budget | FY2010 | FY2011 | FY2012 |
|----------------------|-----------------|--------------------------|------------------|
| Personnel | 140,033 | 123,000 | 138 , 975 |
| Commodities | 2,337 | 3,050 | 2,750 |
| Contractual Services | 223,896 | 223 , 91 <i>7</i> | 222,275 |
| Other Services | 34 , 771 | 15,000 | 0 |
| TOTAL | \$401,037 | \$364,967 | \$364,000 |

| Department Personnel* | FY2010 | FY2011 | FY2012 |
|-----------------------|--------|--------|--------|
| Mayor | 1 | 1 | 1 |
| Council Members | 7 | 7 | 7 |
| Band Director | 1 | 1 | 1 |
| TOTAL | 9 | 9 | 9 |

^{*}NOTE: All Positions Part-Time

General Fund
Legislative Department

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|--------------------------------------|-------------------|----------------------------|---------------------|--------------------|
| 311 8103 PARTTIME & TEMPORARY | 69,854 | 70,250 | 70,880 | 68,300 |
| 311 8171 FICA | 4,963 | 5,350 | 5,155 | 5,225 |
| 311 8173 IMRF | 3,136 | 0 | 3,425 | 3,750 |
| 311 8175 HEALTH INSURANCE | 61,595 | 47,400 | 47,400 | 61 , 700 |
| 311 8178 WORKERS COMPENSATION | 485 | 0 | 0 | 0 |
| TOTAL PERSONNEL | \$140,033 | \$123,000 | \$126,860 | \$138 , 975 |
| | | | | |
| 311 8202 PRINTED MATERIALS | 28 | 100 | 0 | 100 |
| 311 8204 OFFICE & LIBRARY SUPPLY | 418 | 300 | 200 | 200 |
| 311 8270 WEARING APPAREL | 564 | 650 | 426 | 650 |
| 311 8295 SMALL TOOLS & EQUIP | 496 | 600 | 6 | 500 |
| 311 8299 COMMODITIES, NEC | 831 | 1,400 | 101 | 1,300 |
| TOTAL COMMODITIES | \$2,337 | \$3,050 | \$733 | \$2,750 |
| | | | | |
| 311 8306 SPECIAL EVENTS | <i>7,</i> 500 | <i>7,</i> 500 | 7,000 | 7,000 |
| 311 8307 HUMAN & SOCIAL SERVICES | 150,001 | 150,000 | 1 <i>5</i> 0,000 | 150,000 |
| 311 8337 TELEPHONE SYSTEM | 2,974 | 1 , 01 <i>7</i> | 518 | 1,025 |
| 311 8349 LEGAL SERVICES NEC | 2,063 | 2,000 | 1,303 | 2,000 |
| 311 8373 MARKETG, ADS, & PUB INFO | 417 | 400 | 100 | 250 |
| 311 8375 DUES & SUBSCRIPTIONS | 21,953 | 20,000 | 20,741 | 20,000 |
| 311 8376 TRAINING, EDUC, & PROF DVLP | 1,287 | 3,000 | 1,042 | 2,000 |
| 311 8399 CONTRACTUAL SERVICES, NEC. | 37,701 | 40,000 | 38,110 | 40,000 |
| TOTAL CONTRACTUAL SERVICES | \$223,896 | \$223 , 91 <i>7</i> | \$218 , 814 | \$222,275 |
| | | | | |
| 311 8450 CONTRACTED SERVICES | 21,113 | 0 | 1,293 | 0 |
| 311 8481 UTILITY TAX REBATE | 13,658 | 15,000 | 11,692 | 0 |
| TOTAL OTHER SERVICES | \$3 <i>4,77</i> 1 | \$1 <i>5</i> ,000 | \$12,985 | \$0 |
| TOTAL LEGISLATIVE | \$401,037 | \$364,967 | \$359,392 | \$364,000 |

Legislative Department

Mayor & Council Program

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|---------|-----------------------------|--------------------|----------------------------|---------------------|--------------------|
| 505 | 8103 | PARTTIME & TEMPORARY | 61,787 | 62,250 | 62,840 | 60,300 |
| 505 | 8171 | FICA | 4,346 | 4,750 | 4,540 | 4,625 |
| 505 | 8173 | IMRF | 3,136 | 0 | 3,425 | 3,750 |
| 505 | 8175 | HEALTH INSURANCE | 61,595 | 47,400 | 47,400 | 61,700 |
| 505 | 8178 | WORKERS COMPENSATION | 182 | 0 | 0 | 0 |
| TOTA | L PERSC | DNNEL | \$131,046 | \$11 <i>4,</i> 400 | \$118,205 | \$130,375 |
| | | | | | | |
| 505 | 8202 | PRINTED MATERIALS | 28 | 100 | 0 | 100 |
| 505 | 8204 | OFFICE & LIBRARY SUPPLY | 418 | 300 | 200 | 200 |
| TOTA | r COW | MODITIES | \$446 | \$400 | \$200 | \$300 |
| | | | | | | · |
| 505 | 8307 | HUMAN & SOCIAL SERVICES | 150,001 | 150,000 | 150,000 | 150,000 |
| 505 | 8337 | TELEPHONE SYSTEM | 2,974 | 1 , 01 <i>7</i> | 518 | 1,025 |
| 505 | 8349 | LEGAL SERVICES NEC | 2,063 | 2,000 | 1,303 | 2,000 |
| 505 | 8373 | MARKETG, ADS, & PUB INFO | 417 | 400 | 100 | 250 |
| 505 | 8375 | DUES & SUBSCRIPTIONS | 21,953 | 20,000 | 20,741 | 20,000 |
| 505 | 8376 | TRAINING, EDUC, & PROF DVLP | 1,287 | 3,000 | 1,042 | 2,000 |
| TOTA | T CON | TRACTUAL SERVICES | \$178 , 695 | \$176 , 417 | \$173 , 704 | \$1 <i>75,</i> 275 |
| | | | | | | |
| 505 | 8450 | CONTRACTED SERVICES | 21,113 | 0 | 1,293 | 0 |
| 505 | 8481 | UTILITY TAX REBATE | 13,658 | 15,000 | 11,692 | 0 |
| TOTA | L OTHE | R SERVICES | \$34 , 771 | \$1 <i>5</i> ,000 | \$12 , 985 | \$0 |
| | | | | | | |
| TOTA | L MAYC | DR & COUNCIL | \$344,958 | \$306 , 21 <i>7</i> | \$305,094 | \$305,950 |

^{*}Footnote: Health Insurance for the Aldermen is included due to the HIPPA privacy act for allocation which will end 2013.

Legislative Department

Municipal Band Program

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|---------------|-------------------------|-------------------|-------------------|---------------------|-------------------|
| 503 | 8103 | PARTTIME & TEMPORARY | 8,067 | 8,000 | 8,040 | 8,000 |
| 503 | 81 <i>7</i> 1 | FICA | 617 | 600 | 615 | 600 |
| 503 | 8178 | WORKERS COMPENSATION | 303 | 0 | 0 | 0 |
| TOTA | L PERSC | ONNEL | \$8 , 987 | \$8,600 | \$8,655 | \$8,600 |
| | | | | | | · |
| 503 | 8270 | WEARING APPAREL | 564 | 650 | 426 | 650 |
| 503 | 8295 | SMALL TOOLS & EQUIPMENT | 496 | 600 | 6 | 500 |
| 503 | 8299 | COMMODITIES, NEC | 831 | 1,400 | 101 | 1,300 |
| TOTA | L COM | MODITIES | \$1,891 | \$2,650 | \$533 | \$2,450 |
| | | | | | | |
| 503 | 8306 | SPECIAL EVENTS | <i>7,</i> 500 | <i>7,</i> 500 | 7,000 | 7,000 |
| 503 | 8399 | CONTRACTUAL SERVS, NEC | <i>37,</i> 701 | 40,000 | 38,110 | 40,000 |
| TOTA | L CON | TRACTUAL SERVICES | \$45,201 | \$47,500 | \$45,110 | \$47,000 |
| TOTA | L MUNI | CIPAL BAND | \$56,079 | \$58,750 | \$54,298 | \$58,050 |

This page intentionally left blank

Office of the City Clerk

The City Clerk is elected at large for a term of four years and has authority to appoint Deputy City Clerks. The Clerk's office is responsible for preparing, maintaining and retaining many of the City records, which include City Council minutes, ordinances, resolutions, agreements, contracts, leases, bonds, deeds, easements, permits (which are not construction-related), and petitions, as well as administering the oaths of appointed and elected officers. The City Clerk's office also assists with agenda preparation and distribution for City Council meetings, and maintains the DeKalb Municipal Code.

The City Clerk is also the Freedom of Information (FOIA) Officer. The Clerk's office is responsible for coordinating and delivering all non-Police Department records requests.

The Clerk's office processes applications for tobacco, amusement, auctioneer, body art, bowling alley, theater, vendors, itinerant merchants, charitable solicitors, raffles, taxi and towing licenses.

The Clerk and Deputy Clerks are registrars for the County Clerk, taking voter registrations and accepting petitions from candidates for city elections. In addition, the Clerk records various documents with the County Recorder, including annexations, annexation agreements, easements, and plat vacations, and files the budget document and tax levy ordinance with the County Clerk.

The EPI report recommendations for the Clerk's office were implemented in the current Fiscal Year 2011. This eliminated one full time Deputy Clerk position, a 40% reduction in personnel. The Fiscal Year 2012 budget proposal continues with this reduced staffing level.

Fiscal Year 2012 Objectives:

- Identify efficiencies to meet the needs of the office with reduced staff.
- Streamline the licensing process with forms that can be filled out online.
- Offer the option of emailing the renewal forms to current licensees.
- Initiate an outreach effort to businesses and charitable organizations regarding licensing from the City Clerk's office.
- Update Municipal Code chapters that deal with licensing in the Clerk's office.

| Personnel | FY2010 | FY2011 | FY2012 |
|-------------------|--------|--------|--------|
| City Clerk | 1 | 1 | 1 |
| Deputy City Clerk | 1.5 | 0.5 | 0.5 |
| TOTAL | 2.5 | 1.5 | 1.5 |

| Budget | FY2010 | FY2011 | FY2012 |
|----------------------|------------------|--------------------------|-----------|
| Personnel | 1 <i>75</i> ,190 | 11 <i>7,</i> 01 <i>5</i> | 132,183 |
| Commodities | 622 | 1,080 | 700 |
| Contractual Services | 4,263 | 5,425 | 5,725 |
| Equipment | 0 | 50 | 300 |
| TOTAL | \$180,075 | \$123,570 | \$138,908 |

General Fund City Clerk's Office

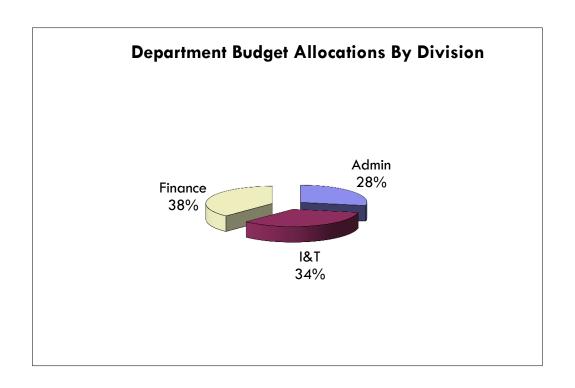
| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|------|------------------|------------------------------|--------------------|----------------------------|------------|-----------|
| | | | Actual | Budget | Estimate | Budget |
| 521 | 8101 | REGULAR | 102,738 | 59,850 | 59,355 | 61,300 |
| 521 | 8103 | PARTTIME & TEMPORARY | 18,152 | 22,950 | 20,305 | 22,950 |
| 521 | 81 <i>7</i> 1 | FICA | 8,884 | 6,350 | 6,095 | 6,450 |
| 521 | 8173 | IMRF | 6,199 | 12,550 | 0 | 12,550 |
| 521 | 81 <i>75</i> | HEALTH INSURANCE | 38,833 | 14,950 | 14,950 | 19,725 |
| 521 | 8178 | WORKERS COMPENSATION | 384 | 365 | 365 | 9,208 |
| TOTA | AL PERS | ONNEL | \$1 <i>75</i> ,190 | \$11 <i>7,</i> 01 <i>5</i> | \$101,070 | \$132,183 |
| | | | | | | |
| 521 | 8201 | BOARDS AND COMMISSIONS | 0 | 50 | 0 | 50 |
| 521 | 8202 | PRINTED MATERIALS | 0 | 180 | 0 | 150 |
| 521 | 8204 | OFFICE & LIBRARY SUPPLY | 622 | 850 | 200 | 500 |
| TOTA | AL COM | MODITIES | \$622 | \$1,080 | \$200 | \$700 |
| | | | | | | |
| 521 | 8305 | FREIGHT AND POSTAGE | 0 | 25 | 25 | 25 |
| 521 | 8310 | EQUIPMENT, R&M | 0 | 200 | 0 | 200 |
| 521 | 8337 | TELEPHONE SYSTEM | 2,320 | 550 | 1,400 | 1,500 |
| 521 | 8366 | LEGAL EXPENSES & NOTICES | 0 | 700 | 200 | 500 |
| 521 | 8373 | MARKETING, ADS & PUBLIC INFO | 30 | 200 | 0 | 300 |
| 521 | 8375 | DUES & SUBSCRIPTIONS | 260 | 500 | 150 | 400 |
| 521 | 8376 | TRAINING, EDUC, & PROF DVLP | 1,653 | 3,250 | 1,100 | 2,800 |
| TOTA | AL CON | TRACTUAL SERVICES | \$4,263 | \$5,425 | \$2,875 | \$5,725 |
| | | · | | · | | |
| 521 | 8510 | OFFICE FURNITURE & EQUIP | 0 | 50 | 0 | 300 |
| TOTA | AL EQUI | PMENT | \$0 | \$50 | \$0 | \$300 |
| TOT | AL CITY | CLERK'S OFFICE | \$180,075 | \$123,570 | \$104,145 | \$138,908 |
| 1017 | ~= ~ :::: | GERNA O OTTION | ψ100,073 | ψ1 20,57 O | ψ10-1,1-13 | ψ100,700 |

Administrative Services Department

The Administrative Services Department is responsible for the implementation of all City Council policies and directives, plus oversees the operations of all other municipal departments. It is comprised of three divisions:

- 1. <u>City Manager's Office</u> provides overall management of City operations and activities, including the implementation of City Council policies and directives, and has substantial involvement in numerous other activities including intergovernmental relations, emergency services disaster planning, community relations, economic development, personnel, and risk management functions. It is also responsible for the preparing the City's annual budget, property tax levy, capital improvements budgeting, and the development of long-term borrowing strategies for the City.
 - In FY2012, the City Manager's Office incorporated the <u>Human Resources</u> division, which administers employee training activities; personnel policy and procedure development; employee recruitment, hiring and orientation; maintenance of personnel files and records; position and job descriptions; employee and retiree benefits management; collective bargaining contracts; workers compensation claims, state and federally mandated employee benefit programs, employee relations, and provides direct staff support to the Board of Fire and Police Commissioners.
- 2. <u>Information & Technology</u> is responsible for the maintenance and administration of all City information and communication systems including its GIS systems, VMS traffic monitoring, the internal "Intranet" system, VoIP, wireless communication (cell phones & wireless networks), the City's Web Page and its government access television station ("Channel 14"), employee personal computer support and training, plus the different individual networks within the City, including the Hansen Information System, E-mail, Police/Fire CAD/E911 Systems, Public Safety MDB's, IMS Information Storage, Permitting, Financial Accounting, Mapping, Network printing, and central data storage for all departments.
- 3. <u>Financial Services</u> assists the citizens of DeKalb and the other departments of the City government by administering a comprehensive and uniform financial management system that conforms to nationally recognized standards. As part of this system, it completes all financial accounting, audit, payroll, treasury management, debt service payments, grant accounting, fiscal regulatory compliance, collections, utility billing, ambulance billing administration, accounts payable and receivable functions, switchboard, cash receipting, parking ticket administration, and numerous special projects. Additionally, it provides staff support to the Police and Fire Pension Boards.

| Department Budget | FY2010 | FY2011 | FY2012 |
|----------------------|-------------|-------------|-------------|
| Personnel | 2,186,587 | 2,011,543 | 1,788,975 |
| Commodities | 58,384 | 58,200 | 57,750 |
| Contractual Services | 63,382 | 52,026 | 72,526 |
| Other Services | 149,543 | 150,000 | 148,000 |
| Equipment | 8,702 | 7,000 | 6,500 |
| TOTAL | \$2,466,598 | \$2,278,769 | \$2,073,751 |



| Department Personnel | FY2010 | FY2011 | FY2012 |
|------------------------------------|--------|--------|--------|
| City Manager | 1 | 1 | 1 |
| Assistant City Manager | 1 | 1 | 1 |
| Executive Secretary | 1 | 1 | 1 |
| Administrative/Planning Intern | 0 | 0.5 | 0.5 |
| Human Resources Director | 1 | 0.75 | 0 |
| Assistant Human Resources Director | 1 | 0 | 0 |
| Management Analyst/HR Coordinator | 0 | 1 | 1 |
| Special Projects Coordinator | 1 | 0 | 0 |
| Finance/Purchasing Director | 0 | 1 | 1 |
| Comptroller/Treasurer | 1 | 1 | 1 |
| Account Tech III | 2 | 2 | 2 |
| Account Tech II | 0 | 1 | 1 |
| Account Tech I | 7 | 3 | 3 |
| Information & Technology Director | 1 | 1 | 1 |
| Deputy I&T Director | 1 | 0 | 0 |
| I&T Technician | 4 | 3 | 3 |
| I&T Aide | 1 | 0 | 0 |
| Total | 23 | 17.25 | 16.5 |

FY2011 Departmental Accomplishments

The Administrative Services Department was able to initiate and/or complete the following action items during FY2011:

| Processed and distributed money in TIF surplus distributions to DeKalb taxing districts |
|---|
| Renewed a three year term with the Intergovernmental Personnel Benefits Cooperative (IPBC) |
| for our health, dental, pharmacy, and life insurance programs |
| Upgraded fiber optics on Fire Station 2 and 3 |
| Upgraded City Email system and Mail System |
| Set up City wide VOIP and voicemail system with auto attendant |
| Upgraded Fire Radio System including fiber to the towers |
| Installed some Fiber to Water substations (south 7th Street, Dresser Rd., and W. Lincoln Hwy) |
| Broadcasting additional meetings on channel 14 |
| Hired a Finance/Purchasing Director |
| Hired a Public Works Director |
| Hired an Economic Development Consultant |
| Restructured General Fund debt to help with costs for voluntary separation program and |
| reduction in force costs |
| Developed a Fleet Replacement Program |
| Achieved the Government Finance Officers Association Award "Excellence in Financial |

FY2012 Departmental Initiatives

Reporting" for the 16th consecutive year.

The Administrative Services Department will undertake the following action items for the upcoming fiscal year as identified by the City Council's adopted Strategic Goals:

| Consider risk management "pooling" options |
|--|
| Achieve agreements for collective bargaining negotiations |
| Upgrade Police/Fire Cad system |
| Install Fiber for the Airport |
| Exploring GeoWeb possibilities |
| Continual enhancement of the City Website |
| DATA grant improvements, downtown wireless, and security cameras |
| Upgrade Fuel System at Public Works |
| Management wage and compensation study |
| Report on a quarterly basis the status of the municipal budget and identify trends, concerns |
| and issues |
| Improve the efficiency of the Finance department by combining staff in one location |
| Implement a software program to be utilized by Finance, Water, and Public Works |
| Departments |
| Review financial and budget policies and modify when necessary |
| Streamline payment options for residents |
| Update and revise incentives guidelines |
| Completion of financing and specifications for the construction of a Police Station |
| Investigate Spanish language capability |
| Implement Downtown Redevelopment Plan |
| Achieve the distinguished Budget Reward |
| Implement a Lockbox system for processing payments |
| Implement a software system that allows residents to view Water Bills online |

General Fund Administrative Services Department

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 | |
|------|---|-----------------------------|----------------------------|----------------------------|---------------------------|----------------------------|--|
| 312 | 8101 | REGULAR | Actual 1,411,686 | Budget 1,262,100 | Estimate 1,253,315 | Budget 1,142,300 | |
| 312 | 8102 | | 15,188 | 16,750 | 13,890 | 16,000 | |
| 312 | | PARTTIME & TEMPORARY | 0 | 12,750 | 4,220 | 2,050 | |
| 312 | 8113 | LONGEVITY | 19,099 | 16,350 | 16,525 | 14,450 | |
| 312 | | DEFERRED COMP CONTRIBS. | 5,691 | 5,650 | 5,680 | 5,775 | |
| 312 | 8171 | FICA | 103,377 | 92,300 | 91,825 | 83,000 | |
| 312 | 8173 | IMRF | 202,189 | 187,500 | 194,410 | 195,500 | |
| 312 | 81 <i>75</i> | HEALTH INSURANCE | 41 <i>7</i> ,428 | 339,600 | 339,600 | 31 <i>5,</i> 700 | |
| 312 | 8178 | WORKERS COMPENSATION | 11,929 | 78,543 | 78,545 | 101,288 | |
| TOTA | AL PERSO | | \$2,186,587 | \$2,011,543 | \$1,998,010 | \$1,876,063 | |
| | | | | | | _ | |
| 312 | 8201 | BOARDS & COMMISSIONS | 735 | 1,500 | 950 | 1,000 | |
| 312 | 8202 | PRINTED MATERIALS | 1,414 | 1,700 | 1,112 | 1,400 | |
| 312 | 8204 | OFFICE & LIBRARY SUPPLY | 4,266 | 3,650 | 4,410 | 4,300 | |
| 312 | 8226 | VEHICLE MAINTENANCE PARTS | 0 | 200 | 50 | 200 | |
| 312 | | GAS, OIL & ANTIFREEZE | 366 | 400 | 350 | 350 | |
| 312 | | WEARING APPAREL | 2,750 | 2,750 | 2,500 | 2,500 | |
| 312 | 8285 | EDP SUPPLIES | 48,099 | 47,500 | 45,000 | 47,500 | |
| 312 | | SMALL TOOLS & EQUIPMENT | 754 | 500 | 500 | 500 | |
| TOTA | AL COM | MODITIES | \$58,384 | \$58,200 | \$54,872 | \$57,750 | |
| 312 | 8304 | CAR ALLOWANCE | 2 700 | 5 20 <i>1</i> | 5 204 | 5,501 | |
| 312 | 8305 | FREIGHT AND POSTAGE | 3,708 233 | 5,394 600 | 5,394 265 | 350 | |
| 312 | 8310 | EQUIPMENT, R&M | 2,790 | 3,625 | 3,654 | 3,700 | |
| 312 | 8315 | VEHICLE, R&M | 2,7 70 | 100 | 0 | 100 | |
| 312 | 8330 | EDP SERVICES | 1,602 | 2,000 | 2,000 | 2,000 | |
| 312 | 8333 | PERSONNEL RECRUITMENT | 7,095 | 11,000 | 8,500 | 11,000 | |
| 312 | 8337 | TELEPHONE SYSTEM | 35,277 | 9,207 | 26,000 | 26,000 | |
| 312 | 8366 | LEGAL EXPENSES & NOTICES | 1,334 | 1,600 | 2,540 | 2,650 | |
| 312 | | MARKETING & PUBLIC INFO | , 921 | 1,200 | 555 | 1,100 | |
| 312 | | DUES & SUBSCRIPTIONS | 4,349 | 6,000 | 5,765 | , 5,925 | |
| 312 | 8376 | TRAINING, EDUC, & PROF DVLP | 6,073 | 11,300 | 7,580 | 14,200 | |
| 312 | 8399 | CONTRACTUAL SERVICES, NEC | 0 | 0 | 0 | 0 | |
| TOTA | AL CON | TRACTUAL SERVICES | \$63,382 | \$52,026 | \$62,253 | \$72,526 | |
| | | | | | | | |
| | | CONTRACTED SERVICES | 149,543 | 150,000 | 148,530 | 148,000 | |
| TOTA | AL OTHE | R SERVICES | \$149,543 | \$150,000 | \$148,530 | \$148,000 | |
| 0.0 | 0510 | OFFICE FURNITURE | | | • | | |
| | 8510 | OFFICE FURNITURE | 577 | 1,000 | 0 | 500 | |
| | | EDP EQUIPMENT | 1,188 | 3,000 | 3,000 | 3,000 | |
| | | MCHRY, IMPLNTS, & MJR TOOLS | 60 | 2 000 | 3 000 | 3 000 | |
| | | TELEPHONE & RADIO EQUIP | 6,877 | 3,000 | 3,000 | 3,000 \$4,500 | |
| 1012 | AL EQUI | FMENI | \$8,702 | \$7,000 | \$6,000 | \$6,500 | |
| TOTA | TOTAL ADMINISTRATIVE SERVICES \$2,466,598 \$2,278,769 \$2,269,665 \$2,160,839 | | | | | | |

Administrative Services Department City Manager's Office

| | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|-------------------------|-------------------------------|---------------|--------------------|----------------|----------------|
| | | Actual | Budget | Estimate | Budget |
| 511 810 | | 245,617 | 418,500 | 413,705 | 355,300 |
| 511 810 | 3 PARTTIME & TEMPORARY | 0 | 12 , 750 | 4,220 | 2,050 |
| 511 811 | 4 DEFFERED COMP CONTRIBS. | 5, 691 | 5 , 650 | 5 , 680 | 5 , 775 |
| <i>5</i> 11 81 <i>7</i> | 1 FICA | 16,336 | 30,150 | 28,850 | 24,250 |
| 511 81 <i>7</i> | 3 IMRF | 34,116 | 63,550 | 62,725 | 59,200 |
| <i>5</i> 11 81 <i>7</i> | 5 HEALTH INSURANCE | 48,538 | <i>74,</i> 700 | <i>74,</i> 700 | 78,925 |
| <i>5</i> 11 817 | 8 WORKERS COMPENSATION | 737 | 0 | 0 | 27,624 |
| TOTAL PER | SONNEL | \$351,035 | \$605,300 | \$589,880 | \$553,124 |
| | | | | | |
| 511 820 | 1 BOARDS & COMMISSIONS | 0 | 1,500 | 950 | 1,000 |
| 511 820 | 2 PRINTED MATERIALS | 0 | 400 | 50 | 100 |
| 511 820 | 4 OFFICE & LIBRARY SUPPLY | 127 | 650 | 350 | 400 |
| TOTAL CO | MMODITIES | \$127 | \$2 , 550 | \$1,350 | \$1,500 |
| | | | | | |
| 511 830 | 4 CAR ALLOWANCE | 3,708 | 5,394 | 5,394 | 5, 501 |
| 511 830 | 5 FREIGHT AND POSTAGE | 0 | 300 | 100 | 100 |
| 511 833 | 3 PERSONNEL RECRUITMENT | 0 | 11,000 | 8,500 | 11,000 |
| 511 833 | 7 TELEPHONE SYSTEM | 29,774 | 7,283 | 20,000 | 20,000 |
| <i>5</i> 11 836 | 6 LEGAL EXPENSES & NOTICES | 0 | 450 | 1,500 | 1,500 |
| <i>5</i> 11 837 | 3 MARKETING & PUBLIC INFO | 906 | 1,200 | 500 | 1,000 |
| <i>5</i> 11 837 | 5 DUES & SUBSCRIPTIONS | 2,458 | 4,500 | 4,500 | 4,500 |
| <i>5</i> 11 837 | 6 TRAINING, EDUC, & PROF DVLP | 2,475 | 6,700 | 3,000 | 6,700 |
| TOTAL CC | NTRACTUAL SERVICES | \$39,321 | \$36,827 | \$43,494 | \$50,301 |
| | | | | | |
| 511 851 | O OFFICE FURNITURE | 0 | 0 | 0 | 0 |
| TOTAL EQ | UIPMENT | \$0 | \$0 | \$0 | \$0 |
| | | | | | |
| TOTAL AD/ | MINISTRATION | \$390,483 | \$644 , 677 | \$634,724 | \$604,925 |

Administrative Services Department Human Resources Program

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|----------|-----------------------------|-------------------|-------------------|---------------------|-------------------|
| 513 | 8101 | REGULAR | 132,386 | 0 | 0 | 0 |
| 513 | 8171 | FICA | 9,612 | 0 | 0 | 0 |
| 513 | 8173 | IMRF | 18,378 | 0 | 0 | 0 |
| 513 | 8175 | HEALTH INSURANCE | 38,831 | 0 | 0 | 0 |
| 513 | 8178 | WORKERS COMPENSATION | 398 | 0 | 0 | 0 |
| TOTA | AL PERSO | ONNEL | \$199,605 | \$0 | \$0 | \$0 |
| | | | • | · | • | <u> </u> |
| 513 | 8201 | BOARDS & COMMISSIONS | 735 | 0 | 0 | 0 |
| 513 | 8202 | PRINTED MATERIALS | 406 | 0 | 0 | 0 |
| 513 | 8204 | OFFICE & LIBRARY SUPPLY | 169 | 0 | 0 | 0 |
| TOTA | AL COM | MODITIES | \$1,310 | \$0 | \$0 | \$0 |
| | | | | | | |
| 513 | 8305 | FREIGHT AND POSTAGE | 168 | 0 | 0 | 0 |
| 513 | 8310 | EQUIPMENT, R&M | 0 | 0 | 0 | 0 |
| 513 | 8333 | PERSONNEL RECRUITMENT | 7 , 095 | 0 | 0 | 0 |
| 513 | 8337 | TELEPHONE SYSTEM | -222 | 0 | 0 | 0 |
| 513 | 8366 | LEGAL EXPENSES & NOTICES | 230 | 0 | 0 | 0 |
| 513 | 8375 | DUES & SUBSCRIPTIONS | 405 | 0 | 0 | 0 |
| 513 | 8376 | TRAINING, EDUC, & PROF DVLP | 1,179 | 0 | 0 | 0 |
| TOTA | L CON | TRACTUAL SERVICES | \$8,855 | \$0 | \$0 | \$0 |
| TOTA | AL HUMA | AN RESOURCES | \$209,770 | \$0 | \$0 | \$0 |

Administrative Services Department Information & Technology Program

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|--------------|------------------------------|--------------------|--------------------|---------------------|--------------------|
| 515 | 8101 | REGULAR | 532,797 | 346,300 | 348,255 | 314,900 |
| 515 | 8102 | OVERTIME | 14,835 | 15,000 | 13,890 | 1 <i>5</i> ,000 |
| 515 | 8113 | LONGEVITY | 6,470 | <i>5,</i> 700 | 5,680 | 4,700 |
| 515 | 8171 | FICA | 39,886 | 25,950 | 26,630 | 24,100 |
| 515 | 8173 | IMRF | 76,944 | 49,100 | 55,605 | 55,800 |
| 515 | 81 <i>75</i> | HEALTH INSURANCE | 135,906 | 104,600 | 104,600 | 78,925 |
| 515 | 8178 | WORKERS COMPENSATION | 9,279 | 0 | 0 | 24,555 |
| TOTA | L PERSC | ONNEL | \$816,11 <i>7</i> | \$546 , 650 | \$554 , 660 | \$51 7, 980 |
| | | | | | | |
| 515 | 8204 | OFFICE & LIBRARY SUPPLY | 2,350 | 1,400 | 1,360 | 1,400 |
| 515 | 8226 | VEHICLE MAINTENANCE PARTS | 0 | 200 | 50 | 200 |
| 515 | 8245 | • | 366 | 400 | 350 | 350 |
| 515 | 8270 | WEARING APPAREL | 2,750 | 2 , 750 | 2,500 | 2,500 |
| 515 | 8285 | EDP SUPPLIES | 48,099 | <i>47,</i> 500 | 45,000 | 47,500 |
| 515 | | SMALL TOOLS & EQUIPMENT | 754 | 500 | 500 | 500 |
| TOTA | L COM | MODITIES | \$54,319 | \$52 , 750 | \$49,760 | \$52,450 |
| | | | | | | |
| 515 | 8305 | FREIGHT & POSTAGE | 51 | 250 | 150 | 200 |
| 515 | 8310 | EQUIPMENT, R&M | 1,656 | 2,500 | 2,500 | 2,500 |
| 515 | 8315 | VEHICLE, R&M | 0 | 100 | 0 | 100 |
| 515 | 8330 | EDP SERVICES | 1,602 | 2,000 | 2,000 | 2,000 |
| 515 | 8337 | TELEPHONE SYSTEM | 5,725 | 1,924 | 6,000 | 6,000 |
| 515 | | MARKETING, ADS & PUBLIC INFO | 15 | 0 | 55 | 100 |
| 515 | 8375 | DUES & SUBSCRIPTIONS | 319 | 250 | 1 <i>75</i> | 1 <i>75</i> |
| 515 | | TRAINING, EDUC, & PROF DVLP | 1,832 | 3,000 | 3,000 | 4,500 |
| TOTA | L CON | TRACTUAL SERVICES | \$11,200 | \$10,024 | \$13,880 | \$1 <i>5,575</i> |
| | | | | | | |
| 515 | 8450 | CONTRACTED SERVICES | 149,543 | 150,000 | 148,530 | 148,000 |
| TOTA | L OTHE | R SERVICES | \$149 , 543 | \$1 <i>5</i> 0,000 | \$1 <i>4</i> 8,530 | \$148,000 |
| | | | | | | |
| 515 | 8510 | OFFICE FURNITURE & EQUIP | 577 | 1,000 | 0 | 500 |
| 515 | | EDP EQUIPMENT | 0 | 3,000 | 3,000 | 3,000 |
| 515 | | MCHRY, IMPLNTS, & MJR TOOLS | 60 | 0 | 0 | 0 |
| 515 | 8580 | TELEPHONE & RADIO EQUIP | 6,877 | 3,000 | 3,000 | 3,000 |
| TOTA | L EQUI | PMENT | \$7,514 | \$ 7, 000 | \$6,000 | \$6,500 |
| | | | | | | |
| TOTA | al INFO | RMATION & TECHNOLOGY | \$1,038,693 | \$766,424 | \$772,830 | \$740 , 505 |

Administrative Services Department Financial Services Program

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|
| 517 8101 REGULAR | 500,886 | 497,300 | 491,355 | 472,100 |
| 517 8102 OVERTIME | 353 | 1,750 | , 0 | 1,000 |
| 517 8113 LONGEVITY | 12,629 | 10,650 | 10,845 | 9,750 |
| 517 8171 FICA | 37,543 | 36,200 | 36,345 | 34,650 |
| 517 8173 IMRF | 72,751 | 74,850 | 76,080 | 80,500 |
| 517 8175 HEALTH INSURANCE | 194,153 | 160,300 | 160,300 | 1 <i>57</i> ,850 |
| 517 8178 WORKERS COMPENSATION | 1,515 | 78 , 543 | 78 , 545 | 49,109 |
| TOTAL PERSONNEL | \$819,830 | \$859,593 | \$853 , 470 | \$804,959 |
| | | | | |
| 517 8202 PRINTED MATERIALS | 1,008 | 1,300 | 1,062 | 1,300 |
| 517 8204 OFFICE & LIBRARY SUPPLY | 1,620 | 1,600 | 2,700 | 2,500 |
| TOTAL COMMODITIES | \$2,628 | \$2,900 | \$3,762 | \$3,800 |
| | | | | |
| 517 8305 FREIGHT AND POSTAGE | 14 | 50 | 15 | 50 |
| 517 8310 EQUIPMENT, R&M | 1,134 | 1,125 | 1,154 | 1,200 |
| 517 8366 LEGAL EXPENSES & NOTICES | 1,104 | 1,150 | 1,040 | 1,150 |
| 517 8375 DUES & SUBSCRIPTIONS | 1,167 | 1,250 | 1,090 | 1,250 |
| 517 8376 TRAIN, EDUC, & PROF DVLP | 587 | 1,600 | 1,580 | 3,000 |
| TOTAL CONTRACTUAL SERVICES | \$4,006 | \$5,1 <i>75</i> | \$4 , 879 | \$6,650 |
| | | | | |
| 517 8515 EDP EQUIPMENT | 1,188 | 0 | 0 | 0 |
| TOTAL EQUIPMENT | \$1,188 | \$0 | \$0 | \$0 |
| | | | | |
| TOTAL FINANCIAL SERVICES | \$827,652 | \$867 , 668 | \$862,111 | \$81 <i>5,</i> 409 |

Legal Services Department

The Legal Department counsels all municipal departments, employees and various boards and commissions. It drafts and/or reviews all contracts, agreements, ordinances and resolutions of the City. It prosecutes all traffic, ordinance, misdemeanor and code violations in Court and in the Administrative Hearing process, as well as provides staff support to the Human Relations Commission and the Liquor Commission. In addition, the Legal Department assists with collective bargaining and labor contract administration and actively engages in risk prevention activities. The office represents the City in litigation matters, including state, federal and appellate cases as well as workers' compensation claims. Finally, the attorneys represent the City before the Board of Fire & Police Commissioners and the DeKalb Liquor Commissioner.

| Department Budget | FY2010 | FY2011 | FY2012 |
|----------------------|-----------|-----------|-----------|
| Personnel | 433,009 | 347,800 | 216,248 |
| Commodities | 2,122 | 5,000 | 4,500 |
| Contractual Services | 15,203 | 16,760 | 21,763 |
| Other Services | 4,500 | 7,000 | 250,000 |
| TOTAL | \$454,834 | \$376,560 | \$492,511 |

| Department Personnel | FY2010 | FY2011 | FY2012 |
|----------------------|--------|--------|--------|
| City Attorney | 1 | 1 | 0 |
| Asst. City Attorney | 1 | 1 | 1 |
| Legal Assistant | 2 | 2 | 1 |
| Bailiff | 0.2 | 0.2 | 0.2 |
| TOTAL | 4.2 | 4.2 | 2.2 |

FY 2011 Departmental Accomplishments

- Coordinate purchase of property for City purposes.
- Implement new police officer training and updates for existing police officers on legal issues.
- Negotiate and draft development agreements for redevelopment of downtown revitalization properties.
- Review and revision of traffic chapter of the Municipal Code.
- Review and implementation of tasks assigned in order to implement the City Council's strategic goals.
- Coordinate and streamline liquor license administrative tasks and recordkeeping.
- Professional training or certification for staff and mandatory continuing legal education for attorneys.

FY 2012 Departmental Initiatives

Outsource Legal Services (TBD)

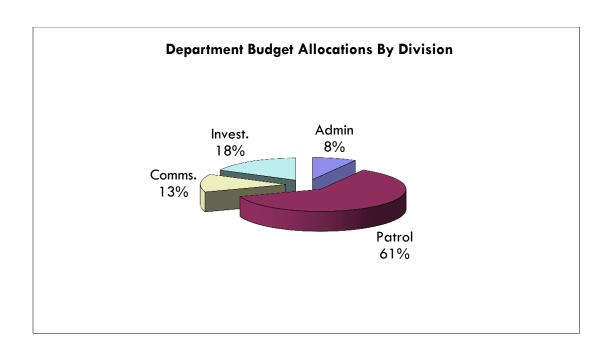
General Fund Legal Services Department

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|------|--------------|-----------------------------|----------------|-----------------|----------------|-----------|
| | | | Actual | Budget | Estimate | Budget |
| 531 | 8101 | REGULAR | 289,930 | 244,700 | 213,355 | 143,700 |
| 531 | 8103 | PARTTIME & TEMPORARY | 2,871 | 2,850 | 2,010 | 0 |
| 531 | 8171 | FICA | 21,374 | 18,300 | 15,465 | 10,993 |
| 531 | 8173 | IMRF | 40,217 | 37,150 | 32,1 <i>75</i> | 23,250 |
| 531 | 81 <i>75</i> | HEALTH INSURANCE | <i>77,</i> 665 | 44,800 | 44,800 | 24,800 |
| 531 | 8178 | WORKERS COMPENSATION | 952 | 0 | 0 | 13,505 |
| TOTA | AL PERSO | DNNEL | \$433,009 | \$347,800 | \$307,805 | \$216,248 |
| | | | | | | |
| 531 | 8202 | PRINTED MATERIALS | 636 | 1,000 | 800 | 1,000 |
| 531 | 8204 | OFFICE & LIBRARY SUPPLY | 1,486 | 4,000 | 2,300 | 3,500 |
| TOTA | AL COM | MODITIES | \$2,122 | \$5,000 | \$3,100 | \$4,500 |
| | | | | | | |
| 531 | 8304 | CAR ALLOWANCE | 2,225 | 2,023 | 2,023 | 2,063 |
| 531 | 8337 | TELEPHONE SYSTEM | 4,477 | 1,23 <i>7</i> | 4,477 | 5,000 |
| 531 | 8349 | LEGAL SERVICES, NEC | 3,540 | 6,000 | 10,000 | 7,500 |
| 531 | 8366 | LEGAL EXPENSES & NOTICES | 554 | 1,500 | 500 | 1,000 |
| 531 | 8375 | DUES & SUBSCRIPTIONS | 3,532 | 2,700 | 2,400 | 2,700 |
| 531 | 8376 | TRAINING, EDUC, & PROF DVLP | 875 | 3,300 | 3,349 | 3,500 |
| TOTA | AL CON | TRACTUAL SERVICES | \$15,203 | \$16,760 | \$22,749 | \$21,763 |
| | | | | | | |
| 531 | 8450 | CONTRACTED SERVICES | 4,500 | 7,000 | 3,000 | 250,000 |
| TOTA | AL OTHE | R SERVICES | \$4,500 | <i>\$7,</i> 000 | \$3,000 | \$250,000 |
| | | | | | | |
| TOT | AL LEGA | L SERVICES | \$454,834 | \$376,560 | \$336,654 | \$492,511 |

The Police Department's mission is to serve and protect all citizens of DeKalb; to preserve life and property; to enforce the laws and ordinances; and to protect the rights of all citizens to live in peace through effective personnel management and utilization of scientific police methods. It is comprised of four divisions:

- 1. <u>Administration</u> provides overall management of police services, policy formulation and implementation, plus financial management and budget administration for the Department.
- Patrol encompasses all basic police services, including community policing, accident investigation, crime suppression, traffic and parking enforcement, oversight of the area school crossing guard program and coordination of the Police Volunteer Program.
- 3. Communications which is responsible for answering 9-1-1 emergency, non-emergency, and informational/inquiry calls on a 24-hour basis. It provides direct 24-hour radio communications support to the City's Police and Fire Departments, plus monitors the Community Development and Public Works Department radio frequencies. It is responsible for the activation of the weather sirens and serves as a backup to the DeKalb County MABAS system (Mutual Aid Box Alarm System) for fire and medical emergencies requiring mutual aid assistance.
- 4. <u>Investigations</u> oversee investigations of all major criminal activity and deaths in the community, including those involving juveniles. It conducts background investigations on City license and employment applicants. It sponsors crime prevention programs for all segments of the community.

| Department Budget | FY2010 | FY2011 | FY2012 |
|----------------------|-------------|-------------------|--------------|
| Personnel | 8,834,980 | 9,195,9 <i>57</i> | 9,743,750 |
| Commodities | 282,097 | 250,875 | 251,625 |
| Contractual Services | 148,859 | 114,112 | 114,279 |
| Equipment | 18,661 | 9,700 | 9,600 |
| TOTAL | \$9,284,597 | \$9,593,644 | \$10,142,254 |



| Department Personnel | FY2010 | FY2011 | FY2012 |
|---------------------------|--------|--------|--------|
| Chief | 1 | 1 | 1 |
| Lieutenant | 3 | 3 | 3 |
| Sergeant | 9 | 9 | 9 |
| Corporal | 4 | 4 | 4 |
| Patrol Officer | 44 | 43 | 44 |
| Telecommunicators | 10 | 10 | 10 |
| P/T Telecommunicators | 1.5 | 1.5 | 1.5 |
| P/T Crossing Guard | 4.07 | 4.07 | 4.07 |
| Administrative Assistant | 1 | 1 | 1 |
| Office Associate I | 2 | 1 | 1 |
| P/T Comm Service Officers | 1.5 | 1.5 | 1.5 |
| TOTAL | 81.07 | 79.07 | 80.07 |

NOTE: Part-Time Positions Reported As Full Time Equivalents

Proposed Staffing Changes:

None

FY2011 Departmental Accomplishments

- □ Grants received: 3M grant to purchase two laptop computers - \$1,000 1. 2. ILEAS grant to purchase five in-car computers - \$34,170 3. Illinois Criminal Justice Authority vehicle grant - \$20,000 4. ILEAS Intelligence Liaison Officer grant – received laptop, printer, camera and training. Remodeled and moved E911 dispatch center in old conference room to allow more room and allowed for an additional workstation. Remodeled records room to allow more room and purged arrest files. Remodeled old E911 dispatch center to a conference room. New portable radios purchased and StarCom radio system activated. Provided gang presentations to various governmental groups. Accidents within City decreased. ☐ Five police vehicles purchased. Drug arrests increased. Major Case investigations were successful in: 1. Antoinette "Toni" Keller homicide 2. Moises Arguello drug induced homicide 3. Devon Butler attempted homicide 4. Arrests made with heroin dealer, weapons recovered, at local hotel. 5. Drug sweep resulted in 16 arrested. Purchased new tactical response equipment. Added one additional in-car video camera FY2012 Departmental Initiatives The Police Department will undertake the following specific action items for the upcoming fiscal year as identified by the City Council's adopted Strategic Goals: Continue working closely with the DeKalb Chamber of Commerce, Renew DeKalb
 - and the Egyptian Theater to promote a safe downtown environment.
 - Continue deployment of portable truck scales in downtown area.
 - Continue participation in multi-cultural and school safety committees
 - Maintain two school resource officer program in high school and middle schools
 - Continue teaching G.R.E.A.T. in middle schools.
 - Continue to maintain police foot patrol, motorcycle patrol and bike patrols in residential areas.
 - Continue to partner with Target Corporation and the DeKalb Neighborhood Committee to promote National Night Out a crime prevention event in support of safe neighborhoods.
 - Participate in crime free housing program with Community Development.
 - Initiate Neighborhood Resident Officer program.
 - □ Reduce Crime
 - □ Reduce Accidents
 - Continue training dedicated to the National Incident Management System and Homeland Security initiatives.

 Obtain additional grant monies from Illinois Liquor Commission to continue tobacco compliance checks at businesses selling tobacco product.

Additional Operational Goals

| Install five (5) street security cameras. |
|--|
| Initiate Neighborhood Resident Officer program. |
| Exercise purchase option for two police motorcycles. |
| Purchase upgraded Police & Fire software – to include CAD, RMS, and other |
| programs. |
| Purchase additional rifles. |
| Continue contract negotiations with FOP. |
| Continue Prairie Shield partnership to improve radio system interoperability. |
| Continue formalized procedure for sharing gang intelligence with other |
| departments. |
| Increase gang awareness presentations and continue to expand gang intelligence |
| file. |
| Initiate in-car traffic ticket with DeKalb County Circuit Clerk grant. |
| Continue presentations of Fraud & Scam to community. |
| Continue to evaluate police department space needs |

General Fund

Police Department

| TOT | AL POLI | CE | \$9,284,597 | \$9,593,644 | \$9,440,605 | \$10,142,254 |
|------|---------|---------------------------------|---|----------------------|-------------|-------------------------|
| 101/ | AL EQU | IF/MEIN I | \$18,661 | \$9,700 | \$6,799 | \$9,600 |
| | | TELEPHONE & RADIO EQPT | 5,909 | 5,300 | 2,790 | 5,200 |
| | | MCHNRY, IMPLMNT, & MJR TOOLS | 11,873 | 1,900 | 1,800 | 1,900 |
| | | OFFICE FURNITURE & EQPT | 879 | 2,500 | 2,209 | 2,500 |
| | | | | | | |
| | | R SERVICES | \$0 | \$23,000 | \$21,664 | \$23,000 |
| 320 | 8450 | CONTRACTED SERVICES | 0 | 23,000 | 21,664 | 23,000 |
| | | | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | |
| | | ITRACTUAL SERVICES | \$148,859 | \$114,112 | \$128,542 | \$114,279 |
| 320 | | CONTRACTUAL SERVICES, NEC | 1,128 | 250 | 50 | 250 |
| 320 | | TOWING | 3,955 | 3,500 | 2,575 | 3,500 |
| 320 | | TRAINING, EDUC, & PROF DVLP | 45,722 | 56,850 | 45,000 | 56,550 |
| | | DUES & SUBSCRIPTIONS | 3,155 | 2,450 | 2,022 | 2,350 |
| | | MARKETING, ADS, & PUBLIC INFO | 565 | 1,000 | 1,000 | 1,000 |
| 320 | | LEGAL NOTICES | 0 | 200 | 50 | 200 |
| 320 | | LEGAL SERVICES, NEC | 365 | 1,000 | 900 | 1,000 |
| 320 | | BUILDINGS, R&M - NEC | 215 | 200 | 175 | 200 |
| 320 | | PSYCH & MEDICAL SERVICES | 2,686 | 950 | 200 | 900 |
| 320 | 8337 | TELEPHONE SYSTEM | 59,741 | 13,741 | 43,649 | 15,541 |
| 320 | 8320 | INTERGOVERNMENTAL SERVICE | 5,292 | 6,000 | 6,000 | 6,000 |
| 320 | 8315 | VEHICLES, R&M | 12,999 | 9,050 | 11,550 | 9,350 |
| 320 | 8311 | BUILDING MECHANICAL SYS, R&M | 3,186 | 4,800 | 3,000 | 3,500 |
| 320 | | EQUIPMENT, R&M | 5,842 | 10,300 | 8,700 | 10,050 |
| 320 | | FREIGHT AND POSTAGE | 300 | 450 | 300 | 450 |
| 320 | 8304 | CAR ALLOWANCE | 3,708 | 3,371 | 3,371 | 3,438 |
| | | | +/ | ÷===0,0.0 | +=30/2/ | +=0.7020 |
| | | MODITIES MODITIES | \$282,097 | \$250,875 | \$260,273 | \$251,625 |
| | | COMMODITIES, NEC | 2,372 | 1,450 | 900 | 1,400 |
| 320 | 8295 | SMALL TOOLS & EQUIPMENT | 356 | 1,900 | 1,200 | 1,900 |
| 320 | | WEARING APPAREL | <i>57,</i> 606 | 65,350 | 62,250 | 66,150 |
| 320 | | GAS, OIL & ANTIFREEZE | 87,675 | 100,000 | 90,000 | 100,000 |
| 320 | | INVESTIGATION SUPPLY/EXPS | 19,586 | 18,500 | 23,500 | 18,500 |
| 320 | - | POLICE PATROL SUPPLY/EQPT | 44,697 | 27,000 | 26,500 | 26,700 |
| 320 | | VEHICLE MAINTENANCE PARTS | 54,483 | 25,000 | 45,070 | 24,800 |
| 320 | | BUILDING SUPPLIES, NEC | 1,274 | 3,330 1 <i>75</i> | 100 | 175 |
| 320 | 8204 | | 11,514 2,534 | 7,930 3,550 | 2,950 | 3,550 |
| 320 | ຊາດາ | PRINTED MATERIALS | 11 51 4 | 7,950 | 7,803 | 8,450 |
| 101/ | AL PERS | ONNEL SERVICES | \$8,834,980 | \$9,195,957 | \$9,023,327 | \$9,743,750 |
| | | WORKERS COMPENSATION | 186,827 | 547,307 | 547,305 | \$14,000 \$0.742.750 |
| 320 | | HEALTH INSURANCE | 1,436,721 | 1,105,600 | 1,105,600 | 1,420,225 |
| 320 | 8173 | IMRE | 107,415 | 116,000 | 111,040 | 119,950 |
| 320 | | POLICE/FIRE PENSION | 1,081,450 | 1,348,250 | 1,342,557 | 1,334,725 |
| 320 | 8171 | FICA | 129,508 | 133,450 | 126,425 | 130,500 |
| 320 | 8113 | LONGEVITY | 57,046 | 60,850 | 57,120 | 58,425 |
| 320 | | WELLNESS BONUS | 3,150 | 5,500 | 4,000 | 5,500 |
| 320 | | PARTTIME & TEMPORARY | 176,571 | 214,500 | 175,630 | 179,725 |
| 320 | | OVERTIME DARWING A TEMPORARY | 465,364 | 439,100 | 462,075 | 439,100 |
| 320 | 8101 | REGULAR | 5,190,928 | 5,225,400 | 5,091,575 | 5,241,600 |
| | 0 | 25011112 | Actual | Budget | Estimate | Budget |
| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | | | | | | |

Administration Program

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|-------|----------|-------------------------------|-----------------|--------------|---------------|--------------------|
| | | | Actual | Budget | Estimate | Budget |
| 541 | 8101 | REGULAR | 441,831 | 439,700 | 442,730 | 404,050 |
| 541 | 8102 | OVERTIME | 4,229 | 4,200 | 9,900 | 5,700 |
| 541 | 8103 | PART-TIME & TEMPORARY | 11,789 | 16,300 | 12,700 | 11,450 |
| 541 | 8113 | LONGEVITY | 4,367 | 6,600 | 4,935 | 3,550 |
| 541 | 8171 | FICA | 12,932 | 13,050 | 12,960 | 9,625 |
| 541 | 8172 | POLICE/FIRE PENSION | 53,186 | 67,400 | 67,115 | 66,725 |
| 541 | 8173 | IMRF | 20,345 | 22,550 | 22,155 | 17,200 |
| 541 | 8175 | HEALTH INSURANCE | 116,491 | 104,600 | 104,600 | 98,650 |
| 541 | 8178 | WORKERS COMPENSATION | 11,751 | 0 | 0 | 50,838 |
| TOTA | L PERSOI | NNEL SERVICES | \$676,921 | \$674,400 | \$677,095 | \$667 , 788 |
| 541 | 8202 | PRINTED MATERIALS | 303 | 700 | 300 | 700 |
| 541 | 8202 | OFFICE AND LIBRARY SUPPLY | 2,111 | 2,000 | 1,900 | 2,000 |
| 541 | 8219 | BUILDING SUPPLIES, NEC | 1274 | 2,000 175 | 1,700 | 175 |
| 541 | 8226 | VEHICLE MAINTENANCE PARTS | 322 | 500 | 70 | 500 |
| 541 | 8243 | INVESTIGATION SUPPLY/LIVESCAN | 11,763 | 12,500 | 8,500 | 12,500 |
| 541 | 8245 | GAS, OIL & ANTIFREEZE | 87,675 | 100,000 | 90,000 | 100,000 |
| 541 | 8270 | WEARING APPAREL | 4,050 | 3,700 | 3,600 | 3,700 |
| 541 | 8299 | COMMODITIES, NEC | 206 | 500 | 200 | 500 |
| | L COMM | • | \$107,704 | \$120,075 | \$104,670 | \$120,075 |
| 1017 | 20///// | OBINEO | Ψ107 /7 04 | ψ120,073 | Ψ10-4,070 | ψ120,073 |
| 541 | 8304 | CAR ALLOWANCE | 3,708 | 3,371 | 3,371 | 3,438 |
| 541 | 8305 | FREIGHT AND POSTAGE | 300 | 450 | 300 | 450 |
| 541 | 8310 | EQUIPMENT, R&M | 123 | 1,400 | 1,200 | 1,400 |
| 541 | 8315 | VEHICLES, R&M | 263 | 350 | 50 | 350 |
| 541 | 8337 | TELEPHONE SYSTEM | 59 , 741 | 13,741 | 43,649 | 15 , 541 |
| 541 | 8348 | BUILDINGS - R & M, NEC | 215 | 200 | 1 <i>75</i> | 200 |
| 541 | 8366 | LEGAL NOTICES | 0 | 200 | 50 | 200 |
| 541 | 8375 | DUES & SUBSCRIPTIONS | 985 | 800 | 600 | 800 |
| 541 | 8376 | TRAINING, EDUC, & PROF DVLP | 6,318 | 9,500 | 3,500 | 9,500 |
| 541 | 8399 | CONTRACTUAL SERVICES, NEC | 1,050 | 100 | 0 | 100 |
| TOTAL | L CONTI | RACTUAL SERVICES | \$72,703 | \$30,112 | \$52,895 | \$31,979 |
| | | | | | | |
| 541 | 8450 | RADIO SYSTEM (Prairie Shield) | 0 | 23,000 | 21,664 | 23,000 |
| TOTA | LOTHER | SERVICES | 0 | 23,000 | 21,664 | 23,000 |
| E 41 | 0.510 | OFFICE FURNITURE & FOUR | 000 | 1 000 | 450 | 1 000 |
| 541 | 8510 | OFFICE FURNITURE & EQUIP | 232 | 1,000 | 650 | 1,000 |
| 541 | 8580 | TELEPHONE & RADIO EQUIP | 85 | 1,200 | 500 ¢1.150 | 1,200 |
| IOIA | L EQUIP | MENI | \$317 | \$2,200 | \$1,150 | \$2,200 |
| TOTA | L ADMIN | IISTRATION | \$857,645 | \$849,787 | \$857,474 | \$845,042 |

Patrol Services Program

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|----------|------------------------------|--------------------|-----------------------------|---------------------|------------------------|
| 543 | 8101 | REGULAR | 3,125,933 | 3,182,100 | 3,058,180 | 3,233,750 |
| 543 | 8102 | OVERTIME | 262,666 | 307,300 | 254,070 | 279,800 |
| 543 | 8103 | PART-TIME & TEMPORARY | 1 <i>27,477</i> | 1 <i>47,</i> 200 | 126,425 | 134,900 |
| 543 | 8112 | WELLNESS BONUS | 2,400 | 4,000 | 3,200 | 4,000 |
| 543 | 8113 | LONGEVITY | 34,704 | 37,000 | 34,595 | 36,150 |
| 543 | 8171 | FICA | 51,005 | 55,550 | 51,790 | <i>57,</i> 1 <i>75</i> |
| 543 | 8172 | POLICE/FIRE PENSION | 780,062 | 966,300 | 962,220 | 956,550 |
| 543 | 8175 | HEALTH INSURANCE | 854,266 | 642,500 | 642,500 | 848,075 |
| 543 | 8178 | WORKERS COMPENSATION | 133,024 | 540,007 | 540,005 | 498,134 |
| TOTA | AL PERSO | Onnel Services | \$5,371,537 | \$5,881,9 <i>57</i> | \$5,672,985 | \$6,048,534 |
| | | | | | | |
| 543 | 8202 | PRINTED MATERIALS | 10,961 | 7,000 | 7,403 | 7 , 500 |
| 543 | 8204 | OFFICE AND LIBRARY SUPPLY | 259 | 750 | 700 | 750 |
| 543 | 8226 | VEHICLE MAINTENANCE PARTS | 51,368 | 22,500 | 44,000 | 22,300 |
| 543 | 8242 | POLICE PATROL SUPPLY/EQPT | 44,072 | 26,000 | 25 , 500 | 25 , 700 |
| 543 | 8270 | WEARING APPAREL | 36,303 | 44 , 500 | 41,500 | 45,300 |
| 543 | 8295 | SMALL TOOLS & EQUIPMENT | 356 | 1,700 | 1,000 | 1,700 |
| 543 | 8299 | COMMODITIES, NEC | 2166 | 700 | 600 | 700 |
| TOTA | AL COM | MODITIES | \$1 <i>45,</i> 485 | \$103 , 1 <i>5</i> 0 | \$120,703 | \$103 , 950 |
| | | | | | | |
| 543 | | EQUIPMENT, R&M | 3,300 | 2,750 | 2,500 | 2,500 |
| 543 | 8311 | BUILDING MECHANICAL SYS, R&M | 3,186 | 4,800 | 3,000 | 3,500 |
| 543 | 8315 | VEHICLES, R&M | 12,556 | 7, 200 | 11,000 | 7 , 500 |
| 543 | 8345 | PSYCH & MEDICAL SERVICES | 2,686 | 450 | 100 | 400 |
| 543 | | LEGAL SERVICES, NEC | 242 | 300 | 300 | 300 |
| 543 | | DUES & SUBSCRIPTIONS | 1,695 | 1,000 | 800 | 900 |
| 543 | 8376 | TRAINING, EDUC, & PROF DVLP | 21,524 | 33,350 | 32,500 | 34,850 |
| 543 | 8384 | TOWING | 3,955 | 3 , 500 | 2 , 575 | 3,500 |
| 543 | 8399 | • | 78 | 150 | 50 | 150 |
| TOTA | AL CON | ITRACTUAL SERVICES | \$49,222 | \$53 , 500 | \$ 52,825 | \$53,600 |
| | | | | | | |
| 543 | 8510 | OFFICE FURNITURE & EQUIPMENT | 0 | 500 | 500 | 500 |
| 543 | | MCHNRY, IMPLTS, & MJR TOOLS | 11,873 | 1,900 | 1,800 | 1,900 |
| 543 | 8580 | TELEPHONE & RADIO EQPT | 5,154 | 3,800 | 2,000 | 3,700 |
| TOTA | AL EQU | IPMENT | \$17,027 | \$6,200 | \$ 4,300 | \$6,100 |
| | | | | | | |
| TOT | AL PATR | ROL SERVICES | \$5,583,271 | \$6,044,807 | \$5,850,813 | \$6,212,184 |

Communications Program

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|---------|-----------------------------|---------------------------|---------------------|---------------------|---------------------|
| 544 | 8101 | REGULAR | 638,250 | 635,300 | 602,740 | 633,700 |
| 544 | 8102 | OVERTIME | 73,152 | 70,400 | 75,105 | 71,400 |
| 544 | 8103 | PARTTIME & TEMPORARY | 37.305 | 51,000 | 36,505 | 33,375 |
| 544 | 8113 | LONGEVITY | 9,502 | 7,950 | 8,195 | 8,400 |
| 544 | 8171 | FICA | 49,946 | 50,250 | 46,260 | 48,700 |
| 544 | 8172 | POLICE/FIRE PENSION | 1 <i>7,</i> 729 | 22,450 | 22,355 | 22,250 |
| 544 | 8173 | IMRF | 87,070 | 93,450 | 88,885 | 102,750 |
| 544 | 8175 | HEALTH INSURANCE | 213,567 | 164,300 | 164,300 | 217,000 |
| 544 | 8178 | WORKERS COMPENSATION | 5,178 | 2,807 | 2,805 | 153,202 |
| TOTA | L PERSO | Onnel Services | \$1,131,699 | \$1,097,907 | \$1,047,150 | \$1,290,777 |
| | | | | | | |
| 544 | 8202 | PRINTED MATERIALS | 50 | 100 | 100 | 100 |
| 544 | 8204 | OFFICE & LIBRARY SUPPLY | 94 | 500 | 350 | 500 |
| 544 | 8270 | WEARING APPAREL | 6,812 | 7 , 550 | 7 , 550 | 7 , 550 |
| TOTA | L COM | MODITIES | \$6,956 | \$8,150 | \$8,000 | \$8,150 |
| | | | | | | |
| 544 | 8310 | EQUIPMENT, R&M | 2,419 | 6,000 | 5,000 | 6,000 |
| 544 | 8320 | INTERGOVT'L SERVICES | 5,292 | 6,000 | 6,000 | 6,000 |
| 544 | 8345 | PSYCH & MEDICAL SERVS | 0 | 500 | 100 | 500 |
| 544 | 8349 | LEGAL SERVICES, NEC | 27 | 300 | 300 | 300 |
| 544 | 8375 | DUES & SUBSCRIPTIONS | 212 | 250 | 222 | 250 |
| 544 | 8376 | TRAINING, EDUC, & PROF DVLP | 8,037 | 6,000 | 4,000 | 6,000 |
| TOTA | L CON | ITRACTUAL SERVICES | \$1 <i>5</i> ,98 <i>7</i> | \$19,050 | \$15,622 | \$19,050 |
| | | | | | | |
| 544 | 8510 | OFFICE FURNITURE & EQUIP | 303 | 500 | 559 | 500 |
| 544 | 8580 | TELEPHONE & RADIO EQUIP | 670 | 300 | 290 | 300 |
| TOTA | L EQU | IPMENT | \$973 | \$800 | \$849 | \$800 |
| | | | | | | |
| TOTA | AL COM | MUNICATIONS | \$1,155,615 | \$1,125,90 <i>7</i> | \$1,071,621 | \$1,318, <i>777</i> |

Criminal Investigations Program

| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|---|-------------------|-------------------------------|-----------------|------------------|
| | Actual | Budget | Estimate | Budget |
| 551 8101 REGULAR | 984,914 | 968,300 | 987,925 | 970,100 |
| 551 8102 OVERTIME | 125,317 | 57,200 | 123,000 | 82,200 |
| 551 8112 WELLNESS BONUS | 750 | 1,500 | 800 | 1,500 |
| 551 8113 LONGEVITY | 8,473 | 9,300 | 9,395 | 10,325 |
| 551 8171 FICA | 15,625 | 14,600 | 15,415 | 15,000 |
| 551 8172 POLICE/FIRE PENSION | 230,473 | 292,100 | 290,867 | 289,200 |
| 551 8175 HEALTH INSURANCE | 252,397 | 194,200 | 194,200 | 256,500 |
| 551 8178 WORKERS COMPENSATION | 36,874 | 4,493 | 4,495 | 111,826 |
| TOTAL PERSONNEL SERVICES | \$1,654,823 | \$1 , 541 , 693 | \$1,626,097 | \$1,736,651 |
| | | | _ | |
| 551 8202 PRINTED MATERIALS | 200 | 150 | 0 | 150 |
| 551 8204 OFFICE AND LIBRARY SUPPLY | 70 | 300 | 0 | 300 |
| 551 8226 VEHICLE MAINTENANCE PARTS | 2,793 | 2,000 | 1,000 | 2,000 |
| 551 8242 PATROL SUPPLY/EQUIPMENT | 625 | 1,000 | 1,000 | 1,000 |
| 551 8243 INVESTIGATION SUPPLIES/EXPS. | 7,823 | 6,000 | 15,000 | 6,000 |
| 551 8270 WEARING APPAREL 551 8295 SMALL TOOLS & EQUIPMENT | 10,441 | 9,600 200 | 9,600 200 | 9,600 200 |
| | 0 | 250 | 100 | 200 |
| 551 8299 COMMODITIES, NEC TOTAL COMMODITIES | \$21,952 | \$19,500 | \$26,900 | \$19,450 |
| TOTAL COMMODITIES | ΨΖ1,732 | ψ17,500 | \$20,700 | ψ17 , 430 |
| 551 8310 EQUIPMENT, R&M | 0 | 150 | 0 | 150 |
| 551 8315 VEHICLES, R&M | 180 | 1,500 | 500 | 1,500 |
| 551 8349 LEGAL SERVICES, NEC | 96 | 400 | 300 | 400 |
| 551 8373 MARKETING, ADS & PUBLIC INFO | 565 | 1,000 | 1,000 | 1,000 |
| 551 8375 DUES & SUBSCRIPTIONS | 263 | 400 | 400 | 400 |
| 551 8376 TRAINING, EDUC, & PROF DEVLP | 9,843 | 8,000 | 5,000 | 6,200 |
| 551 8399 CONTRACTUAL SERVICES, NEC | 0 | 0 | 0 | 0 |
| TOTAL CONTRACTUAL SERVICES | \$10 , 947 | \$11,450 | \$7, 200 | \$9,650 |
| | • | | | |
| 551 8510 OFFICE FURNITURE & EQUIP | 344 | 500 | 500 | 500 |
| | | | 4-66 | 1 |
| TOTAL EQUIPMENT | \$344 | \$500 | \$500 | \$500 |

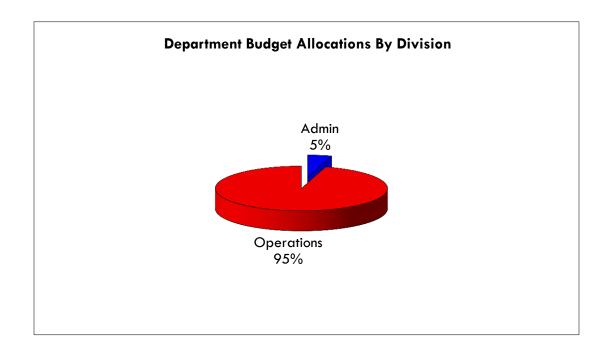
This page intentionally left blank

Fire Department

The mission of the DeKalb Fire Department is to provide professional, courteous, specialized services to meet the needs of the citizens of the City of DeKalb. These services include rescue from fires, accidents, or other hazardous environments; suppression of hostile fires; emergency medical treatment for injuries or sudden medical problems; and providing information or programs concerning fire safety. It is comprised of just two divisions:

- 1. <u>Administration</u> is responsible for the overall management of departmental operations including planning, budget preparation and administration, policy formation and implementation, and emergency service delivery practices.
- 2. <u>Operations</u> encompasses fire suppression, emergency medical services, fire prevention and investigation, the City's Hazardous Materials and Technical Rescue Teams, plus building and grounds maintenance.

| Department Budget | FY2010 | FY2011 | FY2012 |
|----------------------|-------------|-------------|-------------|
| Personnel | 8,309,687 | 8,435,183 | 8,937,986 |
| Commodities | 222,343 | 206,977 | 195,282 |
| Contractual Services | 204,667 | 192,119 | 158,190 |
| Other Services | 4,508 | 5,101 | 4,100 |
| Equipment | 2,688 | 38,397 | 0 |
| TOTAL | \$8,743,893 | \$8,877,778 | \$9,295,558 |



| Department Personnel | FY2010 | FY2011 | FY2012 |
|--------------------------|--------|--------|--------|
| Fire Chief | 1 | 1 | 1 |
| Assistant Fire Chief | 1 | 1 | 0 |
| Battalion Chief | 4 | 4 | 4 |
| Captain | 3 | 3 | 3 |
| Lieutenant | 10 | 10 | 10 |
| Firefighter | 39 | 35 | 35 |
| Administrative Assistant | 1 | 1 | 1 |
| Office Associate I | 1 | 0 | 0 |
| TOTAL | 60 | 55 | 54 |

FY2011 Departmental Accomplishments

- Continued partnerships within the community and the region to enhance the service level to our citizens.
- □ Continued Citywide NIMS implementation.
- Continued to provide training for Resident Assistants at NIU.
- Continued to inspect all rooming houses, restaurants, gas stations, and places of assembly.
- Maintained status as a Level "A" Team under the MABAS Statewide Mutual Aid
 Plan
- □ Enhanced the level of training of many team members using resources available through state and federal funds to reduce local costs.

FY2012 Departmental Initiatives

- □ Continue to pursue partnerships within the community and region to enhance the service level to our citizens.
- Continue to seek support and networking regionally to maintain state Hazardous Materials and Technical Rescue teams.
- □ Continue Citywide NIMS implementation.
- Seek funding for replacement of ladder truck through a grant from the Department of Homeland Security/U.S. Fire Administration.
- Seek funding for training of remainder of members of department for Aircraft Rescue Fire Fighting through a grant from the Department of Homeland Security/U.S. Fire Administration.
- Continue to provide training for Resident Assistants at NIU.
- Develop network in region to support MABAS statewide team.
- Effectively staff for increasing calls volume and consistent clustering of calls.
- □ Seek service delivery system that consistently does not put citizens at risk from all hazard threats and to do so in an efficient manner.
- □ Improve response times for both fire suppression and EMS delivery.

General Fund

Fire Department

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|------------|---------|--|----------------|------------------|------------------|------------------|
| | | | Actual | Budget | Estimate | Budget |
| 321 | 8101 | REGULAR | 4,252,280 | 4,291,200 | 4,201,570 | 4,478,300 |
| 321 | 8102 | OVERTIME | 618,197 | 723,300 | 672,950 | 64 7, 961 |
| 321 | 8112 | WELLNESS BONUS | 2,100 | 2,500 | 5 , 600 | 4, 500 |
| 321 | 8113 | LONGEVITY | 43,406 | 44 , 700 | 43,800 | <i>47,</i> 700 |
| 321 | 8119 | EDUCATION BONUS | 4,750 | 5,000 | 6,335 | 5,000 |
| 321 | 8171 | FICA | 64,246 | 68 , 500 | 63,500 | 70,225 |
| 321 | 8172 | POLICE/FIRE PENSION | 1,706,970 | 2,009,850 | 2,001,368 | 2,044,625 |
| 321 | 8173 | IMRF | 13,233 | 11 ,7 00 | 7,735 | 8,650 |
| 321 | 8175 | HEALTH INSURANCE | 1,164,911 | 821 , 750 | 821 <i>,</i> 750 | 1,106,525 |
| 321 | 8178 | WORKERS COMPENSATION | 409,674 | 431,183 | 431,185 | 498,000 |
| 321 | 8179 | UNEMPLOYMENT INSURANCE | 3,738 | 0 | 0 | 0 |
| 321 | 8180 | PEHP PLAN | 26,182 | 25 , 500 | 26,495 | 26,500 |
| TOTA | AL PERS | Onnel Services | \$8,309,687 | \$8,435,183 | \$8,282,288 | \$8,937,986 |
| 321 | 8202 | PRINTED MATERIALS | 670 | 2,560 | 716 | 500 |
| 321 | 8204 | OFFICE AND LIBRARY SUPPLY | 1,640 | 6,950 | 685 | 3,600 |
| 321 | 8210 | BUILDING MECHANICAL SYS | 4,156 | 3,575 | 5,435 | 3,000 |
| 321 | 8226 | VEHICLE MAINTENANCE PARTS | | 22,050 | 22,956 | 23,600 |
| | | | 24,596 | | | |
| 321 321 | 8237 | HOSPITAL PATIENT SUPPLIES FIREFIGHTING SUPPLY/EQPT | 37,856 | 28,000 | 46 , 500 | 34,875 23,420 |
| | 8241 | • | 39,465 | 33,542 | 46,000 | |
| 321 | 8243 | AMBULANCE SUPPLIES & EQPT | 22,689 | 18,100 0 | 20,869 0 | 20,100 0 |
| 321 | | INVESTIGATION SUPPLY/EXPS | 33 | | | |
| 321 | 8245 | GAS, OIL & ANTIFREEZE | 36,292 | 38,000 | 43,836 | 38,000 |
| 321 | 8270 | WEARING APPAREL | 46,623 | 46,950 | 45,600 | 42,900 |
| 321 | 8291 | JANITORIAL/LAUNDRY SUPPLY | 7,054 | 6,450 | 7,103 | 5,287 |
| 321 | 8295 | SMALL TOOLS & EQUIPMENT | 1,269 | 800 \$207.022 | 100 | <u>0</u> |
| 1017 | AL COM | MODITIES | \$222,343 | \$206,977 | \$239,800 | \$195,282 |
| 321 | 8305 | FREIGHT AND POSTAGE | 561 | 450 | 250 | 300 |
| 321 | 8310 | EQUIPMENT, R&M | 22,720 | 21,310 | 20,797 | 22,644 |
| 321 | 8311 | BUILDING MECHANCL SYS, R&M | 3,658 | 3,500 | 5,475 | 4,150 |
| 321 | 8315 | VEHICLES, R&M | 20,980 | 31,225 | 30,807 | 28,000 |
| 321 | 8336 | RENTAL - WEARING APPAREL | 3,680 | . 0 | . 0 | , 0 |
| 321 | 8337 | TELEPHONE SYSTEM | 41,127 | 11,268 | 32,000 | 20,400 |
| 321 | 8345 | PSYCH & MEDICAL SERVICES | 38,493 | 39,200 | 3 7, 200 | 3 7, 100 |
| 321 | 8346 | REFUSE REMOVAL SERVICES | , 0 | 873 | . 0 | , 0 |
| 321 | 8348 | BUILDINGS, R&M NEC | 9,689 | 7,250 | 10,000 | 6,000 |
| 321 | 8355 | UTILITIES, NEC | 5,1 <i>7</i> 0 | 5,075 | 2,660 | 5,200 |
| 321 | 8373 | MARKETING, ADS, & PUBLIC INFO | 24,396 | 775 | 1,250 | 50 |
| 321 | 8375 | DUES & SUBSCRIPTIONS | 5,597 | 5,379 | 5,500 | 8,193 |
| 321 | 8376 | TRAINING, EDUC, & PROF DVLP | 28,596 | 65,814 | 17,000 | 26,153 |
| | | TRACTUAL SERVICES | \$204,667 | \$192,119 | \$162,939 | \$158,190 |
| | | | | | | |
| 321 | 8450 | CONTRACTED SERVICES | 4,508 | 5,101 | 3,624 | 4,100 |
| IOTA | AL OTHE | R SERVICES | \$4,508 | \$5,101 | \$3,624 | \$4,100 |
| 321 | 8510 | OFFICE FURNITURE & EQUIP | 230 | 0 | 0 | 0 |
| 321 | 8580 | TELEPHONE & RADIO EQUIP | 2,458 | 38,397 | 30,000 | 0 |
| | AL EQUI | | \$2,688 | \$38,397 | \$30,000 | \$0 |
| TA- | | | A0 710 000 | #0.077 | #0 7 10 : | ** *** *** |
| IOTA | AL FIRE | | \$8,743,893 | \$8,877,778 | \$8,718,651 | \$9,295,558 |

Fire Department

Administration Program

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|--|-----------------------------|--------------------|-------------------|---------------------|-------------------|
| 561 | 8101 | REGULAR | 299,305 | 276,600 | 231,820 | 212,750 |
| 561 | 8102 | OVERTIME | . 0 | 900 | . 0 | . 0 |
| 561 | 8113 | LONGEVITY | 826 | 1,350 | 0 | 0 |
| 561 | 8171 | FICA | 6,987 | 5,450 | 3,610 | 3,675 |
| 561 | 8172 | POLICE/FIRE PENSION | 58,861 | 75 , 850 | <i>75,</i> 530 | 56,275 |
| 561 | 8173 | IMRF | 13,233 | 11,700 | 7,735 | 8,650 |
| 561 | 8175 | HEALTH INSURANCE | <i>77,</i> 660 | 59,750 | <i>59,</i> 750 | 49,325 |
| 561 | 8178 | WORKERS COMPENSATION | 16,637 | 0 | 0 | 18,456 |
| TOTA | AL PERS | Onnel Services | \$473 , 509 | \$431,600 | \$378,445 | \$349,131 |
| | | | | | | |
| 561 | 8202 | PRINTED MATERIALS | 470 | 500 | <i>7</i> 16 | 0 |
| 561 | 8204 | OFFICE AND LIBRARY SUPPLY | 1,640 | 3,700 | 685 | 1,000 |
| 561 | 8226 | VEHICLE MAINTENANCE PARTS | 1,896 | 2,850 | 1,000 | 1,000 |
| 561 | 8245 | GAS, OIL & ANTIFREEZE | 36,292 | 38,000 | 43,836 | 38,000 |
| 561 | 8270 | WEARING APPAREL | 1,600 | 1,600 | 1,600 | 800 |
| TOTA | AL COM | MODITIES | \$41,898 | \$46,650 | \$47,837 | \$40,800 |
| | | | | | | |
| 561 | 8305 | FREIGHT & POSTAGE | 561 | 450 | 250 | 300 |
| 561 | 8315 | VEHICLES, R&M | 1,309 | 2,000 | 3,500 | 3,600 |
| 561 | 8337 | TELEPHONE SYSTEM | 41,127 | 11,268 | 32,000 | 20,400 |
| 561 | 8345 | PSYCH & MEDICAL SERVICES | 593 | 1,200 | 1,200 | 600 |
| 561 | 8373 | MARKETING, ADS, PUBLIC INFO | 23,679 | 0 | 250 | 0 |
| 561 | 8375 | DUES & SUBSCRIPTIONS | 2,874 | 2,558 | 2,000 | 6,623 |
| 561 | 8376 | TRAINING, EDUC, & PROF DVLP | 4,785 | 6,150 | 6,500 | 0 |
| TOTA | DTAL CONTRACTUAL SERVICES \$74,928 \$23,626 \$45,700 | | \$45,700 | \$31,523 | | |
| | | | | | | |
| TOTA | AL ADM | INISTRATION | \$590,335 | \$501,876 | \$471,982 | \$421,454 |

Fire Department

Operations Program

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|---------|--------------------------------|--------------------|--------------------|---------------------|--------------------|
| 563 | 8101 | REGULAR | 3,952,975 | 4,014,600 | 3,969,750 | 4,265,550 |
| 563 | 8102 | OVERTIME | 618,197 | 722,400 | 672,950 | 647,961 |
| 563 | 8112 | WELLNESS BONUS | 2,100 | 2,500 | 5,600 | 4,500 |
| 563 | 8113 | LONGEVITY | 42,580 | 43,350 | 43,800 | 47,700 |
| 563 | 8119 | EDUCATION BONUS | 4,750 | 5,000 | 6,335 | 5,000 |
| 563 | 8171 | FICA | 57,259 | 63,050 | 59,890 | 66,550 |
| 563 | 8172 | POLICE/FIRE PENSION | 1,648,109 | 1,934,000 | 1,925,838 | 1,988,350 |
| 563 | 8175 | HEALTH INSURANCE | 1,087,251 | 762,000 | 762,000 | 1,057,200 |
| 563 | 8178 | WORKERS COMPENSATION | 393,037 | 431,183 | 431,185 | 479,544 |
| 563 | 8179 | UNEMPLOYMENT INSURANCE | 3,738 | 0 | 0 | 0 |
| 563 | 8180 | PEHP PLAN | 26,182 | 25,500 | 26,495 | 26,500 |
| TOTA | AL PERS | ONNEL SERVICES | \$7,836,178 | \$8,003,583 | \$7,903,843 | \$8,588,855 |
| | | | | | | |
| 563 | 8202 | PRINTED MATERIALS | 200 | 2,060 | 0 | 500 |
| 563 | 8204 | OFFICE & LIBRARY SUPPLY | 0 | 3,250 | 0 | 2,600 |
| 563 | 8210 | BUILDING MECHANICAL SYS | 4,156 | 3,575 | 5,435 | 3,000 |
| 563 | 8226 | VEHICLE MAINTENANCE PARTS | 22,700 | 19,200 | 21,956 | 22,600 |
| 563 | 8237 | HOSPITAL PATIENT SUPPLIES | 37,856 | 28,000 | 46,500 | 34,875 |
| 563 | 8240 | FIREFIGHTING SUPPLY/EQPT | 39,465 | 33,542 | 46,000 | 23,420 |
| 563 | 8241 | AMBULANCE SUPPLY/EQPT | 22,689 | 18,100 | 20,869 | 20,100 |
| 563 | 8243 | INVESTIGATION SUPPLIES/EXPS | 33 | 0 | 0 | 0 |
| 563 | 8270 | WEARING APPAREL | 45,023 | 45,350 | 44,000 | 42,100 |
| 563 | 8291 | JANITORIAL/LAUNDRY SUPPLY | 7,054 | 6,450 | 7,103 | 5,287 |
| 563 | 8295 | SMALL TOOL & EQUIPMENT | 1,269 | 800 | 100 | 0 |
| TOTA | AL COM | MODITIES | \$180 , 445 | \$160 , 327 | \$191,963 | \$1 <i>54,</i> 482 |
| | | | | | | |
| 563 | 8310 | EQUIPMENT, R&M | 22,720 | 21,310 | 20,797 | 22,644 |
| 563 | 8311 | BUILDING MECHANCL SYS,R&M | 3,658 | 3,500 | 5,475 | 4,150 |
| 563 | 8315 | VEHICLES, R&M | 19,671 | 29,225 | 27,307 | 24,400 |
| 563 | 8336 | RENTAL - WEARING APPAREL | 3,680 | 0 | 0 | 0 |
| 563 | 8345 | PSYCH & MEDICAL SERVICES | 37,900 | 38,000 | 36,000 | 36,500 |
| 563 | 8346 | REFUSE REMOVAL SERVICES | 0 | 873 | 0 | 0 |
| 563 | 8348 | BUILDINGS- R & M, NEC | 9,689 | 7,250 | 10,000 | 6,000 |
| 563 | 8355 | UTILITIES, NEC | 5,170 | 5,075 | 2,660 | 5,200 |
| 563 | 8373 | MARKETING, ADS, & PUBLIC INFO | 717 | 775 | 1,000 | 50 |
| 563 | 8375 | DUES & SUBSCRIPTIONS | 2,723 | 2,821 | 3,500 | 1,570 |
| 563 | | TRAINING, EDUC, & PROF DVLP | 23,811 | 59,664 | 10,500 | 26,153 |
| IOIA | AL CON | TRACTUAL SERVICES | \$129,739 | \$168 , 493 | \$11 7, 239 | \$126,667 |
| E42 | 0.450 | CONTRACTED SERVICES | 4 500 | 5,101 | 3,624 | 4 100 |
| | | CONTRACTED SERVICES R SERVICES | 4,508 \$4,508 | | • | 4,100 \$4,100 |
| 1012 | VE OTHE | N JEN VICES | \$4,508 | \$5,101 | \$3,624 | \$4,100 |
| 563 | 8510 | OFFICE FURNTIURE & EQUIPMENT | 230 | 0 | 0 | 0 |
| 563 | 8580 | TELEPHONE & RADIO EQUIPMENT | 2,458 | 38,397 | 30,000 | 0 |
| TOTA | AL EQUI | | \$2,688 | \$38,397 | \$30,000 | \$0 |
| | | | | | | |
| TOTA | AL OPER | RATIONS | \$8,153,558 | \$8,375,902 | \$8,246,669 | \$8,874,104 |

This page intentionally left blank

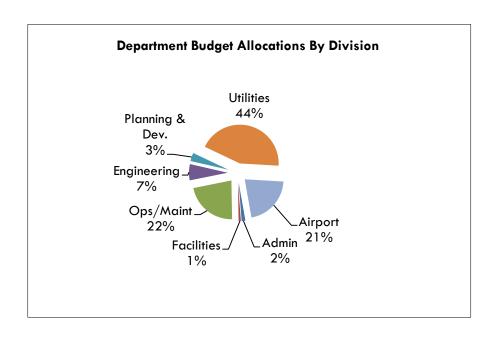
Public Works Department

The Public Works Department is responsible for maintaining and enhancing the physical environment and infrastructure of the City of DeKalb through oversight of all municipally owned facilities and utilities. The Public Works Department is also charged with the enforcement of locally-adopted building codes, providing and maintaining the City's Comprehensive Plan and zoning regulations and the department's annual budget consisting of five divisions which are as follows:

- □ **Administration** oversees the daily management and operations of the entire department.
- Airport is charged with the management of DeKalb Taylor Municipal Airport (DTMA). With over 30,000 annual operations, 74 based aircraft and two runways that are respectively 7,025 feet and 4,200 feet in length, the airport is designed to serve all corporate and general aviation aircraft coming to the region.
- Operations-Maintenance-Utilities maintain the City's streets, alleys, sidewalks and parkways, and all municipally owned facilities. It is responsible for snow and ice removal, traffic signal maintenance, street markings, signs, storm sewer repair, equipment and motor vehicle maintenance, airport and runway maintenance, forestry, management of the City's community garden plots, and provides support services for community events. It also provides for the supply, treatment, storage, and distribution of the City's potable water system, which provides in excess of 1.3 billion gallons of water annually to DeKalb residents.
- <u>Building-Engineering-Transportation</u> provides the technical expertise and oversight related to the design, maintenance, and expansion of DeKalb's infrastructure system, including its utilities and street system. It is also is responsible for the enforcement of new construction codes including structural, electrical, plumbing, mechanical, accessibility, fire prevention, drainage, nuisance regulations adopted by the City and serve as staff liaison to five appeal boards.
- Public Facilities is responsible for the upkeep and maintenance of the City's Municipal Building and Annex.
- Planning & Economic Development undertakes coordinated marketing and development related services, interacting with all other municipal departments and outside agencies as required. It is also responsible for providing and maintaining the Comprehensive Plan and the Unified Development Ordinance, coordinating the City's current and long-term planning activities, neighborhood improvements or rehabilitation, address housing needs and facilitating orderly community growth and development.

| PW General Fund Budget | FY2010 | FY2011 | FY2012 |
|------------------------|-------------|-------------|-------------|
| Personnel | 3,870,515 | 3,445,302 | 2,942,420 |
| Commodities | 413,130 | 625,500 | 618,409 |
| Contractual Services | 387,589 | 437,627 | 587,279 |
| Other Services | 34,969 | 30,000 | 39,000 |
| Equipment | 16,418 | 20,900 | 20,300 |
| TOTAL | \$4,722,621 | \$4,559,329 | \$4,207,408 |

| General, Utilities & Airport Combined | FY2010 | FY2011 | FY2012 |
|---------------------------------------|-------------|--------------|--------------|
| Personnel | 5,958,943 | 5,596,152 | 5,061,365 |
| Commodities | 819,131 | 1,078,500 | 1,581,409 |
| Contractual Services | 979,626 | 1,068,404 | 1,222,489 |
| Other Services | 792,033 | 1,110,091 | 1,086,413 |
| Equipment | -5,055 | 208,600 | 244,156 |
| Perm. Improvements | 43,322 | 2,187,642 | 2,052,746 |
| Transfers | 525,000 | 500,000 | 500,000 |
| TOTAL | \$9,113,000 | \$11,749,389 | \$11,748,578 |



| Department Personnel | FY2010 | FY2011 | FY2012 |
|--|--------|--------|--------|
| Public Works Director | 1 | 1 | 1 |
| Assistant Director | 3 | 4 | 4 |
| Administrative Assistant | 0 | 1 | 1 |
| Administrative Associate | 0 | 2 | 2 |
| Office Associate III | 1 | 0 | 0 |
| Office Associate I | 1 | 0 | 0 |
| Working Supervisor | 1 | 0 | 0 |
| Skilled Maintenance | 5 | 5 | 5 |
| Crew/ Technician | 9 | 8 | 9 |
| Operations/Maintenance/Utilities Maintenance | 0 | 11 | 10 |
| Street Maintenance | 7 | 0 | 0 |
| Water Maintenance | 8 | 0 | 0 |
| Custodian | 1 | 0 | 0 |
| Operations/Maintenance Section Manager | 0 | 1 | 1 |
| Distribution Production Supervisor | 1 | 0 | 0 |
| Water Lab Tech | 1 | 1 | 1 |
| Part-time Downtown Maintenance | 1 | 1 | 1 |
| Part-time Airport Maintenance | 0.5 | 0.5 | 0.5 |
| Part-time Airport Line Service-Fueling | 0 | 0 | 2 |
| Project Implementation Eng | 0 | 1 | 1 |
| Transportation Planner | 0 | 1 | 1 |
| DSTAS Intern | 0 | 0.5 | 0.5 |
| Building Supervisor | 0 | 1 | 1 |
| Building Inspector II | 0 | 2.5 | 2 |
| TOTAL | 40.5 | 41.5 | 43 |

Staffing Changes

As a result of budgetary constraints, in FY2011 there was a significant reduction in force and reorganization of the Public Works Department. Currently Public Works is made up of Engineering, Streets Operations, Water Operations, Planning, Building, Code Enforcement, Housing Redevelopment, and Economic Development. These diverse areas of City service now report to one Department Head.

FY2011 Departmental Accomplishments

| Strate | gic Goal #1: Enhance Public Safety for Our Community and Our Residents |
|--------|---|
| | Bid Annie Glidden Road sign reflectivity project using IDOT highway safety funds. |
| | Added ADA accessible sidewalk ramps at intersection corners of North 1st Street during the |
| _ | resurfacing project between Dresser Road and McCormick Drive. |
| | Updated ADA assessable sidewalk ramps at Edens Garden, N. 11th Street, Laurel Lane, Locust |
| | |
| | Street, and Huntington Road. |
| | Parkway tree trimming completed in the Hillcrest Subdivision streets |
| | Inspection staff was cross-trained by the DeKalb Police Department personnel to assist in the |
| | enforcement of parking prohibitions on emergency snow routes. |
| | Continue neighborhood sidewalk and alley program for TIF areas and areas with needs |
| | Coordinated storm water improvements on south 11th St. to ease street flooding. |
| Strate | gic Goal #2: Enhance Communications and Relationships with our Residents, our |
| | nunity Partners, and the City's Employees |
| | Coordinated both private and public interests in working with School District 428 in the |
| _ | preparation and execution of an annexation, annexation agreement and a development |
| | agreement for the District's new High School on West Dresser Road. |
| | Coordinated efforts with the NIU Greek Community to create an annual roadside litter collection |
| | · |
| | program. |
| | Coordinated with other agencies bike lane paving along the new Dresser Road High School, for |
| | a continuous one mile path from 1st Street to DeKalb County Nursing and Rehab Center. |
| | Coordinated installation of new temporary signal at Dresser Road and Annie Glidden Road as |
| | required for the new high school traffic. |
| | Completed the Neighborhood Improvement Coordination Effort Program (NICE Program) in |
| | concert with the NIU Cares Day program as a means to promote positive community |
| | relationships in the pursuit of addressing property maintenance initiative. |
| | Work with all Departments and ReNew DeKalb for review and construction implementation of |
| _ | Downtown upgrades for additional parking, street tree placement, and city building demolitions. |
| | |
| | Assist Police and Public Works Departments for implementation of upgraded Police department |
| | space. |
| | |
| Strate | gic Goal #3: Improve Community Appearance, Neighborhood Vitality, and Quality Housing |
| | Executed an agreement with Waste Management for residential waste collections for the City. |
| | Implemented a residential "toter" pilot program with Waste Management to test the public's |
| | reaction to using toters for residential waste collection city wide. |
| | Continued utilization of downtown part-time maintenance crews. |
| _ | Maintained Hanging Flower Pots, banners, public parking lots. |
| | Served as staff representatives to promote and implement the Downtown Revitalization Plan |
| | |
| | public rights-of-way improvements. |
| | Continued public education efforts on landscape waste disposal practices |
| | Initiated the East Lincoln Highway "Green Up Project" in an effort to enlist the participation of |
| | approximately 100 private property owners to plant an estimated 100 trees to improve the |
| | City's east corridor entryway. |

□ Completed project studies, design, and GE right of way acquisition for widening Peace Road between Pleasant Street and Route 38. Managed capital improvement projects of one million

| | dollars including alley repairs, sidewalk replacement, TIF Street Maintenance, crack sealing, and patching. |
|---------|---|
| | Completed construction of the federal job stimulus funded intersection project at Dresser Road and Normal Road. |
| | Five flooded homes acquired and demolished using CDBG or FEMA funds. |
| | Completed construction of the East Lincoln Highway Traffic Enhancement project East of 4 th Street. |
| | Coordinated consultant design and started the downtown streetscape projects for downtown parking lot upgrades and signage. |
| | Maintained City Parking Lots. |
| _ | Continued a multi-year alley and sidewalk replacement program for TIF areas |
| | Coordinated downtown construction with streetscape features on East Lincoln Highway and Locust Streets. |
| | Promoted through TIF grant a bioswale drainage improvement along DIMCO Oak Street property. |
| | Continued a multi-year alley and sidewalk replacement program for TIF areas and within the 2nd ward. |
| | Building and Code Division worked with the Central Business District property owners to improve security lighting in the district's alleys, repair broken windows, paint, and post addresses. |
| | Coordinated downtown construction with streetscape features on East Lincoln Highway and Locust Streets. |
| Strates | gic Goal #4: Ensure a Financially Stable and Sustainable City Government |
| | Evaluate and implement cost saving LED street lighting change-over to fully use DeKalb's award |
| _ | of Energy Efficiency grant funds. |
| | Contracted with Roger Hopkins to provide economic development services for attracting new |
| | businesses to the City and to provide a marketing plan for DTMA. |
| | Secure new contract for electrical rates for Water Division. |
| | Used Energy Grant Funds to re-lamp three subdivisions with more energy efficient LED street lighting. |
| c | · |
| Strate | gic Goal #5: Increase Economic Growth and Further Diversify the Tax Base |
| | Continue to pursue the purchase of two properties consisting of approximately 15 acres of land area to secure the northernmost Runway Protection Zone for DTMA. |
| | FAA/Illinois Division of Aeronautics Transportation Improvement Program (TIPS) to further improve DTMA. |
| | Develop FAA Part 139 Commercial Airport Certification documentation and infrastructure to |
| | provide for larger university chartered aircraft to use DTMA and enhance revenue. |
| | Develop an Airport Marketing Plan to enhance and promote DTMA as a vehicle for city-wide economic development. |
| | Complete an Economic Impact Study through the Illinois Division of Aeronautics to provide data |
| | to show how the airport provides economic growth and economic benefits for the community. |
| | Continue to expand aviation educational opportunities via Fly America Flight School, |
| | Kishwaukee College Aviation Program, Kishwaukee Education Consortium High School Aviation |
| | Program and Experimental Aircraft Association functions. |
| | Provided technical support and inspection of residential and commercial projects such as DeKalb |
| | Commons and the Pappas/Glasgow Commercial subdivision. |
| | Reach out to developers, land owners, and the commercial\retail business community to let them know that DeKalb is the place. |
| | Update tax abatement programs |

| Continue cooperation with DCEDC & Kishwaukee Community College on job training |
|--|
| Update and revise incentives guidelines |
| Complete retail attraction strategy |
| Update and revise guidelines for tax abatement program |
| Maintain industrial opportunities inventory |
| Continue Architectural Improvement Program |
| Market the micro-loan and other small business programs |
| Identify economic development opportunities to lure and retain the "creative class" |
| Work with Renew DeKalb and City staff to enhance and revitalize the Central Business District. |
| Attract new businesses to DeKalb Taylor Municipal Airport. |
| Continue to promote and secure the development of the west end of the DTMA. |

Additional Operational Initiatives

 Continue to seek Union Pacific Railroad and Surface Transportation Board approvals to mitigate the Pleasant Street watershed flooding issue. Received thirteenth consecutive Tree City USA Community Award from the Illinois Department of Natural Resources. Successfully provided emergency response measures in battling flood events, approximately "59.2" of annual snowfall including the third worst blizzard in the last 100 years as recorded by total snowfall and the worst blizzard in 100 years as calculated in a single 24-hour period. Achieved full compliance with all Federal and State EPA water standards. Received award from the IDPH for the 15th consecutive year for achieving perfect compliance with the Illinois Fluoridation Act. Continued meter change-out program with the goal to achieve 100% radio read devices. ☐ Enhance and promote image of City of DeKalb Water Supply. Provided technical support and inspection of residential and commercial projects such as 3M (Macom Drive) and the Pappas/Glasgow Commercial subdivision. Continued in-house plan reviews, daily building inspections, occupancy inspections, plumbing inspections and furnace inspections with full time staff; electrical inspections now underway using outsourced electrical consultant. Completed project studies, design, and GE right of way acquisition for widening Peace Road between Pleasant Street and the railroad bridge. Managed capital improvement projects of one million dollars including alley repairs, sidewalk replacement, TIF Street Maintenance, crack sealing, and patching. Completed construction of the federal job stimulus funded intersection project at Dresser Road and Normal Road. ☐ Five flooded homes acquired and demolished using CDBG or FEMA funds. Coordinated signal construction for the new Dresser Road High School at Wildflower Lane. Construct annual street maintenance patching, crack filling and striping program and utilize local gas tax fund. Coordinate with other planned development of CVS Pharmacy, DeKalb Commons and Irongate subdivision. Assist MPO with traffic corridor planning, area traffic counts, and bike facility plan update. Determine best upgrade phasing of new traffic signal controller technology.

FY2012 Departmental Initiatives

The Public Works Department will undertake the following specific action items for the upcoming fiscal year as identified by the City Council's adopted Strategic Goals:

| Achieve a 13 ^t consecutive Tree City USA award from the Illinois Department of Natural |
|---|
| Resources. |
| Monitor the financial stability of Water Resources Division through analysis of various rate and |
| service fees to meet the true cost of providing services Achieve full compliance with all Federal |
| and State EPA water standards. |

- □ Reduce unaccounted water loss to 7% or less.
- Achieve 16th consecutive year of compliance with the Illinois Fluoridation Act.
- □ Maintain the high standard of water quality for the City by achieving compliance with all State and Federal water quality standards.
- Implement aggressive review of all Public Works Operations and identify cost cutting measures, improve efficiency and productivity levels.

| □ Pirsue land acquisition to complete the preservation of the Runway Protection Zone □ Continue to expand the NICE program to promote more volunteer assistance coupled with inspiring a positive relationship in resolving property maintenance issues in various parts of the City. □ Improve snow removal efficiency through training and scheduling revisions. □ Adopt hybrid code for the downtown. □ Update 2005s Comprehensive Plan. □ Establish a business license program. □ Incentivize green or sustainable development. □ Develop Electronic Newsletters for City Programs. □ Streamline development permitting process. □ GREEN UP the ELH Corridor. □ Implement new impact fees and criteria for public improvements. □ Continue to implement the vision for the 5th Ward North District. □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete the airport utility plan. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate Downtown streetscape construction on East Lincoln Highway and Locust Street between 1th and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKalb School District for remaining transportation improvements to support new Dresser Road High School.<th></th><th>Develop a marketing plan with precise steps to reach out to the aviation community to foster</th> | | Develop a marketing plan with precise steps to reach out to the aviation community to foster |
|---|---|---|
| □ Continue to expand the NICE program to promote more volunteer assistance coupled with inspiring a positive relationship in resolving property maintenance issues in various parts of the City. □ Improve snow removal efficiency through training and scheduling revisions. □ Adopt hybrid code for the downtown. □ Update 2005s Comprehensive Plan. □ Establish a business license program. □ Incentivize green or sustainable development. □ Develop Electronic Newsletters for City Programs. □ Streamline development permitting process. □ GREEN UP the ELH Corridor. □ Implement new impact fees and criteria for public improvements. □ Continue to implement the vision for the 5th Ward North District. □ Review and evaluate the Planning & Development fee schedules. □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1 and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus sistered additions at John Huber Parkway. □ Coordinate with District for remaining transportation improvements to support to new Dresser Road High School. | | growth in commercial and general aviation. |
| inspiring a positive relationship in resolving property maintenance issues in various parts of the City. Improve snow removal efficiency through training and scheduling revisions. Adopt hybrid code for the downtown. Update 2005s Comprehensive Plan. Establish a business license program. Incentrivize green or sustainable development. Develop Electronic Newsletters for City Programs. Streamline development permitting process. GREEN UP the ELH Corridor. Implement new impact fees and criteria for public improvements. Continue to implement the vision for the 5th Ward North District. Review and evaluate the Planning & Development fee schedules. Research options for adopting overlay zoning districts in established neighborhoods. Secure FAA Part 139 Limited Commercial certification. Complete the airport utility plan. Complete fiber optics installation at DTMA. Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. Coordinate Com Fest 2011 event for a fourth consecutive year. Coordinate Com Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road Cordinate (ShoDeen), and the proposed Irongate subdivision by the new high school. Build port | | |
| City. Improve snow removal efficiency through training and scheduling revisions. Adopt hybrid code for the downtown. Update 2005s Comprehensive Plan. Establish a business license program. Incentivize green or sustainable development. Develop Electronic Newsletters for City Programs. Streamline development permitting process. GREEN UP the ELH Corridor. Implement new impact fees and criteria for public improvements. Continue to implement the vision for the 5th Ward North District. Review and evaluate the Planning & Development fee schedules. Research options for adopting overlay zoning districts in established neighborhoods. Secure FAA Part 139 Limited Commercial certification. Complete the airport utility plan. Complete the airport utility plan. Complete seidential International Energy Conservation Code. Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4sh Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support in new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replace | ч | |
| Improve snow removal efficiency through training and scheduling revisions. Adopt hybrid code for the downtown. Update 2005s Comprehensive Plan. Establish a business license program. Incentrivize green or sustainable development. Develop Electronic Newsletters for City Programs. Streamline development permitting process. GREEN UP the ELH Corridor. Implement new impact fees and criteria for public improvements. Continue to implement the vision for the 5th Ward North District. Review and evaluate the Planning & Development fee schedules. Research options for adopting overlay zoning districts in established neighborhoods. Secure FAA Part 139 Limited Commercial certification. Complete the airport utility plan. Complete fiber optics installation at DTMA. Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support in new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (| | |
| □ Adopt hybrid code for the downtown. □ Update 2005s Comprehensive Plan. □ Establish a business license program. □ Incentivize green or sustainable development. □ Develop Electronic Newsletters for City Programs. □ Streamline development permitting process. □ GREEN UP the ELH Corridor. □ Implement new impact fees and criteria for public improvements. □ Continue to implement the vision for the 5th Ward North District. □ Review and evaluate the Planning & Development fee schedules. □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete the airport utility plan. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. □ Annually update the 5-Year Capital Plan. □ Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. □ Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDe | _ | · |
| □ Update 2005s Comprehensive Plan. □ Establish a business license program. □ Incentivize green or sustainable development. □ Develop Electronic Newsletters for City Programs. □ Streamline development permitting process. □ GREN UP the ELH Corridor. □ Implement new impact fees and criteria for public improvements. □ Continue to implement the vision for the 5th Ward North District. □ Review and evaluate the Planning & Development fee schedules. □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete the airport utility plan. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. □ Annually update the 5-Year Capital Plan. □ Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. □ Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the ne | | |
| □ Establish a business license program. □ Incentivize green or sustainable development. □ Develop Electronic Newsletters for City Programs. □ Streamline development permitting process. □ GREEN UP the ELH Corridor. □ Implement new impact fees and criteria for public improvements. □ Continue to implement the vision for the 5th Ward North District. □ Review and evaluate the Planning & Development fee schedules. □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete the airport utility plan. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1th and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKalb School. □ Annually update the 5-Year Capital Plan. □ Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. □ Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. □ Build portions of Peace Road widening South of Pleasant Street. □ Coordinate with Illinois Departm | | , <i>,</i> |
| □ Incentivize green or sustainable development. □ Develop Electronic Newsletters for City Programs. □ Streamline development permitting process. □ GREEN UP the ELH Corridor. □ Implement new impact fees and criteria for public improvements. □ Continue to implement the vision for the 5th Ward North District. □ Review and evaluate the Planning & Development fee schedules. □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete the airport utility plan. □ Complete the airport utility plan. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. □ Annually update the 5-Year Capital Plan. □ Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. □ Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. □ Build portions of Pe | | |
| □ Develop Electronic Newsletters for City Programs. □ Streamline development permitting process. □ GREEN UP the ELH Corridor. □ Implement new impact fees and criteria for public improvements. □ Continue to implement the vision for the 5th Ward North District. □ Review and evaluate the Planning & Development fee schedules. □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete the airport utility plan. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate The Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKallb School District for remaining transportation improvements to support to new Dresser Road High School. □ Annually update the 5-Year Capital Plan. □ Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. □ Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. □ Build portions of Peace Road widening South of Pleas | | · · |
| □ Streamline development permitting process. □ GREEN UP the ELH Corridor. □ Implement new impact fees and criteria for public improvements. □ Continue to implement the vision for the 5th Ward North District. □ Review and evaluate the Planning & Development fee schedules. □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete the airport utility plan. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Conr Fest 2011 event for a fourth consecutive year. □ Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. □ Annually update the 5-Year Capital Plan. □ Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. □ Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. □ Build portions of Peace Road widening South of Pleasant Street. □ Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Stre | | |
| □ GREEN UP the ELH Corridor. □ Implement new impact fees and criteria for public improvements. □ Continue to implement the vision for the 5th Ward North District. □ Review and evaluate the Planning & Development fee schedules. □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete the airport utility plan. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. □ Annually update the 5-Year Capital Plan. □ Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. □ Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. □ Build portions of Peace Road widening South of Pleasant Street. □ Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. □ Finish right of way a | | · · · · · · · · · · · · · · · · · · · |
| □ Implement new impact fees and criteria for public improvements. □ Continue to implement the vision for the 5th Ward North District. □ Review and evaluate the Planning & Development fee schedules. □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete the airport utility plan. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. □ Annually update the 5-Year Capital Plan. □ Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. □ Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. □ Build portions of Peace Road widening South of Pleasant Street. □ Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. □ Finish right of way acquisition and bid Bethany Road bridge rep | | · · · · · · · · · · · · · · · · · · · |
| Continue to implement the vision for the 5th Ward North District. Review and evaluate the Planning & Development fee schedules. Research options for adopting overlay zoning districts in established neighborhoods. Secure FAA Part 139 Limited Commercial certification. Complete the airport utility plan. Complete fiber optics installation at DTMA. Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue flooded home buyouts. Work towa | | |
| Review and evaluate the Planning & Development fee schedules. Research options for adopting overlay zoning districts in established neighborhoods. Secure FAA Part 139 Limited Commercial certification. Complete the airport utility plan. Complete fiber optics installation at DTMA. Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | |
| □ Research options for adopting overlay zoning districts in established neighborhoods. □ Secure FAA Part 139 Limited Commercial certification. □ Complete the airport utility plan. □ Complete fiber optics installation at DTMA. □ Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. □ Annually update the 5-Year Capital Plan. □ Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. □ Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. □ Build portions of Peace Road widening South of Pleasant Street. □ Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. □ Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. □ Continue alley and sidewalk programs. □ Complete Pleasant Street watershed improvements. □ Complete Pleasant Street watershed improvement re | | · |
| Secure FAA Part 139 Limited Commercial certification. Complete the airport utility plan. Complete fiber optics installation at DTMA. Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fa | | · |
| Complete the airport utility plan. Complete fiber optics installation at DTMA. Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Continue alley and sidewalk programs. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | |
| Complete fiber optics installation at DTMA. Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Secure FAA Part 139 Limited Commercial certification. |
| Educate and train inspectors and the public on the newly adopted (1/28/10) State of Illinois 2009 Residential International Energy Conservation Code. Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | |
| 2009 Residential International Energy Conservation Code. Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | |
| □ Increase pre-construction meetings with contractors, architects, developers and property owner as a way to streamline the permitting. □ Coordinate Corn Fest 2011 event for a fourth consecutive year. □ Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. □ Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. □ Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. □ Annually update the 5-Year Capital Plan. □ Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. □ Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. □ Build portions of Peace Road widening South of Pleasant Street. □ Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. □ Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. □ Continue alley and sidewalk programs. □ Complete Pleasant Street watershed improvements. □ Continue flooded home buyouts. □ Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. □ Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Educate and train inspectors and the public on the newly adopted $(1/28/10)$ State of Illinois |
| as a way to streamline the permitting. Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | 2009 Residential International Energy Conservation Code. |
| Coordinate Corn Fest 2011 event for a fourth consecutive year. Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Increase pre-construction meetings with contractors, architects, developers and property owners |
| Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | as a way to streamline the permitting. |
| between 1st and 4th Streets. Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Coordinate Corn Fest 2011 event for a fourth consecutive year. |
| Continue cooperation on fiber optics broadband infrastructure development; coordinate with NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Taylorce Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Coordinate the Downtown streetscape construction on East Lincoln Highway and Locust Street |
| NIU with West Campus street additions at John Huber Parkway. Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Taylore Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | between 1st and 4th Streets. |
| Coordinate with DeKalb School District for remaining transportation improvements to support to new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Taylor Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Continue cooperation on fiber optics broadband infrastructure development; coordinate with |
| new Dresser Road High School. Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Tay Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | NIU with West Campus street additions at John Huber Parkway. |
| Annually update the 5-Year Capital Plan. Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Coordinate with DeKalb School District for remaining transportation improvements to support the |
| Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Taylore Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | new Dresser Road High School. |
| Assist with Commercial development such as Pappas subdivision improvements, airport commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Tay Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Annually update the 5-Year Capital Plan. |
| commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Tay Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Upgrade North First Street with street repairs between Sycamore Road and Ridge Drive. |
| Irongate subdivision by the new high school. Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Taylor Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Assist with Commercial development such as Pappas subdivision improvements, airport |
| Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Taylorce Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | commercial corner (Pleasant/Peace), Peace Road corridor (ShoDeen), and the proposed |
| Build portions of Peace Road widening South of Pleasant Street. Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Taylorce Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Irongate subdivision by the new high school. |
| Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Taylorce Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Build portions of Peace Road widening South of Pleasant Street. |
| between Taylor Street and Sycamore Road. Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | Coordinate with Illinois Department of Transportation officials for safety upgrades to 4th Street |
| Finish right of way acquisition and bid Bethany Road bridge replacement to accommodate for lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | |
| lanes and a bikepath. Continue alley and sidewalk programs. Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | |
| Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | |
| Complete Pleasant Street watershed improvements. Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | · |
| Continue flooded home buyouts. Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | |
| Work toward funding and implementing improvement recommendations of the Stormwater Ta Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4th Street. | | |
| Force Committee Action Plan. Bid and construct Fairview Drive bike path between Heritage Drive and 4 th Street. | | • |
| □ Bid and construct Fairview Drive bike path between Heritage Drive and 4 th Street. | | |
| | | |
| - LINGS IN COMMUNICATION HOUSE STATION CONTROLLS | _ | Phase in upgrades of new traffic signal controller. |
| □ Coordinate construction management of the Peace Road widening project between Pleasant | | · · |
| Street and the railroad overpass. | | |

| ш | downtown municipal parking lots 2 and 3. |
|---|---|
| | Continue residential and commercial plan reviews and new home foundation checks and |
| | occupancy grading compliance inspections. Inspect new subdivision construction if work begins on DeKalb Commons and Airport Commercial |
| _ | at Pleasant Street. |
| | Take steps to adopt the 2009 International Building Code. |
| | Manage possible HUD grant awarded projects along Taylor Street and along the levee. |
| | Provide property maintenance enforcement activities as recommended from the Quality Housing |
| | Task Force. |
| | Continue commercial and residential plan reviews and inspections as development and |
| | redevelopment occurs, such as NB&T, Pappas development, Park 88 development, and Rivermist |
| | development. |
| | Administer and maintain the Downtown Plan |
| | Complete Marketing Plan |
| | Attend ICSC show & publicize opportunities |
| | Implement Downtown Redevelopment Plan |
| | Explore creation of an Arts District |

General Fund

Public Works Department

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|---------|-----------|----------------------------|-------------------|-------------------|---------------------|-------------------|
| 345 | 8101 | REGULAR | 1,987,675 | 1,945,200 | 1,888,265 | 1,632,300 |
| 345 | 8102 | OVERTIME | 131,200 | 165,850 | 143,655 | 140,265 |
| 345 | 8103 | PARTTIME & TEMPORARY | 116 | 28,500 | 8,270 | 6,050 |
| 345 | 8113 | LONGEVITY | 24,308 | 19,650 | 20,925 | 16,900 |
| 345 | 8171 | FICA | 156,751 | 157,250 | 148,365 | 131,425 |
| 345 | 8173 | IMRF | 301,380 | 320,250 | 309,875 | 300,150 |
| 345 | 8175 | HEALTH INSURANCE | 561,875 | 516,200 | 516,200 | 372,050 |
| 345 | 8178 | WORKERS COMPENSATION | 138,485 | 292,402 | 292,400 | 343,280 |
| 345 | 8179 | | 711 | 0 | 0 | 0 |
| | | ONNEL SERVICES | \$3,302,501 | \$3,445,302 | \$3,327,955 | \$2,942,420 |
| <u></u> | KE I EROC | or well of where | ψο,οοΣ,οο : | ψο, 1 10,002 | ψο,οΣ, ,,οο | Ψ2// 12/120 |
| 345 | 8201 | BOARDS & COMMISSIONS | 1,625 | 2,550 | 600 | 2,550 |
| 345 | 8202 | PRINTED MATERIALS | 939 | 3,550 | 1,400 | 3,550 |
| 345 | 8204 | OFFICE & LIBRARY SUPPLY | 2,351 | 12,400 | 6,947 | 9,900 |
| 345 | 8210 | BUILDING MECHANICAL SYS | 2,793 | 8,000 | 8,000 | 8,000 |
| 345 | 8219 | BUILDING SUPPLIES, NEC | <i>7</i> ,137 | 9,000 | 8,000 | 9,000 |
| 345 | 8226 | VEHICLE MAINTENANCE PARTS | 85,191 | 108,150 | 106,650 | 107,150 |
| 345 | 8228 | STREETS/ALLEYS MATS | 21,965 | 30,000 | 30,000 | 30,000 |
| 345 | 8229 | STREETLIGHTS, PARTS | 21,992 | 25,000 | 20,000 | 25,000 |
| 345 | 8230 | TRAFFIC SIGS, PARTS/ SUPPS | 29,863 | 45,000 | 40,000 | 43,500 |
| 345 | 8231 | TRAFFIC & STREET SIGNS | 8,735 | 20,000 | 20,000 | 20,000 |
| 345 | 8233 | STORM WATER SYSTEM PARTS | 19,695 | 1 <i>7,</i> 000 | 20,000 | 20,000 |
| 345 | 8235 | SNOW/ICE CONTROL MATS | 108,822 | 160,500 | 125,273 | 160,500 |
| 345 | 8244 | LAB SUPPLY AND MINOR EQPT | 1,409 | 2,900 | 2,900 | 2,900 |
| 345 | 8245 | GAS, OIL & ANTIFREEZE | 64,907 | 143,050 | 101,000 | 141,009 |
| 345 | 8270 | WEARING APPAREL | 11,680 | 1 <i>7,</i> 000 | 15,450 | 13,950 |
| 345 | 8285 | EDP SUPPLIES | 0 | 1,700 | 1,200 | 1 , 700 |
| 345 | 8291 | JANITORIAL/LAUNDRY SUPPLY | <i>7,</i> 750 | 8,000 | <i>7,</i> 000 | 8,000 |
| 345 | 8295 | SMALL TOOLS & EQUIPMENT | 5 , 891 | 10,450 | 9,950 | 10,450 |
| 345 | 8299 | COMMODITIES, NEC | 128 | 1,250 | 357 | 1,250 |
| TOTA | AL COM/ | MODITIES | \$402,873 | \$625,500 | \$524,727 | \$618,409 |
| | | | | | | |
| 345 | 8301 | RENTAL, EQPT, & FACILITIES | 0 | 1,500 | 500 | 1,500 |
| 345 | 8304 | | 9,640 | 6,742 | 4,776 | 6,809 |
| 345 | 8305 | FREIGHT AND POSTAGE | 607 | 3,425 | 1,625 | 3,350 |
| 345 | 8310 | | 13,001 | 16,950 | 13,625 | 14,950 |
| 345 | 8311 | BUILDING MECHANCL SYS, R&M | 20,201 | 22,400 | 22,400 | 22,900 |
| 345 | 8313 | LANDSCAPE/GROUNDS, R & M | 10,043 | 10,500 | 10,500 | 1 <i>7,</i> 000 |
| 345 | 8315 | VEHICLES, R&M | 23,856 | 42,850 | 40,880 | 42,350 |
| 345 | 8316 | STREETS/ALLEYS, R & M | 4,929 | 10,000 | 10,000 | 10,000 |
| 345 | 8318 | TRAFFIC SIGNALS, R&M | 1 <i>5,</i> 707 | 1 <i>5</i> ,000 | 1 <i>5</i> ,000 | 1 <i>5</i> ,000 |
| 345 | 8319 | SNOW AND ICE CONTROL | 50,140 | 60,000 | 66,118 | 60,000 |
| 345 | 8321 | SIDEWALKS, R & M | 690 | 1,500 | 1,500 | 1,500 |
| 345 | 8325 | KISHWAUKEE RIVER SYS, R&M | 23,975 | 20,000 | 20,000 | 20,000 |
| 345 | 8327 | STORM WATER SYS, R & M | 4,598 | 10,000 | 10,000 | 10,000 |
| 345 | 8330 | EDP SERVICES | 0 | 1,450 | 1,450 | 1,450 |

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|----------------------------|--------|-----------------------------|-------------------|--------------------|---------------------|--------------------|
| 345 | 8331 | ARCHITECT/ENGINEER SERVS | 0 | 1,750 | 2,150 | 4,150 |
| 345 | 8334 | MOSQUITO ABATEMENT | 0 | 6,000 | 0 | 6,000 |
| 345 | 8335 | RENTAL, EDP EQUIPMENT | 0 | 1,750 | 1,000 | 1,750 |
| 345 | 8337 | TELEPHONE SYSTEM | 32,545 | 8,960 | 12,929 | 14,260 |
| 345 | 8346 | REFUSE REMOVAL SERVICES | 870 | 1,500 | 1,000 | 1,500 |
| 345 | 8347 | NUISANCE ABATEMENT SERVS. | 0, 0 | 6,500 | 4,500 | 6,500 |
| 345 | 8348 | BUILDINGS, R & M - NEC | 10,566 | 20,500 | 15,000 | 20,500 |
| 345 | 8352 | ELECTRICITY | 83,240 | 90,000 | 90,000 | 90,000 |
| 345 | 8355 | UTILITIES, NEC | 13,966 | 7,000 | 7,000 | 8,000 |
| 345 | 8366 | LEGAL EXPENSES & NOTICES | 1,232 | 1,550 | 3,100 | 1,550 |
| 345 | 8373 | MARKETING & PUBLIC INFO | 725 | 2,450 | 1,250 | 15,000 |
| 345 | 8375 | DUES & SUBSCRIPTIONS | 1,979 | 4,000 | 3,200 | 4,000 |
| 345 | 8376 | TRAINING, EDUC, & PROF DVLP | 3,982 | 20,000 | <i>7,</i> 300 | 24,360 |
| 653 | 8380 | WARNING SIRENS | . 0 | . 0 | . 0 | 2,500 |
| 345 | 8385 | TAXES, LICENSES, & FEES | 1,451 | 2,000 | 2,000 | 2,000 |
| 345 | 8386 | TREE PLANTING/FORESTRY | 39,920 | 32,000 | 32,000 | 32,000 |
| 345 | 8387 | WEATHER SERVICES | 4,583 | 5,500 | 4,650 | 5,500 |
| 345 | 8399 | CONTRACTUAL SERVICES, NEC | 2,695 | 3,850 | 3,287 | 120,900 |
| TOTA | L CONT | RACTUAL SERVICES | \$375, 141 | \$437 , 627 | \$408,740 | \$587 , 279 |
| 345 | 8450 | CONTRACTED SERVICES | 34,969 | 30,000 | 39,000 | 39,000 |
| | | R SERVICES | \$34,969 | \$30,000 | \$39,000 | \$39,000 |
| | • | | ψο .γ. σ. | +00/000 | 40.7000 | ψο, γου σ |
| 345 | 8540 | MCHNRY, IMPLTS, & MJR TOOLS | 16,418 | 20,700 | 19,400 | 20,100 |
| 345 | 8580 | TELEPHONE & RADIO EQUIP | 0 | 200 | 200 | 200 |
| TOTAL EQUIPMENT | | \$16,418 | \$20,900 | \$19,600 | \$20,300 | |
| | | | | | | |
| TOTAL PUBLIC WORKS \$4,131 | | | | \$4,559,329 | \$4,320,021 | \$4,207,408 |

Public Works Department Administration

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|---------|-----------------------------|-------------------|-------------------|---------------------|-------------------|
| 651 | 8101 | REGULAR | 116,742 | 86,100 | 51,255 | 79,500 |
| 651 | 8102 | OVERTIME | 0 | 150 | 760 | 0 |
| 651 | 8113 | LONGEVITY | 1,076 | 0 | 0 | 0 |
| 651 | 8171 | FICA | 8,366 | 6,350 | 3,500 | 6,000 |
| 651 | 8173 | IMRF | 16,360 | 13,100 | 7,665 | 13,700 |
| 651 | 8175 | HEALTH INSURANCE | 14,755 | 14,700 | 14,700 | 14,825 |
| 651 | 8178 | WORKERS COMPENSATION | 2,862 | 0 | 0 | 56,960 |
| TOTA | L PERSC | ONNEL SERVICES | \$160,161 | \$120,400 | \$77 , 880 | \$170,985 |
| | | | _ | | | |
| 651 | 8202 | PRINTED MATERIALS | 0 | 200 | 0 | 200 |
| 651 | 8204 | OFFICE AND LIBRARY SUPPLY | 46 | 400 | 397 | 400 |
| 651 | 8299 | COMMODITIES, NEC | 111 | 150 | 107 | 150 |
| TOTA | T COW | MODITIES | \$1 <i>57</i> | \$750 | \$504 | \$750 |
| | | | | | | |
| 651 | 8304 | CAR ALLOWANCE | 3,708 | 3,371 | 1,405 | 3,438 |
| 651 | 8305 | FREIGHT & POSTAGE | 0 | 100 | 25 | 100 |
| 651 | 8310 | EQUIPMENT, R & M | 0 | 100 | 25 | 100 |
| 651 | 8331 | ARCHITECT/ENGINEER SERVS | 0 | 500 | 0 | 500 |
| 651 | 8337 | TELEPHONE SYSTEM | 22,606 | 4,700 | 9,200 | 10,000 |
| 651 | 8366 | LEGAL EXPENSES & NOTICES | 0 | 200 | 0 | 200 |
| 651 | 8373 | MARKETING & PUBLIC INFO | 62 | 250 | 0 | 250 |
| 651 | 8375 | DUES & SUBSCRIPTIONS | 330 | 300 | 300 | 300 |
| 651 | 8376 | TRAINING, EDUC, & PROF DVLP | 310 | 500 | 0 | 680 |
| 651 | 8399 | CONTRACTUAL SERVICES, NEC | 180 | 300 | 237 | 300 |
| TOTA | L CONT | RACTUAL SERVICES | \$27,196 | \$10,321 | \$11,192 | \$1 <i>5</i> ,868 |
| 651 | 8510 | OFFICE FURNITURE & EQPT | 0 | 0 | 0 | 0 |
| 651 | 8580 | TELEPHONE & RADIO EQUIPMENT | 0 | 0 | 0 | 0 |
| | L EQUIP | | \$0 | \$0 | \$0 | \$0 |
| | | | | | | |
| TOTA | L ADM | INISTRATION | \$187,514 | \$131,471 | \$89,575 | \$187,603 |

Public Facilities

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|------|----------|------------------------------|-------------------------|-------------------|-------------------|-----------|
| | | | Actual | Budget | Estimate | Budget |
| 653 | 8101 | REGULAR | 37,478 | 19,500 | 16,685 | 0 |
| 653 | 8102 | OVERTIME | 0 | 6,200 | 0 | 0 |
| 653 | 8103 | PARTTIME & TEMPORARY | 0 | 0 | 0 | 0 |
| 653 | 8113 | LONGEVITY | 409 | 150 | 170 | 0 |
| 653 | 8171 | FICA | 2,727 | 1,850 | 1,210 | 0 |
| 653 | | IMRF | 6,888 | 3,950 | 2,445 | 0 |
| 653 | | HEALTH INSURANCE | 19,415 | 11,650 | 11,650 | 0 |
| 653 | 8178 | | 1,890 | 1 <i>7,</i> 656 | 1 7, 655 | 0 |
| 653 | | UNEMPLOYMENT INSURANCE | 711 | 0 | 0 | 0 |
| TOTA | AL PERSC | ONNEL SERVICES | \$69,518 | \$60,956 | \$49,815 | \$0 |
| | | | | | | |
| 653 | 8210 | BUILDING MECH. SYSTEM | 2,793 | 8,000 | 8,000 | 8,000 |
| 653 | 8219 | BUILDING SUPPLIES, NEC | 2,677 | 5,000 | 4,000 | 5,000 |
| 653 | 8226 | VEHICLE MAINTENANCE PARTS | 0 | 1,000 | 0 | 0 |
| 653 | 8235 | SNOW & ICE CONTROL MATERIALS | 0 | 500 | 40 | 500 |
| 653 | 8245 | • | 0 | 657 | 0 | 0 |
| 653 | 8270 | | 550 | 550 | 0 | 0 |
| 653 | 8291 | JANITORIAL/CLEANING SUPPLIES | <i>7,</i> 750 | 8,000 | 7,000 | 8,000 |
| 653 | 8295 | SMALL TOOLS & EQUIPMENT | 274 | 500 | 500 | 500 |
| TOTA | AL COM/ | MODITIES | \$14,044 | \$24,207 | \$19 , 540 | \$22,000 |
| | | | | | | |
| 653 | 8310 | EQUIPMENT, R&M | 287 | 1,000 | 500 | 1,000 |
| 653 | 8311 | BUILDING MECH. SYSTEM, R&M | 1 <i>7</i> ,21 <i>5</i> | 1 <i>7,</i> 500 | 1 <i>7,</i> 500 | 18,000 |
| 653 | 8313 | LANDSCAPE/GROUNDS, R&M | 1,721 | 5,000 | 5,000 | 5,500 |
| 653 | 8315 | • | 0 | 500 | 380 | 0 |
| 653 | 8348 | • | 8,705 | 15,000 | 10,000 | 15,000 |
| 653 | 8355 | UTILITIES, NEC | 13,966 | 7,000 | 7,000 | 8,000 |
| 653 | 8380 | WARNING SIRENS | 0 | 0 | 0 | 2,500 |
| 653 | | TAXES, LICENSES, & FEES | 1,319 | 1,500 | 1,500 | 1,500 |
| TOTA | AL CONT | RACTUAL SERVICES | \$43,213 | \$47 , 500 | \$41,880 | \$51,500 |
| 653 | 8450 | CONTRACTED SERVICES | 34,969 | 30,000 | 39,000 | 39,000 |
| | | R SERVICES | \$34,969 | \$30,000 | \$39,000 | \$39,000 |
| 1017 | • | | ψο .,,.ο, | ψου,σου | ψο,,οοο | ψο,,οσο |
| 653 | 8540 | MCHNRY, IMPLMTS, MJR TOOLS | 650 | 1,200 | 600 | 600 |
| TOTA | AL EQUIF | PMENT | \$650 | \$1,200 | \$600 | \$600 |
| | | | | | | |
| TOT | AL PUBL | IC FACILITIES | \$162,394 | \$163,863 | \$150,835 | \$113,100 |

Public Works Department Streets Division

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|------|---------------|--------------------------------|-----------------|-----------------|-------------|---------------------------|
| | | | Actual | Budget | Estimate | Budget |
| 655 | 8101 | REGULAR | 1,200,503 | 964,300 | 973,400 | 920,000 |
| 655 | 8102 | OVERTIME | 109,799 | 134,000 | 125,710 | 118,864 |
| 655 | 8113 | LONGEVITY | 18,230 | 14,100 | 14,050 | 14,250 |
| 655 | 81 <i>7</i> 1 | FICA | 98,067 | 81,100 | 80,560 | <i>77,</i> 675 |
| 655 | 8173 | IMRF | 186,444 | 169,100 | 169,195 | 1 <i>7</i> 8 , 500 |
| 655 | 8175 | HEALTH INSURANCE | 351,027 | 245,700 | 245,700 | 224,500 |
| 655 | 8178 | WORKERS COMPENSATION | 123,872 | 270,420 | 270,420 | 256,320 |
| TOTA | L PERSO | ONNEL SERVICES | \$2,087,942 | \$1,878,720 | \$1,879,035 | \$1,790,109 |
| | | | | | | |
| 655 | 8202 | PRINTED MATERIALS | 475 | 500 | 500 | 500 |
| 655 | 8204 | OFFICE & LIBRARY SUPPLY | 206 | 1,500 | 750 | 1,500 |
| 655 | 8219 | BUILDING SUPPLIES, NEC | 4,460 | 4,000 | 4,000 | 4,000 |
| 655 | 8226 | VEHICLE MAINTENANCE PARTS | 82,445 | 100,000 | 100,000 | 100,000 |
| 655 | 8228 | STREET/ALLEY MATERIALS | 21,965 | 30,000 | 30,000 | 30,000 |
| 655 | 8229 | STREETLIGHTS, PARTS | 21,992 | 25,000 | 20,000 | 25,000 |
| 655 | 8230 | TRAFFIC SIGNALS, PARTS & SUPPS | 29,863 | 45,000 | 40,000 | 43,500 |
| 655 | 8231 | TRAFFIC & STREET SIGNS | 8,735 | 20,000 | 20,000 | 20,000 |
| 655 | 8233 | STORMWATER SYSTEM PARTS | 19,695 | 1 <i>7,</i> 000 | 20,000 | 20,000 |
| 655 | 8235 | SNOW & ICE CONTROL MATERIALS | 108,822 | 160,000 | 125,233 | 160,000 |
| 655 | 8245 | GAS, OIL & ANITFREEZE | 62,544 | 122,259 | 85,000 | 122,259 |
| 655 | 8270 | WEARING APPAREL | 10,030 | 10,500 | 10,500 | 9,000 |
| 655 | 8295 | SMALL TOOLS & EQUIPMENT | 5,404 | 8,000 | 7,500 | 8,000 |
| TOTA | L COM | MODITIES | \$376,636 | \$543,759 | \$463,483 | \$543,759 |
| | | | | | | |
| 655 | 8301 | RENTAL, EQPT & FACILITIES | 0 | 1,500 | 500 | 1,500 |
| 655 | 8305 | FREIGHT & POSTAGE | 0 | 100 | 100 | 100 |
| 655 | 8310 | EQUIPMENT, R&M | <i>7,</i> 863 | 7,000 | 7,000 | 7,000 |
| 655 | 8311 | BUILDING MECH. SYSTEM, R&M | 2,986 | 4,900 | 4,900 | 4,900 |
| 655 | 8313 | LANDSCAPE/GROUNDS, R&M | 8,322 | 5,500 | 5,500 | 11,500 |
| 655 | 8315 | VEHICLES, R&M | 23,056 | 35,000 | 35,000 | 35,000 |
| 655 | 8316 | STREETS/ALLEYS, R&M | 4,929 | 10,000 | 10,000 | 10,000 |
| 655 | 8318 | TRAFFIC SIGNALS, R&M | 1 <i>5,</i> 707 | 15,000 | 15,000 | 15,000 |
| 655 | 8319 | SNOW & ICE CONTROL | 50,140 | 60,000 | 66,118 | 60,000 |
| 655 | 8321 | SIDEWALKS, R&M | 690 | 1,500 | 1,500 | 1,500 |
| 655 | 8325 | KISHWAUKEE RIVER SYS, R&M | 23,975 | 20,000 | 20,000 | 20,000 |
| 655 | 8327 | STORMWATER SYSTEM, R&M | 4,598 | 10,000 | 10,000 | 10,000 |
| 655 | 8334 | MOSQUITO ABATEMENT | 0 | 6,000 | 0 | 6,000 |
| 655 | 8346 | REFUSE REMOVAL SERVICES | 870 | 1,500 | 1,000 | 1,500 |
| 655 | 8348 | BUILDINGS, R&M | 1,861 | 5,500 | 5,000 | 5,500 |
| 655 | 8352 | ELECTRICITY | 83,240 | 90,000 | 90,000 | 90,000 |
| 655 | 8373 | MARKETING & PUBLIC INFO | 298 | 1,500 | 1,000 | 1,500 |
| 655 | 8375 | DUES & SUBSCRIPTIONS | 148 | 500 | 500 | 500 |
| 655 | 8376 | TRAINING, EDUC, & PROF DVLP | 965 | 2,500 | 2,500 | 2,680 |
| | | , , | | • | • | • |

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|-----------------|---------|-------------------------------|-----------------|----------------|-------------|-------------|
| | | | Actual | Budget | Estimate | Budget |
| 655 | 8385 | TAXES, LICENSES, & FEES | 132 | 500 | 500 | 500 |
| 655 | 8386 | FORESTRY | 39,920 | 32,000 | 32,000 | 32,000 |
| 655 | 8387 | WEATHER SERVICES | 4,583 | 5 , 500 | 4,650 | 5,500 |
| TOTA | r CON. | TRACTUAL SERVICES | \$274,283 | \$316,000 | \$312,768 | \$322,180 |
| 655 | 8540 | MACHINERY & MAJOR TOOLS | 1 <i>5,</i> 768 | 16,000 | 16,000 | 16,000 |
| TOTAL EQUIPMENT | | \$1 <i>5,</i> 768 | \$16,000 | \$16,000 | \$16,000 | |
| | | | | | | |
| TOTA | AL OPER | RATIONS/MAINTENANCE/UTILITIES | \$2,754,629 | \$2,754,479 | \$2,671,286 | \$2,672,048 |

Planning & Economic Development Division

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|---------|------------------------------|--------------------|---------------------------------------|---------------------|--------------------|
| 657 | 8101 | REGULAR | 356,988 | 247,200 | 213,475 | 190,800 |
| 657 | 8102 | OVERTIME | 186 | 0 | 0 | 0 |
| 657 | 8103 | PART-TIME & TEMPORARY | 0 | Ö | 0 | 2,050 |
| 657 | 8113 | LONGEVITY | 552 | 300 | 415 | 2,030 |
| 657 | 8171 | FICA | 25,523 | 17,650 | 14,830 | 13,800 |
| 657 | 8173 | IMRE | 49,878 | 34,200 | 32,270 | 30,950 |
| 657 | 8175 | HEALTH INSURANCE | 106,783 | 67,050 | 67,050 | 52,300 |
| 657 | 8178 | WORKERS COMPENSATION | 1,048 | 0 | 0 | 26,000 |
| | L PERSO | | \$540,958 | \$366,400 | \$328,040 | \$315,900 |
| - | | | • | · · · · · · · · · · · · · · · · · · · | | |
| 657 | 8201 | BOARDS & COMMISSIONS | 1,625 | 1,200 | 400 | 1,200 |
| 657 | 8202 | PRINTED MATERIALS | 164 | 1,050 | 100 | 1,050 |
| 657 | 8204 | OFFICE & LIBRARY SUPPLY | 638 | 3,100 | 300 | 2,000 |
| 657 | 8226 | VEHICLE MAINTENANCE PARTS | 0 | 500 | 0 | 500 |
| 657 | 8245 | GAS, OIL & ANTIFREEZE | 0 | 250 | 0 | 250 |
| TOTA | L COM | MODITIES | \$2,427 | \$6,100 | \$800 | \$5,000 |
| | | | | | | |
| 657 | 8304 | CAR ALLOWANCE | 2,224 | 0 | 0 | 0 |
| 657 | 8305 | FREIGHT AND POSTAGE | 116 | 325 | 0 | 250 |
| 657 | 8310 | EQUIPMENT, R&M | 1,104 | 2,000 | 100 | 0 |
| 657 | 8337 | TELEPHONE SYSTEM | 3,757 | 1,031 | 500 | 1,031 |
| 657 | 8366 | LEGAL EXPENSES & NOTICES | 992 | 1,250 | 3,000 | 1,250 |
| 657 | 8373 | MARKETING, ADS & PUBLIC INFO | 365 | 450 | 250 | 13,000 |
| 657 | 8375 | DUES & SUBSCRIPTIONS | 753 | 1,050 | 500 | 1,050 |
| 657 | 8376 | TRAINING, EDUC, & PROF DVLP | 1,969 | 2,000 | 300 | 6,000 |
| 657 | 8399 | CONTRACTUAL SERVICES, NEC | 44 | 500 | 0 | <i>75,</i> 600 |
| TOTA | L CON | TRACTUAL SERVICES | \$11,324 | \$8,606 | \$4,650 | \$98,181 |
| | | | | | | |
| TOTA | L ECON | IOMIC DEVELOPMENT | \$554 , 709 | \$381,106 | \$333 , 490 | \$419 , 081 |

Moved from Community Development (622) to Administrative (516) to Public Works (657)

Public Works Department Building/Engineering/Transportation Division

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|------|--------------|-------------------------------|------------|-------------------|------------------|-------------------|
| | | | Actual | Budget | Estimate | Budget |
| 661 | 8101 | REGULAR | 275,964 | 628,100 | 633,450 | 442,000 |
| 661 | 8102 | OVERTIME | 21,401 | 25,500 | 1 <i>7</i> ,185 | 21,401 |
| 661 | 8103 | PART-TIME & TEMPORARY | 116 | 28,500 | 8,270 | 4,000 |
| 661 | 8113 | LONGEVITY | 4,041 | 5,100 | 6,290 | 2,650 |
| 661 | 8171 | FICA | 22,068 | 50,300 | 48,265 | 33,950 |
| 661 | 8173 | IMRF | 41,810 | 99,900 | 98,300 | <i>77,</i> 000 |
| 661 | 81 <i>75</i> | HEALTH INSURANCE | 69,895 | 1 <i>77</i> ,100 | 1 <i>77</i> ,100 | 80,425 |
| 661 | 8178 | WORKERS COMPENSATION | 8,813 | 4,326 | 4,325 | 4,000 |
| TOTA | AL PERSO | ONNEL | \$444,108 | \$1,018,826 | \$993,185 | \$665,426 |
| | | | | | | |
| 661 | 8201 | BOARDS & COMMISSIONS | 0 | 1,350 | 200 | 1,350 |
| 661 | 8202 | PRINTED MATERIALS | 300 | 1,800 | 800 | 1,800 |
| 661 | 8204 | OFFICE & LIBRARY SUPPLY | 1,461 | 7,400 | 5,500 | 6,000 |
| 661 | 8226 | VEHICLE MAINTENANCE PARTS | 2,746 | 6,650 | 6,650 | 6,650 |
| 661 | 8244 | LAB SUPPLY AND MINOR EQPT | 1,409 | 2,900 | 2,900 | 2,900 |
| 661 | 8245 | GAS, OIL & ANTIFREEZE | 2,363 | 19,884 | 16,000 | 18,500 |
| 661 | 8270 | WEARING APPAREL | 1,100 | 5,950 | 4,950 | 4,950 |
| 661 | 8285 | EDP SUPPLIES | 0 | 1 , 700 | 1,200 | 1 ,7 00 |
| 661 | 8295 | SMALL TOOLS & EQUIPMENT | 213 | 1,950 | 1 , 950 | 1,950 |
| 661 | 8299 | COMMODITIES, NEC | 1 <i>7</i> | 1,100 | 250 | 1,100 |
| TOTA | AL COM | MODITIES | \$9,609 | \$50 , 684 | \$40,400 | \$46 , 900 |
| | | | | | | |
| 661 | 8304 | CAR ALLOWANCE | 3,708 | 3,371 | 3,371 | 3,371 |
| 661 | 8305 | FREIGHT & POSTAGE | 491 | 2,900 | 1,500 | 2,900 |
| 661 | | EQUIPMENT, R & M | 3,747 | 6,850 | 6,000 | 6,850 |
| 661 | 8315 | VEHICLE, R&M | 800 | <i>7,</i> 350 | 5,500 | <i>7,</i> 350 |
| 661 | 8330 | EDP SERVICES | 0 | 1,450 | 1,450 | 1,450 |
| 661 | 8331 | ARCHITECT/ENGINEER SERVICES | 0 | 1,250 | 2,150 | 3,650 |
| 661 | 8335 | RENTAL, EDP EQUIPMENT | 0 | 1 <i>,</i> 750 | 1,000 | 1 <i>,75</i> 0 |
| 661 | 8337 | TELEPHONE SYSTEM | 6,182 | 3,229 | 3,229 | 3,229 |
| 661 | 8347 | NUISANCE ABATEMENT SERVS. | 0 | 6,500 | 4,500 | 6,500 |
| 661 | 8366 | LEGAL EXPENSES & NOTICES | 240 | 100 | 100 | 100 |
| 661 | 8373 | MARKETING, ADS, & PUBLIC INFO | 0 | 250 | 0 | 250 |
| 661 | 8375 | DUES & SUBSCRIPTIONS | 748 | 2,150 | 1,900 | 2,150 |
| 661 | 8376 | TRAINING, EDUC, & PROF DVLP | 738 | 15,000 | 4,500 | 15,000 |
| 661 | 8399 | CONTRACTUAL SERVICES, NEC | 2,471 | 3,050 | 3,050 | 45,000 |
| TOTA | AL CONT | FRACTUAL SERVICES | \$19,125 | \$55,200 | \$38,250 | \$99,550 |
| | | | | | | |
| 661 | 8540 | MCHRY, IMPLNTS, & MAJOR TOOLS | 0 | 3,500 | 2,800 | 3,500 |
| 661 | 8580 | TELEPHONE & RADIO EQUIP | 0 | 200 | 200 | 200 |
| TOTA | AL EQUIF | PMENT | \$0 | \$3,700 | \$3,000 | \$3,700 |
| | | | | | | |

TOTAL BUILDING/ENGINEERING/TRANSPORTATION \$472,842 \$1,128,410 \$1,074,835 \$815,576

OLD CODE 631

Community Development Summary

| Nation Regular 323,027 0 0 0 0 0 0 0 0 0 | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|---|-----------|---------------------------------|--------------------|---------|----------|---------|
| 330 8102 OVERTIME | | | Actual | Budget | Estimate | Budget |
| 330 8103 PART-TIME & TEMPORARY 10,855 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 330 810 | 1 REGULAR | • | 0 | 0 | 0 |
| 330 8113 LONGEVITY 3,882 0 | 330 810 | 2 OVERTIME | 13,377 | 0 | 0 | 0 |
| 330 8171 FICA 26,129 | 330 810 | 3 PART-TIME & TEMPORARY | 10,855 | 0 | 0 | 0 |
| 330 8173 MRF | 330 811 | 3 LONGEVITY | • | 0 | 0 | 0 |
| 330 8175 HEALTH INSURANCE 131,052 0 0 0 0 330 8178 WORKERS COMPENSATION 12,487 0 0 0 0 0 0 0 0 0 | 330 817 | 1 FICA | 26,129 | 0 | 0 | 0 |
| 330 8178 WORKERS COMPENSATION 12,487 0 0 0 0 1 | 330 817 | 3 IMRF | 47,205 | 0 | 0 | 0 |
| TOTAL PERSONAL SERVICES \$568,014 \$0 | 330 817 | 5 HEALTH INSURANCE | 131,052 | 0 | 0 | 0 |
| 330 8201 BOARDS & COMMISSIONS 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 330 817 | 8 WORKERS COMPENSATION | 12,487 | | | |
| 330 8202 PRINTED MATERIALS 545 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | TOTAL PER | SONAL SERVICES | \$568 , 014 | \$0 | \$0 | \$0 |
| 330 8202 PRINTED MATERIALS 545 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | |
| 330 8204 OFFICE & LIBRARY SUPPLY 1,076 0 0 0 0 330 8226 VEHICLE MAINTENANCE PARTS 2,506 0 0 0 0 0 330 8245 GAS, OIL & ANTIFREEZE 3,876 0 0 0 0 0 330 8270 WEARING APPAREL 2,200 0 0 0 0 0 0 0 0 0 | 330 820 | 1 BOARDS & COMMISSIONS | 0 | 0 | 0 | 0 |
| 330 8226 VEHICLE MAINTENANCE PARTS 2,506 0 0 0 0 0 0 0 0 330 8245 GAS, OIL & ANTIFREEZE 3,876 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 330 820 | 2 PRINTED MATERIALS | 545 | 0 | 0 | 0 |
| 330 8245 GAS, OIL & ANTIFREEZE 3,876 0 0 0 0 330 8270 WEARING APPAREL 2,200 0 0 0 0 0 330 8295 SMALL TOOLS & EQUIPMENT 54 0 0 0 0 0 0 0 0 0 | 330 820 | 4 OFFICE & LIBRARY SUPPLY | 1,076 | 0 | 0 | 0 |
| 330 8270 WEARING APPAREL 2,200 0 0 0 0 0 0 0 0 330 8295 SMALL TOOLS & EQUIPMENT 54 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 330 822 | 6 VEHICLE MAINTENANCE PARTS | 2,506 | 0 | 0 | 0 |
| 330 8295 SMALL TOOLS & EQUIPMENT 54 | 330 824 | 5 GAS, OIL & ANTIFREEZE | 3,876 | 0 | 0 | 0 |
| TOTAL COMMODITIES \$10,257 \$0 \$0 330 8304 CAR ALLOWANCE 0 0 0 0 330 8305 FREIGHT AND POSTAGE 0 0 0 0 330 8310 EQUIPMENT, R&M 1,077 0 0 0 330 8315 VEHICLES, R&M 230 0 0 0 330 8331 ARCHITECT/ENGINEER SERVICES 0 0 0 0 330 8337 TELEPHONE SYSTEM 4,925 0 0 0 0 330 8347 NUISANCE ABATEMENT SERVICES 4,084 0 0 0 0 330 8366 LEGAL EXPENSES & NOTICES 0 0 0 0 0 330 8373 MARKETING, ADS, & PUBLIC INFO 0 0 0 0 0 330 8375 DUES & SUBSCRIPTIONS 185 0 0 0 0 330 8376 TRAINING, EDUC, & PROF DVLP 1,947 0 0 0 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 TOTAL CONTRACTUAL SERVICES \$0 \$0 | 330 827 | O WEARING APPAREL | 2,200 | 0 | 0 | 0 |
| 330 8304 CAR ALLOWANCE | 330 829 | 5 SMALL TOOLS & EQUIPMENT | | 0 | | |
| 330 8305 FREIGHT AND POSTAGE 0 0 0 0 0 0 0 0 0 330 8310 EQUIPMENT, R&M 1,077 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | TOTAL CO | OMMODITIES | \$10 , 257 | \$0 | \$0 | \$0 |
| 330 8305 FREIGHT AND POSTAGE 0 0 0 0 0 0 0 0 0 330 8310 EQUIPMENT, R&M 1,077 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | | | | | |
| 330 8310 EQUIPMENT, R&M 1,077 0 0 0 330 8315 VEHICLES, R&M 230 0 0 0 330 8331 ARCHITECT/ENGINEER SERVICES 0 0 0 0 330 8337 TELEPHONE SYSTEM 4,925 0 0 0 0 330 8347 NUISANCE ABATEMENT SERVICES 4,084 0 0 0 0 330 8366 LEGAL EXPENSES & NOTICES 0 0 0 0 0 330 8373 MARKETING, ADS, & PUBLIC INFO 0 0 0 0 0 330 8375 DUES & SUBSCRIPTIONS 185 0 0 0 0 330 8376 TRAINING, EDUC, & PROF DVLP 1,947 0 0 0 0 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 0 330 8450 CONTRACTED SERVICES \$0 0 0 0 330 8510 OFFICE FURNITURE & EQUIPMENT | 330 830 | 4 CAR ALLOWANCE | 0 | 0 | 0 | 0 |
| 330 8315 VEHICLES, R&M 230 0 0 0 330 8331 ARCHITECT/ENGINEER SERVICES 0 0 0 0 330 8337 TELEPHONE SYSTEM 4,925 0 0 0 330 8347 NUISANCE ABATEMENT SERVICES 4,084 0 0 0 330 8366 LEGAL EXPENSES & NOTICES 0 0 0 0 330 8373 MARKETING, ADS, & PUBLIC INFO 0 0 0 0 330 8375 DUES & SUBSCRIPTIONS 185 0 0 0 330 8376 TRAINING, EDUC, & PROF DVLP 1,947 0 0 0 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 TOTAL CONTRACTED SERVICES \$12,448 \$0 \$0 \$0 330 8450 CONTRACTED SERVICES \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT | | | - | 0 | 0 | 0 |
| 330 8331 ARCHITECT/ENGINEER SERVICES 0 0 0 330 8337 TELEPHONE SYSTEM 4,925 0 0 0 330 8347 NUISANCE ABATEMENT SERVICES 4,084 0 0 0 330 8366 LEGAL EXPENSES & NOTICES 0 0 0 0 330 8373 MARKETING, ADS, & PUBLIC INFO 0 0 0 0 330 8375 DUES & SUBSCRIPTIONS 185 0 0 0 0 330 8376 TRAINING, EDUC, & PROF DVLP 1,947 0 0 0 0 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 0 TOTAL CONTRACTUAL SERVICES \$12,448 \$0 \$0 \$0 330 8450 CONTRACTED SERVICES \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 0 TOTAL EQU | 330 831 | · | • | 0 | 0 | 0 |
| 330 8337 TELEPHONE SYSTEM 4,925 0 0 0 330 8347 NUISANCE ABATEMENT SERVICES 4,084 0 0 0 330 8366 LEGAL EXPENSES & NOTICES 0 0 0 0 330 8373 MARKETING, ADS, & PUBLIC INFO 0 0 0 0 330 8375 DUES & SUBSCRIPTIONS 185 0 0 0 330 8376 TRAINING, EDUC, & PROF DVLP 1,947 0 0 0 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 TOTAL CONTRACTUAL SERVICES \$12,448 \$0 \$0 \$0 330 8450 CONTRACTED SERVICES 0 0 0 0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 | | • | 230 | 0 | 0 | 0 |
| 330 8347 NUISANCE ABATEMENT SERVICES 4,084 0 0 0 330 8366 LEGAL EXPENSES & NOTICES 0 0 0 0 330 8373 MARKETING, ADS, & PUBLIC INFO 0 0 0 0 330 8375 DUES & SUBSCRIPTIONS 185 0 0 0 330 8376 TRAINING, EDUC, & PROF DVLP 1,947 0 0 0 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 TOTAL CONTRACTUAL SERVICES \$12,448 \$0 \$0 \$0 330 8450 CONTRACTED SERVICES 0 0 0 0 330 8510 CONTRACTED SERVICES \$0 \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 < | 330 833 | 1 ARCHITECT/ENGINEER SERVICES | - | 0 | 0 | 0 |
| 330 8366 LEGAL EXPENSES & NOTICES 0 0 0 0 330 8373 MARKETING, ADS, & PUBLIC INFO 0 0 0 0 330 8375 DUES & SUBSCRIPTIONS 185 0 0 0 330 8376 TRAINING, EDUC, & PROF DVLP 1,947 0 0 0 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 TOTAL CONTRACTUAL SERVICES \$12,448 \$0 \$0 \$0 330 8450 CONTRACTED SERVICES 0 0 0 0 TOTAL OTHER SERVICES \$0 \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 | 330 833 | 7 TELEPHONE SYSTEM | • | 0 | 0 | 0 |
| 330 8373 MARKETING, ADS, & PUBLIC INFO 0 0 0 0 330 8375 DUES & SUBSCRIPTIONS 185 0 0 0 330 8376 TRAINING, EDUC, & PROF DVLP 1,947 0 0 0 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 TOTAL CONTRACTUAL SERVICES \$12,448 \$0 \$0 \$0 330 8450 CONTRACTED SERVICES 0 0 0 0 TOTAL OTHER SERVICES \$0 \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 \$0 \$0 | 330 834 | 7 NUISANCE ABATEMENT SERVICES | 4,084 | 0 | 0 | 0 |
| 330 8375 DUES & SUBSCRIPTIONS 185 0 0 0 330 8376 TRAINING, EDUC, & PROF DVLP 1,947 0 0 0 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 TOTAL CONTRACTUAL SERVICES \$12,448 \$0 \$0 \$0 330 8450 CONTRACTED SERVICES 0 0 0 0 TOTAL OTHER SERVICES \$0 \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 | 330 836 | 6 LEGAL EXPENSES & NOTICES | 0 | 0 | 0 | 0 |
| 330 8376 TRAINING, EDUC, & PROF DVLP 1,947 0 0 0 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 TOTAL CONTRACTUAL SERVICES \$12,448 \$0 \$0 \$0 330 8450 CONTRACTED SERVICES 0 0 0 0 TOTAL OTHER SERVICES \$0 \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 | 330 837 | 3 MARKETING, ADS, & PUBLIC INFO | 0 | 0 | 0 | 0 |
| 330 8399 CONTRACTUAL SERVICES, NEC 0 0 0 0 TOTAL CONTRACTUAL SERVICES \$12,448 \$0 \$0 \$0 330 \$450 CONTRACTED SERVICES 0 0 0 0 TOTAL OTHER SERVICES \$0 \$0 \$0 \$0 330 \$510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 \$515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 | 330 837 | 5 DUES & SUBSCRIPTIONS | 185 | 0 | 0 | 0 |
| TOTAL CONTRACTUAL SERVICES \$12,448 \$0 \$0 330 8450 CONTRACTED SERVICES 0 0 0 0 TOTAL OTHER SERVICES \$0 \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 \$0 \$0 | 330 837 | 6 TRAINING, EDUC, & PROF DVLP | 1,947 | 0 | 0 | 0 |
| 330 8450 CONTRACTED SERVICES 0 0 0 0 TOTAL OTHER SERVICES \$0 \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 \$0 | 330 839 | 9 CONTRACTUAL SERVICES, NEC | 0 | 0 | 0 | 0 |
| TOTAL OTHER SERVICES \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 | TOTAL CO | ONTRACTUAL SERVICES | \$12,448 | \$0 | \$0 | \$0 |
| TOTAL OTHER SERVICES \$0 \$0 \$0 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 | | | | | | |
| 330 8510 OFFICE FURNITURE & EQUIPMENT 0 0 0 0 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 | 330 845 | 0 CONTRACTED SERVICES | 0 | | 0 | |
| 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 | TOTAL OT | HER SERVICES | \$0 | \$0 | \$0 | \$0 |
| 330 8515 EDP EQUIPMENT 0 0 0 0 TOTAL EQUIPMENT \$0 \$0 \$0 \$0 | | | | | | |
| TOTAL EQUIPMENT \$0 \$0 \$0 | 330 851 | 0 OFFICE FURNITURE & EQUIPMENT | 0 | 0 | 0 | 0 |
| | 330 851 | 5 EDP EQUIPMENT | | | | |
| TOTAL COMMUNITY DEVELOPMENT \$590,719 \$0 \$0 \$0 | TOTAL EQ | PUIPMENT | \$0 | \$0 | \$0 | \$0 |
| | TOTAL CO | DMMUNITY DEVELOPMENT | \$590,719 | \$0 | \$0 | \$0 |

Community Development Administration

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|--------------|-------------------------------|-------------------|-------------------|---------------------|-------------------|
| 621 | 8101 | REGULAR | 0 | 0 | 0 | 0 |
| 621 | 8102 | OVERTIME | 0 | 0 | 0 | 0 |
| 621 | 8113 | LONGEVITY | 0 | 0 | 0 | 0 |
| 621 | 8171 | FICA | 0 | 0 | 0 | 0 |
| 621 | 8173 | IMRF | 0 | 0 | 0 | 0 |
| 621 | 81 <i>75</i> | HEALTH INSURANCE | 0 | 0 | 0 | 0 |
| 621 | 8178 | WORKERS COMPENSATION | 0 | 0 | 0 | 0 |
| TOTA | L PERSC | ONAL SERVICES | \$0 | \$0 | \$0 | \$0 |
| | | | | | | |
| 621 | 8201 | BOARDS & COMMISSIONS | 0 | 0 | 0 | 0 |
| 621 | 8202 | PRINTED MATERIALS | 0 | 0 | 0 | 0 |
| 621 | 8204 | OFFICE & LIBRARY SUPPLY | 317 | 0 | 0 | 0 |
| 621 | 8245 | GAS, OIL & ANTIFREEZE | 0 | 0 | 0 | 0 |
| TOTA | L COM | MODITIES | \$317 | \$0 | \$0 | \$0 |
| | | | | | | |
| 621 | 8304 | CAR ALLOWANCE | 0 | 0 | 0 | 0 |
| 621 | 8305 | FREIGHT AND POSTAGE | 0 | 0 | 0 | 0 |
| 621 | 8310 | EQUIPMENT, R&M | 0 | 0 | 0 | 0 |
| 621 | 8337 | TELEPHONE SYSTEM | 0 | 0 | 0 | 0 |
| 621 | 8366 | LEGAL EXPENSES & NOTICES | 0 | 0 | 0 | 0 |
| 621 | 8373 | MARKETING, ADS, & PUBLIC INFO | 0 | 0 | 0 | 0 |
| 621 | 8375 | DUES & SUBSCRIPTIONS | 0 | 0 | 0 | 0 |
| 621 | 8376 | TRAINING, EDUC, & PROF DVLP | 0 | 0 | 0 | 0 |
| 621 | 8399 | · | 0 | 0 | 0 | 0 |
| TOTA | r con. | TRACTUAL SERVICES | \$0 | \$0 | \$0 | \$0 |
| 621 | 8510 | OFFICE FURNITURE & EQPT | 0 | 0 | 0 | 0 |
| 621 | 8515 | EDP EQUIPMENT | 0 | 0 | 0 | 0 |
| | L EQUI | | \$0 | <u> </u> | <u> </u> | \$0 |
| 1017 | L LQOII | 173E131 | ΨΟ | ΨΟ | ΨΟ | ΨΟ |
| TOTA | L ADM | INISTRATION | \$317 | \$0 | \$0 | \$0 |

Building & Code Enforcement Program

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|---------|-------------------------------|-------------------|-------------------|---------------------|-------------------|
| 623 | 8101 | REGULAR | 323,027 | 0 | 0 | 0 |
| 623 | 8102 | OVERTIME | 13 , 377 | 0 | 0 | 0 |
| 623 | 8103 | PART TIME & TEMPORARY | 10,855 | 0 | 0 | 0 |
| 623 | 8113 | LONGEVITY | 3,882 | 0 | 0 | 0 |
| 623 | 8171 | FICA | 26,129 | 0 | 0 | 0 |
| 623 | 8173 | IMRF | 47,205 | 0 | 0 | 0 |
| 623 | 8175 | HEALTH INSURANCE | 131,052 | 0 | 0 | 0 |
| 623 | 8178 | WORKERS COMPENSATION | 12,487 | 0 | 0 | 0 |
| TOTA | L PERSC | DNAL SERVICES | \$568,014 | \$0 | \$0 | \$0 |
| | | | | | | |
| 623 | 8201 | BOARDS & COMMISSIONS | 0 | 0 | 0 | 0 |
| 623 | 8202 | PRINTED MATERIALS | 545 | 0 | 0 | 0 |
| 623 | 8204 | OFFICE & LIBRARY SUPPLY | <i>7</i> 59 | 0 | 0 | 0 |
| 623 | 8226 | VEHICLE MAINTENANCE PARTS | 2,506 | 0 | 0 | 0 |
| 623 | 8245 | GAS, OIL & ANTIFREEZE | 3,876 | 0 | 0 | 0 |
| 623 | 8270 | WEARING APPAREL | 2,200 | 0 | 0 | 0 |
| 623 | 8295 | SMALL TOOLS & EQUIPMENT | 54 | 0 | 0 | 0 |
| TOTA | r COW | MODITIES | \$9,940 | \$0 | \$0 | \$0 |
| | | | | | | |
| 623 | 8305 | FREIGHT AND POSTAGE | 0 | 0 | 0 | 0 |
| 623 | 8310 | EQUIPMENT, R&M | 1 , 077 | 0 | 0 | 0 |
| 623 | 8315 | VEHICLES, R&M | 230 | 0 | 0 | 0 |
| 623 | 8331 | ARCHITECT/ENGINEER SERVICES | 0 | 0 | 0 | 0 |
| 623 | 8337 | TELEPHONE SYSTEM | 4,925 | 0 | 0 | 0 |
| 623 | 8347 | NUISANCE ABATEMENT SERVS. | 4,084 | 0 | 0 | 0 |
| 623 | 8373 | MARKETING, ADS, & PUBLIC INFO | 0 | 0 | 0 | 0 |
| 623 | 8375 | DUES & SUBSCRIPTIONS | 185 | 0 | 0 | 0 |
| 623 | 8376 | TRAINING, EDUC, & PROF DVLP | 1,947 | 0 | 0 | 0 |
| TOTA | r con. | TRACTUAL SERVICES | \$12,448 | \$0 | \$0 | \$0 |
| | | | | | | |
| 623 | 8450 | CONTRACTED SERVICES | 0 | 0 | 0 | 0 |
| TOTA | L OTHE | R SERVICES | \$0 | \$0 | \$0 | \$0 |
| | | | | | | |
| TOTA | L BUILI | DING & CODE ENFORCEMENT | \$590,402 | \$ 0 | \$ 0 | \$0 |

Public Works Department Water Division Fund

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|-----|---------|-------------------------|--------------------|-------------|--------------------|----------------------|
| | | | Actual | Budget | Estimate | Budget |
| 40 | 3223 | IMPACT FEES | 86,606 | 50,000 | 51 , 537 | 50,000 |
| 40 | 3258 | WATER PERMITS | 27,135 | 12,000 | 15,462 | 12,120 |
| 40 | 3259 | OTHER PERMITS | 2,000 | 1,200 | 1,200 | 1,200 |
| TOT | AL PER∧ | NITS | \$11 <i>5,74</i> 1 | \$63,200 | \$68,199 | \$63,320 |
| | | | | | | |
| 40 | 3444 | WATER SALES | 4,710,436 | 4,927,808 | 4,927,808 | 4,808,911 |
| 40 | 3445 | MISC WATER SERVICE FEES | 104,318 | 116,150 | 116,000 | 116,000 |
| 40 | 3446 | ADMINISTRATION FEES | 205,698 | 235,790 | 235,790 | 205,900 |
| TOT | AL SERV | ICE CHARGES | \$5,020,452 | \$5,279,748 | \$5,279,598 | \$5,130,811 |
| | | | | | | |
| 40 | 3610 | INVESTMENT INTEREST | 16 | 300 | 8 | 150 |
| 40 | 3910 | REFUNDS/REIMBURSEMENTS | 2,046 | 2,000 | 2,306 | 2,000 |
| 40 | 3920 | SALES OF ASSETS | 3,717 | 0 | 0 | 0 |
| 40 | 3930 | RENTAL INCOME | 0 | 3,000 | 0 | 0 |
| 40 | 3970 | MISCELLANEOUS INCOME | 71,276 | 25,000 | 21,000 | 21,000 |
| TOT | AL OTHE | ER INCOME | \$77,055 | \$30,300 | \$23,314 | \$23,150 |
| | | | | | | |
| CAP | ITAL RE | VENUES | \$86,606 | \$50,000 | \$51,537 | \$50,000 |
| OPE | RATION | IS REVENUES | \$5,126,642 | \$5,323,248 | \$5,319,574 | \$5,167,281 |
| | | TOTAL COMBINED REVENUES | \$5,213,248 | \$5,373,248 | \$5,371,111 | \$5,21 <i>7</i> ,281 |

Water Division Fund

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|----------|------------------------------|-------------------|--------------------|---------------------|-------------------|
| 641 | 8101 | REGULAR | 1,075,891 | 1,069,900 | 1,031,780 | 999,500 |
| 641 | 8102 | OVERTIME | 79,126 | 140,400 | 126,295 | 137,000 |
| 641 | 8113 | LONGEVITY | 15,685 | 14,300 | 14,400 | 14,250 |
| 641 | 8171 | FICA | 86,046 | 89,350 | 84,920 | 83,675 |
| 641 | 8173 | IMRF | 165,294 | 186,200 | 178,280 | 192,200 |
| 641 | 8175 | HEALTH INSURANCE | 411,862 | 272,100 | 272,100 | 239,325 |
| 641 | 8178 | WORKERS COMPENSATION | 70,160 | 170,600 | 170,600 | 170,880 |
| 641 | 8179 | UNEMPLOYMENT INSURANCE | 2,655 | 0 | 27,160 | 0 |
| TOTA | AL PERSC | ONNEL SERVICES | \$1,906,719 | \$1,942,850 | \$1,905,535 | \$1,836,830 |
| | | | | | | |
| 641 | 8202 | PRINTED MATERIALS | 7,573 | 14,000 | 14,000 | 14,000 |
| 641 | 8204 | OFFICE AND LIBRARY SUPPLY | 190 | 1,000 | 700 | 1,000 |
| 641 | 8210 | BUILDING MECHANICAL SYSTEM | 33 | 3,000 | 2,000 | 6,000 |
| 641 | 8219 | BUILDINGS SUPPLIES NEC | 4,446 | 4,000 | 2,500 | 4,000 |
| 641 | 8226 | VEHICLE MAINTENANCE PARTS | 10,130 | 12,000 | 18,000 | 15,000 |
| 641 | 8228 | STREETS/ALLEYS MATERIALS | 31,400 | 38,000 | 45,000 | 50,000 |
| 641 | 8232 | POTABLE WATER SYSTEM PARTS | 29,202 | 40,000 | 40,000 | 40,000 |
| 641 | 8235 | SNOW/ICE CONTROL MATERIAL | 0 | 500 | 0 | 500 |
| 641 | 8244 | LAB SUPPLY & MINOR EQUIPMENT | 16,882 | 20,000 | 19,000 | 18,000 |
| 641 | 8245 | GAS, OIL & ANTIFREEZE | 20,550 | 30,000 | 25,000 | 27,000 |
| 641 | 8250 | POTABLE WATER CHEMICALS | 237,993 | 225,000 | 220,000 | 220,000 |
| 641 | 8270 | WEARING APPAREL | 6,837 | 7,000 | 7,000 | 8,000 |
| 641 | 8285 | EDP SUPPLIES | 936 | 1,000 | 500 | 1,000 |
| 641 | 8291 | JANITORIAL SUPPLIES | 1,099 | 1,800 | 1,500 | 1,800 |
| 641 | 8295 | SMALL TOOLS & EQPT | 4,841 | 8,000 | 5,000 | 7,000 |
| 641 | 8299 | COMMODITIES, NEC | 95 | 500 | 500 | 500 |
| TOTA | AL COM | MODITIES | \$372,207 | \$405 , 800 | \$400,700 | \$413,800 |
| | | | | | | |
| 641 | 8301 | RENTAL,EQPT, & FACILITIES | 3,760 | 4,000 | 5,000 | 4,000 |
| 641 | 8305 | FREIGHT AND POSTAGE | 32,743 | 34,000 | 33,000 | 34,000 |
| 641 | 8310 | EQUIPMENT, R & M | 2,419 | 4,000 | 2,500 | 3,000 |
| 641 | 8311 | BUILDING MECHANICAL SYS, R&M | 1,868 | 4,000 | 7,000 | 6,000 |
| 641 | 8313 | LANDSCAPE/GROUNDS, R&M | 1,896 | 2,000 | 1,700 | 2,000 |
| 641 | 8315 | VEHICLES, R&M | 4,324 | 7,000 | 4,000 | 7,000 |
| 641 | 8328 | POTABLE WATER SYSTEM, R&M | 30,498 | 30,000 | 15,000 | 25,000 |
| 641 | 8330 | EDP SERVICES | 12,219 | 15,000 | 15,000 | 24,600 |
| 641 | 8331 | ARCH/ENGINER SERVICES | 0 | 20,000 | 5,000 | 10,000 |
| 641 | 8337 | TELEPHONE SYSTEM | 23,383 | 23,000 | 23,500 | 20,000 |
| 641 | 8346 | REFUSE REMOVAL SERVICES | 1,795 | 500 | 3,000 | 6,000 |
| 641 | 8348 | BUILDINGS, R&M - NEC | 426 | 2,000 | 1,000 | 1,000 |
| 641 | 8351 | NATURAL GAS | 26,590 | 30,000 | 27,000 | 28,000 |
| 641 | 8352 | ELECTRICITY | 214,490 | 220,000 | 218,000 | 220,000 |
| 641 | 8355 | UTILITIES-NEC | 80,920 | 80,000 | 80,000 | 85,000 |
| 641 | 8356 | LAB & TESTING SERVICES | 2,836 | 9,000 | 13,000 | 9,000 |
| 641 | 8366 | LEGAL EXPENSES & NOTICES | 124 | 0 | 0 | - |
| 641 | 8373 | MARKETING,ADS,PUBLIC INFO | 2,705 | 2,500 | 2,700 | 3,000 |

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|-------|----------|---------------------------------------|--------------------------------|--------------------------------|-------------------|---------------------------|
| 641 | 9375 | DUES & SUBSCRIPTIONS | Actual 1 <i>,777</i> | Budget 1 <i>,777</i> | Estimate 2,052 | Budget 2,000 |
| 641 | 8376 | TRAINING,EDUC, PROF DEVLP | 1,433 | 5,000 | 2,032 | 5,000 |
| 641 | 8385 | TAXES, LICENSES, & FEES | 1,439 | 750 | 500 | 500 |
| 641 | | CONTRACTUAL SERVICES, NEC | 399 | 500 | 538 | 1,000 |
| | | FRACTUAL SERVICES | \$446,775 | \$495,027 | \$461,490 | \$496,100 |
| | | | ψ : : : : | + | + 101/110 | + 11 0 / 1 0 0 |
| 648 | 8411 | DEBT SERVICE - PRINCIPAL | 0 | 205,000 | 205,000 | 205,000 |
| 648 | 8412 | DEBT SERVICE - INTEREST | 119,753 | 114,353 | 114,353 | 107,793 |
| 648 | 8413 | MUN LEASE/PURCHASE DEBT | 1,758 | 24,577 | 24,577 | 12,288 |
| 648 | 8417 | LOAN PRINCIPAL | 0 | 370,171 | 370,171 | 379,615 |
| 648 | 8418 | LOAN INTEREST | 135,986 | 115,118 | 115,118 | 105,675 |
| 641 | 8460 | DEPRECIATION | 997,924 | 330,000 | 330,000 | 330,000 |
| 641 | 8471 | SURETY BONDS & INSURANCE | 25,000 | 30,000 | 30,000 | 30,000 |
| 641 | 8481 | UTILITY REBATE PROGRAM | 0 | 0 | 0 | 14,000 |
| | | R SERVICES | \$1,280,421 | \$1,189,219 | \$1,189,219 | \$1,184,371 |
| IOIA | AL OTHE | R SERVICES - Less Depreciation | \$282,497 | \$859,219 | \$859,219 | \$854 , 371 |
| 641 | 8510 | OFFICE FURNITURE & EQPT | 367 | 1,000 | 0 | 1,000 |
| 641 | 8515 | EDP EQUIPMENT | 1,195 | 40,000 | 1,200 | 50,000 |
| 641 | 8540 | MCHNRY, IMPLMTS, & MJR TOOLS | 4,696 | 0,000 | 0 | 5,000 |
| 641 | 8580 | TELEPHONE & RADIO EQPT | 180 | 500 | 0 | 500 |
| 641 | | FIRE HYDRANTS | 4,971 | 5,200 | 5,200 | 5,356 |
| 641 | 8583 | WATER METERS | (685) | 100,000 | 70,000 | 100,000 |
| 641 | 8584 | WATER PUMPS AND MOTORS | 0 | 0 | 0 | 30,000 |
| TOTA | AL EQUIF | | \$10,724 | \$146,700 | \$76,400 | \$191,856 |
| | | | | | | |
| 641 | 8630 | WATER MAINS | 0 | 0 | 0 | 50,000 |
| 641 | 8631 | WATER SYSTEM IMPS, NEC | 0 | 0 | 0 | 625,000 |
| 643 | 8631 | WATER SYSTEM IMPS, NEC - Capital Fund | 2,062 | 35,000 | 162,140 | 0 |
| TOTA | L PERM. | ANENT IMPROVEMENTS | \$2,062 | \$35,000 | \$162,140 | \$675,000 |
| 641 | 9001 | TRSF TO GENERAL FUND | 500,000 | 500,000 | 500,000 | 500,000 |
| 641 | 9027 | TRSF TO PROP/LIABILITY FUND | 25,000 | 0 | 0 | 0 |
| TOTA | AL TRAN | SFERS OUT | \$525,000 | \$500,000 | \$500,000 | \$500,000 |
| | | | | | | |
| WAT | ER CAP | ITAL EXPENSES | \$2,062 | \$35,000 | \$162,140 | \$0 |
| WAT | ER OPEI | RATIONS EXPENSES | \$4,541,846 | \$4,679,596 | \$4,533,344 | \$5,297,957 |
| | | TOTAL COMBINED EXPENSES | \$4,543,908 | \$4,714,596 | \$4,695,484 | \$5,297,957 |
| | | | | | | |
| WAT | ER CAP | ITAL SURPLUS (DEFICIT) | \$84,544 | \$15,000 | (\$110,603) | \$50,000 |
| WAT | ER OPEI | RATIONS SURPLUS (DEFICIT) | \$584,796 | \$643,652 | \$786,230 | (\$130,676) |
| | | TOTAL COMBINED SURPLUS (DEFICIT) | \$669,340 | \$658,652 | \$675,627 | (\$80,676) |
| FNDI | NG CAI | PITAL FUND BALANCE | \$870,547 | \$885,547 | \$759,944 | \$809,944 |
| | | ERATIONS FUND BALANCE | \$566,743 | \$1,210,395 | \$1,352,973 | \$1,222,297 |
| | | UNAUDITED, UNADJUSTED FUND BALANCE | \$1,437,290 | \$2,095,942 | \$2,112,917 | \$2,032,241 |
| 33.11 | | | T - / · /= / • | T-, , | T-,, | T-,,- |

This page intentionally left blank

Airport Fund

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|----------------|--------------|--|---------------------|-----------------------|---------------------|-----------------------|
| 40 | 2215 | FEDERAL BASS TUROUS | Actual | Budget | Estimate | Budget |
| 48 48 | 3315 3340 | FEDERAL PASS-THROUGH | 701,287 | 2,034,226 | 63,943 | 1,301,258 |
| | | STATE GOVERNMENT GRANTS RGOVERNMENTAL REVENUES | 18,189 \$719,476 | 52,208 \$2,086,434 | 1,407 \$65,350 | 34,244 \$1,335,502 |
| 10 | IALIINIER | COVERIAMENTAL REVENUES | \$/19,4/0 | \$2,000,434 | \$05,550 | \$1,335,502 |
| 40 | 2.427 | FUEL CALEC | 0 | 0 | 250 250 | 577,000 |
| 48 | 3437 | FUEL SALES | 0 | 0 | 259,250 | 576,000 |
| 48 | 3446 | ADMINISTRATION FEES | 0 | 0 | 0 | 0 |
| 10 | IAL CHAI | RGES FOR SERVICES | \$0 | \$0 | \$259,250 | \$576,000 |
| 48 | 3910 | REFUNDS/REIMBURSEMENTS | (112) | 50,000 | 13,650 | 15,000 |
| 48 | 3920 | SALES OF ASSETS | (69,900) | . 0 | 0 | 0 |
| 48 | 3930 | RENTAL INCOME | 240,987 | 320,200 | 271,627 | 272,000 |
| 48 | 3955 | AIRPORT OPERATIONS | 6,377 | 11,430 | 29,044 | 10,320 |
| 48 | 3963 | CONTRIBUTED INFRASTRUCTURE | 0 | 0 | 0 | 0 |
| 48 | 3970 | MISCELLANEOUS INCOME | 7,235 | 0 | 6,190 | 5,000 |
| TO | TAL OTHE | ER INCOME | \$184 , 587 | \$381,630 | \$320,511 | \$302,320 |
| | | | | | | |
| | 4701 | TRANSFER FROM GENERAL FUND | 0 | 0 | 0 | 250,000 |
| | 4763 | TRSF FROM TIF #1 FUND | 0 | 0 | 0 | 0 |
| TO | TAL TRAN | ISFERS IN | \$0 | \$0 | \$0 | \$250,000 |
| A 15 | DODE C | A DITAL DEVENUES | \$710.47 <i>(</i> | #0.007.404 | * /5.050 | #1.005.500 |
| | | APITAL REVENUES | \$719,476 | \$2,086,434 | \$65,350 | \$1,335,502 |
| AIK | PORTO | PERATIONS REVENUES | \$184,587 | \$381,630 | \$579,761 | \$1,128,320 |
| | | TOTAL COMBINED REVENUES | \$904,063 | \$2,468,064 | \$645,111 | \$2,463,822 |
| | | | FV 0010 | FV 0011 | FV 2011 | EV 2012 |
| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| 48 | 8101 | REGULAR | 106,106 | 118,500 | 116,305 | 121,500 |
| 48 | 8102 | OVERTIME | 0 | 200 | 170,303 | 0 |
| 48 | 8103 | PARTTIME & TEMPORARY | 14,946 | 26,000 | 32,040 | 47,000 |
| 48 | 8113 | LONGEVITY | 358 | 0 | 0 | 0 |
| 48 | 8171 | FICA | 8,580 | 10,650 | 10,590 | 12,400 |
| 48 | 8173 | IMRF | 14,785 | 18,000 | 17,640 | 20,200 |
| 48 | 8175 | HEALTH INSURANCE | 26,820 | 23,600 | 23,600 | 31,175 |
| 48 | 8178 | WORKERS COMPENSATION | 7,870 | 11,050 | 11,050 | 49,840 |
| 48 | 8185 | ACCRUED COMPENSATED LEAVE | (9,107) | 0 | 0 | 0 |
| 48 | 8187 | NET OPEB COST | 11,351 | 0 | 0 | 0 |
| TO | TAL PERS | SONAL SERVICES | \$181 <i>,</i> 709 | \$208,000 | \$211,415 | \$282,115 |
| | | | | | | |
| 48 | 8201 | BOARDS & COMMISSIONS | 0 | 200 | 200 | 200 |
| 48 | 8202 | PRINTED MATERIALS | 255 | 750 | 750 | 750 |
| 48 | 8204 | OFFICE AND LIBRARY SUPPLY | 439 | 500 | 500 | 500 |
| 48 | 8210 | BUILDING MECH. SYSTEM, R&M | 315 | 2,500 | 2,000 | 2,500 |
| 48 | 8218 | ELECTRICAL PARTS & SUPPLIES | 3,172 | 5,500 | 4,667 | 5,500 |
| 48 | 8219 | BUILDING SUPPLIES, NEC | 1,912 | 3,000 | 3,400 | 3,000 |
| 48 | 8226 | VEHICLE MAINTENANCE PARTS | 1,289 | 3,000 | 2,000 | 3,000 |
| 48 48 | 8234 8235 | AIRPORT FUEL SNOW & ICE CONTROL MATERIALS | 6 445 | 0 8,000 | 230,000 | 502,000 8,000 |
| 48 | 8235 | AIRPORT MATERIALS, NEC | 6,445 936 | 2,000 | 12,587 500 | 2,000 |
| 48 | 8245 | GAS, OIL & ANTIFREEZE | 18,007 | 2,000 | 22,000 | 20,000 |
| 48 | 8285 | EDP SUPPLIES | 0 | 500 | 500 | 500 |
| | 0200 | LD. GOLLELO | | | | |
| 48 | 8291 | JANITORIAL/LAUNDRY SUPPLY | 535 | 500 | 500 | 500 |
| 48 48 | 8291 8295 | JANITORIAL/LAUNDRY SUPPLY SMALL TOOLS& EQUIPMENT | 535 489 | 500 650 | 500 1,100 | 500 650 |
| 48 48 48 | 8295 | SMALL TOOLS& EQUIPMENT | 535 489 0 | 650 | 1,100 | 500 650 100 |
| 48 48 | 8295 8299 | , | 489 | | | 650 |

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|-----|----------|-------------------------------|------------------------|---------------|-----------------|---------------|
| 10 | 8305 | FREIGHT & POSTAGE | Actual 43 | Budget 500 | Estimate 300 | Budget 500 |
| 48 | | | | | | |
| 48 | 8310 | EQUIPMENT, R&M | 16,283 | 20,000 | 20,000 | 20,000 |
| 48 | 8311 | BUILDING MECH. SYSTEM, R&M | 18,480 | 6,000 | 6,200 | 6,000 |
| 48 | 8313 | LANDSCAPE/GROUNDS, R&M | 4,580 | 12,500 | 7,000 | 8,500 |
| 48 | 8315 | VEHICLE, R&M | 2,868 | 3,000 | 3,000 | 3,000 |
| 48 | 8319 | SNOW & ICE CONTROL | 0 | 0 | 0 | 0 |
| 48 | 8324 | AIRPORT R&M, NEC | 150 | 2,000 | 1,100 | 2,000 |
| 48 | 8331 | A/E SERVICES | 0 | 3,000 | 1,100 | 2,000 |
| 48 | 8337 | TELEPHONE SYSTEM | 10,550 | 5,500 | 6,800 | 5,500 |
| 48 | 8348 | BUILDINGS, R & M - NEC | 8,165 | 8,500 | 5,500 | 8,500 |
| 48 | 8352 | ELECTRICITY | 34,007 | 40,000 | 48,000 | 43,000 |
| 48 | 8355 | UTILITIES, NEC | 6,750 | 7,000 | 9,000 | 10,000 |
| 48 | 8366 | LEGAL EXPENSES & NOTICES | 0 | 750 | 750 | 750 |
| 48 | 8373 | MARKETING, ADS, & PUBLIC INFO | 8,019 | 8,000 | 9,500 | 10,000 |
| 48 | 8375 | DUES & SUBSCRIPTIONS | 2,063 | 2,000 | 2,000 | 2,000 |
| 48 | 8376 | TRAINING, EDUC, & PROF DVLP | 5,613 | 5,000 | 4,000 | 5,360 |
| | 8385 | TAXES, LICENSES, & FEES | 27,691 | 12,000 | 18,208 | 12,000 |
| TO | TAL CON | ITRACTUAL SERVICES | \$145,262 | \$135,750 | \$142,458 | \$139,110 |
| 48 | 8411 | DEBT SERVICE - PRINCIPAL | 0 | 35,000 | 35,000 | 35,000 |
| 48 | 8412 | DEBT SERVICE - INTEREST | 61,297 | 60,365 | 60,372 | 58,495 |
| 48 | 8413 | MUNICIPAL LEASE/PURCHASE | 4,228 | 42,707 | 42,707 | 28,547 |
| 48 | 8414 | AMORTIZE BOND ISSUE/PREM/DISC | 6,197 | 12,800 | 0 | 0 |
| 48 | 8450 | CONTRACTED SERVICES | 19,725 | 34,000 | 20,000 | 34,000 |
| 48 | 8460 | DEPRECIATION | 349,770 | 0-,000 | 20,000 | 0-7,000 |
| 48 | 8471 | SURETY BONDS & INSURANCE | 33,350 | 36,000 | 31,231 | 37,000 |
| 48 | 8497 | CONTINGENCY | 0 | 0 | 0 | 0 37,000 |
| | | ER SERVICES | \$474,567 | \$220,872 | \$189,310 | \$193,042 |
| 10 | IAL OITI | EN SERVICES | \$47 4 ,307 | \$220,07 Z | Ψ107,310 | ψ173,04Z |
| 48 | 8521 | VEHICLES | (42,790) | 0 | 0 | 0 |
| 48 | 8540 | MCHNRY, IMPLTS, & MJR TOOLS | 1,348 | 15,000 | 12,300 | 6,000 |
| 48 | 8580 | TELEPHONE & RADIO EQPT | 587 | 2,000 | 1,200 | 2,000 |
| 48 | 8597 | LEASED EQUIPMENT | 8,658 | 24,000 | 10,000 | 24,000 |
| TO | TAL EQUI | IPMENT | (\$32,197) | \$41,000 | \$23,500 | \$32,000 |
| | · | | | | | |
| 48 | 8621 | LAND ACQUISITION | 30,059 | 745,000 | 14,705 | 840,000 |
| 48 | 8638 | AIRPORT IMPROVEMENTS, NEC | 11,201 | 1,407,642 | 9,161 | 529,746 |
| 48 | 8639 | OTHER CAP IMPS, NEC | 0 | 0 | 0 | 8,000 |
| TO | TAL PERM | MANENT IMPROVEMENTS | \$41,260 | \$2,152,642 | \$23,866 | \$1,377,746 |
| | | | | | | |
| AIR | PORT C | APITAL EXPENSES | \$41,260 | \$2,152,642 | \$23,866 | \$1,377,746 |
| AIR | PORT O | PERATIONS EXPENSES | \$803,135 | \$652,822 | \$847,487 | \$1,195,467 |
| | | TOTAL COMBINED EXPENSES | \$844,395 | \$2,805,464 | \$871,353 | \$2,573,213 |
| | | SURPLUS (DEFICIT) | \$59,668 | (\$337,400) | (\$226,242) | (\$109,391) |
| ENI | DING FU | ND BALANCE | (\$1,709,222) | (\$2,046,622) | (\$1,935,464) | (\$2,044,855) |

Development Services Fund

This fund was established in FY2005 as a new "enterprise fund" for DeKalb with the goal of being entirely self-supporting without General Fund assistance. Its purpose is to provide inspection and plan review services primarily in support of new development in the community. Effective with the FY2011 budget, this fund had been incorporated in the General Fund.

A Development Services fee effective April 1, 2005 supports this fund, along with revenues generated through Plumbing and Sewer Permits, Motor Fuel Tax monies, a \$200 surcharge on each residential inspection, \$50 on each residential plan review, and commercial and industrial plan review fees. In FY2010 was a transfer from the TIF for engineering work for the downtown streetscape project that would typically be contracted out to an engineering firm.

| Fund Budget | FY2010 | FY2011 | FY2012 |
|----------------------|-----------|--------|--------|
| Personnel | 370,791 | 0 | 0 |
| Commodities | 5,444 | 0 | 0 |
| Contractual Services | 4,339 | 0 | 0 |
| Equipment | 0 | 0 | 0 |
| TOTAL | \$380,574 | \$0 | \$0 |

| Fund Personnel | FY2010 | FY2011 | FY2012 |
|---------------------------------|--------|--------|--------|
| Project Implementation Engineer | 1 | 0 | 0 |
| Engineering Aide | 1 | 0 | 0 |
| Building Inspector II | 1 | 0 | 0 |
| TOTAL | 3 | 0 | 0 |

Engineering Department

Development Services Fund

| | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|-----|----------------------------------|-------------------|-------------------|---------------------|-------------------|
| 36 | 3245 PLUMBING PERMITS | 3,512 | - | - | 0 |
| 36 | 3246 SEWER PERMITS | 2,526 | - | - | 0 |
| TOT | AL LICENSES & PERMITS | \$6,038 | \$0 | \$0 | \$0 |
| | | | | | |
| 36 | 3414 ENGINEERING PLAN REVIEW | 6 , 758 | - | - | 0 |
| 36 | 3416 DEVELOPMENT INSPECTION FEES | 26,039 | - | - | 0 |
| TOT | AL SERVICE CHARGES | \$32 , 797 | \$0 | \$0 | \$0 |
| | | | | | |
| 36 | 4763 TRSF FROM TIF #1 FUND | 0 | 0 | 0 | 0 |
| 36 | 4762 TRSF FROM MOTOR FUEL TAX | - | - | - | |
| TOT | al transfers in | \$0 | \$0 | \$0 | \$0 |
| тот | AL REVENUES | \$38,835 | \$0 | \$0 | \$0 |

Engineering Department

Development Services Fund

| | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|-----|------------------------------------|---------------------|-------------------|---------------------|-------------------|
| 36 | 8101 REGULAR | 211,711 | 0 | 0 | 0 |
| 36 | 8102 OVERTIME | 9,287 | 0 | Ö | 0 |
| 36 | 8113 LONGEVITY | 265 | 0 | 0 | 0 |
| 36 | 8171 FICA | 16,169 | 0 | 0 | 0 |
| 36 | 8173 IMRF | 30,685 | 0 | 0 | 0 |
| 36 | 8175 HEALTH INSURANCE | 60,490 | 0 | 0 | 0 |
| 36 | 8178 WORKERS COMPENSATION | 9,520 | 0 | 0 | 0 |
| 36 | 8185 ACCRUED COMPNSATD ABSENCE | 808 | 0 | 0 | 0 |
| 36 | 8187 NET OPEB COST | 31,856 | 0 | 0 | 0 |
| TOT | AL PERSONNEL | \$370,791 | \$0 | \$0 | \$0 |
| | | , | | | |
| 36 | 8202 PRINTED MATERIALS | 450 | 0 | 0 | 0 |
| 36 | 8204 OFFICE & LIBRARY SUPPLY | 105 | 0 | 0 | 0 |
| 36 | 8226 VEHICLE MAINTENANCE PARTS | 695 | 0 | 0 | 0 |
| 36 | 8244 LAB SUPPLY & MINOR EQUIPMENT | <i>7</i> 1 <i>5</i> | 0 | 0 | 0 |
| 36 | 8245 GAS, OIL & ANTIFREEZE | 2,379 | 0 | 0 | 0 |
| 36 | 8270 WEARING APPAREL | 1,100 | 0 | 0 | 0 |
| 36 | 8285 EDP SUPPLIES | 0 | 0 | 0 | 0 |
| 36 | 8295 SMALL TOOLS & EQUIPMENT | 0 | 0 | 0 | 0 |
| 36 | 8299 COMMODITIES, NEC | 0 | 0 | 0 | 0 |
| TOT | AL COMMODITIES | \$5,444 | \$0 | \$0 | \$0 |
| | | | | | |
| 36 | 8310 EQUIPMENT, R & M | 563 | 0 | 0 | 0 |
| 36 | 8315 VEHICLE, R&M | 80 | 0 | 0 | 0 |
| 36 | 8330 EDP SERVICES | 0 | 0 | 0 | 0 |
| 36 | 8335 RENTAL, EDP EQUIPMENT | 0 | 0 | 0 | 0 |
| 36 | 8337 TELEPHONE SYSTEM | 2,629 | 0 | 0 | 0 |
| 36 | 8375 DUES & SUBSCRIPTIONS | 678 | 0 | 0 | 0 |
| 36 | 8376 TRAINING, EDUC, & PROF DVLP | 389 | 0 | 0 | 0 |
| 36 | 8399 CONTRACTUAL SERVICES, NEC | 0 | 0 | 0 | 0 |
| TOT | AL CONTRACTUAL SERVICES | \$4,339 | \$0 | \$0 | \$0 |
| | | | | | |
| 36 | 8515 EDP EQUIPMENT | 0 | 0 | 0 | 0 |
| 36 | 8540 MCHRY, IMPLNTS, & MAJOR TOOLS | 0 | 0 | 0 | 0 |
| TOT | AL EQUIPMENT | \$0 | \$0 | \$0 | \$0 |
| | AL EVERNOES | **** | ** | ** | |
| 101 | AL EXPENSES | \$380,574 | \$0 | \$0 | \$0 |
| | SURPLUS (DEFICIT) | (\$341,739) | \$0 | \$0 | \$0 |
| END | ING FUND BALANCE | (\$603,130) | \$0 | \$0 | \$0 |

This page intentionally left blank

General Fund Support

General Fund Support is a compilation of expenditures common to the entire organization. As such, allocations by individual departments or programs would not be illustrative and include such areas as employee functions, debt service payments, postage, and other types of miscellaneous expenditures.

For FY2012 the following expenditures have been budgeted:

| Acct | Description | Amount | Purpose |
|---------------|-------------------------------------|--------------------------|---|
| 8101 | REGULAR SALARIES | 230,000 | Employee Payouts on Separation |
| 8103 | PART TIME & TEMPORARY | 20,250 | Downtown Maintenance Personnel |
| 8171 | FICA | 7,300 | Social Security & Medicare contributions |
| 8173 | IMRF | 4,525 | IL Municipal Retirement Fund contribution |
| 81 <i>7</i> 9 | UNEMPLOYMENT INSURANCE | 0 | Unemployment contributions |
| 8202 | PRINTED MATERIALS | 22,500 | City Stationary & Miscellaneous Printings |
| 8245 | GAS, OIL, & ANTIFREEZE | 130,000 | VAC, Park District, CLC |
| 8294 | ACTIVITIES SUPPLIES | 1,500 | Service Awards, Bereavement flowers |
| 8299 | COMMODITIES – NEC | 650 | Yards of Distinction supplies |
| 8305 | FREIGHT & POSTAGE | 15,000 | General Postage |
| 8306 | SPECIAL EVENTS | 0 | Employee Events |
| 8310 | EQUIPMENT, R&M | 62,000 | Copier leases, mail machine lease |
| 8337 | TELEPHONE SYSTEM | 20,000 | General Phone System |
| 8342 | FINANCIAL & MGMT SERVICES | 45,000 | Audit/General Assistance |
| 8343 | DEVELOPMENTAL SERVICES | 200 | Financial Feasibility Studies |
| 8345 | PSYCH & MEDICAL SERVICES | 7,500 | Random Drug Testing |
| 8366 | LEGAL NOTICES | 0 | Annual Property Tax Levy Notice |
| 8373 | MARKETING, ADS & PUBLIC INFO | 3,500 | National Citizen's Survey |
| 8399 | CONTRACTUAL SERVS, NEC | 1,000 | Downtown Holiday Lighting |
| 8450 | CONTRACTED SERVICES | 0 | City Hall Copier Supplies |
| 8471 | SURETY BONDS & INS. | 50,000 | Annual Fund 27 Contrib. For Property/Liability Costs |
| 8497 | CONTINGENCIES | 120,000 | Management Compensation Study; Labor Attorney; Franchise Renewal Contract |
| 9032 | TRSF TO CAPITAL PROJECTS | 200,000 | Fund Support |
| 9033 | TRSF TO PUBLIC SAFETY BUILDING FUND | 200,000 | Police Station Funding |
| 9034 | TRSF TO FLEET FUND | 200,000 | Fund Support |
| 9046 | TRSF TO ECONOMIC DEVELOPMENT FUND | 1 <i>7</i> ,1 <i>5</i> 0 | Fund Support |
| 9047 | TRSF TO WOKERS COMPENSATION FUND | <i>7</i> 11 , 914 | Risk Management Program |
| 9048 | TRSF TO AIRPORT FUND | 250,000 | Fund Support |
| 9061 | TRSF TO TRANSPORTATION FUND | 5,313 | Required Match |
| 9220 | TRSF TO GEN FUND DEBT SERVICES | 1,011,100 | Debt Service |

TOTAL GENERAL FUND SUPPORT BUDGET

3,336,402

General Fund Support

| | | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|------------|----------|-------------------------------------|--------------------|--------------------|-----------------|----------------------------|
| 501 | 0101 | DECLIFAD | Actual | Budget | Estimate | Budget |
| 591 | 8101 | REGULAR | 504,757 | 979,200 | 917,590 | 230,000 |
| 591 | 8103 | PART-TIME & TEMPORARY | 16,553 | 20,000 | 13,730 | 20,250 |
| 591 | 8113 | LONGEVITY | 5,726 | 0 | 6,850 | 0 |
| 591 | 8171 | FICA | 22,891 | 5,900 | 47,015 | 7,300 |
| 591 | 8173 | IMRF | 38,723 | 3,900 | 122,135 | 4,525 |
| 591 | 8179 | UNEMPLOYMENT INSURANCE | 0 | 238,150 | 114,115 | 0 |
| 101/ | AL PERSC | ONAL SERVICES | \$588,650 | \$1,247,150 | \$1,221,435 | \$262,075 |
| 501 | 0000 | DDINITED AAATEDIALC | 20.172 | 25.000 | 17 40 4 | 22.500 |
| 591 | 8202 | PRINTED MATERIALS | 28,173 | 25,000 | 17,434 | 22,500 |
| 591 | 8245 | GAS, OIL, & ANTIFREEZE | 86,659 | 100,000 | 110,451 | 130,000 |
| 591 | 8294 | ACTIVITIES SUPPLIES | 1,282 | 1,500 | 1,400 | 1,500 |
| 591 | 8299 | COMMODITIES - NEC | 463 | 650 | 450 | 650 |
| TOTA | AL COM | MODITIES | \$116 , 577 | \$127,150 | \$129,735 | \$1 <i>54</i> ,650 |
| 501 | 0005 | EDELOUIT A DOCT LOS | 150// | 10000 | 10.507 | 15000 |
| 591 | 8305 | FREIGHT & POSTAGE | 15,864 | 13,000 | 13,587 | 15,000 |
| 591 | 8306 | SPECIAL EVENTS | 11 | 0 | 0 | 0 |
| 591 | 8310 | EQUIPMENT, R&M | 43,526 | 45,000 | 45,464 | 62,000 |
| 591 | 8337 | TELEPHONE SYSTEM | 20,843 | 6,321 | 17,267 | 20,000 |
| 591 | 8342 | FINANCIAL & MGMT SERVICES | 37,334 | 40,000 | 45,271 | 45,000 |
| 591 | 8343 | DEVELOPMENTAL SERVICES | 1,848 | 200 | 100 | 200 |
| 591 | 8345 | PSYCH & MEDICAL SERVICES | <i>7,</i> 701 | 7 , 500 | 6,200 | 7 , 500 |
| 591 | 8366 | LEGAL EXPENSES & NOTICES | 0 | 40 | 0 | 0 |
| 591 | 8373 | MARKETING, ADS & PUBLIC INFO | 7,379 | 0 | 200 | 3,500 |
| 591 | 8399 | CONTRACTUAL SERVS, NEC | 662 | 800 | 0 | 1,000 |
| TOTA | AL CON | TRACTUAL SERVICES | \$135 , 168 | \$112,861 | \$128,089 | \$1 <i>54</i> , 200 |
| | | | | | | |
| 591 | 8450 | CONTRACTED SERVICES | 0 | 250 | 0 | 0 |
| 591 | 8471 | SURETY BONDS & INSURANCE | 50,000 | 50,000 | 50,000 | 50,000 |
| 591 | 8497 | CONTINGENCIES | 73 | 65,000 | 1 <i>7,</i> 700 | 120,000 |
| TOTA | AL OTHE | R SERVICES | \$50,073 | \$115 , 250 | \$67,700 | \$170,000 |
| | | | | | | |
| 591 | 9032 | TRSF TO CAPITAL PROJECTS | 21,500 | 0 | 0 | 200,000 |
| 591 | 9033 | TRSF TO PUBLIC SAFETY BUILDING FUND | 0 | 0 | 0 | 200,000 |
| 591 | 9034 | TRSF TO FLEET FUND | 0 | 0 | 0 | 200,000 |
| 591 | 9046 | TRSF TO ECONOMIC DEVELOPMENT FUND | 0 | 5,500 | 14,711 | 1 <i>7</i> ,1 <i>5</i> 0 |
| 591 | 9047 | TRSF TO WORKERS COMPENSATION FND | 0 | 0 | 0 | <i>7</i> 11 , 914 |
| 591 | 9048 | TRSF TO AIRPORT FUND | 0 | 0 | 0 | 250,000 |
| 591 | 9049 | TRSF TO DEVELOPMENT REVENUE FUND | 0 | 0 | 363,908 | 0 |
| 591 | 9061 | TRSF TO TRANSPORTATION FUND | <i>55,</i> 821 | 0 | 0 | 5,313 |
| 591 | 9220 | TRSF TO GEN FUND DEBT SERVICES | 1,408,130 | 350,000 | 292,685 | 1,011,100 |
| TOTA | AL TRAN | SFERS | \$1,485,451 | \$355,500 | \$671,304 | \$2,595,477 |
| | | | · | | | |
| TOT | AL GENE | ERAL FUND SUPPORT | \$2,375,919 | \$1,957,911 | \$2,218,263 | \$3,336,402 |

Special Funds

Economic Development Fund
Refuse & Recycling
Transportation Fund
Motor Fuel Tax
Central Area TIF District
TIF District No. 2
Housing Rehabilitation
Community Development Block Grant
Heritage Ridge Special Service Area #3
Knolls Special Services Area #4
Greek Row Special Service Area #6
Foreign Fire Insurance Tax

Economic Development Fund (Fund 46)

The Economic Development Fund accounts for our agreements with outside agencies that help provide various economic development functions on behalf of the City. These agencies are paid through the Hotel/Motel revenue the City receives.

The City of DeKalb has been a member of the **DeKalb County Economic Development Corporation (DCEDC)** since it's creation in 1988. The DCEDC assists the City with industrial attraction, retention, and marketing efforts. With the assistance of the DCEDC, the City has been able to attract companies such as Nestle, Goodyear, Panduit, and Target, among others, to the community. In addition, the DCEDC maintains various databases, site inventories, and traffic analyses that are vital to responding to potential development prospects in a timely manner.

In 2004, the **Chamber of Commerce** created the **DeKalb Area Convention and Visitors Bureau**, whose purpose was to serve as a point of contact and display area for state, regional, and local tourism information. The organization has been successful the last four years as it has achieved positive steps in its primary goal to impact convention and tourism in the DeKalb vicinity in three key areas: Marketing, fundraising, and recruitment/retention of convention events. The DACVB's partnership with the City is significant to the economic development of area, and part of that continued effort certainly includes bringing tourists to DeKalb and showcasing all it has to offer.

A Lobbyist has been retained by the City since 1994 to provide legislative funding assistance services to ensure the City's access to federal dollars for our various capital projects and programs. The Lobbyist has been successful in securing over \$40 million dollars in funds that have been used for DeKalb's street, water and airport projects.

For FY2012 the following expenditures have been budgeted:

| Projects | | | |
|----------|---------------------------------|--------|---------------------------------|
| Acct | Partner | Amount | Purpose |
| 8343 | DCEDC | 45,000 | Industrial Business Recruitment |
| 8343 | Convention and Visitor's Bureau | 50,000 | Marketing and Tourism |
| 8343 | Lobbyist | 72,000 | Lobbying Services |

Special Funds

ECONOMIC DEVELOPMENT FUND

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|--------------------------------|------------------------------|------------------------------|--------------------------|------------------------------|
| 46 3135 HOTEL/MOTEL TAX | 159,436 | 160,000 | 149,122 | 150,000 |
| TOTAL TAXES | \$159,436 | \$160,000 | \$149,122 | \$150,000 |
| | • | • | • | |
| 46 4701 TRSF FROM GENERAL FUND | 0 | 5,500 | 1 <i>4,</i> 711 | 1 <i>7,</i> 1 <i>5</i> 0 |
| TOTAL TRANSFERS | \$0 | \$5 , 500 | \$1 <i>4,</i> 711 | \$1 <i>7,</i> 1 <i>5</i> 0 |
| | | | | |
| TOTAL REVENUES | \$159,436 | \$165,500 | \$163,833 | \$1 <i>67</i> ,150 |
| 46 8343 DEVELOPMENTAL SERVICES | FY 2010 Actual 167,000 | FY 2011 Budget 167,000 | FY 2011 Estimate 167,000 | FY 2012 Budget 167,000 |
| TOTAL CONTRACTUAL SERVICES | \$167,000 | \$167,000 | \$167,000 | \$167,000 |
| | • | • | • | |
| TOTAL EXPENSES | \$167,000 | \$167,000 | \$167,000 | \$167,000 |
| SURPLUS (DEFICIT) | (\$7,564) | (\$1,500) | (\$3,167) | \$150 |
| ENDING FUND BALANCE | \$3,037 | \$1,537 | (\$130) | \$20 |

This page intentionally left blank

Refuse & Recycling Fund (Fund 47)

The Refuse & Recycling Fund provides for the efficient collection, processing and disposal of refuse, landscape waste, and recyclables for DeKalb residents. The City has an agreement with Waste Management West for these services that will expire in June 2013. As part of this agreement, Waste Management provides free refuse and recycling pick up for local homeowners who participate in the City's Senior Citizen Utility Assistance Program (see" Legislative Department – General Fund"). It also provides landscape waste dumpsters for general community use to the City at no charge at Fire Station #2, Fire Station #3, and East Pleasant Street.

Fund 47 - Refuse & Recycling

Ending Fund Balance

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|--------------------|-------------------|-------------------|---------------------|-------------------|
| Total New Revenues | 1,625,213 | 1,713,180 | 1,713,180 | 1,783,393 |
| Total Resources | \$1,625,213 | \$1,713,180 | \$1,713,180 | \$1,783,393 |
| Total Expenditures | \$1,671,916 | \$1,771,055 | \$1,771,055 | \$1,943,021 |
| Surplus (Deficit) | (46,703) | (57,875) | (57,875) | (159,628) |

\$411,338

\$353,463

\$353,463

\$193,835

Refuse & Recycling Fund

| | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|-----|-----------------------------------|-------------|----------------------|----------------------|-------------|
| | | Actual | Budget | Estimate | Budget |
| 47 | 3443 REFUSE & RECYCLING FEES | 1,625,213 | 1,713,180 | 1,713,180 | 1,783,393 |
| TOT | AL SERVICE CHARGES | \$1,625,213 | \$1 <i>,</i> 713,180 | \$1 <i>,</i> 713,180 | \$1,783,393 |
| TOT | AL REVENUES | \$1,625,213 | \$1,713,180 | \$1,713,180 | \$1,783,393 |
| | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | | Actual | Budget | Estimate | Budget |
| 47 | 8346 REFUSE & RECYCLING CHARGE | 1,549,392 | 1,648,531 | 1,648,531 | 1,727,021 |
| 47 | 8580 SECURITY EQUIPMENT | 0 | 0 | 0 | 16,000 |
| 47 | 8354 REFUSE REMOVAL SERVICES, NEC | 0 | 0 | 0 | 0 |
| TOT | AL CONTRACTUAL SERVICES | \$1,549,392 | \$1,648,531 | \$1,648,531 | \$1,743,021 |
| 47 | 9001 TRSF TO GENERAL FUND | 122,524 | 122,524 | 122,524 | 200,000 |
| TOT | al transfers out | \$122,524 | \$122,524 | \$122,524 | \$200,000 |
| тот | AL EXPENSES | \$1,671,916 | \$1,771,055 | \$1,771,055 | \$1,943,021 |
| | SURPLUS (DEFICIT) | (\$46,703) | (\$57,875) | (\$57,875) | (\$159,628) |
| END | ING FUND BALANCE | \$411,338 | \$353,463 | \$353,463 | \$193,835 |

For FY 2012 the City will provide approximately \$39,082 for free waste pick up for senior residents

Transportation Fund (Fund 61)

Formerly the Mass Transit Fund, the scope of the Transportation Fund was expanded in FY 2004 to include the revenues and expenditures associated with the provision of transit services to the DeKalb area and the management of the DeKalb-Sycamore Area Transportation Study (DSATS), the Metropolitan Planning Organization (MPO) for the area.

Fund 61 - Transportation (DeKalb-Sycamore Area Transp. Study)

| Tona of - Hansponanon (Bertais-Sycamore Area Hansp. Steay) | | | | | |
|--|-------------|-------------|---------------|--|--|
| | FY2010 | FY2011 | FY2012 | | |
| Federal & State Grants | 2,424,979 | 4,803,282 | 4,487,915 | | |
| Miscellaneous Income | 3,287 | 0 | 0 | | |
| General Fund Matching Funds | 55,821 | 0 | 5,313 | | |
| Total Revenues | \$2,484,087 | \$4,803,282 | \$4,493,228 | | |
| | | | | | |
| Personnel | 146,822 | 119,100 | 125,000 | | |
| Commodities | 1,201 | 5,000 | <i>7,</i> 500 | | |
| Contractual Services | 2,335,567 | 2,621,273 | 2,550,104 | | |
| Equipment | 497 | 2,030,781 | 800,856 | | |
| ARRA Expenditures | 0 | 0 | 1,012,063 | | |
| Total Expenditures | \$2,484,087 | \$4,776,154 | \$4,495,523 | | |

| Personnel | FY2010 | FY2011 | FY2012 |
|---------------------------------|--------|--------|--------|
| MPO Director (City Engineer) | 0.35 | 0.15 | 0.15 |
| Transportation Planner | 1 | 1 | 1 |
| Part-Time Trans. Planner Intern | 0.5 | 0.5 | 0.5 |
| Total | 1.85 | 1.65 | 1.65 |

Transit Services

With the designation of the DeKalb-Sycamore area as an urban center by the 2000 U.S. Census, the area is eligible to receive Federal Section 5307 transit funds, which are administered through the Federal Transit Administration (FTA), and Downstate Operating Assistance Program (DOAP) funding from the Illinois Department of Transportation (IDOT). The City uses these grant funds to contract with Voluntary Action Center (VAC) to provide transportation services, which include demand-response transit for local elderly and disabled low-income residents, and additionally, the two entities also jointly sponsor a general local route system for DeKalb referred to as the "Green Line" that provides 14 hours of daily service to local residents and encompasses 45 different bus stops. As these funds serve the entire region, they also support the "Blue Line" which serves the Sycamore area, and the "Kishwaukee" line which picks up residents in DeKalb and takes them to and from Kishwaukee College in Malta. The DOAP grant, managed by the City of DeKalb, reimburses VAC for 65% of all operating costs incurred in providing transit in the region up to a maximum amount identified in the contract agreement signed with IDOT. It is the

responsibility of VAC to identify the sources of the 35% local match. The FTA 5307 grants are usually funded 100% from federal sources and require no local match.

In FY 2011, the City completed a Transit Facility and Needs Analysis study which identified that VAC's current facility is being stretched to capacity and that the region needs to begin plans to either expand the existing facility or build a new facility. Through the federal grants, GPS mobile data computers have been installed in the entire VAC fleet, the VAC parking lot has been repaved, four (4) large (35-40') buses with security cameras have been ordered, and some additional bus shelters are being installed in the region.

Metropolitan Planning Organization

When the DeKalb-Sycamore's urban area exceeded a population of 50,000 in the 2000 census, federal law mandated the creation of a Metropolitan Planning Organization (MPO) which oversees all federal funding that comes to the region for transportation projects, as well as developing a Long Range Transportation Plan which looks at the goals of the regional transportation system over the next 20 to 30 years. In response to this requirement, area leaders from the City of DeKalb, the City of Sycamore, Northern Illinois University, DeKalb County, and the Illinois Department of Transportation (IDOT) developed an agreement to form the DeKalb Sycamore Area Transportation Study (DSATS).

Each year, the MPO receives federal planning funds to support the MPO program. The MPO Planning grant provides funding for 80% of all operational support and planning studies done to on behalf of the MPO. During the formation of the organization the City of DeKalb agreed to serve as the lead agency and fiscal agent for the MPO program. All activities performed by the MPO are overseen and approved by the DSATS Policy Committee. In FY11 the staff support remained as part of the Engineering Department, which has now become the Division of Building-Engineering-Transportation in the Public Works Department. Up through FY10 the City of DeKalb provided the entire 20% local match to operate the DSATS MPO. This means that for every \$1 spent locally, \$4 in matching grant funds are provided to support transportation in the region. In FY11 IDOT agreed to provide DSATS with the local match. DSATS staff has been working with all member agencies to share the costs of the local match (LM) portion of the budget in FY12 and beyond. The proposal, which must be approved by all member agencies, will include the City of DeKalb (3 votes, 37.5% of LM), the City of Sycamore (2 votes, 25% of LM), the Town of Cortland (1 vote, 12.5% of LM), DeKalb County (1 vote, 12.5% of LM), NIU (1 vote, 12.5% of LM), and IDOT (1 vote, IDOT does not contribute to LM).

This grant supports a full-time (1.0 FTE) MPO Coordinator, a part-time (0.5 FTE) graduate intern, and a portion (0.15 FTE) of the Assistant Director of Public Works (Building-Engineering-Transportation) salary and benefits, who serves as the DSATS Director. The grant also supports all office and operational costs needed to operate the MPO. Should the DSATS Policy Committee and IDOT officials agree, DSATS Staff is suggesting to use a Transportation Planning Grant from IDOT of \$39,208 to supplement the FY12 local match, which would require \$5,313 be provided for local match support. As the final federal budget was still uncertain at the time this budget was prepared, staff was advised to assume the federal funding levels shall remain the same as FY11. If this should change when the final budget numbers come out, this proposed budget will have to be revised.

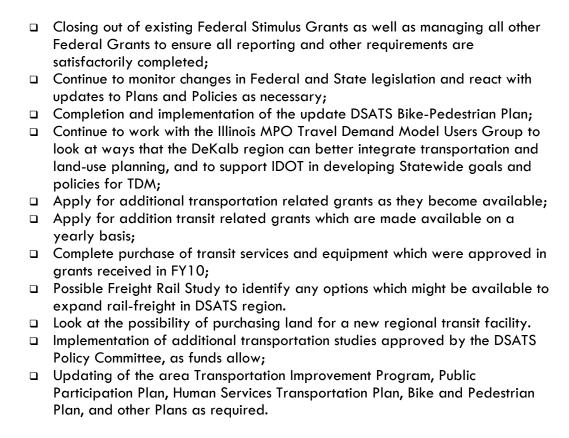
Activities in FY 2012 will focus on continued management of the MPO program, including regular updates to the Transportation Improvement Program (TIP), which establishes the priorities for the use of federal transportation funds in the DeKalb-Sycamore area for the next five (5) years. Other activities shall include regional traffic counts in the area, completion of an update to the regions Bike-Pedestrian plan, and some possible other projects suggested by DSATS members, as funds allow.

FY 2011 Accomplishments

Urban area.

- Completion of a Transit Facility and Needs Analysis Study for VAC; □ Completion of the DSATS 2035 Long Range Transportation Plan; Perform an Annual Traffic Counts Study along various intersections and roadways in the DSATS Area; □ Completed VAC Facility Paving Upgrade; □ Begin the update of the DSATS Area Bike & Pedestrian Plan; Management of the Federal Stimulus Grants which will be used to fund two City of DeKalb roadway projects in addition to several transit projects. These two grants represent over \$2 million in additional funds for the DeKalb region; Management of a Federal Transit Administration (FTA) Stimulus grant which is being used to purchase several large buses to replace VAC's aging fleet of large buses, installation of additional Bus Shelters, and installation of GPS units, supporting software, and communication equipment on all VAC buses; Managing all grants submitting and reporting requirements to maintain transportation grants including the Illinois Downstate Operating Assistance Program grant, All quarterly reporting requirements for all Federal ARRA grants, Federal Transit Administration 5307 grants, and Federal Metropolitan Planning Organization grants received from the Federal Highway Administration and the Federal Transit Administration. Preparation of the FY12-16 Transportation Improvement Program (TIP), which identifies all transportation projects expected to be implemented in the next five (5) years. Conduct several surveys in the region, including: Online Transit Use Survey, Online Bike-Pedestrian use survey, and vehicle parking assessment at Elburn Train Station to identify how many of the vehicles are registered in the DeKalb
- Participating in the Illinois MPO Travel Demand Model Users Group to look at ways smaller MPO's in Illinois can implement Travel Demand Models (TDM). TDM's are used to identify the regional impacts on transportation and pollution when land-use changes are made within the region.
- As member of the Illinois MPO Advisory Committee, which is made up of members of all MPO's in Illinois, worked with State Legislators in the development of a State Capital Program as well as working to improve funding for transit in the state.

FY 2012 Goals



Transportation Fund

| | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|-----|-----------------------------|-------------|---------------------------|---------------------------|--------------------------|
| | | Actual | Budget | Estimate | Budget |
| 61 | 3310 FEDERAL GRANTS | 60,569 | 1 <i>7</i> 8 , 080 | 940,750 | <i>7</i> 96 , 956 |
| 61 | 3315 FEDERAL PASS THROUGH | 178,080 | 2,158,281 | 1 <i>7</i> 8 , 080 | 178,080 |
| 61 | 3320 ARRA GRANTS | 0 | 0 | 314,000 | 1,012,063 |
| 61 | 3340 STATE GOV'T GRANTS | 2,186,330 | 2,466,921 | 2,466,921 | 2,500,816 |
| TOT | al intergovt'l revenue | \$2,424,979 | \$4,803,282 | \$3,899, <i>75</i> 1 | \$4,487,915 |
| 61 | 3970 MISCELLANEOUS INCOME | 3,287 | 0 | 3,228 | 0 |
| TOT | al other income | \$3,287 | \$0 | \$3,228 | \$0 |
| 61 | 4701 TRSF FROM GENERAL FUND | 55,821 | 0 | 0 | 5,313 |
| TOT | AL TRANSFERS | \$55,821 | \$0 | \$0 | \$5,313 |
| TOT | AL REVENUES | \$2,484,087 | \$4,803,282 | \$3,902,979 | \$4,493,228 |

Special Funds Transportation Fund

| | | | FY 2010 Actual | FY 2011 | FY 2011 Estimate | FY 2012 |
|------|---------|------------------------------|-------------------|-------------------------|-------------------------------|-------------------------|
| 61 | 8101 | REGULAR | 85,3 <i>57</i> | Budget 69,250 | 69,690 | Budget 70,800 |
| 61 | 8103 | PARTTIME & TEMPORARY | 12,487 | 14,500 | 11,895 | 11,700 |
| 61 | 8113 | LONGEVITY | 270 | 0 | 0 | 0 |
| 61 | 8171 | FICA | 7,339 | 6,300 | 6,090 | 6,1 <i>75</i> |
| 61 | 8173 | IMRE | 11,889 | 10,500 | 10,580 | 11,800 |
| 61 | 8175 | HEALTH INSURANCE | 28,230 | 17,200 | 17,200 | 22,700 |
| 61 | 8178 | WORKERS COMPENSATION | 1,250 | 1,350 | 1,350 | 1,825 |
| | AL PERS | | \$146,822 | \$119,100 | \$116,805 | \$125,000 |
| | | · | ψογο== | ψγ.σσ | ψσγεσε | + : 20/000 |
| 61 | 8202 | PRINTED MATERIALS | 1 <i>77</i> | 1,000 | 200 | 3,000 |
| 61 | 8204 | OFFICE & LIBRARY SUPPLIES | 424 | 500 | 200 | 500 |
| 61 | 8226 | VEHICLE MAINTENANCE PARTS | 172 | 500 | 300 | 1,000 |
| 61 | 8245 | GAS, OIL & ANTIFREEZE | 11 | 1,500 | 500 | 1,500 |
| 61 | 8285 | EDP SUPPLIES | 417 | 1,500 | 1,500 | 1,500 |
| TOTA | AL COM | MODITIES | \$1,201 | \$5,000 | \$2,700 | \$ 7, 500 |
| | | | | | | |
| 61 | 8305 | FREIGHT & POSTAGE | 110 | 200 | 300 | 300 |
| 61 | 8310 | EQUIPMENT R&M | 0 | 100 | 0 | 100 |
| 61 | 8315 | VEHICLE R&M | 0 | 300 | 0 | 300 |
| 61 | 8366 | LEGAL EXPENSES & NOTICES | 1,153 | 4,500 | 1,500 | 3,000 |
| 61 | 8373 | MARKETING, ADS & PUBLIC INFO | 1,307 | 2,000 | 600 | 3,000 |
| 61 | 8375 | DUES & SUBSCRIPTIONS | 1,231 | 1,700 | 1,700 | 2,000 |
| 61 | 8376 | TRAINING, EDUC, & PROF DVLP | 1,567 | 4,000 | 2,000 | 4,000 |
| 61 | 8399 | CONTRACTUAL SERVICES, NEC | 2,330,199 | 2,608,473 | 3,459,878 | 2,537,404 |
| TOTA | AL CON | ITRACTUAL SERVICES | \$2,335,567 | \$2,621,273 | \$3 , 465 , 978 | \$2,550,104 |
| | 0510 | OFFICE FURNITURE A FORT | 170 | 000 | • | 000 |
| 61 | 8510 | OFFICE FURNITURE & EQPT | 172 | 900 | 0 | 900 |
| 61 | 8515 | EDP EQUIPMENT | 0 | 328,663 | 1,200 | 3,000 |
| 61 | 8521 | VEHICLES | 325 | 1,701,218 | <u>0</u> | 796,956 |
| 1017 | AL EQUI | PMENT | \$497 | \$2,030,781 | \$1,200 | \$800,856 |
| 61 | 8650 | ARRA GRANT EXPENDITURES | 0 | 0 | 314,000 | 1,012,063 |
| TOTA | AL ARRA | GRANT | \$0 | \$0 | \$314,000 | \$1,012,063 |
| | | | | | | |
| TOT | AL EXP | ENSES | \$2,484,087 | \$4,776,154 | \$3,900,683 | \$4,495,523 |
| | | SURPLUS (DEFICIT) | (\$0) | \$27,128 | \$2,296 | (\$2,295) |
| END | ING FUI | ND BALANCE | \$0 | \$27,128 | \$2,296 | \$1 |

<u>Motor Fuel Tax Fund</u> (Fund 62)

The City receives a per capita allotment of Illinois Motor Fuel Tax (MFT) revenues on a monthly basis from a State tax on gasoline purchases. These funds can be used only for various street maintenance and improvement projects, and related costs as set forth by the State of Illinois. Annual MFT allotments to the City are approximately \$1.2 million and are used for the annual maintenance program, design and partial construction of various capital projects, as well as street lighting, salt purchase and street operations.

Fund 62 - Motor Fuel Tax

| Fulla UZ - Molul Fuel Tux | | | | |
|---------------------------|-------------------|-------------------|---------------------|-------------------|
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| Total New Revenues | 1,865,554 | 1,411,000 | 1,970,000 | 1,413,500 |
| Total Resources | \$1,865,554 | \$1,411,000 | \$1,970,000 | \$1,413,500 |
| | | | | |
| Commodities | 100,000 | 100,000 | 93,000 | 100,000 |
| Contractual Services | 650,150 | 606,000 | <i>517,</i> 300 | 468,000 |
| Permanent Improvements | 1,171,500 | 1,135,000 | 1,429,350 | 1,183,000 |
| Transfers | 145,000 | 150,000 | 150,000 | 0 |
| Total Expenditures | \$2,066,650 | \$1,991,000 | \$2,189,650 | \$1,751,000 |
| SURPLUS (DEFICIT) | (\$201,096) | (\$580,000) | (\$219,650) | (\$337,500) |
| ENDING FUND BALANCE | \$841,816 | \$261,816 | \$622,166 | \$284,666 |

FY2011 Accomplishments

- □ Completed \$107,000 in contract maintenance for street patching, curb repair, and striping
- □ Expended \$350,000 for street lighting charges and \$150,000 for street sweeping and road salt, by city crews; inspected 7 bridges for \$13,000
- □ Completed design for Bethany Road Bridge Replacement for fall 2011bid and 2012 actual bridge work.
- Completed construction of the stimulus funded project at the intersection of Dresser
 Road and Normal Road for adding turn lanes
- □ Started construction for Peace Road widening from Pleasant Street to Route 38. Right of way acquired from GE to accommodate stage 1 work from Pleasant Street to the railroad bridge. Stage 2 widening south of railroad overpass designed for summer construction.
- Designed second stage resurfacing repairs on North First Street between Hillcrest
 Drive and Ridge Drive for fall 2011 construction.
- Purchased right of way for Bethany Road Bridge replacement
- Hired consultant and designed Fairview Drive bike path between Heritage Drive and Route 23 anticipating a September letting, using mostly federal funds.

FY2012 Goals

- \$530,000 budgeted for salt purchases, street lighting electrical charges and miscellaneous city crew maintenance of signals, and street sweeping
- □ \$230,000 budgeted for street patching maintenance
- □ Build Fairview Drive bike path using approximately 80,000 of local MFT funds
- □ Complete construction of 2,100,000 Peace Road widening south of Pleasant Street and also N. First Street \$450,000 resurfacing using federal and MFT funds
- □ Complete \$1,800,000 Bethany Road bridge replacement using federal and MFT funds; consultant bridge inspection will be paid for using federal and MFT funds.

Special Funds Motor Fuel Tax Fund

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|---|-------------------|--------------------|---------------------|--------------------|
| 62 3190 HOME RULE MOTOR FUEL TAX | 440,000 | 0 | 0 | 0 |
| TOTAL OTHER TAXES | \$440,000 | \$0 | \$0 | \$0 |
| | _ | _ | | _ |
| 62 3310 FEDERAL GOVT GRANTS | 0 | 0 | 420,000 | 0 |
| 62 3315 FEDERAL PASS-THROUGH | 0 | 0 | 0 | 0 |
| 62 3340 STATE GOVT GRANTS | 155,000 | 200,000 | 346,000 | 199,000 |
| 62 3354 STATE MOTOR FUEL TAX | 1,250,000 | 1,200,000 | 1,200,000 | 1,150,000 |
| TOTAL INTERGOVERNMENTAL REVENUE | \$1,405,000 | \$1,400,000 | \$1,966,000 | \$1,349,000 |
| 62 3610 INVESTMENT INTEREST | 10,552 | 11,000 | 4,000 | 4,500 |
| 62 3910 REFUNDS/REIMBURSEMENTS | 10,002 | 0 | 4,000 | 60,000 |
| TOTAL OTHER INCOME | \$20,554 | \$11,000 | \$4,000 | \$64,500 |
| TO THE OTHER INCOME | Ψ20,00 : | ψ.1,000 | ψ 1,000 | ψο 1,000 |
| TOTAL REVENUES | \$1,865,554 | \$1,411,000 | \$1,970,000 | \$1,413,500 |
| | | | | |
| | | | | |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | Actual | Budget | Estimate | Budget |
| 62 8235 SNOW/ICE CONTROL MATERIAL | 100,000 | 100,000 | 93,000 | 100,000 |
| TOTAL COMMODITIES | \$ 100,000 | \$ 100,000 | \$ 93,000 | \$ 100,000 |
| /2 0221 CIDENALIKE DOM | 40.500 | 0 | 0 | 0 |
| 62 8321 SIDEWALKS, R&M | 48,500 | 0 | 0 | 0 |
| 62 8331 ARCHITECT/ENGINEERING SERVS | 235,000 | 215,000 | 241,500 | 107,000 |
| 62 8332 LAND ACQUISITION SERVS. 62 8352 ELECTRICITY | 16,000 | 40,000 | 0 | 10,000 |
| | 350,000 650 | 350,000 | 275,000 800 | 350,000 |
| 62 8366 LEGAL EXPENSES & NOTICES TOTAL CONTRACTUAL SERVICES | \$650,150 | 1,000 \$606,000 | \$517,300 | 1,000 \$468,000 |
| TOTAL CONTRACTORE SERVICES | φ030,130 | \$000,000 | ψ317,300 | \$400,000 |
| 62 8621 LAND ACQUISITION | 6,500 | 85,000 | 18,850 | 63,000 |
| 62 8632 STR IMPRVMT - MAINTENANCE | 490,000 | 95,000 | 110,500 | 230,000 |
| 62 8633 STR CONST OR RECONSTRUCT | 675,000 | 955,000 | 1,300,000 | 890,000 |
| TOTAL PERMANENT IMPROVEMENTS | \$1,171,500 | \$1,135,000 | \$1,429,350 | \$1,183,000 |
| | • | | | |
| 62 9001 TRSF TO GENERAL FUND | 50,000 | 150,000 | 150,000 | 0 |
| 62 9036 TRSF TO DEV. SERVICES FUND | 95,000 | 0 | 0 | 0 |
| TOTAL TRANSFERS OUT | \$145,000 | \$150,000 | \$1 <i>5</i> 0,000 | \$0 |
| | ******* | 4 | ********* | <u> </u> |
| TOTAL EXPENSES | \$2,066,650 | \$1,991,000 | \$2,189,650 | \$1,751,000 |
| SURPLUS (DEFICIT) | (\$201,096) | (\$580,000) | (\$219,650) | (\$337,500) |
| ENDING FUND BALANCE | \$841,816 | \$261,816 | \$622,166 | \$284,666 |
| | | | | |

This page intentionally left blank

Tax Increment Finance District No. 1 (Fund 63)

The City created a Sales & Property Tax Increment Finance District ("TIF District") in 1986 to undertake redevelopment activities in the downtown and central areas of the community. With the new 12 year extension of the TIF, the property tax portion will expire in FY2020 while the sales tax portion will expire in FY2013.

| Ending Fund Balance | \$11,568,342 | \$6,187,926 | \$4,476,840 | \$2,577,916 |
|------------------------|---------------------|-------------------|-------------------|--|
| Surplus (Deficit) | \$4,013,592 | (\$5,380,416) | (\$7,091,502) | (\$1,898,924) |
| Total Expenditures | \$19,930,695 | \$13,857,808 | \$15,461,192 | \$9,845,632 |
| Transfers | 9,024,786 | 2,945,289 | 3,609,539 | 2,350,168 |
| Permanent Improvements | 10,757,427 | 10,612,519 | 11,551,653 | 7,195,464 |
| Contractual Services | 148,482 | 300,000 | 300,000 | 300,000 |
| Total Resources | \$20,744,200 | ψο, πε ε τ, σ ε 2 | 40,007,070 | ψ, , , , , , , , , , , , , , , , , , , |
| Total Resources | \$23,944,286 | \$8,477,392 | \$8,369,690 | \$7,946,708 |
| Total New Revenues | 23,944,286 | 8,477,392 | 8,369,690 | 7,946,708 |
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Actual | FY 2012 Budget |

Central Area TIF Fund

| | | FY 2011 | FY 2011 | FY 2012 |
|--|-------------------------|----------------------|----------------------|----------------------|
| | FY 2010 Actual | Budget | Actual | Budget |
| 63 3119 PROPERTY TAX INCREMENT | 6,883,479 | 6,952,158 | 6,937,664 | 6,590,781 |
| PROPERTY TAXES | \$6,883,479 | \$6,952,158 | \$6,937,664 | \$6,590,781 |
| 63 3132 MROT | 716,802 | 702,660 | 815,673 | 774,890 |
| SALES AND USE TAXES | \$716,802 | \$702,660 | \$815 , 673 | \$774,890 |
| 63 3353 SROT INCREMENT INTERGOVERNMENTAL REVENUE | 760,785 \$760,785 | 772,574 \$772,574 | 558,986 \$558,986 | 531,037 \$531,037 |
| | γ. στρ στ | ,,, _/ <u>,</u> , | 70007.00 | 4001/001 |
| 63 3610 INVESTMENT INTEREST 63 3910 REFUNDS & REIMBURSEMENTS | 63,604 0 | 50,000 0 | 57,367 | 50,000 |
| OTHER INCOME | \$63,604 | \$50,000 | \$57,367 | \$50,000 |
| 63 4910 BOND PROCEEDS 63 4920 NOTE PROCEEDS | 11,136,325 4,383,291 | 0 | 0 | 0 |
| TOTAL TRANSFERS IN | 15,519,616 | \$0 | <u> </u> | \$0 |
| TOTAL REVENUES | 23,944,286 | \$8,477,392 | \$8,369,690 | \$7,946,708 |

Special Funds Central Area TIF Fund

| | | | EV 0010 A | FY 2011 | FY 2011 | FY 2012 |
|-----|---------|-----------------------------------|--|---|---------------|---------------|
| /2 | 0205 | EDELCTIT AND DOCTAGE | FY 2010 Actual | Budget | Actual | Budget |
| 63 | 8305 | FREIGHT AND POSTAGE | 975 | 1,000 | 1,000 | 1,000 |
| 63 | 8321 | SIDEWALKS, R&M | 37,134 | 36,000 | 36,000 | 36,000 |
| 63 | 8331 | ARCHITECT/ENGINEER SERVICES | 19,676 | 20,000 | 20,000 | 20,000 |
| 63 | 8332 | LAND ACQUISITION SERVICES | 1,080 | 20,000 | 20,000 | 20,000 |
| 63 | 8342 | FINANCIAL & MNGT SERVICES | 26,743 | 30,000 | 30,000 | 30,000 |
| 63 | 8343 | DEVELOPMENTAL SERVICES | 7,866 | 112,500 | 112,500 | 112,500 |
| 63 | 8348 | BUILDINGS - R&M, NEC | 0 | 3,000 | 3,000 | 3,000 |
| 63 | 8366 | LEGAL EXPENSES & NOTICES | 790 | 750 | 750 | 750 |
| 63 | 8373 | MARKETING, ADS, PUBLIC INFO | 572 | 20,000 | 20,000 | 20,000 |
| 63 | 8375 | DUES & SUBSCRIPTIONS | 750 | 750 | 750 | <i>7</i> 50 |
| 63 | 8376 | TRAINING, EDUC, & PROF DVLP | 0 | 1,000 | 1,000 | 1,000 |
| 63 | 8399 | CONTRACTUAL SERVICES, NEC | 52,897 | 55,000 | 55,000 | 55,000 |
| TOT | AL CON | NTRACTUAL SERVICES | \$148,482 | \$300,000 | \$300,000 | \$300,000 |
| | | | | | | |
| 63 | 8621 | LAND ACQUISITION | 3,867 | 0 | 0 | 0 |
| 63 | 8624 | PRIV PROP REHAB/REDEVELOP | 1 76, 488 | 565,000 | 350,000 | 865,000 |
| 63 | 8625 | REMODELING & RENOVATION | 11,580 | 100,000 | 0 | 0 |
| 63 | 8627 | PARKING LOT IMPROVEMENTS | 993 | 0 | 0 | 0 |
| 63 | 8628 | STORM SEWER SYSTEM IMPS | 1 <i>7</i> ,053 | 50,000 | 50,000 | 50,000 |
| 63 | 8632 | STR IMPRVMNT-MAINTENANCE | 52,635 | 0 | 0 | 310,000 |
| 63 | 8633 | STREET-CONSTR.OR RECONSTR | 235,798 | 450,000 | 450,000 | 640,000 |
| 63 | 8634 | SIGNALS & INTERSECTIONS | 0 | 0 | 0 | 0 |
| 63 | 8639 | OTHER CAPITAL IMPROVEMENTS | 10,259,013 | 9,447,519 | 10,701,653 | 5,330,464 |
| TOT | AL PER/ | MANENT IMPROVEMENTS | \$10,757,427 | \$10,612,519 | \$11,551,653 | \$7,195,464 |
| | | | , -, -, -, -, -, -, -, -, -, -, -, -, -, | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , ,, | |
| 63 | 9001 | TRSF TO GENERAL FUND | 852,484 | 674,191 | 674,191 | 631,737 |
| 63 | 9036 | TRSF TO DEVELOPMENT SERVICES FUND | 0 | 130,000 | 0 | 0 |
| 63 | 9066 | TRSF TO TIF #2 FUND | 0 | 0 | 0 | 0 |
| 63 | 9225 | TRSF TO TIF DEBT SERVICE | 8,172,302 | 2,141,098 | 2,935,348 | 1,718,431 |
| TOT | AL TRAN | ISFERS OUT | \$9,024,786 | \$2,945,289 | \$3,609,539 | \$2,350,168 |
| | | | | | | |
| TOT | AL EXP | ENSES | \$19,930,695 | \$13,857,808 | \$15,461,192 | \$9,845,632 |
| | | SURPLUS (DEFICIT) | \$4,013,592 | (\$5,380,416) | (\$7,091,502) | (\$1,898,924) |
| END | ING FU | ND BALANCE | \$11,568,342 | \$6,187,926 | \$4,476,840 | \$2,577,916 |

Central Area TIF Fund

| | | FY 2011 | FY 2011 | FY 2012 |
|----------------------------------|--------------------|-------------|--------------------|--------------------|
| | FY 2010 Actual | Budget | Actual | Budget |
| 63 3119 PROPERTY TAX INCREMENT | 6,883,479 | 6,952,158 | 6,937,664 | 6,590,781 |
| PROPERTY TAXES | \$6,883,479 | \$6,952,158 | \$6,937,664 | \$6,590,781 |
| | | | | |
| 63 3132 MROT | 716,802 | 702,660 | 815,673 | <i>774,</i> 890 |
| SALES AND USE TAXES | \$716 , 802 | \$702,660 | \$815 , 673 | \$774 , 890 |
| | | | | |
| 63 3353 SROT INCREMENT | 760,785 | 772,574 | 558,986 | 531,037 |
| INTERGOVERNMENTAL REVENUE | \$760,785 | \$772,574 | \$558,986 | \$531,037 |
| | | | | _ |
| 63 3610 INVESTMENT INTEREST | 63,604 | 50,000 | 57,367 | 50,000 |
| 63 3910 REFUNDS & REIMBURSEMENTS | 0 | 0 | | |
| OTHER INCOME | \$63,604 | \$50,000 | \$57,367 | \$50,000 |
| | | | | |
| 63 4910 BOND PROCEEDS | 11,136,325 | 0 | 0 | 0 |
| 63 4920 NOTE PROCEEDS | 4,383,291 | 0 | 0 | 0 |
| TOTAL TRANSFERS IN | 15,519,616 | \$0 | \$0 | \$0 |
| TOTAL REVENUES | 23,944,286 | \$8,477,392 | \$8,369,690 | \$7,946,708 |

Special Funds Central Area TIF Fund

| | | | | FY 2011 | FY 2011 | FY 2012 |
|-----|---------|-----------------------------------|-----------------|---------------|---------------|---------------|
| | | | FY 2010 Actual | Budget | Actual | Budget |
| 63 | 8305 | FREIGHT AND POSTAGE | 975 | 1,000 | 1,000 | 1,000 |
| 63 | 8321 | SIDEWALKS, R&M | 37,134 | 36,000 | 36,000 | 36,000 |
| 63 | 8331 | ARCHITECT/ENGINEER SERVICES | 19,676 | 20,000 | 20,000 | 20,000 |
| 63 | 8332 | LAND ACQUISITION SERVICES | 1,080 | 20,000 | 20,000 | 20,000 |
| 63 | 8342 | FINANCIAL & MNGT SERVICES | 26,743 | 30,000 | 30,000 | 30,000 |
| 63 | 8343 | DEVELOPMENTAL SERVICES | 7,866 | 112,500 | 112,500 | 112,500 |
| 63 | 8348 | BUILDINGS - R&M, NEC | 0 | 3,000 | 3,000 | 3,000 |
| 63 | 8366 | LEGAL EXPENSES & NOTICES | 790 | 750 | 750 | 750 |
| 63 | 8373 | MARKETING, ADS, PUBLIC INFO | 572 | 20,000 | 20,000 | 20,000 |
| 63 | 8375 | DUES & SUBSCRIPTIONS | 750 | 750 | 750 | 750 |
| 63 | 8376 | TRAINING, EDUC, & PROF DVLP | 0 | 1,000 | 1,000 | 1,000 |
| 63 | 8399 | CONTRACTUAL SERVICES, NEC | 52,897 | 55,000 | 55,000 | 55,000 |
| TOT | AL CON | NTRACTUAL SERVICES | \$148,482 | \$300,000 | \$300,000 | \$300,000 |
| | | | | | | |
| 63 | 8621 | LAND ACQUISITION | 3,867 | 0 | 0 | 0 |
| 63 | 8624 | PRIV PROP REHAB/REDEVELOP | 176,488 | 565,000 | 350,000 | 865,000 |
| 63 | 8625 | REMODELING & RENOVATION | 11,580 | 100,000 | 0 | 0 |
| 63 | 8627 | PARKING LOT IMPROVEMENTS | 993 | 0 | 0 | 0 |
| 63 | 8628 | STORM SEWER SYSTEM IMPS | 1 <i>7</i> ,053 | 50,000 | 50,000 | 50,000 |
| 63 | 8632 | STR IMPRVMNT-MAINTENANCE | 52,635 | 0 | 0 | 310,000 |
| 63 | 8633 | STREET-CONSTR.OR RECONSTR | 235,798 | 450,000 | 450,000 | 640,000 |
| 63 | 8634 | SIGNALS & INTERSECTIONS | 0 | 0 | 0 | 0 |
| 63 | 8639 | OTHER CAPITAL IMPROVEMENTS | 10,259,013 | 9,447,519 | 10,701,653 | 5,330,464 |
| TOI | AL PER/ | MANENT IMPROVEMENTS | \$10,757,427 | \$10,612,519 | \$11,551,653 | \$7,195,464 |
| | | | · | | | |
| 63 | 9001 | TRSF TO GENERAL FUND | 852,484 | 674,191 | 674,191 | 631,737 |
| 63 | 9036 | TRSF TO DEVELOPMENT SERVICES FUND | 0 | 130,000 | 0 | 0 |
| 63 | 9066 | TRSF TO TIF #2 FUND | 0 | 0 | 0 | 0 |
| 63 | 9225 | TRSF TO TIF DEBT SERVICE | 8,172,302 | 2,141,098 | 2,935,348 | 1,718,431 |
| TOI | AL TRAN | ISFERS OUT | \$9,024,786 | \$2,945,289 | \$3,609,539 | \$2,350,168 |
| | | | | | | , |
| TO | AL EXP | ENSES | \$19,930,695 | \$13,857,808 | \$15,461,192 | \$9,845,632 |
| | | SURPLUS (DEFICIT) | \$4,013,592 | (\$5,380,416) | (\$7,091,502) | (\$1,898,924) |
| ENI | ING FU | ND BALANCE | \$11,568,342 | \$6,187,926 | \$4,476,840 | \$2,577,916 |

Tax Increment Finance District No. 2 (Fund 66)

The City created its second Tax Increment Finance District ("TIF District") in 1995 to undertake redevelopment activities in the south central area of the community, south of downtown and north of Taylor Street. The creations of this district allows the City to capture incremental increases in the property tax revenues accrued from the increase in the district's equalized assessed valuation.

This TIF District is 387 acres in size, is developed with 913 main structures and comprises five percent of the total land area inside the City limits. This District has an effective live of 23 years and will expire in 2018. FY2012 projects include continued funding support to Barb City Manor for building renovations, area-wide alley and sidewalk improvements, and various repairs to the Municipal Building.

Fund 66 - TIF District No. 2

| Fund 66 - IIF District No. 2 | | | | |
|------------------------------|-------------------|-------------------|---------------------|-------------------|
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| Total New Revenues | 2,073,699 | 2,093,347 | 2,090,460 | 1,985,937 |
| Total Resources | \$2,073,699 | \$2,093,347 | \$2,090,460 | \$1,985,937 |
| Contractual Services | 508,864 | 200,000 | 200,000 | 982,957 |
| Permanent Improvements | 261,948 | 320,000 | 280,000 | 330,000 |
| Transfers | 165,873 | 167,468 | 167,468 | 158,875 |
| Total Expenditures | \$936,685 | \$687,468 | \$647,468 | \$1,471,832 |
| Surplus (Deficit) | \$1,137,014 | \$1,405,879 | \$1,442,992 | \$514,105 |
| Ending Fund Balance | \$2,357,098 | \$3,762,977 | \$3,800,090 | \$4,314,195 |

TIF Fund No. 2

| 66 3119 PROPERTY TAX INCREMENT TOTAL PROPERTY TAXES 66 4763 TRSF FROM TIF #1 FUND | FY 2010 Actual 2,073,699 \$2,073,699 | FY 2011 Budget 2,093,347 \$2,093,347 | FY 2011 Estimate 2,090,460 \$2,090,460 | FY 2012 Budget 1,985,937 \$1,985,937 |
|--|---|---|---|---|
| TOTAL TRANSFERS IN | \$0 | \$0 | \$0 | \$0 |
| TOTAL REVENUES | \$2,073,699 | \$2,093,347 | \$2,090,460 | \$1,985,937 |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | Actual | Budget | Estimate | Budget |
| 66 8316 ALLEYS R&M | 192,391 | 150,000 | 150,000 | 150,000 |
| 66 8321 SIDEWALKS R & M | 0 | 50,000 | 50,000 | 50,000 |
| 66 8344 ECONOMIC DEVELOPMENT INCENTIVE | 316,473 | 0 | 0 | 782,957 |
| TOTAL CONTRACTUAL SERVICES | \$508,864 | \$200,000 | \$200,000 | \$982 , 9 <i>57</i> |
| 66 8621 LAND ACQUISITION | 0 | 0 | 0 | 0 |
| 66 8624 PRIV PROP REHAB/REDEVELOP | 100,061 | 100,000 | 100,000 | 150,000 |
| 66 8625 REMODEL & RENOVATIONS | 161,441 | 100,000 | 60,000 | 60,000 |
| 66 8628 STORM WATER SYSTEM IMPS | 0 | 20,000 | 20,000 | 20,000 |
| 66 8633 STREET RECONSTRUCTION | 446 | 100,000 | 100,000 | 100,000 |
| TOTAL PERMANENT IMPROVMENTS | \$261,948 | \$320,000 | \$280,000 | \$330,000 |
| 66 9001 TRSF TO GENERAL FUND | 165,873 | 167,468 | 167,468 | 158,875 |
| TOTAL TRANSFERS OUT | \$165,873 | \$1 <i>67,</i> 468 | \$1 <i>67,</i> 468 | \$158,875 |
| TOTAL EXPENSES | \$936,685 | \$687,468 | \$647,468 | \$1,471,832 |
| SURPLUS (DEFICIT) | \$1,137,014 | \$1,405,879 | \$1,442,992 | \$514,105 |
| ENDING FUND BALANCE | \$2,357,098 | \$3,762,977 | \$3,800,090 | \$4,314,195 |

Housing Rehabilitation Fund (Fund 67)

Beginning in the late 1970s and continuing through 1983, the City received Community Development Assistance Program (CDAP) and various other federal and state grants that were used for housing rehabilitation activities. Fund 67 was the pass-through account for the grant and repository of loan repayments and recaptured funds that were restricted for reuse for similar programs.

In 1983, the City became an entitlement community through the Federal Community Development Block Grant. At that time, Fund 72 (CDBG Fund) was set up to manage the annual grant allocation and Fund 67 was maintained as the revolving loan fund for CDBG. In addition to CDBG, the City periodically receives other grants and Fund 67 is used as the pass-through for those as well. The use and/or reuse of dollars in this fund carry substantial restrictions and they cannot be co-mingled with other City, state or federal revenues.

Fund 67 - Housing Rehabilitation Fund

| Folia 67 - Hoosing Kenabilianon Folia | | | | | | | | |
|---------------------------------------|----------------|-------------------|---------------------|-------------------|--|--|--|--|
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget | | | | |
| Total New Revenues | 507,086 | 2,000 | 1,500 | 1,500 | | | | |
| Total Resources | \$507,086 | \$2,000 | \$1,500 | \$1,500 | | | | |
| Total Expenditures | \$536,698 | \$21,500 | \$21,029 | \$12,500 | | | | |
| Surplus (Deficit) | (\$29,612) | (\$19,500) | (\$19,529) | (\$11,000) | | | | |
| Ending Fund Balance | \$43,136 | \$23,636 | \$23,607 | \$12,607 | | | | |

FY2011 Accomplishments

- Supplemented the CDBG Housing Rehabilitation Program with grants to income eligible homeowners.
- Used the fund as a pass-through for federal HUD East Lincoln Highway Corridor Improvement Grant and DOE Energy Efficiency and Conservation Block Grant.

FY2012 Goals

Continue to supplement the CDBG Housing Rehabilitation Program with grants to income eligible homeowners.

Special Funds Housing Rehab Fund

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|-----|----------|---------------------------|-------------------|-------------------|---------------------|-------------------|
| 67 | 3315 | FEDERAL PASS-THROUGH | 499,153 | 1,000 | 1,000 | 1,000 |
| | AL INTER | GOVERNMENTAL REVENUE | \$499,153 | \$1,000 | \$1,000 | \$1,000 |
| | | | | · | · | · |
| 67 | 3610 | INVESTMENT INTEREST | 313 | 1,000 | 500 | 500 |
| 67 | 3910 | REFUNDS/REIMBURSEMENTS | 5,100 | 0 | 0 | 0 |
| 67 | 3960 | RECOUPED LOANS | 2,520 | 0 | 0 | 0 |
| ОТН | er inco | ME | \$7,933 | \$1,000 | \$500 | \$500 |
| тот | AL REVE | NUES | \$507,086 | \$2,000 | \$1,500 | \$1,500 |
| | | | | | | |
| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| 67 | 8342 | FINANCIAL & MGMT SERVICES | 722 | 1,000 | 1,000 | 1,000 |
| 67 | 8366 | LEGAL EXPENSES & NOTICES | 87 | 500 | 29 | 500 |
| TOT | AL CONT | TRACTUAL SERVICES | \$809 | \$1,500 | \$1,029 | \$1,500 |
| 67 | 8499 | OTHER SRVCS/EXPENSES | 501,803 | 10,000 | 10,000 | 10,000 |
| TOT | | R SERVICES | \$501,803 | \$10,000 | \$10,000 | \$10,000 |
| 67 | 8624 | PRIV PROP REHAB/REDEVLP | 34,086 | 0 | 5,000 | 5,000 |
| TOT | AL PERM | ANENT IMPROVEMENTS | \$34,086 | \$10,000 | \$10,000 | \$1,000 |
| тот | AL EXPE | NSES | \$536,698 | \$21,500 | \$21,029 | \$12,500 |
| | | SURPLUS (DEFICIT) | (\$29,612) | (\$19,500) | (\$19,529) | (\$11,000) |
| END | ING FUN | ND BALANCE | \$43,136 | \$23,636 | \$23,607 | \$12,607 |

Community Development Block Grant Fund (Fund 72)

In April 1993, the U. S. Bureau of the Census notified the City that DeKalb County was considered to be part of the Chicago primary metropolitan statistical area (PMSA). The PMSA designation enabled DeKalb, as the largest municipality within the County, to be considered by the U.S. Department of Housing and Urban Development (HUD) as an entitlement community and eligible to receive direct funding through the Community Development Block Grant (CDBG) program on an annual basis. These monies are subject to annual federal appropriation and can only be used for CDBG eligible activities.

Fund 72 - Community Development Block Grant Fund

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------------------------|----------------|-------------------|---------------------|-------------------|
| Total Resources | \$404,913 | \$450,851 | \$450,851 | \$450,851 |
| Commodities | 150 | 200 | 550 | 200 |
| Contractual Services | 83,155 | 75,502 | 82,802 | 73,827 |
| Other Services | 145 | 50 | 100 | 50 |
| Equipment | 1,256 | 1,000 | 1,500 | 1,000 |
| Permanent Improvements | 258,569 | 315,497 | 284,350 | 315,000 |
| Transfers | 61,638 | 58,602 | 81,549 | 60,774 |
| Total Expenditures | \$404,913 | \$450,851 | \$450,851 | \$450,851 |
| Surplus (Deficit) | \$0 | \$0 | \$0 | \$0 |
| Ending Fund Balance | \$16,444 | \$16,444 | \$16,444 | \$16,444 |

FY2011 Accomplishments

| г | \neg | C | 1 - 1 - 1 | F | 1 | •I I. | | | l. • I• i . i • | |
|---|--------|----------|-----------|--------|--------|--------|--------|------|-----------------|---------|
| ų | | Comb | іетеа | o sinc | ие-тат | ılıy n | ousina | rena | bilitation | arants. |

- ☐ Continued the N.I.C.E. Program to assistance residents with property maintenance and demolition of dilapidated accessory buildings.
- Provided supplemental grants to 10 social service agencies.
- Began work to acquired 2 properties that are located in the floodplain/floodway. These funds will be used as match for a state grant to purchase a total of 5 properties.

FY2012 Goals

- □ Continue the Single-Family Owner Occupied Housing Rehabilitation Program.
- □ Through the N.I.C.E. Program, continue assistance with property maintenance and demolition of dilapidated accessory buildings.
- Provide supplemental grants to social service agencies.
- Continue acquisition of properties that are located in the floodplain/floodway and that have repetitive losses due to water damage during severe storm events.
- □ Complete the demolition of buildings on properties that have been purchased and return the area to open space.

CDBG Fund

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|------|---------|----------------------------|-------------------|-------------------|---------------------|-------------------|
| 72 | 3310 | FEDERAL GOVT GRANTS | 404,913 | 450,851 | 450,851 | 450,851 |
| INTE | RGOVER | NMENTAL REVENUES | \$404,913 | \$450,851 | \$450,851 | \$450,851 |
| 72 | 3910 | refunds/reimbursements | 0 | 0 | 0 | 0 |
| TOT | AL OTHE | r income | \$0 | \$0 | \$0 | \$0 |
| тот | AL REVE | NUES | \$404,913 | \$450,851 | \$450,851 | \$450,851 |
| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| 72 | 8202 | PRINTED MATERIALS | 0 | 50 | 0 | 50 |
| 72 | 8204 | OFFICE & LIBRARY SUPPLY | 150 | 150 | 550 | 150 |
| TOT | AL COM | MODITIES | \$150 | \$200 | \$550 | \$200 |
| 72 | 8305 | FREIGHT & POSTAGE | 134 | 175 | 1 <i>75</i> | 150 |
| 72 | 8307 | HUMAN & SOCIAL SERVICES | 62,060 | 67,627 | 67,627 | 67,627 |
| 72 | 8321 | SIDEWALKS - R&M | 0 | 0 | 0 | 0 |
| 72 | 8342 | FINANCIAL & MNGT SERVICES | 1,805 | 2,000 | 0 | 2,000 |
| 72 | 8366 | LEGAL EXPENSES & NOTICES | 1,851 | 750 | 2,000 | 1,500 |
| 72 | 8375 | DUES & SUBSCRIPTIONS | 2,417 | 2,800 | 1,500 | 1,500 |
| 72 | 8376 | TRAINING, EDUC, & PROF DEV | 2,331 | 2,100 | 1,500 | 1,000 |
| 72 | 8399 | CONTRACTUAL SERVICES, NEC | 12,557 | 50 | 10,000 | 50 |
| TOT | AL CONT | TRACTUAL SERVICES | \$83,155 | \$75,502 | \$82,802 | \$73,827 |
| 72 | 8499 | OTHER SRVCS/EXPENSES, NEC | 145 | 50 | 100 | 50 |
| TOT | AL OTHE | R SERVICES | \$145 | \$50 | \$100 | \$50 |
| | | | | | | |

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|-----|----------|---------------------------|-------------------|-------------------|---------------------|-------------------|
| 72 | 8515 | EDP EQUIPMENT | 1,256 | 1,000 | 1,500 | 1,000 |
| TOT | AL EQUIF | PMENT | \$1,256 | \$1,000 | \$1,500 | \$1,000 |
| 72 | 8621 | LAND ACQUISITION | 183,363 | 200,497 | 180,000 | 200,000 |
| 72 | 8623 | PROPERTY DEMOLITION | 32,057 | 15,000 | 14,350 | 15,000 |
| 72 | 8624 | PRIV PROP REHAB/REDEVELOP | 43,149 | 100,000 | 90,000 | 100,000 |
| TOT | AL PERM | ANENT IMPROVEMENTS | \$258,569 | \$315,497 | \$284,350 | \$315,000 |
| 72 | 9001 | TRSF TO GENERAL FUND | 61,638 | 58,602 | 81,549 | 60,774 |
| TOT | AL TRAN | SFERS OUT | \$61,638 | \$58,602 | \$81,549 | \$60,774 |
| тот | AL EXPE | NSES | \$404,913 | \$450,851 | \$450,851 | \$450,851 |
| | | SURPLUS (DEFICIT) | \$0 | \$0 | \$0 | \$0 |
| END | ING FUN | ND BALANCE | \$16,444 | \$16,444 | \$16,444 | \$16,444 |

This page intentionally left blank

Special Service Area Funds (Funds 81-82-83)

The City administers three operational Special Services Areas designated to pay the costs of various public maintenance and utility items. They are 1) Heritage Ridge Subdivision Special Service Area #3 created in 1990 for the residential subdivision located at the southeast corner of Fairview Drive and First Street. It pays costs of maintaining various public areas (street islands and detention basins) and provides for a stylized streetlighting system and entrance sign; 2) Knolls at Prairie Creek Subdivision SSA #4 was created in 1994 for the residential subdivision on the west side of Annie Glidden Road between Lincoln Highway and Taylor Street. It also pays the additional costs of maintaining various public areas and provides for a stylized streetlighting system and entrance sign; and, 3) The Greek Row Special Service Area #6 which was created in 2004 to finance electrical costs of streetlighting placed upon private properties that benefits the neighborhood.

Fund 81 - Heritage Ridge SSA #3

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|---------------------|-------------------|-------------------|---------------------|-------------------|
| Total New Revenues | 850 | 2,788 | 2,788 | 2,788 |
| Total Resources | \$850 | \$2,788 | \$2,788 | \$2,788 |
| | | | | |
| Total Expenditures | \$885 | \$2,855 | \$1,010 | \$2,788 |
| Surplus (Deficit) | (\$35) | (\$67) | \$1,778 | \$0 |
| Ending Fund Balance | \$2,150 | \$2,083 | \$3,928 | \$3,928 |

Fund 82 - Knolls At Prairie Creek SSA #4

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|---------------------|-------------------|-------------------|---------------------|-------------------|
| Total New Revenues | 2,001 | 1,486 | 1,486 | 1,486 |
| Total Resources | \$2,001 | \$1,486 | \$1,486 | \$1,486 |
| Total Expenditures | \$2,025 | \$1,750 | \$2,563 | \$1,486 |
| Surplus (Deficit) | (\$24) | (\$264) | (\$1,077) | \$0 |
| Ending Fund Balance | \$8,353 | \$8,089 | \$7,276 | \$7,276 |

Fund 83 - Greek Row SSA #6

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|---------------------|-------------------|-------------------|---------------------|-------------------|
| Total New Revenues | 10,330 | 10,101 | 10,103 | 10,101 |
| Total Resources | \$10,330 | \$10,101 | \$10,103 | \$10,101 |
| Total Expenditures | \$10,030 | \$11,000 | \$7,500 | \$10,000 |
| Surplus (Deficit) | \$300 | (\$899) | \$2,603 | \$101 |
| Ending Fund Balance | \$10,265 | \$9,366 | \$12,868 | \$12,969 |

Heritage Ridge Special Service Area #3

| | - V | - V 00. | T V 0011 | T V 0010 |
|----------------------------------|-------------------|-------------------|---------------------|-----------------|
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | Actual | Budget | Estimate | Budget |
| 81 3115 SPECIAL SERVICE AREA | 850 | 2,788 | 2,788 | 2,788 |
| TOTAL PROPERTY TAXES | \$850 | \$2,788 | \$2,788 | \$2,788 |
| TOTAL REVENUES | \$850 | \$2,788 | \$2,788 | \$2,788 |
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 |
| 01 0010 CDOLINDS CUIDDUES | | • | | Budget |
| 81 8213 GROUNDS SUPPLIES | 0 | 2,000 | 150 | 1,500 |
| TOTAL COMMODITIES | \$0 | \$2,000 | \$150 | \$1,500 |
| 81 8313 LANDSCAPE/GROUNDS R&M | 135 | 105 | 110 | 538 |
| TOTAL CONTRACTUAL SERVICES | \$135 | \$105 | \$110 | \$538 |
| 81 9001 TRANSFER TO GENERAL FUND | 750 | 750 | 750 | 750 |
| TOTAL TRANSFERS | \$750 | \$750 | \$750 | \$750 |
| TOTAL EXPENSES | \$885 | \$2,855 | \$1,010 | \$2,788 |
| SURPLUS (DEFICIT) | (\$35) | (\$67) | \$1 <i>,77</i> 8 | \$0 |
| ENDING FUND BALANCE | \$2,150 | \$2,083 | \$3,928 | \$3,928 |

Knolls Subdivision Special Service Area #4

| ENDING FUND BALANCE | \$8,353 | \$8,089 | \$7,276 | \$7,276 |
|----------------------------------|---|-------------------|---------------------|-------------------|
| SURPLUS (DEFICIT) | (\$24) | (\$264) | (\$1,077) | \$0 |
| TOTAL EXPENSES | \$2,025 | \$1 <i>,</i> 750 | \$2,563 | \$1,486 |
| | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | , | ** |
| TOTAL TRANSFERS | \$750 | \$750 | \$750 | \$750 |
| 82 9001 TRANSFER TO GENERAL FUND | 750 | 750 | 750 | 750 |
| TOTAL PERMANENT IMPS. | \$0 | \$0 | \$0 | \$0 |
| 82 8352 STREETLIGHTING | 0 | 0 | 0 | |
| TOTAL CONTRACTUAL SERVICES | \$1,275 | \$1,000 | \$1,813 | \$736 |
| 82 8313 LANDSCAPE/GROUNDS R&M | 1,275 | 1,000 | 1,813 | 736 |
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| TOTAL REVENUES | \$2,001 | \$1,486 | \$1,486 | \$1,486 |
| TOTAL PROPERTY TAXES | \$2,001 | \$1,486 | \$1,486 | \$1,486 |
| 82 3115 SPECIAL SERVICE AREA | 2,001 | 1,486 | 1,486 | 1,486 |
| | Actual | Budget | Estimate | Budget |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |

Greek Row Special Service Area #6

| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|------------------------------|-------------------------|-------------------------|--------------------|-------------------------|
| | Actual 10,330 | Budget 10,101 | Estimate 10,103 | Budget 10,101 |
| 83 3115 SPECIAL SERVICE AREA | | | | |
| TOTAL PROPERTY TAXES | \$10,330 | \$10,101 | \$10,103 | \$10,101 |
| TOTAL REVENUES | \$10,330 | \$10,101 | \$10,103 | \$10,101 |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | Actual | Budget | Estimate | Budget |
| 83 8352 STREETLIGHTING | 10,030 | 11,000 | <i>7,</i> 500 | 10,000 |
| TOTAL PERMANENT IMPS. | \$10,030 | \$11,000 | \$ 7, 500 | \$10,000 |
| TOTAL EXPENSES | \$10,030 | \$11,000 | \$7,500 | \$10,000 |
| SURPLUS (DEFICIT) | \$300 | (\$899) | \$2,603 | \$101 |
| ENDING FUND BALANCE | \$10,265 | \$9,366 | \$12,868 | \$12,969 |

This page intentionally left blank

Foreign Fire Insurance Tax (Fund 94)

The Foreign Fire Insurance Tax Fund was created in 1992 by the City Council in compliance with applicable state statute provisions.

A two- percent tax is imposed on the gross receipts of the fire insurance premiums on property located in the City provided by insurance companies not located within Illinois. These taxes, along with similar taxes imposed by most Illinois municipalities, are collected by the state and distributed to municipalities on a per capita basis. By ordinance, the Foreign Fire Insurance Tax Board members are elected by the Fire Department from among its members. This board is empowered to expend Foreign Fire Insurance Tax proceeds for the "maintenance, benefit, and use of the Fire Department." This board cannot expend tax proceeds for projects not given budget approval by the City Council. The City Council cannot authorize the expenditures of these tax proceeds for projects not approved by the Board. Consequently, the system required the City Council and the Board to mutually agree on the expenditures.

Typical expenditures have included uniform items for new departmental employees; facilitating with department photographs; support of the "Care Bear" program; and purchase of physical fitness and furniture items for the fire stations.

Fund 94 - Foreign Fire Insurance Tax Fund

| ond 71 - Foreign File insol | nia 74 - Foleigh File insolutice tax Folia | | | | | | |
|-----------------------------|--|-------------------|---------------------|-------------------|--|--|--|
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget | | | |
| Total New Revenues | 44,056 | 37,700 | 44,053 | 42,000 | | | |
| Total Resources | \$44,056 | \$37,700 | \$44,053 | \$42,000 | | | |
| | | | | | | | |
| Commodities | 7,256 | 13,000 | 15,100 | 15,000 | | | |
| Contractual Services | 6,080 | 4,675 | 6,570 | 5,000 | | | |
| Equipment | 32,254 | 20,000 | 30,329 | 22,500 | | | |
| Total Expenditures | \$45,590 | \$37,675 | \$51,999 | \$42,500 | | | |
| Surplus (Deficit) | (\$1,534) | \$25 | (\$7,946) | (\$500) | | | |
| Ending Fund Balance | \$25,186 | \$25,211 | \$17,240 | \$16,740 | | | |

FY2011 Accomplishments Purchased kitchen supplies for F1, 2, and 3 kitchens Replaced riding lawn mower with snow blower attachment at Station 3 Purchased forcible entry training prop Purchased program to upgrade thermal imaging cameras Purchased Two SCBA packs and Four SCBA bottles Replaced furniture items at Station Two Purchased Air and Water hose reels for Stations 1,2 and 3 Replaced window treatments at Station One and Station Two Purchased Bond for Foreign Fire Board Treasurer Paid for Foreign Fire Board annual audit Purchased maintenance agreements plans for station dishwashers Purchased building supplies for Stations 1, 2 and 3 Purchased kitchen supplies for Stations 1, 2 and 3 Purchased firefighter planners for Department personnel Purchased Teddy Bears for the EMS Care Bear program Provided funding for historical restoration of department memorabilia Renewed department magazine subscriptions for Chief Officers FY2012 Goals Purchase building supplies for Stations 1, 2 and 3 Purchase kitchen supplies for Stations 1, 2 and 3 Purchase firefighter planners for all department personnel Purchase teddy bears for the EMS Care Bear program Provide funding for the historical preservation of department memorabilia Renew department magazine subscriptions for Chief Officers

Replace worn-out department furniture/equipment/appliances/grills

Pay for Foreign Fire Board annual audit

Assist department with purchases when possible

Foreign Fire Insurance Tax

| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|-------------------------------------|-----------|-------------------|------------------|------------|
| | Actual | Budget | Estimate | Budget |
| 94 3185 MISCELLANEOUS TAXES | 44,056 | <i>37,</i> 700 | 44,053 | 42,000 |
| TOTAL OTHER TAXES | \$44,056 | \$37 , 700 | \$44,053 | \$42,000 |
| | | | | |
| TOTAL REVENUES | \$44,056 | \$37,700 | \$44,053 | \$42,000 |
| | | | | |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | Actual | Budget | Estimate | Budget |
| 94 8210 BUILDING MECHANICAL SYSTEMS | 0 | 0 | 7,000 | 0 |
| 94 8219 BUILDING SUPPLIES | 5,211 | 5,000 | 5,000 | 6,000 |
| 94 8240 FIREFIGHTING SUPPLIES | . 0 | . 0 | . 0 | . 0 |
| 94 8270 WEARING APPAREL | 14 | 0 | 0 | 0 |
| 94 8295 SMALL TOOLS & EQPT | 2,031 | 8,000 | 3,100 | 9,000 |
| TOTAL COMMODITIES | \$7,256 | \$13,000 | \$15,100 | \$15,000 |
| • | | | | |
| 94 8342 AUDIT | 361 | 375 | 0 | 500 |
| 94 8348 BUILDING, R&M | 158 | 0 | 600 | 0 |
| 94 8373 MKTG, ADS, & PUBLIC INFO | 3,512 | 2,300 | 2,970 | 2,500 |
| 94 8375 DUES & SUBSCRIPTIONS | 2,049 | 2,000 | 3,000 | 2,000 |
| TOTAL CONTRACTUAL SERVICES | \$6,080 | \$4 , 675 | \$6 , 570 | \$5,000 |
| | | | | |
| 94 8510 OFFICE FURNITURE & EQPT | 0 | 1 <i>7,</i> 000 | 4,000 | 18,500 |
| 94 8515 EDP EQUIPMENT | 0 | 0 | 0 | 0 |
| 94 8540 MCHNRY, IMPLMTS, MJR TOOLS | 32,254 | 3,000 | 26,329 | 4,000 |
| TOTAL EQUIPMENT | \$32,254 | \$20,000 | \$30,329 | \$22,500 |
| 94 8625 REMODELING & RENOVATION | 0 | 0 | 0 | 0 |
| TOTAL PERMANENT IMPROVEMENTS | <u> </u> | <u> </u> | <u> </u> | <u> </u> |
| TOTAL FERMANCINI IMPROVEMENTS | φ0 | \$ 0 | Φ 0 | <u>Ψ</u> Ο |
| TOTAL EXPENSES | \$45,590 | \$37,675 | \$51,999 | \$42,500 |
| SURPLUS (DEFICIT) | (\$1,534) | \$25 | (\$7,946) | (\$500) |
| ENDING FUND BALANCE | \$25,186 | \$25,211 | \$17,240 | \$16,740 |

This page intentionally left blank

Capital Funds

Capital Projects

Public Safety Building Fund

Fleet Replacement

Equipment

County Home TIF District

This page intentionally left blank

Capital Projects Fund (Fund 32)

This Fund serves as the City's principal fund for general infrastructure improvements including street (re) construction, stormwater management, public buildings, streetlighting, sidewalk repairs, as well as the purchase of vehicles and equipment. Its primary source of revenue is rental income derived from cell tower leases and from the intergovernmental agreement with DeKalb County for the former County Nursing Home property.

Additionally, the City enacted three new impact fees in FY2006 that will also generate revenues for the City's capital needs. These are the: 1) Public Building Contribution Fees of \$1000 per dwelling unit for all property annexed after 01/01/06 which allows the City to renovate, expand and/or construct municipal facilities including fire and police stations, City Hall, Public Works buildings, and similar facilities; 2) Traffic Impact Fees of 1200 per dwelling unit for all property annexed after 01/01/06 to provide capital money for traffic improvements including street (re)construction, signalization and other intersection improvements, and; 3) Annexation Fees which are a flat per-acre fee of \$1000 intended to help recoup the expenses of capital and staffing that the City incurs as a result of new development and is earmarked for redevelopment efforts in older areas of the City, or for similar neighborhood planning efforts.

| Fund 32 - Capital Projects Fu | nd | | | |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| Total Revenues | 361,896 | 583,500 | 574,972 | 692,500 |
| Total Resources | \$361,896 | \$583,500 | \$574,972 | \$692,500 |
| | | _ | | |
| Commodities | 3,811 | 0 | 0 | 0 |
| Contractual Services | 5,371 | 40,000 | <i>55,</i> 870 | 22,000 |
| Other Services | 400,872 | 400,872 | 400,872 | 348,335 |
| Equipment | 171,022 | 0 | 104,474 | 0 |
| Permanent Improvements | 0 | 360,000 | 245,052 | 378,000 |
| Total Expenditures | \$581,076 | \$800,872 | \$806,268 | \$748,335 |
| Surplus (Deficit) | (\$219,180) | (\$217,372) | (\$231,296) | (\$55,835) |
| Ending Fund Balance | (\$516,670) | (\$734,042) | (\$747,966) | (\$803,801) |

Capital Funds

Capital Projects Fund

| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|---------------------------------------|--------------------|-------------------------------|-------------------------|--|
| 32 3190 HOME RULE MOTOR FUEL TAX | Actual O | Budget 400,000 | Estimate 392,166 | Budget 400,000 |
| TOTAL OTHER TAXES | <u> </u> | \$400,000 | \$392,166 | \$400,000 |
| TOTAL OTTIER TAXES | ΨΟ | Ψ-00,000 | ψ372,100 | \$400,000 |
| 32 3310 FEDERAL GOVT GRANTS | 114,300 | 0 | 0 | 0 |
| 32 3315 FEDERAL PASS THROUGH | 5,371 | 0 | 0 | 0 |
| TOTAL INTERGOVERNMENTAL REVENUE | \$119,671 | \$0 | \$0 | \$0 |
| | • | | | |
| 32 3610 INVESTMENT INTEREST | 0 | 0 | 0 | 0 |
| 32 3910 REFUNDS & REIMBURSEMENTS | 114,000 | 90,000 | 93,496 | 0 |
| 32 3920 SALES OF ASSETS | 0 | 3,000 | 0 | 0 |
| 32 3930 RENTAL INCOME | 89,326 | 85,000 | 89,310 | 89,000 |
| 32 3961 DONTATIONS | 10,100 | 0 | 0 | 0 |
| 32 3975 ANNEXATION FEES | 0 | 1,000 | 0 | 500 |
| 32 3977 PUBLIC BLDG CONSTRUCTION FEE | 7,299 | 4, 500 | 0 | 3,000 |
| 32 3980 TRAFFIC IMPACT FEES | 0 | 0 | 0 | 0 |
| TOTAL OTHER INCOME | \$220,725 | \$183 , 500 | \$182,806 | \$92 , 500 |
| | | | | |
| 32 4701 TRSF FROM GENERAL FUND | 21,500 | 0 | 0 | 200,000 |
| TOTAL TRANSFERS | \$21,500 | \$0 | \$0 | \$200,000 |
| TOTAL DEVENUES | #0/1.00/ | \$500.500 | * 5574.070 | * * * * * * * * * * * * * * * * * * * |
| TOTAL REVENUES | \$361,896 | \$583,500 | \$574,972 | \$692,500 |
| | | | | |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | Actual | Budget | Estimate | Budget |
| 32 8285 EDP SUPPLIES | 3,811 | 0 | 0 | Dougei 0 |
| TOTAL COMMODITIES | \$3,811 | \$0 | \$0 | \$0 |
| TOTAL COMMODINES | Ψογοιι | ΨΟ | Ψ | Ψ |
| 32 8321 SIDEWALKS - R&M | 0 | 40,000 | 55,870 | 20,000 |
| 32 8331 ARCHITECT/ENGINEER SERVICES | 5,371 | . 0 | . 0 | 2,000 |
| TOTAL CONTRACTUAL SERVICES | \$5,371 | \$40,000 | \$55,870 | \$22,000 |
| | | • | • | |
| 32 8413 MUNICIPAL LEASE/PURCHASE | 400,872 | 400,872 | 400,872 | 348,335 |
| TOTAL OTHER SERVCIES | \$400,872 | \$400,872 | \$400,872 | \$348,335 |
| | | | | _ |
| 32 8510 OFFICE FURNITURE & EQUIP | 0 | 0 | 0 | 0 |
| 32 8515 EDP EQUIPMENT | 32,022 | 0 | 0 | 0 |
| 32 8521 VEHICLES | 24,700 | 0 | 1,600 | 0 |
| 32 8540 MACHINERY, IMPLMTS, MJR TOOLS | 114,300 | 0 | 0 | 0 |
| 32 8580 TELEPHONE & RADIO EQUIP | 0 | 0 | 102,874 | 0 |
| TOTAL EQUIPMENT | \$171,022 | \$0 | \$104,474 | \$0 |
| 00 0/00 0700 0/0700 0/0700 0/0700 | • | • | • | |
| 32 8628 STORM WATER SYSTEM IMPRVMTS | 0 | 0 | 0 | 0 |
| 32 8632 STREET MAINTENANCE | 0 | 360,000 | 245,052 | 378,000 |
| TOTAL PERMANENT IMPROVEMENTS | \$0 | \$360,000 | \$245,052 | \$378,000 |
| TOTAL EVERNICES | ¢501.07/ | £000.070 | £004.040 | \$740.00E |
| TOTAL EXPENSES | \$581,076 | \$800,872 | \$806,268 | \$748,335 |
| CLIDDILIC (DEELCIT) | (¢210.100\ | (\$217.272) | (\$221.204) | (\$5E 02E) |
| SURPLUS (DEFICIT) | (\$219,180) | (\$21 <i>7,</i> 3 <i>7</i> 2) | (\$231,296) | (\$55,835) |
| | | | | |
| ENDING FUND BALANCE | (\$516,670) | (\$734,042) | (\$747,966) | (\$803,801) |

Public Safety Building Fund (Fund 33)

This Fund account for the revenues, construction, and debt for the new police station and any other public safety building in the future.

This fund includes the Public Building Contribution Fee of \$1,000 per dwelling unit for all property annexed after 01/01/06, adjusted annually by CPI. This fee will be used to renovate, expand and/or construct municipal facilities including fire and police stations, City Hall, Public Works buildings, and similar facilities.

Fund 33 - Public Safety Building Fund

| , | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|------------------------|-------------|-------------|-----------|-----------|
| | Actual | Budget | Estimate | Budget |
| Total New Revenues | 1,635 | 2,000 | 1,038 | 201,000 |
| Total Resources | \$1,635 | \$2,000 | \$1,038 | \$201,000 |
| | | | | |
| Contractual Services | 5,268 | 0 | 0 | 0 |
| Permanent Improvements | 0 | 0 | 0 | 0 |
| Transfers | 150,000 | 0 | 1,006,763 | 0 |
| Total Expenditures | \$5,268 | \$0 | \$0 | \$0 |
| Surplus (Deficit) | (\$3,633) | \$2,000 | \$1,038 | \$201,000 |
| Ending Fund Balance | \$1,217,461 | \$1,219,461 | \$211,736 | \$412,736 |

Capital Funds

Public Safety Building Fund

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|--|--------------------------------|------------------------|-------------------------------|------------------------|
| 33 3190 HOME RUEL MOTOR FUEL TAX | 0 | 0 | 0 | 0 |
| 33 3514 POLICE FINES | 0 | 0 | 0 | 0 |
| 33 3610 INVESTMENT INTEREST | 1,635 | 2,000 | 1,038 | 1,000 |
| TOTAL OTHER INCOME | \$1,635 | \$2,000 | \$1,038 | \$1,000 |
| | | | | |
| 33 4701 TRSF FROM GENERAL FUND | 0 | 0 | 0 | 200,000 |
| 33 4732 TRSF FROM CAPITAL PROJECTS FU | - | 0 | 0 | 0 |
| TOTAL TRANSFERS IN | \$0 | \$0 | \$0 | \$200,000 |
| TOTAL REVENUES | \$1,635 | \$2,000 | \$1,038 | \$201,000 |
| 33 8331 ARCHITECT/ENGINEER SERVICES | FY 2010 Actual 0 | FY 2011 Budget 0 | FY 2011 Estimate | FY 2012 Budget 0 |
| 33 8342 FINANCIAL AND MANAGEMENT SE | RVICES 5,268 | 0 | 0 | 0 |
| TOTAL CONTRACTUAL SERVICES | \$5,268 | \$0 | \$0 | \$0 |
| 33 8626 NEW CONSTRUCTION BUILDINGS TOTAL PERMANENT IMPROVEMENTS | 0 \$0 | 0 \$0 | 0 \$0 | 0 \$0 |
| 33 9001 TRSF TO GENERAL FUND 33 9220 TRSF TO GENERAL FUND DEBT SER TOTAL TRANSFERS | 150,000 VICE 0 \$150,000 | 0 0 \$0 | 0 1,006,763 \$1,006,763 | 0 0 \$0 |
| TOTAL TRANSPERS | ψ130 , 000 | ΨΟ | ψ1,000,703 | ΨΟ |
| TOTAL EXPENSES | \$155,268 | \$0 | \$1,006,763 | \$0 |
| SURPLUS (DEFICIT) | (\$153,633) | \$2,000 | (\$1,005,725) | \$201,000 |
| ENDING FUND BALANCE | \$1,217,461 | \$1,219,461 | \$211,736 | \$412,736 |

Fleet Replacement Fund (Fund 34)

This Fund was created by the City Council in February 2010 to account for revenue and expenditures associated with the acquisition of City vehicles and major equipment (i.e. trailers and plows). A chargeback system from each division and fund requiring vehicles will be utilized as the main revenue for the fund. The Fleet Replacement Fund shall maintain a fund balance of the planned replacements for the current fiscal year.

Fund 34 - Fleet Replacement Fund

| TOTIC | | | | |
|----------------------|-------------------|-------------------|---------------------|-------------------|
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| Total Revenues | 0 | 0 | 0 | 218,000 |
| Total Resources | \$0 | \$0 | \$0 | \$218,000 |
| | | | | |
| Contractual Services | 0 | 0 | 0 | 0 |
| Equipment | 0 | 0 | 0 | 174,000 |
| Total Expenditures | \$0 | \$0 | \$0 | \$174,000 |
| Surplus (Deficit) | \$0 | \$0 | \$0 | \$44,000 |
| Ending Fund Balance | \$0 | \$0 | \$0 | \$44,000 |

Capital Funds

Fleet Replacement Fund

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|--|-------------------|-------------------|---------------------|-------------------|
| 34 3310 FEDERAL GOVT GRANTS | 0 | 0 | 0 | 0 |
| 34 3315 FEDERAL PASS THROUGH | 0 | 0 | 0 | 0 |
| 34 3340 STATE GOVT GRANTS | 0 | 0 | 0 | 0 |
| 34 3347 GRANTS - OTHER LOCAL GOV'TS | 0 | 0 | 0 | 0 |
| TOTAL INTERGOVERNMENTAL REVENUE | \$0 | \$0 | \$0 | \$0 |
| 0 / 0 / 0 / 0 / N N / TO T / T | | | | _ |
| 34 3610 INVESTMENT INTEREST | 0 | 0 | 0 | 0 |
| 34 3910 REFUNDS & REIMBURSEMENTS | 0 | 0 | 0 | 18,000 |
| 34 3920 SALES OF ASSETS | 0 | 0 | 0 | 0 |
| 34 3970 MISCELLANEOUS INCOME | 0 | 0 | 0 | 0 |
| TOTAL OTHER INCOME | \$0 | \$0 | \$0 | \$18,000 |
| 34 4701 TRSF FROM GENERAL FUND | 0 | 0 | 0 | 200,000 |
| 34 4920 NOTE PROCEEDS | 0 | 0 | 0 | 0 |
| 34 4930 CAPITAL LEASE PROCEEDS | 0 | 0 | 0 | 0 |
| TOTAL TRANSFERS IN | \$0 | \$0 | \$0 | \$200,000 |
| | | | | • |
| TOTAL REVENUES | \$0 | \$0 | \$0 | \$218,000 |
| | | | | |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | Actual | Budget | Estimate | Budget |
| 34 8366 LEGAL EXPENSES & NOTICES | 0 | 0 | 0 | 0 |
| 34 8385 TAXES, LICENSES, & FEES | 0 | 0 | 0 | 0 |
| 34 8399 CONTRACTUAL SERVICES, NEC | 0 | 0 | 0 | 0 |
| TOTAL CONTRACTUAL SERVICES | \$0 | \$0 | \$0 | \$0 |
| 34 8521 VEHICLES | ^ | 0 | 0 | 174000 |
| 34 8521 VEHICLES 34 8597 LEASED EQUIPMENT | 0 | 0 0 | 0 0 | 174,000 0 |
| | <u> </u> | <u> </u> | \$0 | |
| TOTAL EQUIPMENT | \$0 | \$0 | \$0 | \$174,000 |
| TOTAL EXPENSES | \$0 | \$0 | \$0 | \$174,000 |
| SURPLUS (DEFICIT) | \$0 | \$0 | \$0 | \$44,000 |
| ENDING FUND BALANCE | \$0 | \$0 | \$0 | \$44,000 |

Equipment Fund (Fund 35)

This Fund was established in February 2010 to track the resources collected for and used in obtaining major improvements to equipment, which costs over \$5,000 and has a useful life expectancy of at least three years. Equipment to be funded includes computer equipment, office furniture, copy and facsimile machines and other like equipment. A chargeback system from each division and fund requiring equipment will be utilized as the main revenue for the fund. The Equipment Fund shall maintain a fund balance of the planned replacements for the current fiscal year.

| Fund 35 - Equipment Fun | | _ | | | A E | | |
|-------------------------|---|------------|-------|------|------|-----|---|
| | d | Fun | oment | Eaui | 35 = | und | Н |

| Fund 35 - Equipment Fund | EV 0010 | EV 0011 | EV 0011 | EV 0010 |
|--------------------------|-------------|-------------|-------------|-----------|
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | Actual | Budget | Estimate | Budget |
| Total Revenues | 0 | 0 | 0 | 125,000 |
| Total Resources | \$0 | \$0 | \$0 | \$125,000 |
| | | | | |
| Commodities | 0 | 0 | 0 | 0 |
| Contractual Services | 0 | 0 | 0 | 0 |
| Other Services | 0 | 0 | 0 | 0 |
| Equipment | 0 | 0 | 0 | 125,000 |
| Total Expenditures | \$0 | \$0 | \$0 | \$125,000 |
| Surplus (Deficit) | \$0 | \$ 0 | \$0 | \$0 |
| Ending Fund Balance | \$ 0 | \$ 0 | \$ 0 | \$0 |

Capital Funds

Equipment Fund

| 35 3310 FEDERAL GOVT GRANTS 35 3315 FEDERAL PASS THROUGH 35 3340 STATE GOVT GRANTS 35 3347 GRANTS - OTHER LOCAL GOV'TS TOTAL INTERGOVERNMENTAL REVENUE 35 3610 INVESTMENT INTEREST 35 3910 REFUNDS & REIMBURSEMENTS 35 3920 SALES OF ASSETS 35 3930 RENTAL INCOME 35 3970 MISCELLANEOUS INCOME TOTAL OTHER INCOME 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC TOTAL COMMODITIES | Actual 0 0 0 0 0 \$0 0 \$0 0 \$0 0 \$0 \$0 \$FY 2010 Actual 0 | 8udget 0 0 0 0 0 \$0 0 \$0 0 \$0 0 \$0 0 \$0 \$0 \$7 0 \$1 80 | © 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 8udget 0 0 0 0 \$0 125,000 0 \$125,000 0 \$125,000 FY 2012 Budget |
|--|--|--|--|--|
| 35 3340 STATE GOVT GRANTS 35 3347 GRANTS - OTHER LOCAL GOV'TS TOTAL INTERGOVERNMENTAL REVENUE 35 3610 INVESTMENT INTEREST 35 3910 REFUNDS & REIMBURSEMENTS 35 3920 SALES OF ASSETS 35 3930 RENTAL INCOME 35 3970 MISCELLANEOUS INCOME TOTAL OTHER INCOME 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | 0 0 0 0 0 0 0 0 \$0 0 \$0 \$0 \$0 \$0 \$0 \$0 \$ | 0 0 0 0 0 0 0 0 \$0 0 \$0 \$0 \$0 \$0 \$0 \$0 \$ | 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 0 0 \$0 125,000 0 0 \$125,000 0 \$0 \$125,000 |
| 35 3347 GRANTS - OTHER LOCAL GOV'TS TOTAL INTERGOVERNMENTAL REVENUE 35 3610 INVESTMENT INTEREST 35 3910 REFUNDS & REIMBURSEMENTS 35 3920 SALES OF ASSETS 35 3930 RENTAL INCOME 35 3970 MISCELLANEOUS INCOME TOTAL OTHER INCOME 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | 0 \$0 0 0 0 0 0 \$0 0 \$0 \$0 \$0 FY 2010 Actual | 0 \$0 0 0 0 0 0 \$0 0 \$0 \$0 \$0 FY 2011 Budget | 0 \$0 0 0 0 0 0 \$0 0 \$0 \$0 \$0 FY 2011 Estimate | 0 \$0 0 125,000 0 0 \$125,000 0 \$0 \$125,000 |
| TOTAL INTERGOVERNMENTAL REVENUE 35 3610 INVESTMENT INTEREST 35 3910 REFUNDS & REIMBURSEMENTS 35 3920 SALES OF ASSETS 35 3930 RENTAL INCOME 35 3970 MISCELLANEOUS INCOME TOTAL OTHER INCOME 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | \$0 0 0 0 0 0 \$0 0 \$0 \$0 \$FY 2010 Actual | \$0 0 0 0 0 0 \$0 0 \$0 \$0 \$FY 2011 Budget | \$0 0 0 0 0 0 \$0 0 \$0 \$0 \$7 \$8 \$9 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 \$1 | \$0 0 125,000 0 0 \$125,000 0 \$125,000 \$125,000 FY 2012 |
| 35 3610 INVESTMENT INTEREST 35 3910 REFUNDS & REIMBURSEMENTS 35 3920 SALES OF ASSETS 35 3930 RENTAL INCOME 35 3970 MISCELLANEOUS INCOME TOTAL OTHER INCOME 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | 0 0 0 0 0 \$0 0 \$0 \$0 \$0 | 0 0 0 0 0 \$0 0 \$0 \$0 \$0 | 0 0 0 0 0 \$0 0 0 \$0 \$0 \$0 | 0 125,000 0 0 \$125,000 0 0 \$0 \$125,000 |
| 35 3910 REFUNDS & REIMBURSEMENTS 35 3920 SALES OF ASSETS 35 3930 RENTAL INCOME 35 3970 MISCELLANEOUS INCOME TOTAL OTHER INCOME 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | 0 0 0 \$0 \$0 0 \$0 \$0 FY 2010 Actual | 0 0 0 \$0 \$0 0 \$0 \$0 FY 2011 Budget | 0 0 0 0 \$0 0 0 \$0 \$0 \$0 | 125,000 0 0 \$125,000 0 0 \$0 \$125,000 |
| 35 3920 SALES OF ASSETS 35 3930 RENTAL INCOME 35 3970 MISCELLANEOUS INCOME TOTAL OTHER INCOME 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | 0 0 0 \$0 0 0 \$0 \$0 FY 2010 Actual | 0 0 0 \$0 0 0 \$0 \$0 FY 2011 Budget | 0 0 0 \$0 0 0 \$0 \$0 \$0 | 0 0 0 \$125,000 0 0 \$0 \$125,000 |
| 35 3930 RENTAL INCOME 35 3970 MISCELLANEOUS INCOME TOTAL OTHER INCOME 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | 0 0 \$0 0 0 \$0 \$0 FY 2010 Actual | 0 0 \$0 0 0 \$0 \$0 FY 2011 Budget | 0 0 \$0 0 0 \$0 \$0 FY 2011 Estimate | 0 0 0 \$125,000 0 0 \$0 \$125,000 |
| 35 3970 MISCELLANEOUS INCOME TOTAL OTHER INCOME 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | 0 \$0 0 0 0 \$0 \$0 FY 2010 Actual | 0 \$0 0 0 \$0 \$0 FY 2011 Budget | \$0 \$0 0 0 \$0 \$0 \$0 \$0 \$0 | 0 \$125,000 0 0 \$0 \$125,000 |
| TOTAL OTHER INCOME 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | \$0 0 0 0 \$0 \$0 FY 2010 Actual | \$0 0 0 0 \$0 \$0 FY 2011 Budget | \$0 0 0 \$0 \$0 \$0 FY 2011 Estimate | \$125,000 0 0 \$0 \$125,000 |
| 35 4701 TRSF FROM GENERAL FUND 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | 0 0 0 \$0 \$0 FY 2010 Actual | 0 0 0 \$0 \$0 FY 2011 Budget | 0 0 0 \$0 \$0 FY 2011 Estimate | 0 0 0 \$0 \$125,000 |
| 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | 0 0 \$0 \$0 \$0 FY 2010 Actual | 0 0 \$0 \$0 FY 2011 Budget | \$0 \$0 \$0 \$0 FY 2011 Estimate | 0 0 \$0 \$125,000 |
| 35 4920 NOTE PROCEEDS 35 4930 CAPITAL LEASE PROCEEDS TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | 0 0 \$0 \$0 \$0 FY 2010 Actual | 0 0 \$0 \$0 FY 2011 Budget | \$0 \$0 \$0 \$0 FY 2011 Estimate | 0 0 \$0 \$125,000 |
| TOTAL TRANSFERS IN TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | \$0 \$0 FY 2010 Actual | 0 \$0 \$0 FY 2011 Budget | \$0 \$0 FY 2011 Estimate | \$0 \$125,000 FY 2012 |
| TOTAL REVENUES 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | \$0 FY 2010 Actual | \$0 FY 2011 Budget | \$0 FY 2011 Estimate | \$125,000 FY 2012 |
| 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 |
| 35 8242 POLICE PATROL SUPPLY & EQUIP 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 |
| 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | Actual | Budget | Estimate | |
| 35 8285 EDP SUPPLIES 35 8299 COMMODITIES, NEC | | - | | |
| 35 8299 COMMODITIES, NEC | | 0 | 0 | 0 |
| · | 0 | 0 | 0 | 0 |
| TOTAL COMMODITIES | 0 | 0 | 0 | 0 |
| | \$0 | \$0 | \$0 | \$0 |
| 35 8310 EQUIPMENT R&M | 0 | 0 | 0 | 0 |
| 35 8366 LEGAL EXPENSES & NOTICES | 0 | 0 | 0 | 0 |
| 35 8385 TAXES, LICENSES, & FEES | 0 | 0 | 0 | 0 |
| 35 8399 CONTRACTUAL SERVICES, NEC | 0 | 0 | 0 | 0 |
| TOTAL CONTRACTUAL SERVICES | \$0 | \$0 | \$0 | \$0 |
| 35 8413 MUNICIPAL LEASE/PURCHASE | 0 | 0 | 0 | 0 |
| TOTAL OTHER SERVCIES | \$0 | \$0 | \$0 | \$0 |
| 35 8510 OFFICE FURNITURE & EQUIP | 0 | 0 | 0 | 0 |
| 35 8515 EDP EQUIPMENT-PD SOFTWARE | 0 | 0 | 0 | 125,000 |
| 35 8540 MACHINERY, IMPLMTS, MJR TOOLS | 0 | 0 | 0 | 0 |
| 35 8580 TELEPHONE & RADIO EQUIP | 0 | 0 | 0 | 0 |
| 35 8597 LEASED EQUIPMENT | 0 | 0 | 0 | 0 |
| TOTAL EQUIPMENT | \$0 | \$0 | \$0 | \$125,000 |
| TOTAL EXPENSES | \$0 | \$0 | \$0 | \$125,000 |
| SURPLUS (DEFICIT) | \$0 | \$ 0 | \$0 | \$0 |
| ENDING FUND BALANCE | | | | \$0 |

County Home TIF District (Fund 71)

As part of an intergovernmental agreement with DeKalb County, the City created its fourth Tax Increment Finance District ("TIF District") in FY2000 to facilitate the redevelopment of the former DeKalb County Nursing Home on Sycamore Road. The structure was demolished and the site cleared by the close of FY2000. Construction of 101,500 square feet of new retail development was initiated during FY2001 and substantially completed in FY2002, with stores opening for business in October 2001. Two out lots remain for future development.

This TIF District is 16 acres in size, and consists of two separate parcels. The parcel fronting Sycamore Road is the area for new commercial growth. The rear parcel remains under the jurisdiction of the DeKalb County Forest Preserve and provides stormwater management for the overall site. This District has an effective life of 23 years and has a base year of 1998. However, by terms of the intergovernmental agreement, once the District has generated adequate incremental revenue to reimburse the City for its expenses in establishing the District, the District will be terminated. This occurred in FY2010 and this TIF was closed by the City Council on December 14, 2010, with a surplus increment of \$300,071 was disbursed to the taxing districts.

Fund 71 - County Home TIF District

| Fund / I - County Home IIF Di | 311101 | ı | | |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| Total New Revenues | 311,219 | 0 | 0 | 0 |
| Total Resources | \$311,219 | \$0 | \$0 | \$0 |
| Developer Assistance | 300,071 | 0 | 0 | 0 |
| Total Expenditures | \$300,071 | \$0 | \$0 | \$0 |
| Surplus (Deficit) | \$11,148 | \$0 | \$ 0 | \$0 |
| Ending Fund Balance | \$0 | \$0 | \$0 | \$0 |

Capital Funds

County Home TIF Fund

| 71 3119 PROPERTY TAX INCREMENT | FY 2010 Actual 311,219 | FY 2011 Budget 0 | FY 2011 Estimate | FY 2012 Budget |
|------------------------------------|------------------------------|-------------------------|---------------------|-------------------|
| PROPERTY TAXES | \$311,219 | \$0 | \$0 | \$0 |
| TOTAL REVENUES | \$311,219 | \$0 | \$0 | \$0 |
| 71 8399 CONTRACTUAL SERVICES - NEC | FY 2010 Actual 300,071 | FY 2011 Budget 0 | FY 2011 Estimate | FY 2012 Budget |
| TOTAL CONTRACTUAL SERVICES | \$300,071 | \$0 | \$0 | \$0 |
| TOTAL EXPENSES | \$300,071 | \$0 | \$0 | \$0 |
| SURPLUS (DEFICIT) | \$11,148 | \$0 | \$0 | \$0 |
| ENDING FUND BALANCE | \$ 0 | \$0 | \$0 | \$0 |

TIF closed by City Council on December 14, 2009 and surplus increment of \$300,071 disbursed to OTDs.

Internal Service Funds

Workers Compensation
Health Insurance
Property & Liability Insurance

Self-Funded Insurances (Funds 25 – 26 – 27)

The City of DeKalb has maintained its own self-funded insurance system from FY1993 through FY2008 for employee health insurance (Fund 26) and property liability (Fund 27). Effective January 1, 2008, the City changed to a pooled insurance arrangement by joining the Intergovernmental Personnel Benefits Cooperative for employee health insurance. In FY1994 the City became self-insured for workers compensation claims (Fund 25). These are jointly administered and monitored by the City Manager's Office, Human Resources Division and Legal Department.

Workers Compensation - Fund 25

This fund pays for all medical treatment, disability payments, and settlement costs associated with claims filed by employees who are injured on the job. The City has no excess or "umbrella" insurance coverage provided by private carriers.

| Fund 25 - Workers Compensation | on | | | |
|--------------------------------|-------------------|-------------------|---------------------|-------------------|
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| Total New Revenues | 998,023 | 1,537,800 | 1,537,688 | 2,711,914 |
| Total Resources | \$998,023 | \$1,537,800 | \$1,537,688 | \$2,711,914 |
| | | | | |
| Projected Claims | 926,869 | 1,000,000 | 800,000 | 900,000 |
| TPA Expenses | 27,069 | 35,000 | 23,213 | 25,000 |
| Miscellaneous Expenses | 945 | 1,700 | 1,700 | 1,700 |
| Total Expenditures | \$954,883 | \$1,036,700 | \$824,913 | \$926,700 |
| Surplus (Deficit) | \$43,140 | \$501,100 | \$712,775 | \$1,785,214 |
| Ending Fund Balance | (\$1,757,017) | (\$1,255,917) | (\$1,044,242) | \$740,972 |

Health Insurance - Fund 26

The City offers comprehensive medical and dental coverage to its employees, their dependents and retirees. Active employees pay the following:

AFSCME - 15% of the health insurance premium for single, single +1, or family coverage. Management - 20% of the health insurance premium for single, single +1, or family coverage. **FOP** -3% of their base wage for single coverage, 4% of their base wage for single +1coverage, or 5% of their base wage for family coverage.

IAFF - 3% of their base wage for single coverage or 5% of their base wage for family coverage.

As of January 1st, 2008 the City joined the Intergovernmental Personnel Benefits Cooperative (IPBC), which is a pooled arrangement with other Illinois communities for providing health insurance. This allowed the City to budget for known monthly payments to the IPBC, rather than funding for payment of all health claims as a fully self-insured entity, and IPBC will notify the City prior to the beginning of the next Plan year (beginning July 1 of each year) of the increase it may realize through the IPBC pool.

| FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|-------------------|---|---|---|
| 5,534,208 | 4,424,495 | 4,409,112 | 4,993,977 |
| \$5,534,208 | \$4,424,495 | \$4,409,112 | \$4,993,977 |
| | | | |
| 14,764 | 18,000 | 14,276 | 16,528 |
| 4,965,080 | 5,026,208 | 5,055,629 | 5,303,399 |
| 332,000 | 0 | 0 | 0 |
| \$5,311,844 | \$5,044,208 | \$5,069,905 | \$5,319,927 |
| \$222,364 | (\$619,713) | (\$660,792) | (\$325,950) |
| \$1,200,325 | \$580,612 | \$539,533 | \$213,583 |
| | Actual 5,534,208 \$5,534,208 \$5,534,208 14,764 4,965,080 332,000 \$5,311,844 \$222,364 | Actual Budget 5,534,208 4,424,495 \$5,534,208 \$4,424,495 \$14,764 18,000 4,965,080 5,026,208 332,000 0 \$5,311,844 \$5,044,208 \$222,364 (\$619,713) | Actual Budget Estimate 5,534,208 4,424,495 4,409,112 \$5,534,208 \$4,424,495 \$4,409,112 14,764 18,000 14,276 4,965,080 5,026,208 5,055,629 332,000 0 0 \$5,311,844 \$5,044,208 \$5,069,905 \$222,364 (\$619,713) (\$660,792) |

Property Liability Fund - Fund 27

This fund pays for costs incurred as a result of accidents involving City property or employees, and/or in settlement of lawsuits brought against the City. The City carries no specific coverage for these types of claims, but does maintain standard insurance coverage for its buildings and contents, non-licensed vehicles and equipment, and boiler.

Fund 27 - Property & Liability Insurance

| Fund 27 - Froperty & Lidbilli | ilisolulice | | | |
|-------------------------------|----------------|-------------------|---------------------|-------------------|
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| Total New Revenues | 326,823 | 115,000 | 117,000 | 427,000 |
| Total Resources | \$326,823 | \$115,000 | \$117,000 | \$427,000 |
| | | | | |
| Projected Claims | 93,694 | 45,000 | 175,000 | 100,000 |
| Legal Services | 33,555 | 22,500 | 25,000 | 35,000 |
| Surety Bonds & Insurance | 88,404 | 90,000 | 91,133 | 90,000 |
| Miscellaneous Expenses | 359 | 1,000 | 500 | 500 |
| Total Expenditures | \$216,012 | \$158,500 | \$291,633 | \$225,500 |
| Surplus (Deficit) | \$110,811 | (\$43,500) | (\$174,633) | \$201,500 |
| Ending Fund Balance | (\$23,862) | (\$67,362) | (\$198,495) | \$3,005 |

Special Funds Self-Funded Workers' Compensation

| OF 2451 FURIOVER CONTRIBUTION | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|---|----------------------|-------------------|----------------------|-------------------|
| 25 3451 EMPLOYER CONTRIBUTION 25 3454 LIBRARY CONTRIBUTION | 850,023 5,000 | 1,532,800 0 | 1,532,800 0 | 2,000,000 0 |
| TOTAL SERVICES CHARGES | \$855,023 | \$1,532,800 | \$1,532,800 | \$2,000,000 |
| TOTAL SERVICES CHARGES | ψ033,023 | φ1,332,000 | \$1,552,600 | \$2,000,000 |
| 25 3910 REFUNDS/REIMBURSEMENTS | 0 | 5,000 | 4,888 | 0 |
| OTHER INCOME | \$0 | \$5,000 | \$4,888 | \$0 |
| | | | | |
| 1 9047 TRSF FROM GENERAL FUND | \$0 | \$0 | \$0 | \$711,914 |
| 25 4726 TRSF FROM HEALTH INSURANCE FUND | 143,000 | 0 | 0 | 0 |
| TOTAL TRANSFERS IN | \$143,000 | \$0 | \$0 | \$711,914 |
| TOTAL REVENUES | \$998,023 | \$1,537,800 | \$1,537,688 | \$2,711,914 |
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| 25 8204 OFFICE & LIBRARY SUPPLY | 945 | 1,000 | 1,000 | 1,000 |
| TOTAL COMMODITIES | \$945 | \$1,000 | \$1,000 | \$1,000 |
| 25 8349 LEGAL SERVICES, NEC 25 8376 TRAINING, EDUC & PROF DEVLPMT | 0 | 200 500 | 200 500 | 200 500 |
| 25 8391 TPA ADMINISTRATION | 27,069 | 35,000 | 23,213 | 25,000 |
| TOTAL CONTRACTUAL SERVICES | \$27,069 | \$35,700 | \$23,913 | \$25,700 |
| 25 8472 CLAIMS-SELF INSURANCE TOTAL OTHER SERVICES | 926,869 \$926,869 | 1,000,000 | 800,000 \$800,000 | 900,000 |
| TOTAL OTHER SERVICES | ψ720,009 | ψ1,000,000 | ΨΟΟΟ,ΟΟΟ | Ψ700,000 |
| TOTAL EXPENSES | \$954,883 | \$1,036,700 | \$824,913 | \$926,700 |
| SURPLUS (DEFICIT) | \$43,140 | \$501,100 | \$712,775 | \$1,785,214 |
| ENDING FUND BALANCE | (\$1,757,017) | (\$1,255,917) | (\$1,044,242) | \$740,972 |

Special Funds Self-Funded Health Insurance

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|---|---------------------|---|-------------------------|---------------------|
| 26 3451 EMPLOYER CONTRIBUTIONS | 4,350,020 | 3,203,200 | 3,203,200 | 3,637,273 |
| 26 3452 EMPLOYEE CONTRIBUTIONS | 645,837 | 628,036 | 612,730 | 629,917 |
| 26 3453 RETIREE CONTRIBUTIONS | 176,221 | 254,214 | 205,968 | 349,778 |
| 26 3454 LIBRARY CONTRIBUTIONS | 108,916 | 120,545 | 132,782 | 138,239 |
| 26 3455 SECTION 125 CONTRIBUTIONS | 199,349 | 200,000 | 200,412 | 204,720 |
| 26 3459 OTHER CONTRIBUTIONS | 4,218 | 3,500 | 4,000 | 4,000 |
| SERVICE CHARGES | \$5,484,561 | \$4,409,495 | \$4,359,092 | \$4,963,927 |
| | | | | |
| 26 3610 INVESTMENT INTEREST | 87 | 0 | 20 | 50 |
| 26 3910 REFUNDS/REIMBURSEMENTS | 49,560 | 15,000 | 50,000 | 30,000 |
| OTHER INCOME | \$49,647 | \$15,000 | \$50,020 | \$30,050 |
| TOTAL REVENUES | \$5,534,208 | \$4,424,495 | \$4,409,112 | \$4,993,977 |
| TOTAL REVERGES | \$5,55 4,200 | φ-1,-12-1,-17 0 | φ -1,107,112 | ψ-1,770,777 |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | Actual | Budget | Estimate | Budget |
| 26 8342 FINANCIAL & MNGT SERVICES | 3,000 | 3,000 | 3,000 | 3,000 |
| 26 8345 PSYCH & MEDICAL SERVICES | 2,795 | 3,500 | 3,000 | 3,000 |
| 26 8376 TRAINING, EDUC, & PROF DVLP | 4,345 | 5,000 | 3,500 | 4,000 |
| 26 8394 FLEX ADMINISTRATION | 4,624 | 6,500 | 4,776 | 6,528 |
| TOTAL CONTRACTUAL SERVICES | \$1 <i>4,</i> 764 | \$18,000 | \$14 , 276 | \$16 , 528 |
| 0/ 0/7/ CECTION 105 BANKENTS | 010 / 40 | 205.000 | 207.000 | 204722 |
| 26 8474 SECTION 125 PAYMENTS | 210,648 | 205,000 | 207,000 | 204,720 |
| 26 8475 EMPLOYEE LIFE INSURANCE PREMIUMS | 22,140 | 13,270 | 12,170 | 11,380 |
| 26 8476 WELLNESS BENEFIT PAYMENTS 26 8477 EMPLOYEE HEALTH INSURANCE | 32,610 3,228,110 | 30,000 3,268,956 | 25,000 3,265,908 | 30,000 3,432,825 |
| 26 8478 RETIREE HEALTH INSURANCE | 1,197,580 | 1,216,445 | 1,193,321 | 1,260,983 |
| 26 8479 EMPLOYEE DENTAL INSURANCE | 273,992 | 1,210,443 | 196,132 | 1,200,488 |
| 26 8480 RETIREE DENTAL INSURANCE | 0 | 174,333 | 43,367 | 54,763 |
| 26 8485 LIBRARY LIFE INSURANCE PREMIUMS | 0 | 125 | 124 | 125 |
| 26 8486 LIBRARY HEALTH INSURANCE | 0 | 111,419 | 106,552 | 132,471 |
| 26 8487 LIBRARY DENTAL INSURANCE | 0 | 6,640 | 6,054 | 5,643 |
| TOTAL OTHER SERVICES | \$4,965,080 | \$5,026,208 | \$5,055,629 | \$5,303,399 |
| | , , , , | , | , - , , - | , - , , |
| 26 9025 TRSF TO WORKERS COMP FUND | 143,000 | 0 | 0 | 0 |
| 26 9027 TRSF TO LIABILITY INSURANCE FUND | 189,000 | 0 | 0 | 0 |
| TOTAL TRANSFERS OUT | \$332,000 | \$0 | \$0 | \$0 |
| | | | | |
| TOTAL EXPENSES | \$5,311,844 | \$5,044,208 | \$5,069,905 | \$5,319,927 |
| SURPLUS (DEFICIT) | \$222,364 | (\$619,713) | (\$660,792) | (\$325,950) |
| ENDING FUND BALANCE | \$1,200,325 | \$580,612 | \$539,533 | \$213,583 |

Special Funds Self-Funded Liability & Property Insurance

| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|--|---|--|--|---|
| 27 3451 EMPLOYER CONTRIBUTIONS | Actual | Budget | Estimate 50,000 | Budget |
| | 50,000 | 50,000 | 50,000 | 360,000 |
| 27 3459 OTHER CONTRIBUTIONS | 40,000 | 40,000 | 45,000 | 45,000 |
| TOTAL SERVICE CHARGES | \$90,000 | \$90,000 | \$95,000 | \$405,000 |
| 27 3940 PROPERTY DAMAGE COMPENSATION | 22,823 | 25,000 | 22,000 | 22,000 |
| OTHER INCOME | \$22,823 | \$25,000 | \$22,000 | \$22,000 |
| | | | | |
| 27 4726 TRSF FROM HEALTH INSURANCE FUND | 189,000 | 0 | 0 | 0 |
| 27 4740 TRSF FROM WATER FUND | 25,000 | 0 | 0 | 0 |
| TOTAL TRANSFERS OUT | \$214,000 | \$0 | \$0 | \$0 |
| | • | | | |
| TOTAL REVENUES | \$326,823 | \$115,000 | \$11 <i>7</i> ,000 | \$427,000 |
| | | | | |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| 27 8349 LEGAL SERVICES, NEC | | | | |
| 27 8349 LEGAL SERVICES, NEC TOTAL CONTRACTUAL SERVICES | Actual | Budget | Estimate | Budget |
| · | Actual 33,555 | Budget 22,500 | Estimate 25,000 | Budget 35,000 |
| · | Actual 33,555 | Budget 22,500 | Estimate 25,000 | Budget 35,000 |
| TOTAL CONTRACTUAL SERVICES | Actual 33,555 \$33,555 | Budget 22,500 \$22,500 | 25,000 \$25,000 | 35,000 \$35,000 |
| TOTAL CONTRACTUAL SERVICES 27 8471 SURETY BONDS AND INSURANCE | Actual 33,555 \$33,555 | Budget 22,500 \$22,500 90,000 | Estimate 25,000 \$25,000 91,133 | 8udget 35,000 \$35,000 90,000 |
| TOTAL CONTRACTUAL SERVICES 27 8471 SURETY BONDS AND INSURANCE 27 8472 CLAIMS-SELF INSURANCE | Actual 33,555 \$33,555 88,404 93,694 | Budget 22,500 \$22,500 90,000 45,000 | Estimate 25,000 \$25,000 91,133 175,000 | 8udget 35,000 \$35,000 90,000 100,000 |
| TOTAL CONTRACTUAL SERVICES 27 8471 SURETY BONDS AND INSURANCE 27 8472 CLAIMS-SELF INSURANCE 27 8499 OTHER SERVICES/EXPENSES, NEC | Actual 33,555 \$33,555 \$8,404 93,694 359 | Budget 22,500 \$22,500 90,000 45,000 1,000 | Estimate 25,000 \$25,000 91,133 175,000 500 | 8udget 35,000 \$35,000 90,000 100,000 500 |
| TOTAL CONTRACTUAL SERVICES 27 8471 SURETY BONDS AND INSURANCE 27 8472 CLAIMS-SELF INSURANCE 27 8499 OTHER SERVICES/EXPENSES, NEC | Actual 33,555 \$33,555 \$8,404 93,694 359 | Budget 22,500 \$22,500 90,000 45,000 1,000 | Estimate 25,000 \$25,000 91,133 175,000 500 | 8udget 35,000 \$35,000 90,000 100,000 500 |
| TOTAL CONTRACTUAL SERVICES 27 8471 SURETY BONDS AND INSURANCE 27 8472 CLAIMS-SELF INSURANCE 27 8499 OTHER SERVICES/EXPENSES, NEC TOTAL OTHER SERVICES | Actual 33,555 \$33,555 \$8,404 93,694 359 \$182,457 | 8udget 22,500 \$22,500 90,000 45,000 1,000 \$136,000 | \$25,000 \$25,000 \$1,133 175,000 500 \$266,633 | 8udget 35,000 \$35,000 90,000 100,000 500 \$190,500 |

This page intentionally left blank

Debt Service Funds

General Fund Debt Service TIF Debt Service

General Fund Debt Service Fund (Fund 220)

TIF Fund Debt Service Fund (Fund 225)

These funds have been created in response to GASB Statement 34, which allowed the City to combine its multiple debt service funds into two central funds. It is through these funds the City pays all its outstanding bond obligations for various public improvements completed throughout DeKalb.

The City also pays bond debt service through 2 of its enterprise funds: the Water Fund (40) and Airport Fund (48).

Bond Funds General Fund Debt Service

| | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|-----------|-------------------------------|-------------------|-------------------|---------------------|-------------------|
| 220 361 | 10 INVESTMENT INTEREST | 0 | 0 | 0 | 0 |
| 220 470 | TRSF FROM GENERAL FUND | 1,408,130 | 350,000 | 292,685 | 1,011,100 |
| 220 473 | 33 TRSF FROM PUBLIC BLDG FUND | 0 | 0 | 1,006,765 | 0 |
| 220 491 | 10 BOND PROCEEDS | 0 | 0 | 2,043,235 | 0 |
| 220 492 | 20 NOTE PROCEEDS | 3,000,000 | 0 | 0 | 0 |
| TOTAL TRA | ANSFERS IN & OTHER | \$4,408,130 | \$350,000 | \$3,342,685 | \$1,011,100 |
| TOTAL R | EVENUES | \$4,408,130 | \$350,000 | \$3,342,685 | \$1,011,100 |
| | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| 220 834 | 42 FINANCIAL & MNGT SERVICES | 900 | 0 | 39 , 575 | 0 |
| 220 841 | 1 DEBT SERVICE PRINCIPAL | 3,975,000 | 300,000 | 3,065,000 | 470,000 |
| 220 841 | 12 DEBT SERVICE INTEREST | 432,230 | 50,000 | 238,110 | 541,100 |
| 220 991 | 10 BOND REFUNDING | 0 | 0 | 0 | 0 |
| TOTAL O | THER SERVICES | \$4,408,130 | \$350,000 | \$3,342,685 | \$1,011,100 |
| TOTAL E | XPENSES | \$4,408,130 | \$350,000 | \$3,342,685 | \$1,011,100 |
| | SURPLUS (DEFICIT) | \$0 | \$0 | \$0 | \$0 |
| | | | | | |

Bond & Note Funds TIF Debt Service

| | | EV 0010 | FV 0011 | EV 0011 | EV 0010 |
|-------------|---------------------------|-------------------|-------------------|---------------------|-------------------|
| | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| 225 3610 | INVESTMENT INTEREST | 385 | <i>75</i> 0 | 100 | 100 |
| 225 4763 | TRSF FROM TIF | 8,172,302 | 2,141,098 | 2,972,310 | 1,743,380 |
| 225 4920 | NOTE PROCEEDS | 1,000,000 | 0 | 0 | 0 |
| TOTAL TRANS | FERS IN | \$9,172,687 | \$2,141,848 | \$2,972,410 | \$1,743,480 |
| TOTAL REVE | NUES | \$9,172,687 | \$2,141,848 | \$2,972,410 | \$1,743,480 |
| | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
| 225 8342 | FINANCIAL & MNGT SERVICES | 101 <i>,</i> 787 | 6,000 | 3,100 | 3,000 |
| 225 8411 | DEBT SERVICE PRINCIPAL | 8,850,000 | 1,875,000 | 2,875,000 | 1,345,000 |
| 225 8412 | DEBT SERVICE INTEREST | 240,854 | 266,098 | 419,045 | 395,480 |
| TOTAL OTHER | SERVICES | \$9,192,641 | \$2,147,098 | \$3,297,145 | \$1,743,480 |
| TOTAL EXPE | NSES | \$9,192,641 | \$2,147,098 | \$3,297,145 | \$1,743,480 |
| | SURPLUS (DEFICIT) | (\$19,954) | (\$5,250) | (\$324,735) | \$0 |
| ENDING FUN | D BALANCE | \$559,002 | \$553,752 | \$234,267 | \$234,267 |

Fiduciary and Component Unit Funds

Police Pension
Fire Pension
DeKalb Public Library

Police Pension Fund (Fund 93)

Fire Pension Fund (Fund 95)

The Police and Fire Pension Funds account for the financial administration of these two programs, which are governed by Illinois State Statute. Revenue sources come primarily from property taxes, investment earnings, and withholdings from the payroll checks of active Police and Fire Department personnel. Expenditures go to pay for retiree pensions, financial management fees, audit costs, and other miscellaneous items. Each Board directs their own affairs and meets quarterly with special meetings as needed

The Boards are comprised of five members each. Two are appointed by the Mayor, two are elected from the regular police force, and one is elected by and from the fund's beneficiaries.

Fund 93 - Police Pension

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|---------------------|-------------------|-------------------|---------------------|-------------------|
| Total New Revenues | 3,703,169 | 2,053,249 | 4,905,367 | 4,436,212 |
| Total Resources | \$3,703,169 | \$2,053,249 | \$4,905,367 | \$4,436,212 |
| Total Expenditures | \$1,672,156 | \$1,709,937 | \$1,839,875 | \$1,895,071 |
| Surplus (Deficit) | \$2,031,013 | \$343,312 | \$3,065,492 | \$2,541,141 |
| Ending Fund Balance | \$22,493,355 | \$22,836,667 | \$25,558,847 | \$28,099,988 |

Fund 95 - Fire Pension

| | Actual | Budget | Estimate | Budget |
|---------------------|--------------|--------------|--------------|--------------|
| Total New Revenues | 4,036,065 | 2,463,066 | 3,942,658 | 3,411,210 |
| Total Resources | \$4,036,065 | \$2,463,066 | \$3,942,658 | \$3,411,210 |
| | | | | |
| Total Expenditures | \$2,250,959 | \$2,087,798 | \$2,329,131 | \$2,518,245 |
| Surplus (Deficit) | \$1,785,106 | \$375,268 | \$1,613,527 | \$892,965 |
| Ending Fund Balance | \$18,125,580 | \$18,500,848 | \$19,739,107 | \$20,632,072 |

FY 2010

FY 2011

FY 2011

FY 2012

Fiduciary and Component Unit Funds

Police Pension Fund

| | FY 2010 Actual | FY 2011 | FY 2011 Estimate | FY 2012 |
|---|--|--|---|---|
| 93 3113 PROPERTY TAX - POLICE PENSION | 1,081,450 | Budget 1,041,782 | 1,041,782 | Budget 1,114,707 |
| TOTAL PROPERTY TAXES | \$1,081,450 | \$1,041,782 | \$1,041,782 | \$1,114,707 |
| TOTAL TROTERT WALL | ψ1/001/100 | ψ1/0 11// 02 | ψ1/0 11// O2 | ψ.γγ.ον |
| 93 3452 EMPLOYEE CONTRIBUTIONS | 555,879 | 611,467 | 467,064 | 495,088 |
| TOTAL SERVICE CHARGES | \$555,879 | \$611 , 467 | \$467 , 064 | \$495,088 |
| | | | | |
| 93 3610 INVESTMENT INTEREST | 566,944 | 400,000 | 396,521 | 408,41 <i>7</i> |
| 93 3615 GAIN/LOSS ON INV MATURITY | 1,401,9 <i>57</i> | 0 | 600,000 | 618,000 |
| 93 3617 GAIN/LOSS ON INV SALE | 0 | 0 | 0 | 0 |
| 93 3618 UNREALIZED INV GAIN/LOSS | 96,820 | 0 | 2,400,000 | 1,800,000 |
| 93 3970 MISCELLANEOUS INCOME | 119 | 0 | 0 | 0 |
| TOTAL OTHER INCOME | \$2,065,840 | \$400,000 | \$3,396,521 | \$2 , 826 , 417 |
| | | | | |
| TOTAL REVENUES | \$3,703,169 | \$2,053,249 | \$4,905,367 | \$4,436,212 |
| | | | | |
| | | | | |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | FY 2010 Actual | FY 2011 Budget | | FY 2012 Budget |
| 93 8190 RETIREE COMPENSATION | Actual | Budget | Estimate | Budget |
| 93 8190 RETIREE COMPENSATION 93 8191 DISABILITY | Actual 1,557,533 | Budget 1,619,511 | Estimate 1,670,853 | Budget 1,720,979 |
| | Actual | Budget | Estimate | Budget |
| 93 8191 DISABILITY | Actual 1,557,533 38,375 | Budget 1,619,511 39,526 | Estimate 1,670,853 76,604 | Budget 1,720,979 78,902 |
| 93 8191 DISABILITY 93 8194 REFUND OF CONTRIBUTIONS | Actual 1,557,533 38,375 0 | Budget 1,619,511 39,526 0 | Estimate 1,670,853 76,604 0 | Budget 1,720,979 78,902 0 |
| 93 8191 DISABILITY 93 8194 REFUND OF CONTRIBUTIONS | Actual 1,557,533 38,375 0 | Budget 1,619,511 39,526 0 | Estimate 1,670,853 76,604 0 | Budget 1,720,979 78,902 0 |
| 93 8191 DISABILITY 93 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES | Actual 1,557,533 38,375 0 \$1,595,908 | Budget 1,619,511 39,526 0 \$1,659,037 | Estimate 1,670,853 76,604 0 \$1,747,457 | 8udget 1,720,979 78,902 0 \$1,799,881 |
| 93 8191 DISABILITY 93 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 93 8342 FINANCIAL & MNGT SERVICES | Actual 1,557,533 38,375 0 \$1,595,908 | Budget 1,619,511 39,526 0 \$1,659,037 | Estimate 1,670,853 76,604 0 \$1,747,457 56,000 | Budget 1,720,979 78,902 0 \$1,799,881 |
| 93 8191 DISABILITY 93 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 93 8342 FINANCIAL & MNGT SERVICES 93 8366 LEGAL EXPENSES & NOTICES | Actual 1,557,533 38,375 0 \$1,595,908 64,635 2,333 | Budget 1,619,511 39,526 0 \$1,659,037 50,000 400 | Estimate 1,670,853 76,604 0 \$1,747,457 56,000 4,370 | 8udget 1,720,979 78,902 0 \$1,799,881 57,680 4,501 |
| 93 8191 DISABILITY 93 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 93 8342 FINANCIAL & MNGT SERVICES 93 8366 LEGAL EXPENSES & NOTICES 93 8376 TRAINING, EDUC, PROF DEVLP | Actual 1,557,533 38,375 0 \$1,595,908 64,635 2,333 2,470 | Budget 1,619,511 39,526 0 \$1,659,037 50,000 400 0 | Estimate 1,670,853 76,604 0 \$1,747,457 56,000 4,370 5,000 | 8udget 1,720,979 78,902 0 \$1,799,881 57,680 4,501 5,150 |
| 93 8191 DISABILITY 93 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 93 8342 FINANCIAL & MNGT SERVICES 93 8366 LEGAL EXPENSES & NOTICES 93 8376 TRAINING, EDUC, PROF DEVLP 93 8399 CONTRACTUAL SERVICES, NEC TOTAL CONTRACTUAL SERVICES | Actual 1,557,533 38,375 0 \$1,595,908 64,635 2,333 2,470 6,810 | Budget 1,619,511 39,526 0 \$1,659,037 50,000 400 0 500 | Estimate 1,670,853 76,604 0 \$1,747,457 56,000 4,370 5,000 27,048 | 8udget 1,720,979 78,902 0 \$1,799,881 57,680 4,501 5,150 27,859 |
| 93 8191 DISABILITY 93 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 93 8342 FINANCIAL & MNGT SERVICES 93 8366 LEGAL EXPENSES & NOTICES 93 8376 TRAINING, EDUC, PROF DEVLP 93 8399 CONTRACTUAL SERVICES, NEC | Actual 1,557,533 38,375 0 \$1,595,908 64,635 2,333 2,470 6,810 | Budget 1,619,511 39,526 0 \$1,659,037 50,000 400 0 500 | Estimate 1,670,853 76,604 0 \$1,747,457 56,000 4,370 5,000 27,048 | 8udget 1,720,979 78,902 0 \$1,799,881 57,680 4,501 5,150 27,859 |
| 93 8191 DISABILITY 93 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 93 8342 FINANCIAL & MNGT SERVICES 93 8366 LEGAL EXPENSES & NOTICES 93 8376 TRAINING, EDUC, PROF DEVLP 93 8399 CONTRACTUAL SERVICES, NEC TOTAL CONTRACTUAL SERVICES | Actual 1,557,533 38,375 0 \$1,595,908 64,635 2,333 2,470 6,810 \$76,248 | 8udget 1,619,511 39,526 0 \$1,659,037 50,000 400 0 500 \$50,900 | Estimate 1,670,853 76,604 0 \$1,747,457 56,000 4,370 5,000 27,048 \$92,418 | 8udget 1,720,979 78,902 0 \$1,799,881 57,680 4,501 5,150 27,859 \$95,190 |

Fiduciary and Component Unit Funds

Fire Pension Fund

| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
|--|--|--|---|--|
| 95 3114 PROPERTY TAX - FIRE PENSION | Actual 1,706,970 | Budget | Estimate | Budget |
| | | 1,731,588 | 2,001,368 | 2,063,370 |
| TOTAL PROPERTY TAXES | \$1,706,970 | \$1 , 731 , 588 | \$2,001,368 | \$2,063,370 |
| 95 3452 EMPLOYEE CONTRIBUTIONS | 392,253 | 431,478 | 417,497 | 447,840 |
| TOTAL SERVICE CHARGES | \$392,253 | \$431,478 | \$417,497 | \$447,840 |
| | • | - | • | |
| 95 3610 INVESTMENT INTEREST | 563,764 | 300,000 | 418,105 | 300,000 |
| 95 3615 GAIN/LOSS ON INV MATURITY | 1,224,109 | 0 | 994,075 | 500,000 |
| 95 3617 GAIN/LOSS ON INV SALE | 0 | 0 | 0 | 0 |
| 95 3618 UNREALIZED INV GAIN/LOSS | 148,934 | 0 | 111,613 | 100,000 |
| 95 3970 MISCELLANEOUS INCOME | 35 | 0 | 0 | 0 |
| TOTAL OTHER INCOME | \$1,936,842 | \$300,000 | \$1,523,793 | \$900,000 |
| | | | | |
| TOTAL REVENUES | \$4,036,065 | \$2,463,066 | \$3,942,658 | \$3,411,210 |
| | | | | |
| | | | | |
| | | | | |
| | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| | Actual | Budget | Estimate | Budget |
| 95 8190 RETIREE COMPENSATION | Actual 1,889,228 | Budget 1,824,748 | Estimate 2,007,576 | Budget 2,181,803 |
| 95 8191 DISABILITY | Actual 1,889,228 228,276 | Budget 1,824,748 190,550 | Estimate 2,007,576 229,555 | Budget 2,181,803 236,442 |
| 95 8191 DISABILITY 95 8194 REFUND OF CONTRIBUTIONS | Actual 1,889,228 228,276 47,445 | Budget 1,824,748 190,550 0 | Estimate 2,007,576 229,555 0 | Budget 2,181,803 236,442 0 |
| 95 8191 DISABILITY | Actual 1,889,228 228,276 | Budget 1,824,748 190,550 | Estimate 2,007,576 229,555 | Budget 2,181,803 236,442 |
| 95 8191 DISABILITY 95 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES | Actual 1,889,228 228,276 47,445 \$2,164,949 | Budget 1,824,748 190,550 0 \$2,015,298 | Estimate 2,007,576 229,555 0 \$2,237,131 | Budget 2,181,803 236,442 0 \$2,418,245 |
| 95 8191 DISABILITY 95 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 95 8342 FINANCIAL & MNGT SERVICES | Actual 1,889,228 228,276 47,445 \$2,164,949 | Budget 1,824,748 190,550 0 \$2,015,298 | Estimate 2,007,576 229,555 0 \$2,237,131 57,000 | Budget 2,181,803 236,442 0 \$2,418,245 |
| 95 8191 DISABILITY 95 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 95 8342 FINANCIAL & MNGT SERVICES 95 8366 LEGAL EXPENSES & NOTICES | Actual 1,889,228 228,276 47,445 \$2,164,949 58,356 27,556 | Budget 1,824,748 190,550 0 \$2,015,298 60,000 10,000 | Estimate 2,007,576 229,555 0 \$2,237,131 57,000 22,000 | Budget 2,181,803 236,442 0 \$2,418,245 60,000 22,000 |
| 95 8191 DISABILITY 95 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 95 8342 FINANCIAL & MNGT SERVICES 95 8366 LEGAL EXPENSES & NOTICES 95 8376 TRAINING, EDUC & PROF DEVLP | Actual 1,889,228 228,276 47,445 \$2,164,949 58,356 27,556 0 | Budget 1,824,748 190,550 0 \$2,015,298 60,000 10,000 500 | \$2,007,576 229,555 0 \$2,237,131 57,000 22,000 1,000 | Budget 2,181,803 236,442 0 \$2,418,245 60,000 22,000 3,000 |
| 95 8191 DISABILITY 95 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 95 8342 FINANCIAL & MNGT SERVICES 95 8366 LEGAL EXPENSES & NOTICES 95 8376 TRAINING, EDUC & PROF DEVLP 95 8399 CONTRACTUAL SERVICES, NEC | Actual 1,889,228 228,276 47,445 \$2,164,949 58,356 27,556 0 98 | Budget 1,824,748 190,550 0 \$2,015,298 60,000 10,000 500 2,000 | \$2,007,576 229,555 0 \$2,237,131 57,000 22,000 1,000 12,000 | 8udget 2,181,803 236,442 0 \$2,418,245 60,000 22,000 3,000 15,000 |
| 95 8191 DISABILITY 95 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 95 8342 FINANCIAL & MNGT SERVICES 95 8366 LEGAL EXPENSES & NOTICES 95 8376 TRAINING, EDUC & PROF DEVLP | Actual 1,889,228 228,276 47,445 \$2,164,949 58,356 27,556 0 | Budget 1,824,748 190,550 0 \$2,015,298 60,000 10,000 500 | \$2,007,576 229,555 0 \$2,237,131 57,000 22,000 1,000 | Budget 2,181,803 236,442 0 \$2,418,245 60,000 22,000 3,000 |
| 95 8191 DISABILITY 95 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 95 8342 FINANCIAL & MNGT SERVICES 95 8366 LEGAL EXPENSES & NOTICES 95 8376 TRAINING, EDUC & PROF DEVLP 95 8399 CONTRACTUAL SERVICES, NEC TOTAL CONTRACTUAL SERVICES | Actual 1,889,228 228,276 47,445 \$2,164,949 58,356 27,556 0 98 \$86,010 | 8udget 1,824,748 190,550 0 \$2,015,298 60,000 10,000 500 2,000 \$72,500 | Estimate 2,007,576 229,555 0 \$2,237,131 57,000 22,000 1,000 12,000 \$92,000 | 8udget 2,181,803 236,442 0 \$2,418,245 60,000 22,000 3,000 15,000 \$100,000 |
| 95 8191 DISABILITY 95 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 95 8342 FINANCIAL & MNGT SERVICES 95 8366 LEGAL EXPENSES & NOTICES 95 8376 TRAINING, EDUC & PROF DEVLP 95 8399 CONTRACTUAL SERVICES, NEC | Actual 1,889,228 228,276 47,445 \$2,164,949 58,356 27,556 0 98 | Budget 1,824,748 190,550 0 \$2,015,298 60,000 10,000 500 2,000 | \$2,007,576 229,555 0 \$2,237,131 57,000 22,000 1,000 12,000 | 8udget 2,181,803 236,442 0 \$2,418,245 60,000 22,000 3,000 15,000 |
| 95 8191 DISABILITY 95 8194 REFUND OF CONTRIBUTIONS TOTAL PERSONNEL SERVICES 95 8342 FINANCIAL & MNGT SERVICES 95 8366 LEGAL EXPENSES & NOTICES 95 8376 TRAINING, EDUC & PROF DEVLP 95 8399 CONTRACTUAL SERVICES, NEC TOTAL CONTRACTUAL SERVICES | Actual 1,889,228 228,276 47,445 \$2,164,949 58,356 27,556 0 98 \$86,010 | 8udget 1,824,748 190,550 0 \$2,015,298 60,000 10,000 500 2,000 \$72,500 | Estimate 2,007,576 229,555 0 \$2,237,131 57,000 22,000 1,000 12,000 \$92,000 | 8udget 2,181,803 236,442 0 \$2,418,245 60,000 22,000 3,000 15,000 \$100,000 |

<u>DeKalb Public Library</u> (Fund 99)

The mission of the DeKalb Public Library is to inform, educate, inspire and entertain the residents of the community. To fulfill this mission, the Library offers citizens of all age's access to a strong, organized collection of accurate and timely media. The Library emphasizes books, periodicals, audiovisual, and electronic resources that contribute to the dissemination of knowledge, to formal and informal education, the pleasurable use of leisure time, and to the general enrichment of life.

The Library offers a collection of books, videos, CD music and audio book recordings and subscribes to many periodicals. A computer system provides linkage to other libraries and facilitates access to other resources.

Fiduciary and Component Unit Funds Library Fund

| 99 3110 PROPERTY TAX CENERAL 1,574,213 1,757,500 1,798,500 1,798,500 1,701,1701,1701,1701,1701,1701,1701,170 | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|--|-----------------------------------|--------------------|----------------------|----------------------|-------------------------------|
| 99 3310 FEDERAL GRANTS 0 0 0 0 99 3340 STATE GOVT GRANTS 43,477 50,00 50,00 43,000 99 3350 LOCAL GOVT GRANTS 43,477 50,000 50,000 43,000 99 3350 LOCAL GOVT GRANTS 30,686 26,758 26,758 24,000 TOTAL INTERGOVTL REVENUES \$74,163 \$76,758 \$76,758 \$67,000 99 3436 LIBRARY NON-RESIDENT DUES 3,831 3,000 3,000 \$3,000 99 3516 LIBRARY FINES 36,044 35,000 \$35,000 \$35,000 99 3610 INVESTMENT INTEREST 37,365 21,700 21,700 23,000 99 3615 SALE OF ASSETS 0 | 99 3110 PROPERTY TAX GENERAL | 1,574,213 | | | 1,798,500 |
| 99 3340 STATE GOVT GRANTS 0 0 0 0 99 3330 LOCAL GOVT GRANTS 43,477 50,000 50,000 42,000 99 3335 LERSENONLA I PROP REPLACE TAX 30,666 26,758 26,758 24,000 90 3436 LIBRARY NON-RESIDENT DUES 3,831 3,000 3,000 3,000 90 3436 LIBRARY NON-RESIDENT DUES 3,831 3,000 35,000 35,000 90 3516 LIBRARY FINES 36,044 35,000 35,000 35,000 90 3610 INVESTMENT INTEREST 37,365 21,700 21,700 23,000 93 3610 INVESTMENT INTEREST 37,365 21,700 21,700 23,000 93 3610 INVESTMENT INTEREST 37,365 21,700 21,700 23,000 93 3610 INVESTMENT INTEREST 37,365 21,700 21,700 27,000 93 3610 INVESTMENT INTEREST 37,365 | TOTAL PROPERTY TAXES | \$1,574,213 | \$1 <i>,757,5</i> 00 | \$1 <i>,757,</i> 500 | \$1 , 798 , 500 |
| 99 3340 STATE GOVT GRANTS 0 0 0 0 99 3350 LOCAL GOVT GRANTS 43,477 50,000 50,000 43,000 99 3335 LERSEONAL PROP REPLACE TAX 30,668 26,758 26,758 24,000 90 3436 LIBRARY NON-RESIDENT DUES 3,831 3,000 3,000 3,000 10TAL SERVICE CHARGES \$3,831 \$3,000 \$3,000 \$3,000 90 3516 LIBRARY FINES 36,044 35,000 \$35,000 \$35,000 97 3610 INVESTMENT INTEREST 37,365 21,700 21,700 23,000 99 3615 SALE OF ASSETS 0 0 2 0 0 29,000 99 3615 SALE OF ASSETS 0 | | | | | |
| 99 3350 LOCAL GOVT GRANTS 43,477 50,000 50,000 43,000 93 3350 PERSONAL PROP REPLACE TAX 30,686 26,758 26,758 24,000 707AL INTERGOVT'L REVENUES \$74,163 \$76,758 \$76,758 \$67,000 99 3436 LIBRARY NON-RESIDENT DUES 3,831 3,000 3,000 3,000 \$3,000 707AL SERVICE CHARGES \$33,831 \$3,000 \$3,000 \$3,000 \$3,000 99 3516 LIBRARY FINES 36,044 35,000 35,000 35,000 \$35,000 99 3610 INVESTMENT INTEREST 37,365 21,700 21,700 23,000 99 3610 SALE OF ASSETS 0 0 0 0 0 0 0 0 99 3610 SALE OF ASSETS 0 0 0 0 0 0 0 0 99 3610 SALE OF ASSETS 0 0 0 0 0 0 0 0 99 3610 REPUNDS, REIMBURSEMENTS 0 0 0 0 0 0 0 0 0 99 3925 LIBRARY SALES 9,137 9,000 9,000 9,000 99 3961 DONATIONS 43,735 10,000 10,000 10,000 90 3970 MISCELLANEOUS INCOME \$150,103 \$97,700 \$97,700 \$143,000 90 4700 TRSF FROM TRUST FUNDS 0 0 0 0 0 0 0 0 TOTAL TRANSFERS IN \$0 0 0 0 0 0 0 0 0 90 8101 REGULAR 723,086 858,521 858,521 856,420 99 8101 REGULAR 723,086 858,521 858,521 956,425 99 8101 REGULAR 723,086 858,521 858,521 956,425 99 8101 REGULAR 723,086 68,431 68,431 80,022 99 8103 PARTIME & TEMPORARY 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | 0 | 0 | 0 | 0 |
| 99 3356 PERSONAL PROP REPLACE TAX 30,686 26,758 26,758 \$24,000 TOTAL INTERGOVT'L REVENUES \$74,163 \$76,758 \$76,758 \$67,000 99 3436 LIBRARY NON-RESIDENT DUES 3,831 3,000 3,000 3,000 TOTAL SERVICE CHARGES \$3,831 \$3,000 \$3,000 \$3,000 99 3516 LIBRARY FINES 36,044 35,000 35,000 35,000 TOTAL FINES \$36,044 \$35,000 \$35,000 \$35,000 99 3610 INVESTMENT INTEREST 37,365 21,700 21,700 23,000 99 3615 SAILE OF ASSETS 0 0 0 0 0 97,000 99 3615 SAILE OF ASSETS 0 0 0 0 0 97,000 99 3620 UNREALIZED GAINS 0 0 0 0 0 0 0 0 99 3910 REFUNDS/REIMBURSEMENTS 0 0 0 0 0 0 0 99 3910 REFUNDS/REIMBURSEMENTS 0 0 0 0 0 0,000 99 3970 MISCELLANEOUS INCOME \$150,103 \$97,700 \$57,000 4,000 TOTAL OTHER INCOME \$150,103 \$97,700 \$57,000 \$143,000 TOTAL TRANSFERS IN \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 | | 0 | | | |
| TOTAL INTERGOVT'L REVENUES | | • | | | |
| P9 3436 LIBRARY NON-RESIDENT DUES 3,831 3,000 3,000 3,000 53,000 53,000 53,000 53,000 53,000 53,000 53,000 53,000 53,000 53,000 53,000 53,000 53,000 53,000 53,000 50,00 | | | | | |
| STALL SERVICE CHARGES \$3,831 \$3,000 \$3,000 \$3,000 \$3,000 \$3,000 \$3,000 \$3,000 \$3,000 \$3,000 \$3,000 \$3,000 \$35,000 \$3 | TOTAL INTERGOVT'L REVENUES | \$74,163 | \$76,758 | \$76,758 | \$67,000 |
| STALL SERVICE CHARGES \$3,831 | | | | | |
| 99 3516 LIBRARY FINES 36,044 35,000 | | | • | | |
| TOTAL FINES | TOTAL SERVICE CHARGES | \$3,831 | \$3,000 | \$3,000 | \$3,000 |
| TOTAL FINES | 99 3516 LIRPARY FINES | 36.044 | 35,000 | 35,000 | 35,000 |
| 99 3610 INVESTMENT INTEREST 37,365 21,700 21,700 23,000 99 3615 SALE OF ASSETS 0 0 0 9 7,000 9,000 9,7000 9,000 <td< td=""><td></td><td></td><td></td><td></td><td></td></td<> | | | | | |
| 99 3615 SALE OF ASSETS 0 0 0 97,000 99 TIF SURPLUS 0 0 0 97,000 99 320 UNREALIZED GAINS 0 0 0 0 99 3910 REFUNDS/REIMBURSEMENTS 0 0 0 0 99 3925 LIBRARY SALES 9,137 9,000 9,000 9,000 99 3961 DONATIONS 43,735 10,000 10,000 10,000 99 3970 MISCELLANEOUS INCOME 59,866 57,000 57,000 4,000 TOTAL OTHER INCOME \$150,103 \$97,700 \$97,700 \$143,000 99 4700 TRSF FROM TRUST FUNDS 0 0 0 0 TOTAL TRANSFERS IN \$0 \$0 \$0 \$0 \$0 \$0 P8 8101 REGULAR 723,086 858,521 858,521 858,521 856,425 99 8102 OVERTIME 0 <td>101712111120</td> <td>Ψοσίοιι</td> <td>ψουγουσ</td> <td>ψουμου</td> <td>ψουμου</td> | 101712111120 | Ψοσίοιι | ψουγουσ | ψουμου | ψουμου |
| 99 3615 SALE OF ASSETS 0 0 0 97,000 99 TIF SURPLUS 0 0 0 97,000 99 320 UNREALIZED GAINS 0 0 0 0 99 3910 REFUNDS/REIMBURSEMENTS 0 0 0 0 99 3925 LIBRARY SALES 9,137 9,000 9,000 9,000 99 3961 DONATIONS 43,735 10,000 10,000 10,000 99 3970 MISCELLANEOUS INCOME 59,866 57,000 57,000 4,000 TOTAL OTHER INCOME \$150,103 \$97,700 \$97,700 \$143,000 99 4700 TRSF FROM TRUST FUNDS 0 0 0 0 TOTAL TRANSFERS IN \$0 \$0 \$0 \$0 \$0 \$0 P8 8101 REGULAR 723,086 858,521 858,521 858,521 856,425 99 8102 OVERTIME 0 <td>99 3610 INVESTMENT INTEREST</td> <td>37,365</td> <td>21,700</td> <td>21,700</td> <td>23,000</td> | 99 3610 INVESTMENT INTEREST | 37,365 | 21,700 | 21,700 | 23,000 |
| 99 TIF SURPLUS 0 0 0 97,000 99 3620 UNREALIZED GAINS 0 0 0 0 99 3910 REFUNDS/REIMBURSEMENTS 0 0 0 0 99 3925 LIBRARY SALES 9,137 9,000 9,000 9,000 99 3961 DONATIONS 43,735 10,000 10,000 10,000 99 3970 MISCELLANEOUS INCOME 59,866 57,000 57,000 4,000 TOTAL OTHER INCOME \$150,103 \$97,700 \$97,700 \$143,000 99 4700 TRSF FROM TRUST FUNDS 0 0 0 0 TOTAL REVENUES \$1,838,354 \$1,969,958 \$1,969,958 \$2,046,500 TOTAL REVENUES \$1,838,354 \$1,969,958 \$1,969,958 \$2,046,500 TOTAL REVENUES \$10 FY 2010 FY 2011 FY 2011 FY 2011 FY 2012 FY 2012 FY 2012 FY 2012 FY 2012 FY | | | | • | • |
| 99 3620 UNREALIZED GAINS 0 0 0 0 99 3910 REFUNDS/REIMBURSEMENTS 0 0 0 0 99 3925 LIBRARY SALES 9,137 9,000 9,000 9,000 99 3961 DONATIONS 43,735 10,000 10,000 4,000 99 3970 MISCELLANEOUS INCOME 59,866 57,000 57,000 4,000 TOTAL OTHER INCOME \$150,103 \$97,700 \$97,700 \$143,000 TOTAL REVENUES 0 0 0 0 0 TOTAL REVENUES \$1,838,354 \$1,969,958 \$1,969,958 \$2,046,500 TOTAL REVENUES \$1,000 \$0 \$0 | | 0 | 0 | 0 | 97,000 |
| 99 3910 REFUNDS/REIMBURSEMENTS 0 0 0 99 3925 LIBRARY SALES 9,137 9,000 9,000 9,000 99 3961 DONATIONS 43,735 10,000 10,000 10,000 99 3970 MISCELLANEOUS INCOME \$9,866 57,000 \$97,700 \$143,000 P9 4700 TRSF FROM TRUST FUNDS 0 0 0 0 TOTAL TRANSFERS IN \$0 \$0 \$0 \$0 TOTAL REVENUES \$1,838,354 \$1,969,958 \$1,969,958 \$2,046,500 TOTAL REVENUES \$1,00 \$0 \$0 \$0 <td></td> <td>0</td> <td>0</td> <td>0</td> <td></td> | | 0 | 0 | 0 | |
| 99 3961 DONATIONS 43,735 10,000 10,000 10,000 99 3970 MISCELLANEOUS INCOME 59,866 57,000 57,000 4,000 TOTAL OTHER INCOME \$150,103 \$97,700 \$97,700 \$143,000 99 4700 TRSF FROM TRUST FUNDS 0 0 0 0 TOTAL REVENUES \$1,838,354 \$1,969,958 \$1,969,958 \$2,046,500 PY 8101 REQULAR \$1,838,354 \$1,969,958 \$1,969,958 \$2,046,500 99 8101 REGULAR 723,086 858,521 858,521 856,425 99 8102 OVERTIME 0 0 0 0 99 8103 PARTTIME & TEMPORARY 0 0 0 0 99 8171 FICA 54,698 68,431 68,431 80,022 99 8173 IMRF 73,533 77,667 77,667 89,617 99 8175 HEALTH INSURANCE <t< td=""><td></td><td>0</td><td>0</td><td>0</td><td></td></t<> | | 0 | 0 | 0 | |
| 99 3961 DONATIONS 43,735 10,000 10,000 10,000 99 3970 MISCELLANEOUS INCOME 59,866 57,000 57,000 4,000 TOTAL OTHER INCOME \$150,103 \$97,700 \$97,700 \$143,000 99 4700 TRSF FROM TRUST FUNDS 0 0 0 0 TOTAL REVENUES \$1,838,354 \$1,969,958 \$1,969,958 \$2,046,500 PY 8101 REQULAR \$1,838,354 \$1,969,958 \$1,969,958 \$2,046,500 99 8101 REGULAR 723,086 858,521 858,521 856,425 99 8102 OVERTIME 0 0 0 0 99 8103 PARTTIME & TEMPORARY 0 0 0 0 99 8171 FICA 54,698 68,431 68,431 80,022 99 8173 IMRF 73,533 77,667 77,667 89,617 99 8175 HEALTH INSURANCE <t< td=""><td>,</td><td>9,137</td><td>9,000</td><td>9,000</td><td>9,000</td></t<> | , | 9,137 | 9,000 | 9,000 | 9,000 |
| 99 3970 MISCELLANEOUS INCOME 59,866 57,000 57,000 4,000 TOTAL OTHER INCOME \$150,103 \$97,700 \$97,700 \$143,000 99 4700 TRSF FROM TRUST FUNDS 0 0 0 0 TOTAL TRANSFERS IN \$0 \$0 \$0 \$0 FY 2011 FY 2011 FY 2011 FY 2011 FY 2011 FY 2012 PY 2012 PY 2012 PY 2012 PY 2012 PY 2013 PY 2014 PY 2014 PY 2015 PY 2 | 99 3961 DONATIONS | | - | | • |
| 99 4700 TRSF FROM TRUST FUNDS 0 0 0 0 TOTAL TRANSFERS IN \$0 \$0 \$0 \$0 TOTAL REVENUES \$1,838,354 \$1,969,958 \$1,969,958 \$2,046,500 FY 2010 FY 2011 FY 2011 FY 2011 FY 2012 Actual Budget Estimate Budget 99 8101 REGULAR 723,086 858,521 858,521 956,425 99 8102 OVERTIME 0 0 0 0 0 99 8103 PARTIME & TEMPORARY 0 0 0 0 0 0 99 8171 FICA 54,698 68,431 68,431 68,431 80,022 99 8173 IMRF 73,533 77,667 77,667 77,667 89,617 99 8175 HEALTH INSURANCE 108,251 135,000 135,000 105,745 19,815 185 185 185 185 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 4,800 5,000 | 99 3970 MISCELLANEOUS INCOME | | | | |
| TOTAL TRANSFERS IN \$0 | TOTAL OTHER INCOME | \$150,103 | \$97,700 | \$97,700 | \$143,000 |
| TOTAL TRANSFERS IN \$0 | | | | | |
| FY 2010 | | | | | |
| FY 2010 FY 2011 FY 2011 FY 2012 FY 2012 FY 2013 FY 2014 FY 2014 FY 2015 FY 2015 FY 2016 FY 2 | TOTAL TRANSFERS IN | \$0 | \$0 | \$0 | \$0 |
| 99 8101 REGULAR 723,086 858,521 858,521 956,425 99 8102 OVERTIME 0 0 0 0 99 8103 PARTTIME & TEMPORARY 0 0 0 0 99 8113 LONGEVITY 0 0 0 11,760 99 8171 FICA 54,698 68,431 68,431 80,022 99 8173 IMRF 73,533 77,667 77,667 89,617 99 8175 HEALTH INSURANCE 108,251 135,000 135,000 105,745 99 8176 LIFE INSURANCE 189 185 185 185 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | TOTAL REVENUES | \$1,838,354 | \$1,969,958 | \$1,969,958 | \$2,046,500 |
| 99 8101 REGULAR 723,086 858,521 858,521 956,425 99 8102 OVERTIME 0 0 0 0 99 8103 PARTTIME & TEMPORARY 0 0 0 0 99 8113 LONGEVITY 0 0 0 11,760 99 8171 FICA 54,698 68,431 68,431 80,022 99 8173 IMRF 73,533 77,667 77,667 89,617 99 8175 HEALTH INSURANCE 108,251 135,000 135,000 105,745 99 8176 LIFE INSURANCE 189 185 185 185 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | | | | | |
| Problem Actual Budget Estimate Budget 99 8101 REGULAR 723,086 858,521 858,521 956,425 99 8102 OVERTIME 0 0 0 0 0 99 8103 PARTTIME & TEMPORARY 0 11,760 0 0 0 0 11,760 0 0 0 11,760 0 0 0 0 11,760 0 0 0 0 11,760 0 0 0 11,760 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 < | | FY 2010 | FY 2011 | FY 2011 | FY 2012 |
| 99 8101 REGULAR 723,086 858,521 858,521 956,425 99 8102 OVERTIME 0 0 0 0 99 8103 PARTTIME & TEMPORARY 0 0 0 0 99 8113 LONGEVITY 0 0 0 11,760 99 8171 FICA 54,698 68,431 68,431 80,022 99 8173 IMRF 73,533 77,667 77,667 89,617 99 8175 HEALTH INSURANCE 108,251 135,000 135,000 105,745 99 8176 LIFE INSURANCE 189 185 185 185 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | | Actual | Budget | Estimate | |
| 99 8103 PARTTIME & TEMPORARY 0 0 0 0 99 8113 LONGEVITY 0 0 0 11,760 99 8171 FICA 54,698 68,431 68,431 80,022 99 8173 IMRF 73,533 77,667 77,667 89,617 99 8175 HEALTH INSURANCE 108,251 135,000 135,000 105,745 99 8176 LIFE INSURANCE 189 185 185 185 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 5,000 99 8187 UNEMPLOYMENT INSURANCE 3,100 5,500 5,500 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | 99 8101 REGULAR | 723,086 | 858,521 | 858,521 | |
| 99 8113 LONGEVITY 0 0 0 11,760 99 8171 FICA 54,698 68,431 68,431 80,022 99 8173 IMRF 73,533 77,667 77,667 89,617 99 8175 HEALTH INSURANCE 108,251 135,000 135,000 105,745 99 8176 LIFE INSURANCE 189 185 185 185 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 5,000 99 8179 UNEMPLOYMENT INSURANCE 3,100 5,500 5,500 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | 99 8102 OVERTIME | 0 | 0 | 0 | 0 |
| 99 8171 FICA 54,698 68,431 68,431 80,022 99 8173 IMRF 73,533 77,667 77,667 89,617 99 8175 HEALTH INSURANCE 108,251 135,000 135,000 105,745 99 8176 LIFE INSURANCE 189 185 185 185 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 5,000 99 8179 UNEMPLOYMENT INSURANCE 3,100 5,500 5,500 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | 99 8103 PARTTIME & TEMPORARY | 0 | 0 | 0 | 0 |
| 99 8173 IMRF 73,533 77,667 77,667 89,617 99 8175 HEALTH INSURANCE 108,251 135,000 135,000 105,745 99 8176 LIFE INSURANCE 189 185 185 185 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 5,000 99 8179 UNEMPLOYMENT INSURANCE 3,100 5,500 5,500 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | 99 8113 LONGEVITY | 0 | 0 | 0 | 11,760 |
| 99 8173 IMRF 73,533 77,667 77,667 89,617 99 8175 HEALTH INSURANCE 108,251 135,000 135,000 105,745 99 8176 LIFE INSURANCE 189 185 185 185 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 5,000 99 8179 UNEMPLOYMENT INSURANCE 3,100 5,500 5,500 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | 99 8171 FICA | 54,698 | 68,431 | 68,431 | |
| 99 8176 LIFE INSURANCE 189 185 185 185 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 5,000 99 8179 UNEMPLOYMENT INSURANCE 3,100 5,500 5,500 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | 99 8173 IMRF | 73,533 | 77,667 | | 89 , 617 |
| 99 8178 WORKERS COMPENSATION 6,452 4,800 4,800 5,000 99 8179 UNEMPLOYMENT INSURANCE 3,100 5,500 5,500 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | 99 8175 HEALTH INSURANCE | 108,251 | 135,000 | 135,000 | 105,745 |
| 99 8179 UNEMPLOYMENT INSURANCE 3,100 5,500 5,500 5,000 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | 99 8176 LIFE INSURANCE | 189 | 185 | 185 | 185 |
| 99 8185 ACCRUED COMPENSATED LEAVE 1,565 0 0 5,000 | 99 8178 WORKERS COMPENSATION | 6,452 | 4,800 | 4,800 | 5,000 |
| | 99 8179 UNEMPLOYMENT INSURANCE | 3,100 | 5,500 | 5,500 | 5,000 |
| TOTAL PERSONAL SERVICES \$970,874 \$1,150,104 \$1,150,104 \$1,258,754 | 99 8185 ACCRUED COMPENSATED LEAVE | 1,565 | 0 | 0 | 5,000 |
| | TOTAL PERSONAL SERVICES | \$970,874 | \$1,150,104 | \$1,150,104 | \$1,258,754 |

| | | | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|----|---------|------------------------------|---------------------------------------|-------------------|---|-----------------------------|
| 99 | 8202 | PRINTED MATERIALS | 1,038 | 5,000 | 5,000 | 7,000 |
| 99 | 8204 | OFFICE & LIBRARY SUPPLY | 22,660 | 21,000 | 21,000 | 23,000 |
| 99 | 8219 | BUILDING SUPPLIES, NEC | 11,093 | <i>7,</i> 000 | 7,000 | 15,000 |
| 99 | 8271 | GIFTS & DONATIONS | 18,386 | 10,000 | 10,000 | 10,000 |
| 99 | | MEMORIALS | 3,271 | 3,000 | 3,000 | 5,000 |
| 99 | 8273 | CHILDREN'S BOOKS | 37,597 | 40,000 | 40,000 | 43,000 |
| 99 | 8274 | LIBRARY BOOKS | 90,742 | 83,000 | 83,000 | 85,000 |
| 99 | | PERIODICALS | 8,240 | 7,200 | 7,200 | 9,000 |
| 99 | 8276 | COMPACT DISCS | 10,872 | 11,000 | 11,000 | 11,000 |
| 99 | | DVD'S | 7,637 | 7,000 | 7,000 | 7,000 |
| 99 | | MICROFORMS | 797 | 300 | 300 | 900 |
| 99 | | LIBRARY DATABASES | 48,142 | 51,500 | 51,500 | 67,000 |
| 99 | | COMMODITIES, NEC | 1,225 | 3,000 | 3,000 | 3,000 |
| TO | | MMODITIES | \$261,700 | \$249,000 | \$249,000 | \$285,900 |
| | | | , , , , , , , , , , , , , , , , , , , | | , | |
| 99 | 8304 | TRAVEL REIMBURSEMENT | 620 | 1,000 | 1,000 | 800 |
| 99 | 8305 | FREIGHT AND POSTAGE | 3,113 | 3,500 | 3,500 | 3,500 |
| 99 | 8310 | EQUIPMENT, R&M | 9,077 | 10,000 | 10,000 | 18,500 |
| 99 | | BOOKS, R&M | 405 | 1,500 | 1,500 | 1,500 |
| 99 | 8331 | BOOK PROCESSING | 6,481 | 8,000 | 8,000 | 1,000 |
| 99 | 8337 | TELEPHONE SYSTEM | 4,088 | 3,500 | 3,500 | 5,000 |
| 99 | 8342 | FINANCIAL & MGMT SERVICES | 11,605 | 14,000 | 14,000 | 17,000 |
| 99 | 8343 | DEVELOPMENTAL SERVICES | 27,261 | 8,000 | 8,000 | 18,000 |
| 99 | 8346 | REFUSE REMOVAL SERVICES | 3,316 | 3,000 | 3,000 | 5,000 |
| 99 | 8347 | LANDSCAPING | 6,358 | 8,000 | 8,000 | 8,000 |
| 99 | 8348 | BUILDINGS- R & M, NEC | 26,229 | 28,000 | 28,000 | 25,000 |
| 99 | 8349 | BUILDING REPAIR | 16,399 | 25,000 | 25,000 | 115,000 |
| 99 | 8351 | NATURAL GAS | 10,571 | 19,000 | 19,000 | 19,000 |
| 99 | 8352 | ELECTRICITY | 691 | 600 | 600 | 800 |
| 99 | 8355 | UTILITIES, NEC | 1,534 | 700 | 700 | 800 |
| 99 | 8373 | MARKETING, ADS & PUBLIC INFO | 13,788 | 10,000 | 10,000 | 10,000 |
| 99 | 8375 | DUES & SUBSCRIPTIONS | 1,000 | 1,500 | 1,500 | 1,500 |
| 99 | 8376 | TRAINING, EDUC, & PROF DVLP | 8,966 | 6,500 | 6,500 | 9,000 |
| TO | TAL CO | NTRACTUAL SERVICES | \$151,502 | \$151,800 | \$151,800 | \$259,400 |
| | | | | | | _ |
| 99 | 8450 | CONTRACTED SERVICES | 26,777 | 28,000 | 28,000 | 100,000 |
| 99 | 8452 | CONSULTING FEES (LEGAL) | 9,606 | 5,000 | 5,000 | 20,000 |
| | | CONSULTING FEES (PERSONNEL) | 20,491 | 5,000 | 5,000 | 15,000 |
| | | COLLECTION AGENCY | 1,830 | 1,500 | 1,500 | 1,500 |
| 99 | 8455 | PROFESSIONAL CONSULTING (IT) | 0 | 0 | 0 | 5,000 |
| | | SURETY BONDS & INSURANCE | 10,873 | 11,000 | 11,000 | 13,250 |
| | | CONTINGENCIES | 2,188 | 282,554 | 282,554 | 5,000 |
| TO | TAL OTH | HER SERVICES | \$71 , 765 | \$333,054 | \$333,054 | \$1 <i>5</i> 9,7 <i>5</i> 0 |

| | FY 2010 Actual | FY 2011 Budget | FY 2011 Estimate | FY 2012 Budget |
|--------------------------------------|-------------------|-------------------|---------------------|-------------------|
| 99 8510 OFFICE FURNITURE & EQUIPMENT | 1 7, 691 | 5,000 | 5,000 | 12,000 |
| 99 8515 EDP EQUIPMENT | 142,554 | 45,000 | 45,000 | 50,000 |
| 99 8599 EQUIPMENT NEC | 16,000 | 0 | 0 | 20,000 |
| TOTAL EQUIPMENT | \$176,245 | \$50,000 | \$50,000 | \$82,000 |
| 99 8625 TIF (previous TIF) | 21,000 | 36,000 | 36,000 | 0 |
| TOTAL PERMANENT IMPROVEMENTS | \$21,000 | \$36,000 | \$36,000 | \$0 |
| TOTAL EXPENSES | \$1,653,086 | \$1,969,958 | \$1,969,958 | \$2,045,804 |
| SURPLUS (DEFICIT) | \$185,268 | \$0 | \$0 | \$696 |
| ENDING FUND BALANCE | \$1,345,954 | \$1,345,954 | \$1,345,954 | \$1,346,650 |

General Fund Financial Plan

For Fiscal Years 2012 - 2016

Summary of Projected FY2012 - FY2016 General Fund Revenues & Expenditures

| | FY2010 | FY2011 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----------------------------------|------------------|------------|------------|------------|------------|------------|------------|
| | Actual | Estimate | Budget | Budget | Budget | Budget | Budget |
| Beginning Fund Balance | 21 7, 526 | 22,169 | 2,209,894 | 1,809,894 | 2,320,740 | 2,839,624 | 3,364,060 |
| | | | | | | | |
| Total Revenues | 28,434,217 | 29,955,121 | 30,137,880 | 30,898,290 | 31,716,929 | 33,156,547 | 34,036,795 |
| Percentage Change | | 5.35% | 0.61% | 2.52% | 2.65% | 4.54% | 2.65% |
| | | | | | | | |
| Total Expenditures | 28,629,574 | 27,767,396 | 30,137,880 | 29,987,443 | 30,798,045 | 32,232,111 | 33,104,470 |
| Percentage Change | | -3.01% | 8.54% | -0.50% | 2.70% | 4.66% | 2.71% |
| Difference | (195,357) | 2,187,725 | (0) | 910,847 | 918,884 | 924,436 | 932,325 |
| Unrestricted Ending Fund Balance | 22,169 | 2,209,894 | 1,809,894 | 2,320,740 | 2,839,624 | 3,364,060 | 3,896,385 |
| Restricted Fund Balance | 0 | 0 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| Reserve Level | 0.08% | 7.96% | 6.01% | 7.74% | 9.22% | 10.44% | 11.77% |

FY2012 - FY2016 General Fund Revenue Projections

| | | | EVOQUA A (| EVOCAL D. J | | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----|---------|------------------------------|------------------|---------------|-----------------------|---------------------------------|------------------|--------------|-----------------------------|------------------|
| | _ | | FY2010 Actual | FY2011 Budget | FY2011 Estimate | Projection | Projection | Projection | Projection | Projection |
| 1 | 3111 | PROPERTY TAX- FICA | 378,916 | 501,352 | 530,133 | 319,479 | 490,696 | 507,829 | 525,566 | 541,643 |
| 1 | 3112 | PROPERTY TAX- IMRF | 598 , 590 | 747,082 | 275,965 | 479,219 | 484,436 | 501,351 | 518,862 | 534 , 734 |
| 1 | 3113 | PROPERTY TAX- POLICE PENSION | 1,081,450 | 1,041,782 | 1,342,558 | 1,334,737 | 1,312,208 | 1,358,024 | 1,405,457 | 1,448,451 |
| 1 | 3114 | PROPERTY TAX- FIRE PENSION | 1,706,970 | 1,731,588 | 2,001,368 | 2,063,370 | 2,010,239 | 2,080,427 | 2,153,092 | 2,218,957 |
| TO | TAL PRO | OPERTY TAXES | \$3,765,926 | \$4,021,805 | \$4,150,024 | \$4,196,805 | \$4,297,579 | \$4,447,631 | \$4,602,976 | \$4,743,785 |
| | | | | | | | | | | |
| 1 | 3131 | SALES TAX - CITY | 5,804,331 | 5,371,899 | 5,723,639 | 5,873,548 | 6,049,754 | 6,291,745 | 6,511,956 | 6,772,434 |
| 1 | 3132 | MROT | 3,621,333 | 3,407,122 | 3,926,323 | 4,032,551 | 4,153,528 | 4,319,669 | 5,173,517 | 5,380,458 |
| 1 | 3133 | LOCAL USE TAX | 545 , 445 | 503,239 | 602,749 | 606,796 | 61 7, 415 | 626,676 | 636,076 | 648,798 |
| 1 | 3142 | RESTAURANT & BAR TAX | 1,597,195 | 1,556,936 | 1,604,930 | 1,617,349 | 1,641,609 | 1,674,442 | 1 ,7 03 , 581 | 1,737,653 |
| TO | TAL SAL | ES & USE TAXES | \$11,568,304 | \$10,839,195 | \$11 , 857,641 | \$12,130,244 | \$12,462,306 | \$12,912,531 | \$14,025,130 | \$14,539,342 |
| | | | | | | | | | | |
| 1 | 3161 | FRANCHISE TAX | 414,905 | 422,592 | 408,787 | 421,051 | 429,472 | 440,208 | 449,013 | 462,483 |
| 1 | 3162 | MUNICIPAL UTILITY TAX | 3,324,918 | 3,771,429 | 3,730,593 | 3,787,343 | 3,863,090 | 3,959,667 | 4,038,860 | 4,160,026 |
| TO | TAL GR | OSS RECEIPTS TAXES | \$3,739,823 | \$4,194,020 | \$4,139,380 | \$4,208,394 | \$4,292,561 | \$4,399,876 | \$4,487,873 | \$4,622,509 |
| | | | | | | | | | | |
| 1 | 3185 | MISCELLANEOUS TAXES | 13,146 | 11,500 | 12,100 | 11,800 | 11,859 | 12,096 | 12,157 | 12,248 |
| TO | TAL OTI | HER TAXES | \$13,146 | \$11,500 | \$12,100 | \$11,800 | \$11,859 | \$12,096 | \$12,157 | \$12,248 |
| | | | | | | | | | | |
| 1 | 3221 | AMUSEMENT LICENSES | 5,375 | 3,825 | 3,825 | 3,825 | 3,825 | 3,825 | 3,825 | 3,825 |
| 1 | 3222 | LIQUOR LICENSES | 165,381 | 145,000 | 156,086 | 152,737 | 154,264 | 155,807 | 155,807 | 157,365 |
| 1 | 3225 | ROOMING HOUSE LICENSES | 12,050 | 15,000 | 13,015 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 1 | 3239 | OTHER LICENSES | 56,441 | 40,000 | 23,291 | 40,000 | 40,400 | 40,804 | 40,804 | 41,212 |
| 1 | 3242 | BUILDING PERMITS | 43,450 | 45,000 | 147,368 | 67,000 | 175,000 | 176,750 | 178,518 | 182,088 |
| 1 | 3244 | ELECTRIC PERMITS | 16,009 | 20,000 | 36,269 | 28,000 | 32,000 | 32,320 | 32,643 | 33,296 |
| 1 | 3245 | PLUMBING PERMITS | (250) | 3,500 | 1,740 | 3,500 | 3,509 | 3,561 | 3,561 | 3,561 |
| 1 | 3246 | SEWER PERMITS | 0 | 3,500 | 3,366 | 3,500 | 3,500 | 3,535 | 3,535 | 3,535 |
| 1 | 3247 | HVAC PERMITS | 13,735 | 12,500 | 11,990 | 12,500 | 30,000 | 30,600 | 30,906 | 31,524 |
| 1 | 3259 | OTHER PERMITS | 37,169 | 30,000 | 54,170 | 35,000 | 35,350 | 35,704 | 36,061 | 36,061 |
| 1 | 3271 | PARKING PERMITS | 675 | 3,000 | 2,905 | 3,050 | 3,050 | 3,050 | 3,050 | 3,050 |
| TO | | ENSES & PERMITS | \$350,035 | \$321,325 | \$454,025 | \$364,112 | \$495,898 | \$500,956 | \$503,710 | \$510,517 |
| | | - | 1 1 | , , ,,,,,,, | , , ,,=== | , , , , , , , , , , , , , , , , | ,, | , , | , | , |

FY2012 - FY2016 General Fund Revenue Projections

| | | | | | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-----------|-----------------------------|------------------|-----------------|--------------------------|-----------------|------------------|-----------------|-----------------|-----------------|
| | | FY2010 Actual | FY2011 Budget | FY2011 Estimate | Projection | Projection | Projection | Projection | Projection |
| 1 3310 | FEDERAL GRANTS | 4,049 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1 3315 | FEDERAL PASS THROUGH | 142,543 | 100,000 | 66,435 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 1 3340 | STATE GOVT GRANTS | 15,992 | 10,000 | 6,263 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 1 3351 | STATE INCOME TAX | 3,472,036 | 3,511,236 | 3,795,070 | 3,695,070 | 3,732,021 | 3,769,341 | 3,797,611 | 3,835,587 |
| 1 3356 | PERSONAL PROP REPLACE TAX | 132,004 | 118,949 | 135,737 | 125,000 | 126,250 | 128,144 | 129,425 | 132,014 |
| 1 3358 | OTHER SHARED REVENUE | 133,644 | 140,000 | 121,875 | 127,000 | 127,000 | 127,000 | 127,000 | 127,000 |
| 1 3359 | TWSP ROAD & BRIDGE TAX | 323,535 | 200,691 | 202,185 | 202,176 | 204,703 | 207,774 | 207,774 | 210,890 |
| TOTAL IN | TERGOVERNMENTAL REVENUES | \$4,223,803 | \$4,080,875 | \$4,327,565 | \$4,259,246 | \$4,299,974 | \$4,342,258 | \$4,371,810 | \$4,415,491 |
| | | | | | | | | | |
| 1 3413 | , | 11 <i>,</i> 750 | 10,820 | 9,250 | 10,000 | 10,125 | 10,277 | 10,431 | 10,640 |
| 1 3414 | ENGINEERING PLAN REVIEW | 0 | 30,000 | 24,661 | 30,000 | 30,300 | 30,755 | 31,062 | 31,528 |
| 1 3415 | ZONING FEES | 3,688 | 4,000 | 7 , 259 | 5,000 | 5,000 | 5,050 | 5,050 | 5,050 |
| 1 3416 | DEVELOPMENT INSPECTION FEES | 0 | 35,000 | 33,857 | 35,000 | 35,000 | 35,350 | 35,350 | 35,350 |
| 1 3421 | POLICE SERVICES | 22,973 | 11,000 | 18,922 | 1 <i>7,</i> 000 | 1 <i>7</i> ,000 | 1 <i>7,</i> 340 | 1 7, 340 | 1 7, 340 |
| 1 3422 | FIRE SERVICES | 840,673 | 845,000 | 849,310 | 850,000 | 867,000 | 884,340 | 902,027 | 920,067 |
| 1 3423 | AMBULANCE SERVICES | 819 , 587 | 735,434 | 848,006 | 840,003 | 856,803 | 873,939 | 891,418 | 891,418 |
| 1 3437 | FUEL SALES | 81,315 | 110,000 | 90,115 | 110,000 | 11 <i>7,</i> 700 | 125,939 | 134,440 | 145,195 |
| 1 3446 | ADMINISTRATION FEES | 4,129 | 2,000 | 100 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| TOTAL SE | RVICES CHARGES | \$1,784,115 | \$1,783,254 | \$1,881, 4 80 | \$1,898,003 | \$1,939,928 | \$1,983,989 | \$2,028,118 | \$2,057,588 |
| | | | | | | | | | |
| 1 3511 | CIRCUIT COURT FINES | 302,239 | 315,000 | 269,306 | 270,000 | 274,050 | 279,531 | 283,025 | 287,978 |
| 1 3512 | PARKING FINES | 2,223 | 1,500 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 |
| 1 3513 | DUI FINES | 14,427 | 15,000 | 14,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 1 3514 | POLICE FINES | 207,685 | 215,000 | 230,543 | 225,000 | 231,563 | 238,510 | 242,088 | 246,929 |
| 1 3515 | ABATEMENT FINES | 6,583 | 7 , 500 | 4,109 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 |
| 1 3516 | FALSE POLICE ALARM FINES | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1 3517 | FALSE FIRE ALARM FINES | 700 | 1,000 | 600 | 500 | 500 | 500 | 500 | 500 |
| 1 3518 | MAIL-IN FINES | 82,025 | 62 , 500 | 74,050 | 70,000 | 75,000 | <i>77,</i> 250 | <i>77,</i> 250 | <i>77,</i> 250 |
| 1 3519 | TOW FINES | 1,825 | 2,600 | 2,825 | 2,700 | 5,335 | 5,602 | 5,602 | 5,602 |
| 1 3529 | OTHER FINES | 30,206 | 41,000 | 14,365 | 30,000 | 30,300 | 30,603 | 30,603 | 30,603 |
| TOTAL FII | NES | \$647,913 | \$662,100 | \$610,998 | \$620,900 | \$639,448 | \$654,696 | \$661,767 | \$671,562 |
| <u> </u> | | | | | | | | | |

FY2012 - FY2016 General Fund Revenue Projections

| | | | | | | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|--------------------|---------|-----------------------------------|---------------|--------------------|------------------|------------------|------------------|--------------------------|--------------------------|------------------|
| | | | FY2010 Actual | FY2011 Budget | FY2011 Estimate | Projection | Projection | Projection | Projection | Projection |
| 1 | 3610 | INVESTMENT INTEREST | 2,455 | 3,000 | 4,906 | 5,000 | <i>7,</i> 100 | <i>7,</i> 313 | 7,423 | 8,053 |
| 1 | 3910 | REFUNDS/REIMBURSEMENTS | 344,048 | 200,000 | 188 , 588 | 188,000 | 191 , 760 | 195 , 595 | 195 , 595 | 195, 7 12 |
| 1 | 3920 | SALES OF ASSETS | 7,062 | 0 | 50 | 0 | 0 | 0 | 0 | 0 |
| 1 | 3925 | LIBRARY/BAND SALES | 275 | 200 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1 | 3930 | RENTAL INCOME | 2,312 | 1,200 | 1,200 | 1,200 | 1,200 | 1,312 | 1,312 | 1,312 |
| 1 | 3945 | MISC FRANCHISE FEES | 6,395 | 6,395 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1 | 3961 | DONATIONS | 200 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 |
| 1 | 3963 | TIF PROPERTY TAX SURPLUS | 0 | 206,670 | 206,670 | 142,119 | 142,119 | 142,119 | 142,119 | 142,119 |
| 1 | 3964 | TIF SALES TAX SURPLUS | 0 | 547,642 | 547,642 | 528,1 <i>7</i> 1 | 528,1 <i>7</i> 1 | 528,1 <i>7</i> 1 | 528 , 171 | 528 , 171 |
| 1 | 3970 | MISCELLANEOUS INCOME | 84,838 | 40,000 | 23,621 | 31,000 | 35,500 | 35,500 | 35,500 | 35,500 |
| TOTAL OTHER INCOME | | \$447 , 585 | \$1,005,107 | \$974 , 677 | \$895,490 | \$905,850 | \$910,010 | \$910,120 | \$910,867 | |
| | | | | | | | | | | |
| 1 | 4740 | TRSF_FROM_WATER_FUND | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| 1 | 4733 | TRSF FROM PUBLIC SAFETY BLDG FUND | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1 | 4747 | TRSF_FROM REFUSE FUND | 122,524 | 122,524 | 122,524 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| 1 | 4762 | TRSF_FROM_MFT | 39,748 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1 | 4763 | TRSF_FROM_TIF_FUND #1 | 852,484 | 674,191 | <i>674</i> ,191 | 631,737 | 631,737 | 631,737 | 631,737 | 631,737 |
| 1 | 4766 | TRSF FROM TIF FUND #2 | 165,873 | 167,468 | 1 <i>67,</i> 468 | 158,875 | 158,875 | 1 <i>5</i> 8,8 <i>75</i> | 1 <i>5</i> 8,8 <i>75</i> | 158,875 |
| 1 | 4772 | TRSFR FROM CDBG FUND | 61,438 | 52,938 | 81,549 | 60,774 | 60,774 | 60,774 | 60,774 | 60,774 |
| 1 | 4781 | TRSF FROM HERITAGE RIDGE SSA | 750 | 750 | <i>7</i> 50 | 750 | 750 | 750 | 750 | 750 |
| 1 | 4782 | TRSF_FROM KNOLLS SSA | 750 | 750 | <i>7</i> 50 | 750 | 750 | 750 | 750 | 750 |
| TC | TAL TRA | NSFERS IN | \$1,893,567 | \$1,668,621 | \$1,547,232 | \$1,552,886 | \$1,552,886 | \$1,552,886 | \$1,552,886 | \$1,552,886 |
| | | | | | | | | | | |
| TOTAL GENERAL FUND | | \$28,434,217 | \$28,587,803 | \$29,955,121 | \$30,137,880 | \$30,898,290 | \$31,716,929 | \$33,156,547 | \$34,036,795 | |

FY2012 - 2016 General Fund Expenditure Projections

| _ | | FY 2010 | FY 2011 | FY 2011 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----------|--------------------------------------|------------------|-----------------|------------------|--------------------|----------------|----------------|---------------|-----------------|
| | | Actual | Budget | Estimate | Projection | Projection | Projection | Projection | Projection |
| <u> </u> | 8101 REGULAR | 14,063,022 | 14,007,650 | 13,625,025 | 12,929,500 | 13,123,443 | 13,254,677 | 13,652,317 | 13,788,840 |
| 1 | 8102 OVERTIME | 1,243,326 | 1,345,000 | 1,292,570 | 1,243,326 | 1,243,326 | 1,243,326 | 1,243,326 | 1,243,326 |
| 1 | 8103 PARTTIME & TEMPORARY | 294,972 | 371,800 | 295,045 | 299,325 | 303,815 | 306,853 | 316,059 | 319,219 |
| 1 | 8112 WELLNESS BONUS | 5,250 | 8,000 | 9,600 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 1 | 8113 LONGEVITY | 153,467 | 141,550 | 145,220 | 1 <i>37,475</i> | 140,225 | 142,328 | 146,598 | 149,530 |
| 1 | 8114 DEFERRED COMP. CONTRIBS. | 5,691 | 5,650 | 5,680 | 5,77 <i>5</i> | 5,930 | 6,089 | 6,252 | 6,419 |
| 1 | 8119 EDUCATION BONUS | 4,750 | 5,000 | 6,335 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 1 | 8171 FICA | 538,123 | 487,400 | 503,845 | 445,118 | 449,569 | 454,065 | 460,876 | 470,093 |
| 1 | 8172 POLICE/FIRE PENSION | 2,788,420 | 3,358,100 | 3,343,925 | 3,379,350 | 3,683,492 | 4,015,006 | 4,456,656 | 4,924,605 |
| 1 | 8173 IMRF | 759,697 | 689,050 | 780,795 | 668,325 | 700,070 | 735,074 | 779,178 | 823,981 |
| 1 | 8175 HEALTH INSURANCE | 3,890,080 | 2,890,300 | 2,890,300 | 3,320,725 | 3,619,590 | 3,963,451 | 4,439,065 | 4,905,167 |
| 1 | 8178 WORKERS COMPENSATION | 761,223 | 1,349,800 | 1,349,800 | 1 <i>,77</i> 9,281 | 1,759,281 | 1,734,404 | 1,769,092 | 1,769,092 |
| 1 | 8179 UNEMPLOYMENT INSURANCE | 4,449 | 238,150 | 114,115 | 0 | 0 | 0 | 0 | 0 |
| 1 | 8180 PEHP PLAN | 26,182 | 25,500 | 26,495 | 26,500 | 26,500 | 26,500 | 26,500 | 26,500 |
| 1 | 8185 ACCRUED COMPENSATED LEAVE | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TC | OTAL PERSONNEL SERVICES | \$24,538,651 | \$24,922,950 | \$24,388,750 | \$24,249,700 | \$25,070,240 | \$25,896,772 | \$27,310,919 | \$28,441,774 |
| | | | | | | | | | |
| 1 | 8201 BOARDS AND COMMISSIONS | 2,360 | 4,100 | 1,550 | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 |
| 1 | 8202 PRINTED MATERIALS | 43,919 | 42,040 | 29,265 | 37,650 | <i>37,</i> 500 | <i>37,</i> 500 | 37,500 | 37,500 |
| 1 | 8204 OFFICE & LIBRARY SUPPLY | 14,393 | 31,700 | 1 <i>7,</i> 692 | 25,550 | 25,550 | 25,550 | 25,550 | 25,550 |
| 1 | 8210 BUILDING MECHANICAL SYS | 6,949 | 11,575 | 13,435 | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 |
| 1 | 8219 BUILDING SUPPLIES, NEC | 8,411 | 9,1 <i>75</i> | 8,100 | 9,1 <i>75</i> | 9,1 <i>75</i> | 9,1 <i>75</i> | 9,1 <i>75</i> | 9,175 |
| 1 | 8226 VEHICLE MAINTENANCE PARTS | 166 ,77 6 | 155,400 | 1 <i>74,</i> 726 | 1 <i>55,</i> 750 | 140,750 | 139,250 | 139,250 | 139,250 |
| 1 | 8228 STREETS/ALLEYS MATERIALS | 21,965 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| 1 | 8229 STREETLIGHTS, PARTS | 21,992 | 25,000 | 20,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 1 | 8230 TRAFFIC SIGNALS, PARTS & SUPPLS | 29,863 | 45,000 | 40,000 | 43,500 | 43,500 | 43,500 | 43,500 | 43,500 |
| 1 | 8231 TRAFFIC & STREET SIGNS | 8,735 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 1 | 8233 STORM WATER SYSTEM PARTS | 19,695 | 1 <i>7,</i> 000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 1 | 8235 SNOW/ICE CONTROL MATERIAL | 108,822 | 160,500 | 125,273 | 160,500 | 160,000 | 159,200 | 159,200 | 159,200 |
| 1 | 8237 HOSPITAL PATIENT SUPPLIES | 3 7, 856 | 28,000 | 46,500 | 34,875 | 34,875 | 34,875 | 34,875 | 34,875 |
| 1 | 8240 FIREFIGHTING SUPPLY& EQUIP | 39,465 | 33,542 | 46,000 | 23,420 | 23,420 | 23,420 | 23,420 | 23,420 |
| 1 | 8241 AMBULANCE SUPPLY & EQUIP | 22,689 | 18,100 | 20,869 | 20,100 | 20,100 | 20,100 | 20,100 | 20,100 |
| 1 | 8242 PATROL SUPPLY & EQUIP | 44,697 | 27,000 | 26,500 | 26,700 | 26,700 | 26,700 | 26,700 | 26,700 |
| 1 | 8243 INVESTIGATION SUPPLY & EQUIP | 19,619 | 18,500 | 23,500 | 18,500 | 18,500 | 18,500 | 18,500 | 18,500 |
| 1 | 8244 LAB SUPPLY & EQUIP | 1,409 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 | 2,900 |
| 1 | 8245 GAS, OIL & ANTIFREEZE | 279 , 775 | 381,450 | 345,637 | 409,359 | 408,859 | 407,859 | 411,438 | 410,938 |
| 1 | 8270 WEARING APPAREL | 121,423 | 132,700 | 126,226 | 126,150 | 126,150 | 126,150 | 126,150 | 126,150 |
| 1 | 8285 EDP SUPPLIES | 48,099 | 49,200 | 46,200 | 49,200 | 49,200 | 49,200 | 49,200 | 49,200 |
| 1 | 8291 JANITORIAL/LAUNDRY SUPPLY | 14,804 | 14,450 | 14,103 | 13,287 | 13,287 | 13,287 | 13,287 | 13 , 287 |
| 1 | 8294 ACTIVITIES SUPPLIES | 1,282 | 1,500 | 1,400 | 1,500 | 1 , 500 | 1,500 | 1,500 | 1,500 |

FY2012 - 2016 General Fund Expenditure Projections

| | FY 2010 | FY 2011 | FY 2011 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|--------------------------------------|-----------------|-----------------|-----------------|-------------------------|-----------------|-----------------|-----------------|-----------------|
| | Actual | Budget | Estimate | Projection | Projection | Projection | Projection | Projection |
| 1 8295 SMALL TOOLS & EQUIPMENT | 8,820 | 14,250 | 11,756 | 13,350 | 13,350 | 13,350 | 13,350 | 13,350 |
| 1 8299 COMMODITIES, NEC | 3,794 | 4 , 750 | 1,808 | 4,600 | 4,600 | 4,600 | 4,600 | 4,600 |
| TOTAL COMMODITIES | \$1,097,612 | \$1,277,832 | \$1,213,440 | \$1,285,666 | \$1,269,516 | \$1,266,216 | \$1,269,795 | \$1,269,295 |
| | | | | | | | | |
| 1 8301 RENTAL, EQPT, & FACILITIES | 0 | 1,500 | 500 | 1 , 500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 1 8304 CAR ALLOWANCE | 19,281 | 1 <i>7,</i> 530 | 15,564 | 1 <i>7,</i> 811 | 1 <i>7,</i> 811 | 1 <i>7,</i> 811 | 1 <i>7,</i> 811 | 1 <i>7,</i> 811 |
| 1 8305 FREIGHT AND POSTAGE | 1 7, 565 | 1 <i>7,</i> 950 | 16,052 | 19 , 475 | 19,475 | 19 , 475 | 19,475 | 19,475 |
| 1 8306 SPECIAL EVENTS | <i>7,</i> 511 | <i>7,</i> 500 | 7,000 | <i>7,</i> 000 | 7,000 | 7,000 | 7,000 | 7,000 |
| 1 8307 HUMAN & SOCIAL SERVICE | 150,001 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| 1 8310 EQUIPMENT, R&M | 88,956 | 97,385 | 92,240 | 113,544 | 113,044 | 113,044 | 113,044 | 112,544 |
| 1 8311 BUILDING MECHANCL SYS, R&M | 27,045 | 30,700 | 30 , 875 | 30,550 | 30,050 | 30,050 | 30,050 | 30,050 |
| 1 8313 LANDSCAPE/GROUNDS, R & M | 10,043 | 10,500 | 10,500 | 1 <i>7,</i> 000 | 1 <i>7,</i> 000 | 1 <i>7,</i> 000 | 1 <i>7,</i> 000 | 1 <i>7,</i> 000 |
| 1 8315 VEHICLES, R&M | 58,065 | 83,225 | 83,237 | <i>7</i> 9 , 800 | 78,300 | 78,300 | 79,083 | <i>7</i> 8,583 |
| 1 8316 STREETS/ALLEYS, R & M | 4,929 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 1 8318 TRAFFIC SIGNALS, R&M | 1 <i>5,</i> 707 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| 1 8319 SNOW AND ICE CONTROL | 50,140 | 60,000 | 66,118 | 60,000 | 60,000 | 60,000 | 61,800 | 61,800 |
| 1 8320 INTERGOVERNMENTAL SERVICE | 5,292 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 1 8321 SIDEWALKS, R & M | 690 | 1,500 | 1,500 | 1 , 500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 1 8325 KISHWAUKEE RIVER SYS, R&M | 23,975 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| 1 8327 STORM WATER SYS, R & M | 4,598 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 1 8330 EDP SERVICES | 1,602 | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 |
| 1 8331 ARCHITECT/ENGINEER SERVS | 0 | 1 , 750 | 2,150 | 4,150 | 4,150 | 4,150 | 4,150 | 4,150 |
| 1 8333 PERSONNEL RECRUITMENT | 7,095 | 11,000 | 8,500 | 11,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 1 8334 MOSQUITO ABATEMENT | 0 | 6,000 | 0 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 1 8335 RENTAL - EDP EQUIPMENT | 0 | 1 ,7 50 | 1,000 | 1 ,75 0 | 1 , 750 | 1 , 750 | 1,750 | 1 ,75 0 |
| 1 8336 RENTAL - WEARING APPAREL | 3,680 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1 8337 TELEPHONE SYSTEM | 204,229 | 52,301 | 138,240 | 103,726 | 102,226 | 102,226 | 103,248 | 103,248 |
| 1 8342 FINANCIAL & MGMT SERVICES | 37,334 | 40,000 | <i>45,</i> 271 | 45,000 | 44,000 | 44,000 | 44,000 | 44,000 |
| 1 8343 DEVELOPMENTAL SERVICES | 1,848 | 200 | 100 | 200 | 200 | 200 | 200 | 200 |
| 1 8345 PSYCH & MEDICAL SERVICES | 48,880 | <i>47,</i> 650 | 43,600 | <i>45,</i> 500 | 45,500 | 45,500 | 45,500 | 45,500 |
| 1 8346 REFUSE REMOVAL SERVICES | 870 | 2,373 | 1,000 | 1 , 500 | 1,500 | 1,500 | 1,500 | 1,500 |
| 1 8347 NUISANCE ABATEMENT SERVS. | 4,084 | 6,500 | 4,500 | 6 , 500 | 6,500 | 6,500 | 6,500 | 6,500 |
| 1 8348 BUILDINGS, R & M - NEC | 20,470 | <i>27,</i> 950 | 25,1 <i>7</i> 5 | 26,700 | 26,700 | 26,700 | 26,700 | 26,700 |
| 1 8349 LEGAL SERVICES, NEC | 5,968 | 9,000 | 12,203 | 10,500 | 10,500 | 10,500 | 10,500 | 10,500 |
| 1 8352 ELECTRICITY | 83,240 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 |
| 1 8355 UTILITIES, NEC | 19,136 | 12,075 | 9,660 | 13,200 | 13,200 | 13,200 | 13,200 | 13,200 |
| 1 8366 LEGAL EXPENSES & NOTICES | 3,120 | 5 , 590 | 6,390 | 5,900 | 5,900 | 5,900 | 5,900 | 5,900 |
| 1 8373 MARKETING, ADS, & PUBLIC INFO | 34,433 | 6,025 | 4,355 | 21,200 | 21,200 | 21,200 | 21,200 | 21,200 |
| 1 8375 DUES & SUBSCRIPTIONS | 41,010 | 41,029 | 39 <i>,77</i> 8 | 43,568 | 43,568 | 43,568 | 43,568 | 43,568 |
| 1 8376 TRAINING, EDUC, & PROF DVLP | 90,135 | 163,514 | 82 , 371 | 129,563 | 129,563 | 129,563 | 129,563 | 129,563 |

FY2012 - 2016 General Fund Expenditure Projections

| _ | | FY 2010 | FY 2011 | FY 2011 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----|---------------------------------------|-------------------------------|-------------------|--------------------|--------------------------|--------------|--------------|-------------------|--------------|
| | | Actual | Budget | Estimate | Projection | Projection | Projection | Projection | Projection |
| 1 | 8380 WARING SIRENS | 0 | 0 | 0 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| 1 | 8384 TOWING | 3,955 | 3,500 | 2,575 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| 1 | 8385 TAXES, LICENSES, & FEES | 1,451 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 1 | 8386 TREE PLANTING/FORESTRY | 39,920 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 |
| 1 | 8387 WEATHER SERVICES | 4 , 583 | 5,500 | 4,650 | 5,500 | 5,500 | 5,500 | 5,500 | 5,500 |
| 1 | 8399 CONTRACTUAL SERVICES, NEC | 42,186 | 44,900 | 41,447 | 162,150 | 162,150 | 162,150 | 163 <i>,77</i> 2 | 163,772 |
| TC | OTAL CONTRACTUAL SERVICES | \$1,183,027 | \$1,154,847 | \$1,135,000 | \$1,336,237 | \$1,326,237 | \$1,326,237 | \$1,331,464 | \$1,330,464 |
| | | | | | | | | | |
| 1 | 8450 CONTRACTED SERVICES | 214,633 | 215,351 | 21 <i>7,</i> 111 | 464,100 | 464,100 | 464,100 | 464,100 | 464,100 |
| 1 | 8471 SURETY BONDS & INSURANCE | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 1 | 8481 UTILITY TAX REBATE | 13,658 | 1 <i>5</i> ,000 | 11,692 | 0 | 0 | 0 | 0 | 0 |
| 1 | 8497 CONTINGENCIES | 73 | 65,000 | 1 <i>7,</i> 700 | 120,000 | 110,000 | 100,000 | 110,000 | 100,000 |
| TC | OTAL OTHER SERVICES | \$278,364 | \$345,35 1 | \$296,503 | \$634,100 | \$624,100 | \$614,100 | \$624,100 | \$614,100 |
| | | | | | | | | | |
| 1 | 8510 OFFICE FURNITURE & EQPT | 1,686 | 3,550 | 2,209 | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 |
| 1 | 8515 EDP EQUIPMENT | 1,188 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 1 | 8540 MCHNRY, IMPLTS, & MJR TOOLS | 28,351 | 22,600 | 21,200 | 22,000 | 22,000 | 22,000 | 22,000 | 22,000 |
| 1 | 8580 TELEPHONE & RADIO EQPT | 15,244 | 46,897 | 35,990 | 8,400 | 8,400 | 8,400 | 8,400 | 8,400 |
| TC | OTAL EQUIPMENT | \$46,469 | \$76,047 | \$62,399 | \$36,700 | \$36,700 | \$36,700 | \$36 , 700 | \$36,700 |
| | | | | | | | | | |
| 1 | 9032 TRSF TO CAPITAL PROJS FUND | 21,500 | 0 | 0 | 200,000 | 200,000 | 200,000 | 200,000 | 0 |
| 1 | 9033 TRSF TO PUBLIC SAFETY BLDG FUND | 0 | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 |
| 1 | 9034 TRSF TO FLEET FUND | 0 | 0 | 0 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| 1 | 9046 TRSF TO ECONOMIC DEV. FUND | 0 | 5,500 | 14 , 711 | 1 <i>7</i> ,1 <i>5</i> 0 | 0 | 0 | 0 | 0 |
| 1 | 9047 TRSF TO WORKERS COMPENSATION | 0 | 0 | 0 | 711,914 | 0 | 0 | 0 | 0 |
| 1 | 9048 TRSF TO AIRPORT FUND | 0 | 0 | 0 | 250,000 | 250,000 | 250,000 | 250,000 | 200,000 |
| 1 | 9049 TRSF TO DEVELOPMENT FUND SERVICE | 0 | 0 | 363,908 | 0 | | | | |
| 1 | 9061 TRSF TO TRANSPORTATION FUND | <i>55,</i> 821 | 0 | 0 | 5,313 | 0 | 0 | 0 | 0 |
| 1 | 9220 TRSF TO GEN FUND DEBT SRV | 1,408,130 | 350,000 | 292,685 | 1,011,100 | 1,010,650 | 1,008,020 | 1,009,133 | 1,012,138 |
| TC | OTAL TRANSFERS OUT | \$1 , 485 , 451 | \$355,500 | \$671 , 304 | \$2,595,477 | \$1,660,650 | \$1,658,020 | \$1,659,133 | \$1,412,138 |
| | | | | | | _ | | | |
| T | OTAL ALL EXPENDITURES | \$28,629,574 | \$28,132,528 | \$27,767,396 | \$30,137,880 | \$29,987,443 | \$30,798,045 | \$32,232,111 | \$33,104,470 |

Capital Improvement Plan

General Public Improvements
Fleet Replacement
Equipment
Information & Technology
Public Buildings

Street (Re)Construction

| | Description | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|------------|---|-------------|-------------|-------------|-------------|--------------|
| 1 | Annie Glidden Sign Upgrade (MFT) | 5,000 | | | | |
| 2 | General Street Maintenance (MFT) | 230,000 | 100,000 | 150,000 | 150,000 | 150,000 |
| 3 | TIF Street Overlays | 650,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| 4 | 4th St Safety Upgrade, Taylor to Syc. Rd (TIF) | 100,000 | 90,000 | | | |
| 5 | Taylor St Widening, David Ave to Sharon Drive (MFT) | | 250,000 | | | |
| 6 | North First Street overlay, Hillcrest to Ridge (MFT) | 100,000 | | | | |
| 7 | Peace Road, Pleasant to 1400' South of Railroad (MF | 300,000 | 150,000 | | | |
| 8 | Peace Road, Railroad to Rte 38 & intersection.(earmark) | | | 200,000 | 5,500,000 | |
| 9 | Local Roads overlay (home rule gas tax) | 375,000 | 350,000 | 300,000 | 300,000 | 400,000 |
| 10 | Gurler Road overlay, 1st-Corporate (home rule gas tax) | | | 150,000 | 150,000 | |
| 11 | Fairview Drive reconstruction, 1st to 4th | | | | | 3,800,000 |
| 12 | Annie Glidden at Fairview Culvert (MFT) | | | 75,000 | | |
| 13 | Fairview Drive Bikepath (MFT) | 95,000 | | | | |
| 14 | Signal Interconnect Upgrade (Transit or MFT) | | 150,000 | | 200,000 | |
| 15 | Peace At Route 38 Left Turn Signal Upgrade (MFT) | | 20,000 | | | |
| 16 | Annie Glidden At Dresser Temp Signal (home rule gas) | 10,000 | | | | |
| 1 <i>7</i> | Bethany Road Widening, Bridge -Meadow Tail W (MFT) | | | 200,000 | 100,000 | |
| | Total - Streets | \$1,865,000 | \$1,460,000 | \$1,425,000 | \$6,750,000 | \$4,700,000 |
| | Five Year Total | | | | | \$16,200,000 |
| Fun | ding Sources: | | | | | |
| | Capital Projects Fund | 0 | 0 | 0 | 5,500,000 | 3,800,000 |
| | TIF Fund | 750,000 | 440,000 | 350,000 | 350,000 | 350,000 |
| | Motor Fuel Tax Fund | 730,000 | 670,000 | 625,000 | 450,000 | 150,000 |
| | Home Rule Gas Tax | 385,000 | 350,000 | 450,000 | 450,000 | 400,000 |
| | Total | \$1,865,000 | \$1,460,000 | \$1,425,000 | \$6,750,000 | \$4,700,000 |

| | Sidewalks | :/Alleys | /Lighting |
|--|-----------|----------|-----------|
|--|-----------|----------|-----------|

| | Description | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|----|---------------------------------------|-----------|-----------|-----------|-----------|------------|
| | Non-TIF 50/50 Sidewalks | 5,000 | 10,000 | 10,000 | 10,000 | 10,000 |
|) | CDBG Sidewalks | 0 | 50,000 | 50,000 | 100,000 | 100,000 |
| | TIF Alley maintenance | 90,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| | TIF walks and CBD Lot Repairs | | | 50,000 | | |
| | TIF Sidewalk 50/50 | 5,000 | | | | |
| | Non-TIF Sidewalks (home rule gas tax) | 25,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| | Bike Route signage | 4,500 | | | | |
| | Total - Sidewalks | \$129,500 | \$245,000 | \$295,000 | \$295,000 | \$295,000 |
| | Five Year Total | | | | | \$1,259,50 |
| JI | nding Sources: | | | | | |
| | Capital Projects Fund | 9,500 | 10,000 | 10,000 | 10,000 | 10,00 |
| | Home Rule Gas Tax | 25,000 | 35,000 | 35,000 | 35,000 | 35,00 |
| | TIF Fund | 95,000 | 150,000 | 200,000 | 150,000 | 150,00 |
| | CDBG Fund | 0 | 50,000 | 50,000 | 100,000 | 100,00 |
| | Total | \$129,500 | \$245,000 | \$295,000 | \$295,000 | \$295,00 |
| ri | idge Repairs | | | | | |
| | Description | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
| | Biennial Bridge Inspections | 112012 | 14,000 | 112011 | 16,000 | 112010 |
| | Bethany Road Bridge Replacement | 200,000 | 200,000 | | 10,000 | |
| | Misc Bridge Maintenance | 5,000 | 10,000 | 10,000 | 20,000 | 10,00 |
| | Misc bridge Maintenance | | | | | |

| _ | | _ | | |
|----|------|-------|-------|-----|
| Fυ | ndii | na Sa | ource | 25: |

| Total | \$205,000 | \$224,000 | \$10,000 | \$36,000 | \$10,000 |
|-----------------------|-----------|-----------|----------|----------|----------|
| MFT Fund | 200,000 | 214,000 | 0 | 16,000 | 0 |
| Capital Projects Fund | 5,000 | 10,000 | 10,000 | 20,000 | 10,000 |

Storm System Imps

| | Description | FY20 | 12 | F | Y2013 | | FY2014 | FY | /2015 | | FY2016 |
|-----|--|-------|--------|----|-----------|----|-----------|----|-----------|----|-----------|
| 1 | Storm Water Phase 2 Permit (Annual mailing notice) | | 4,000 | | 4,000 | | 5,000 | | 5,000 | | 5,000 |
| 2 | Dodge-Orr Farm Detention | 27 | 70,000 | | | | | | | | |
| 3 | Tilton Park Flood Mitigation | | | | 10,000 | | 200,000 | | 200,000 | | |
| 4 | Detention Pond Maintenance | | 20,000 | | 20,000 | | 20,000 | | 20,000 | | 20,000 |
| 5 | Taylor South Storm to Park 88 | | | | | | 100,000 | | | | |
| 6 | Pleasant Street Area Flood Control | | | | 100,000 | | | | | | |
| 7 | Levee Height Repairs | (| 60,000 | | | | 50,000 | | | | |
| 8 | Storm Water Cleaning and Small Projects | ; | 30,000 | | 30,000 | | 30,000 | | 30,000 | | 30,000 |
| 9 | Relief Storm Sewer, Taylor/Roosevelt | | | | | | 70,000 | | 500,000 | | 200,000 |
| | Total - Storm System | \$ 38 | 4,000 | \$ | 164,000 | \$ | 475,000 | \$ | 755,000 | \$ | 255,000 |
| | Five Year Total | | | | | | | | | \$ | 2,033,000 |
| Fur | nding Sources: | | | | | | | | | | |
| | Capital Projects Fund | 1 | 14,000 | | 164,000 | | 405,000 | | 255,000 | | 55,000 |
| | TIF Fund | 2 | 70,000 | | 0 | | 70,000 | | 500,000 | | 200,000 |
| | Total | \$3 | 84,000 | | \$164,000 | · | \$475,000 | | \$755,000 | · | \$255,000 |

Water System Imps.

| | Description | FY2012 | FY | 2013 | FY2014 | FY2015 | FY2016 |
|-----|---|-------------------------|----|----------|---------------|---------------|-----------------|
| 1 | Lincoln Hwy. WTP Emergency Generator | | | | 200,000 | | |
| 2 | Well 10 and Well 11 Rehab | | | | | | 120,000 |
| 3 | Well 13 and Well 14 Rehab | | | | | 120,000 | |
| 4 | North Tank Painting | | | | | 500,000 | |
| 5 | East Tank Painting | 500,000 | | | | | |
| 6 | Hollister Watermain Replacement | | | 35,000 | 35,000 | 35,000 | 35,000 |
| 7 | Well 18 at Nelson engineering design work | | | | | 100,000 | 100,000 |
| 8 | Replace Water Main behind Alloyd | 50,000 | | | | | |
| 9 | Well 17 Rehabilitation | 30,000 | | | | | |
| 10 | Well 7 Rehabilitation | | | 60,000 | | | |
| 11 | Well 12 Rehablitation | | | | 60,000 | | |
| 12 | Upgrade Water Division SCADA system | 50,000 | | | | | |
| 13 | Replace Resin in Softening Units | 125,000 | | | | | 125,000 |
| | Total - Water System | \$ 755,000 | \$ | 95,000 | \$ 295,000 | \$ 755,000 | \$ 380,000 |
| | Five Year Total | | | | | | \$ 2,280,000 |
| Fur | nding Sources: | | | | | | |
| | Water Fund 40 | <i>755</i> , 000 | | 60,000 | 60,000 | 620,000 | 245,000 |
| | Water Construction Fund 42 | 0 | | 35,000 | 235,000 | 135,000 | 135,000 |
| | Total | \$755,000 | | \$95,000 | \$295,000 | \$755,000 | \$380,000 |

Airport Improvements

| Description | FY2012 | FY2013 | | FY2014 | FY2015 | FY2016 |
|--|------------|-----------|----|------------|------------|---------------|
| 1 T-Hangar relocation | | | | | | 100,000 |
| 2 Expand large aircraft parking Apron | | | | | 40,000 | |
| 3 Land Acquisision | 18,500 | 20,0 | 00 | 75,375 | | |
| 4 Drainage improvements (Winters property) | 30,000 | 55,0 | 00 | | | |
| 5 Part 139 Limited Commercial Airport Improvements | 5,000 | | | | | |
| 6 Widen Runway 2-20 to 150' | | | | | 65,000 | |
| 7 Utility Relocation Pleasant Street Phase 1 / Phase 2 | | | | 1,900 | 18,750 | |
| 8 Construct access taxiway (t-hangar/Corporate | | | | | | 25,000 |
| 9 Construct access road and parking lot (Corp) | | | | | 25,000 | |
| 10 Ramps, Taxiway & Runways Maint./FBO Maint. | | 25,0 | 00 | | | 25,000 |
| 11 Install New Rotating Beacon (replacement) | 8,000 | | | | | |
| 12 Install New Airport Entrance Sign (replacement) | 25,000 |) | | | | |
| 13 Facility Improvements | | | | 25,000 | | 25,000 |
| 14 Snow Removal Equipment Storage Bldg. (replacement) | | | | | 25,000 | |
| 15 Install Perimeter Security fencing | 25,000 |) | | | | |
| 16 Utility Infrastructure Construction | | 40,0 | 00 | 40,000 | | |
| Total - Airport | \$ 111,500 | \$ 140,00 | 00 | \$ 142,275 | \$ 173,750 | \$ 175,000 |
| Five Year Total | | | | | | \$ 742,525 |
| Funding Sources: | | | | | | |
| Airport Fund | 111,500 | 140,0 | 00 | 142,275 | 173,750 | 175,000 |
| TIF Fund | | | 0 | . 0 | . 0 | . 0 |
| Total | \$111,50 | \$140,0 | 00 | \$142,275 | \$173,750 | \$175,000 |

Central City Improvements

| | Description | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-----|--|-----------------|-----------------|-----------------|-----------------|-----------------|
| 1 | Annual Street Improvements | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| 2 | Sidewalk Replacement | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 3 | Dodge-Orr Farm Detention | 270,000 | 0 | 0 | 0 | 0 |
| 4 | Storm Sewer Lining/Flood Area Upgrades | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 5 | Downtown Improvements | 1,000,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 5 | Downtown Mural Program | 0 | 0 | 0 | 0 | 0 |
| 7 | Architectural Improvement Program | <i>75,</i> 000 | 75,000 | 75,000 | 75,000 | 75,000 |
| 3 | Egyptian Theatre Repairs | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 7 | Housing Rehab | 50,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| 10 | Demolition | 0 | 0 | 0 | 0 | 0 |
| 1 | Property Assembly/Redev. | 200,000 | 200,000 | 150,000 | 150,000 | 150,000 |
| | Total - Miscellaneous | \$ 2,195,000 | \$ 1,075,000 | \$ 1,025,000 | \$ 1,025,000 | \$ 1,025,000 |
| | Five Year Total | | | | | \$ 6,345,000 |
| Fun | ding Sources: | | | | | |
| | TIF Fund | 2,195,000 | 1,075,000 | 1,025,000 | 1,025,000 | 1,025,000 |
| | Total | \$2,195,000 | \$1,075,000 | \$1,025,000 | \$1,025,000 | \$1,025,000 |
| | GRAND TOTAL | \$ 5,645,000 | \$ 3,403,000 | \$ 3,667,275 | \$ 9,789,750 | \$ 6,840,000 |
| | | · | | | <u> </u> | 29,345,025 |

| Funding Sources: | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
|-----------------------|-----------------|--------------|--------------|-------------------------|------------------|
| Capital Projects Fund | 128,500 | 184,000 | 425,000 | 5,785,000 | 3,875,000 |
| TIF Fund | 3,310,000 | 1,665,000 | 1,645,000 | 2,025,000 | 1,725,000 |
| CDBG Fund | 0 | 50,000 | 50,000 | 100,000 | 100,000 |
| MFT Fund | 930,000 | 884,000 | 625,000 | 466,000 | 150,000 |
| Home Rule Gas Tax | 410,000 | 385,000 | 485,000 | 485,000 | 435,000 |
| Water Fund | 755,000 | 95,000 | 295,000 | <i>755</i> , 000 | 380,000 |
| Airport Fund | 111,500 | 140,000 | 142,275 | 1 <i>73,</i> 750 | 1 <i>75,</i> 000 |
| Federal Grant | 0 | 0 | 0 | 0 | 0 |
| Total | \$ 5,645,000 \$ | 3,403,000 \$ | 3,667,275 \$ | 9,789,750 \$ | 6,840,000 |

FY2012 - 2016 Fleet, Equipment & Buildings Summary

| | | FY2012 | | | FY2013 | | | FY2014 | | | FY2015 | | | FY2016 | | |
|------------------------------|------------------|-----------|-----------|-------------|-----------|-----------|--------------------|-----------|-----------|-------------|-----------|-----------|-------------|-----------|-----------|------------|
| | | | Building/ | | | Building/ | | | Building/ | | | Building/ | | | Building/ | |
| Department | Fleet | Equipment | Debt | Fleet | Equipment | Debt | Fleet | Equipment | Debt | Fleet | Equipment | Debt | Fleet | Equipment | Debt | Total |
| Police | 1 <i>57</i> ,000 | 73,700 | | 162,000 | 0 | | 160,000 | 44,000 | | 160,000 | 9,000 | | 160,000 | 9,000 | | 934,700 |
| Fire | 1,060,000 | 233,500 | | 760,000 | 30,000 | | 130,000 | 40,000 | | 130,000 | 65,000 | | 0 | 75,000 | | 2,523,500 |
| Engineering | 0 | 0 | | 35,000 | 0 | | 0 | 0 | | 35,000 | 0 | | 0 | 0 | | 70,000 |
| Public Works | 310,000 | 31,000 | | 625,000 | 511,000 | | 427,000 | 406,000 | | 443,000 | 85,000 | | 828,000 | 346,000 | | 4,012,000 |
| I&T | | 290,100 | | | 263,850 | | | 267,600 | | | 121,600 | | | 44,100 | | 987,250 |
| Public Building Improvements | | | 280,000 | | | 230,000 | | | 230,000 | | | 230,000 | | | 230,000 | 1,200,000 |
| Capital Projects Fund Debt | | | 348,335 | | | 242,920 | | | 188,113 | | | 188,113 | | | 0 | 967,481 |
| Total | \$1,527,000 | \$628,300 | \$628,335 | \$1,582,000 | \$804,850 | \$472,920 | \$71 <i>7</i> ,000 | \$757,600 | \$418,113 | \$768,000 | \$280,600 | \$418,113 | \$988,000 | \$474,100 | \$230,000 | 10,694,931 |
| | 40 10- | | | * | | | 4 | | | A | | | ** *** *** | | | |
| Fiscal Year Totals | \$2,783,635 | | | \$2,859,770 | | | \$1,892,713 | | | \$1,466,713 | | | \$1,692,100 | | | 10,694,931 |

Totals by Category:

 Fleet
 \$5,582,000

 Equipment
 \$2,945,450

 Buildings
 \$1,200,000

 Lease/Purchase Debt Service
 967,481

 Fiscal Year Totals
 10,694,931

FY2012 - 2016 Fleet Replacement Plan

| Department/Vehicle | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes |
|--------------------|-----------|-----------|-----------|-----------|-----------|-------------------------------|
| Police | | | | | | |
| 1 302 | | | 32,000 | | | Detective Van |
| 2 303 | | 32,000 | | | | Gang unit |
| 3 304 | | | | | | CSO Vehicle |
| 4 312 | | | | 32,000 | | Additional Squad Car |
| 5 320 | | | 32,000 | | | Detective Squad |
| 6 321 | 31,000 | | | | 32,000 | Detective Squad |
| 7 322 | | | 32,000 | | | Evidence Van |
| 8 323 | | | | 32,000 | | Detective Lt. Squad |
| 9 311 | | | 32,000 | | | Patrol Command Car |
| 10 331 | | | | | | Patrol Squad |
| 11 332 | 31,000 | | | | 32,000 | Patrol Squad |
| 12 333 | | 32,000 | | | | Patrol Squad |
| 13 334 | 31,000 | | | | 32,000 | Patrol Squad |
| 14 335 | | 32,000 | | | | Patrol Squad |
| 15 336 | | 32,000 | | | | Patrol Squad |
| 16 337 | 31,000 | | | | 32,000 | Patrol Squad |
| 17 338 | | 32,000 | 32,000 | | | Patrol Corporal Squad |
| 18 339 | 31,000 | | | | 32,000 | Patrol Squad |
| 19 340 | | | | 32,000 | | Patrol Unmarked Squad |
| 20 341 | | | | 32,000 | | Patrol Squad-Resident Officer |
| 21 342 | | | | 32,000 | | Patrol Take Home Car |
| 22 343 | | | | | _ | Patrol Take Home Car FY2014 |
| 23 344 | | | | | | Patrol Take Home Car FY2014 |
| 24 380 | 1,000 | 1,000 | | | | Motorcycle Lease/Equipment |
| 25 381 | 1,000 | 1,000 | | | | Motorcycle Lease/Equipment |
| Total - Police | \$157,000 | \$162,000 | \$160,000 | \$160,000 | \$160,000 | |

FY2012 - 2016 Fleet Replacement Plan

| Department/Vehicle | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes |
|-------------------------|-------------|-----------|-----------|-----------|--------|---------------------------|
| Fire | | | | | | |
| 1 Replacement ambulance | 130,000 | | | | | Ambulance is 12 years old |
| 2 Replacement ambulance | | 130,000 | | | | Ambulance is 9 years old |
| 3 Replacement ambulance | | 130,000 | | | | Ambulance is 9 years old |
| 4 Replacement ambulance | | | 130,000 | | | Ambulance is 8 years old |
| 5 Replacement ambulance | | | | 130,000 | | Ambulance is 8 years old |
| 6 Replace Suburban C4 | | 30,000 | | | | Suburban is 11 years old |
| 7 Replace Suburban C5 | | 30,000 | | | | Suburban is 11 years old |
| 8 Replace Durango C1 | | 30,000 | | | | Durango is 8 years old |
| 9 Replace Durango C2 | | 30,000 | | | | Durango is 8 years old |
| 10 Replace Sqd 4 | | 50,000 | | | | Squad 14 years old |
| 11 Replace Impala C3 | | 30,000 | | | | Impala is 9 years old |
| 12 Replace Engine 4 | | 300,000 | | | | Engine is 17 years old |
| 13 Replace Suburban C6 | 30,000 | | | | • | Suburban is 12 years old |
| 14 Replace Truck 1 | 900,000 | | | | | Truck 21 yrs old |
| Total - Fire | \$1,060,000 | \$760,000 | \$130,000 | \$130,000 | \$(| ol . |

FY2012 - 2016 Fleet Replacement Plan

| Department/Vehicle | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes |
|--|-----------|-----------|-----------|-----------|-----------|--------------------------|
| Public Works - Street Operations | | | | | | |
| 1 P-20 1 Ton Dump Truck w/plow & spr | | | | | | Old To Airport |
| 2 P-7 3/4 ton 4x4 pickup w/plow | | | | | 39,000 | Replacement |
| 3 P-10, sign truck | 70,000 | | | | | 6 YEARS PAST DUE |
| 4 P-11 3/4 ton 4x4 pickup/plow | | | | | 39,000 | Replacement |
| 5 P-26, 10 yrd dump truck w/ plow & spr | | | | | | Replacement |
| 6 P-27, 5 yrd dump truck w/ plow & spr | | | | | | Replacement |
| 7 P-53, 16 cu yrd. Vacall truck | | | 120,000 | | | Replacement |
| 8 P-24, 10 yard dump truck w/ plw & spr | | 135,000 | | | | Replacement |
| 9 P-37, One-ton Aerial Truck | | 80,000 | | | | Replacement |
| 10 P-30, 5-yard Plow Truck w/plw & sprdr | 120,000 | | | | | 2 YEARS PAST DUE |
| 11 P-12 3/4 Ton Pickup w/plow | | 35,000 | | | | Replacement |
| 12 P-21 One Ton Dump w/plow& sprdr | | | | | | Replacement |
| 13 P22 5yd Dump w/ plow & sprdr | | 120,000 | | | | Replacement |
| 14 P-34 Chevy 2500 Mechanics Truck | | | 52,000 | | | Replacement |
| 15 P-23 5 yd Dump w/plow & sprdr | | 120,000 | | | | Replacement |
| 16 PO-19 Tandem Axel Dump Truck | | | 135,000 | | | Replacement |
| 17 PO-04 Chevy S-10 Blazer | | | 25,000 | | | Replacement |
| 18 P-34 Chevy 2500 Mechanics Truck | | | | 43,000 | | Replacement |
| 19 PO-36 60' Aerial Truck | | | 25,000 | | | Replacement |
| 20 P-3 Chevy Tahoe | | | | 25,000 | | Replacement |
| 21 P-15 5 YD Dump w/plow & spreader | | | | 135,000 | | Replacement |
| 22 P-25 5 YD Dump w/plow & spreader | | | | 135,000 | | Replacement |
| 23 P-118 5 YD Dump w/plow & spreader | 120,000 | | | | | 1997 PUT BACK IN SERVICE |
| 24 P-28 5YD Dump w/plow & spreader | | | | | 135,000 | |
| 25 P-29 5 YD Dump w/plow & spreader | | | | | 135,000 | |
| 26 p- 32 5 YD Dump w /plow & spreader | | | | | 135,000 | |
| 27 P-18 5 YD Dump w/plow & spreader | | | | | 135,000 | |
| Total - Public Works - Street Operations | \$310,000 | \$490,000 | \$357,000 | \$338,000 | \$618,000 | |

FY2012 - 2016 Fleet Replacement Plan

| | Department/Vehicle | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes |
|-------|------------------------------|-------------|-------------|-----------|-----------|-----------|-------------|
| Engir | eering | | | | | | |
| 1 | 408 - Suburban | | | | 35,000 | | Replacement |
| 2 | 406 - Astro Van | | | | | | Replacement |
| 3 | 405 - Suburban | | 35,000 | | | | Replacement |
| 4 | 403 - Astro Van | | | | | | Replacement |
| | Total - Engineering | \$0 | \$35,000 | \$0 | \$35,000 | \$0 | |
| | TOTAL FLEET REPLACEMENT FUND | \$1,527,000 | \$1,447,000 | \$647,000 | \$663,000 | \$778,000 | |

Public Works - Water Resources

| 1 | W-1 Chevy Tahoe | | 35,000 | | | | Replacement |
|----------|-------------------------------------|-----|-----------|----------|-----------|-----------|-----------------------------------|
| <u> </u> | , | | 33,000 | | | | |
| | W-2 Ford One Ton | | | | | | Replacement |
| 3 | W-3 International Utility Truck | | | | | 120,000 | Replacement |
| 4 | W-4 Chevy Astro Cargo Van | | 35,000 | | | | Replacement |
| 5 | W-5 Chevy Trail Blazer | | | | | 30,000 | Replacement |
| 6 | W-6 Chevy 4x4 3/4 ton Pickup | | | | 35,000 | | Replacement |
| 7 | W-7 Chevy 4x4 3/4 Ton Pickup | | | | | | To be replaced by old W-8 or W-18 |
| 8 | W-8 Chevy 4x4 3/4 Ton Pickup | | | 35,000 | | | Replacement |
| 9 | W-9 Ford Cargo Van | | | | 35,000 | | Replacement |
| 10 | W-12 GMC 4x4 one ton dump | | 65,000 | | | | Replacement |
| 11 | W-13 Dodge Ram 4x4 Quad Cab | | | | | | Replacement |
| 12 | W-14 Chevy Suburban | | | | | | To be replaced by old W-1 |
| 13 | W-15 Ford F350 One Ton | | | | | | Replacement |
| 14 | W-17 Chevy 4x4 3/4 Ton Pickup | | | | 35,000 | | Replacement |
| 15 | W-18 Chevy 4x4 3/4 Ton Pickup | | | 35,000 | | | Replacement |
| 16 | W-28 Chevy Barricade Truck | | | | | 60,000 | Replacement |
| 17 | W-29 International Tandem Axle Dump | | | | | | Replacement |
| | TOTAL WATER FUND | \$0 | \$135,000 | \$70,000 | \$105,000 | \$210,000 | |

| GRAND TOTAL - VEHICLES | \$1,527,000 | \$1,582,000 | \$717,000 | \$768,000 | \$988,000 | |
|------------------------|-------------|-------------|-----------|-----------|-----------|--|

| | FY2 | 2012 - 2016 | 6 Equipn | | | nt Plan | |
|------------|---------------------------------------|-------------|----------|----------|----------|----------|---|
| | | | | | | | |
| <u> </u> | Department/Item | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes |
| Police | C 16 . 15 . | | | 0.000 | 0.000 | 0.000 | |
| 1 | Crowd Control Equipment | 0.100 | | 9,000 | 9,000 | 9,000 | |
| 2 | Automatic External Defibilators (AED) | 9,100 | | 25 000 | | | |
| 3 | Livescan | 17 (00 | | 35,000 | | | D 1 4 11 . |
| 4 | In-car computers | 17,600 | | | | | Replace 4 seven-year-old computers |
| 5 | Dispatch Desk | 15,000 | | | | | |
| 6 | Cell phone analyzer | 5,500 | | | | | F |
| 7 | Greek Row security cameras | 10,000 | | | | | 5 cameras |
| 8 | In-car printers | 15,000 | | | | | 15 printers |
| 9 | Metal Detector | 400 | | | | | |
| 10 | Camera | 1,100 | | *** | ** *** | ** *** | |
| _ . | Total - Police | \$73,700 | \$0 | \$44,000 | \$9,000 | \$9,000 | |
| Fire | CCD 4 | 40.000 | | | | | |
| 1 | SCBA | 48,000 | | | | | replace 8 that were not covered in grant |
| 2 | Radios | 38,000 | | | | | narrowbanding mandate |
| 3 | Generator | 28,000 | | | 25.000 | | Generator replacement - Station 1 |
| 4 | Roof | 10,000 | 10.000 | 10.000 | 35,000 | 10.000 | Station 3 |
| 5 | Station 1 repairs | 10,000 | 10,000 | 10,000 | 10,000 | | station repairs |
| 6 | Station 2 repairs | 10,000 | 10,000 | 10,000 | 10,000 | | station repairs |
| 7 | Station 3 repairs | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | station repairs |
| 8 | Reseal Parking lot | 10,000 | | | | | Station 1 |
| 9 | Toughbooks | 72,000 | | | | | In 5 ambulances, 3 engines, and Battalion 1 |
| 10 | Ceiling | | | | | 45,000 | replace apparatus floor ceiling - Station 3 |
| 11 | Carpet and tile | 7,500 | | | | | Station 3 |
| 12 | Heaters | | | 10,000 | . | | replace apparatus floor heaters - Station 1 |
| L | Total - Fire | \$233,500 | \$30,000 | \$40,000 | \$65,000 | \$75,000 | |
| | Works - Street Operations | | | | | | |
| 1 | p-190, Leaf Loader | | | 25,000 | 05.000 | | Replacement |
| 2 | p-193, Leaf Loader | | | | 25,000 | | Replacement |
| 3 | P-78, 3-Ton Roller | | | | 30,000 | | Replacement |
| 4 | P-61, Fork Lift | | | | 30,000 | | Replacement |
| 5 | P-39, Tractor boom mower | | 50,000 | | | | Replacement |
| 6 | P-62, Work Platform | | | | | | Replacement |
| 7 | PO-79 Wood Chipper | | | | | | Replacement |
| 8 | P-82, JRB reversable rotary broom | | | | | | Replacement |
| 9 | P-88, wedge concrete saw | | | | | | Replacement |

| | FY201 | | 5 Equip | | | nt Plan | |
|------------|--|----------------|-----------|-----------|-----------|-----------|------------------|
| | | | | | | | |
| | Department/Item | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes |
| 11 | PO31 Bobcat Skidloader | | | 30,000 | | | Replacement |
| 12 | P-41, street sweeper | | 160,000 | | | | 3 YEARS PAST DUE |
| 13 | PO-75 RB9 Root Snowblower-shared w/airport | Lease ?? | | | | | Replacement |
| 14 | PO-33 Toro Z Master Mower | 7 , 000 | | | | | |
| 15 | P-48 John Deere Utility Tractor | | | | | | |
| 16 | PO-87Woods Rotary Mower | | 5,000 | | | | |
| 1 <i>7</i> | PO-38 Toro Z-Master Mower | | | | | | |
| 18 | P-198, 20' John Deere Mower | | 16,000 | | | | |
| 19 | PO-40 John Deere Backhoe | | | 90,000 | | | Replacement |
| 20 | PO-49 John Deere Road Grader | | | LEASE ?? | | | 36 YEARS OLD |
| 21 | P-151 4" Trash Pump | 12,000 | | | | | 31 YEARS OLD |
| 22 | P-152 4" Trash Pump | 12,000 | | | | | 31 YEARS OLD |
| 23 | P-45 JD644 End Loader | | | | | 160,000 | Replacement |
| 24 | P-174 Dinkmar Leaf Loader | | | | | 26,000 | Replacement |
| 25 | P- 42 Elgin Street Sweeper | | | | | | Replacement |
| | · | | | | | · | |
| | Total - Public Works - Street Operations | \$31,000 | \$231,000 | \$145,000 | \$85,000 | \$346,000 | |
| | GRAND TOTAL - EQUIPMENT FUND | \$338,200 | \$261,000 | \$229,000 | \$159,000 | \$430,000 | |
| Public | Works - Airport Fund | | | | | | |
| 1 | Airport Mower | | | 11,000 | | | Replacement |
| 2 | AP-35 Oshkosh Airport Broom | | 160,000 | 11,000 | | | Lease ? |
| 3 | AP- 46 JD FWD Loader | | 100,000 | 165,000 | | | Lease ? |
| | AI - 40 JD I WD Loadel | | | 103,000 | | | Lease ? |
| | Total Airport Fund | \$0 | \$160,000 | \$176,000 | \$0 | \$0 | |
| | | | | | | | |
| | Works - Water Fund | | | | | | |
| 1 | W-10 JD Backhoe 410G | | | 65,000 | | | Replacement |
| 2 | W-10A Indeco Hydraulic Hammer MES 650 | | | 20,000 | | | Replacement |
| 3 | W-21 JD 4WD Loader 544H | | 120,000 | | | | Replacement |
| 4 | W-11 Toto Z253 62" Side Discharge Mower | | | | | | Replacement |
| 5 | Copier - Water Division | | | | | | Replacement |
| | Total - Water Fund | \$0 | \$120,000 | \$85,000 | \$0 | \$0 | |

| _ | | | | | | | |
|---|-------------------------|-----------|------------------------|------------------------|-----------|------------------------|--|
| | GRAND TOTAL - EQUIPMENT | \$338,200 | \$541,000 | \$400 000 | \$159,000 | \$430,000 | |
| | GRAND IOTAL - EQUIPMENT | #336,200 | \$3 4 1,000 | \$ 4 70,000 | \$137,000 | \$ 4 30,000 | |

City of DeKalb, Illinois FY2012 - 2016 Information & Technology Plan

| 32- | -8285 EDP Supplies / Software | | | | | |
|-----|--|------------|------------|------------|-----------|----------|
| | Description | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
| 1 | Computerized Fleet Management | | | 3,000 | | |
| 2 | Microsoft Office Upgrades | 3,600 | 3,600 | 3,600 | 3,600 | 3,600 |
| 3 | Microsoft Exchange Licenses | | | | 1,500 | |
| 4 | Document Management System | | 12,000 | 15,000 | | |
| 5 | VMS Traffic Control Software | | | 7,500 | | |
| 6 | Financial Software Upgrade/Replacement | | | | 25000 | |
| 7 | Hansen Replacement | | 35,000 | | | |
| 8 | Exchange 2010 e-mail Upgrade | | | | 10,000 | |
| 9 | Windows Server Upgrade 2008 | | | | 3,000 | 4,000 |
| 10 | OSSI Migration PD & Fire | 125,000 | 125,000 | 125,000 | | |
| 11 | Reverse E-911 Replacement | | | | | |
| | Total | \$ 128,600 | \$ 175,600 | \$ 154,100 | \$ 43,100 | \$ 7,600 |

Five Year Total \$ 509,000

| 32- | 8515 EDP Equipment | | | | | |
|-----|---|-----------|-----------|-----------|-----------|-----------|
| | Description | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
| 1 | Life Cycle PC Replacements | 15,000 | 16,000 | 17,000 | 18,000 | 20,000 |
| 2 | Life Cycle Server Replacement | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 3 | Security Cameras | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 4 | Mobile Data Browsers Fire | 20,000 | 15,000 | 15,000 | | |
| 5 | Network Infrastructure | 3,500 | 3,500 | 3,500 | | 3,500 |
| 6 | Fueling System / Gate Security System Replacement | 5,000 | | | | |
| 7 | Server UPS Replacements | | 1,750 | | 2,000 | |
| 8 | Channel 14 Upgrades | 3,000 | | 3,000 | | 3,000 |
| 9 | Wireless Access Points | | | | 3,500 | |
| | Total | \$ 56,500 | \$ 46,250 | \$ 48,500 | \$ 33,500 | \$ 36,500 |

Five Year Total \$ 221,250

City of DeKalb, Illinois FY2012 - 2016 Information & Technology Plan

| 32 | -8580 Telephone & Radio Equipment | | | | | | | | |
|----|--|----|-------|----|-------|---------|---------|----|-------|
| | Description | ı | Y2012 | I | Y2013 | FY2014 | FY2015 | I | Y2016 |
| 1 | IP Telephony Project - \$140,000 in FY10 | | | | | | | | |
| | Total | \$ | - | \$ | - | \$ - | \$ - | \$ | - |
| | Five Year Total | | | | | | | \$ | - |
| | | | | | | | | | |
| 20 | 0422 | | | | | | | | |

| 32- | -8633 | | | | | |
|-----|---------------------------------------|------------|-----------|-----------|-----------|--------|
| | Description | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 |
| 1 | Fiber Expansion Station 3 | 105,000 |) | | | |
| 2 | Fiber Expansion Station 2 | | | 65,000 | | |
| 3 | Fiber Expansion Airport | | 42,000 | | | |
| 4 | Fiber Expansion to new Police Station | | | | 45,000 | |
| 5 | | | | | | |
| | Total | \$ 105,000 | \$ 42,000 | \$ 65,000 | \$ 45,000 | \$ - |

Five Year Total \$ 257,000

| GRAND TOTAL | \$ 290,100 | \$ 263,850 | \$ 267,600 | 4 | 121,600 | ! | \$ 44,100 |
|-------------|---------------|---------------|---------------|---|---------|---|-----------|

| | FY2012 - 2016 Public Building Improvements | | | | | | | | | | | | |
|-------------------------------------|--|-----------|-----------|-----------|-----------|---------------------------|--|--|--|--|--|--|--|
| | | | | | | | | | | | | | |
| CAPITAL PROJECTS FUND | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes | | | | | | | |
| Fire Station #2 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | Annual Maintenance | | | | | | | |
| Fire Station #3 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | Annual Maintenance | | | | | | | |
| Total Capital Projects Fund | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | | | | | | | | |
| | | | | | | | | | | | | | |
| WATER FUND | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes | | | | | | | |
| Water Division | \$10,000 | \$10,000 | \$10,000 | \$10,000 | | Annual Maintenance | | | | | | | |
| Total Water Fund | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | | | | | | | | |
| | | | | | | | | | | | | | |
| TIF FUND #1 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes | | | | | | | |
| Fire Station #1 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | Annual Maintenance | | | | | | | |
| Municipal Annex | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | Annual Maintenance | | | | | | | |
| Street Division | \$20,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | Chloride tank replacement | | | | | | | |
| Senior Center/Youth Services Bureau | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | Annual Maintenance | | | | | | | |
| Total TIF Fund #1 | \$50,000 | \$40,000 | \$40,000 | \$40,000 | \$40,000 | | | | | | | | |
| | | | | | | | | | | | | | |
| TIF FUND #2 | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes | | | | | | | |
| Municiapl Building Repairs | \$50,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | Annual Maintenance | | | | | | | |
| Barb City Manor | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | Annual Maintenance | | | | | | | |
| Total TIF Fund #2 | \$150,000 | \$110,000 | \$110,000 | \$110,000 | \$110,000 | | | | | | | | |
| | | | | | | | | | | | | | |
| AIRPORT FUND | FY2012 | FY2013 | FY2014 | FY2015 | FY2016 | Notes | | | | | | | |
| Airport FBO Building/Hangars | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | Annual Maintenance | | | | | | | |
| Total Airport Fund | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | | | | | | | | |
| | | | | | | | | | | | | | |
| Total - Public Buildings | \$280,000 | \$230,000 | \$230,000 | \$230,000 | \$230,000 | | | | | | | | |

This page intentionally left blank

Staffing Plan

FY2012 - 2016
Full & Part Time Staffing Summary & Plan

| | FUII | & Part II | me Statt | ing Sumr | nary & Ple | <u>an</u> | - | | | |
|------------------------------------|------|-----------|----------|----------|------------|-----------|------|------|------|------|
| Shown in Full Time Equivalents | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 |
| CITY CLERKS OFFICE | | | | | | | | | | |
| City Clerk | 1 | 1 | 1 | 1 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Assistant City Clerk | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 1.5 | 1.5 | 1.5 | 1.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Deputy City Clerk TOTAL | 2.5 | 2.5 | 2.5 | 2.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 |
| ADMINISTRATIVE SERVICES DEPARTMENT | | | | | | | | | | |
| City Manager | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Assistant City Manager | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Special Projects Coordinator | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Executive Secretary | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Administrative/Planning Intern | 0 | 0 | 0 | 0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Human Resources Director | 1 | 1 | 1 | 1 | 0.75 | 0 | 0 | 0 | 0 | 0 |
| Asst. Human Resources Dir. | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Management Analyst/HR Coordinator | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Deputy Liquor Commissioner | 0.5 | 0.5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Finance/Purchasing Director | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Comptroller/Treasurer | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Account Tech III | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Account Tech II | 0 | 0 | 0 | 1 | 0 | 1 | 1 | 1 | 1 | 1 |
| Account Tech I | 7 | 7 | 7 | 6 | 4 | 3 | 3 | 3 | 3 | 3 |
| I&T Director | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Deputy I&T Director | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| I&T Aide | 1.5 | 1.5 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| I&T Technician | 4 | 4 | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 |
| Econ. Dev. & Policy Admin. | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 25 | 25 | 23 | 23 | 17.25 | 16.5 | 16.5 | 16.5 | 16.5 | 16.5 |

FY2012 - 2016
Full & Part Time Staffing Summary & Plan

| | | | | <u> </u> | | | | | | |
|--------------------------------|-------|-------|-------|----------|-------|-------|-------|-------|-------|-------|
| Shown in Full Time Equivalents | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 |
| • | | • | | | | | | • | | |
| LEGAL DEPARTMENT | | | | | | | | | | |
| City Attorney | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 |
| Assistant City Attorney | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Legal Assistant | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 |
| Bailiff | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 4.2 | 4.2 | 4.2 | 4.2 | 3.2 | 2 | 2 | 2 | 2 | 2 |
| POLICE DEPARTMENT | | | | | | | | | | |
| Police Chief | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Lieutenants | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Sergeants | 8 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |
| Corporals | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Officers | 45 | 46 | 46 | 44 | 43 | 44 | 43 | 43 | 43 | 43 |
| Telecommunications Manager | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Telecommunicator | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Part Time Telecommunicator | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 |
| Parking Officer | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Administrative Assistant | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Office Associate III | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office Associate I | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 |
| P/T Community Service Officers | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 |
| Crossing Guards | 4.07 | 4.07 | 4.07 | 4.07 | 4.07 | 4.07 | 4.07 | 4.07 | 4.07 | 4.07 |
| TOTAL | 83.07 | 84.07 | 83.07 | 81.07 | 79.07 | 80.07 | 79.07 | 79.07 | 79.07 | 79.07 |

FY2012 - 2016
Full & Part Time Staffing Summary & Plan

| Shown in Full Time Equivalents | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 |
|--------------------------------|------|------|------|------|------|------|------|------|------|------|
| | | | | | | | | | | |
| FIRE DEPARTMENT | | | | | | | | | | |
| Fire Chief | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Assistant Fire Chief | 2 | 2 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Battalion Chief | 0 | 0 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| Captain | 4 | 4 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |
| Lieutenant | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |
| Firefighter | 43 | 43 | 40 | 39 | 35 | 34 | 34 | 34 | 34 | 34 |
| Administrative Assistant | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Office Associate I | 2 | 2 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 62 | 62 | 62 | 60 | 55 | 54 | 54 | 54 | 54 | 54 |
| ENGINEERING DEPARTMENT | | | | | | | | | | |
| City Engineer | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Project Implementation Eng | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transportation Planner | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| DSTAS Intern | 0 | 0 | 0 | 0.5 | 0 | 0 | 0 | 0 | 0 | 0 |
| Engineering Technician | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Engineering Aide | 2 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
| Engineering Aide Trainee | 0.5 | 0.5 | 0.5 | 0.5 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office Associate III | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 5.5 | 5.5 | 5.5 | 8 | 0 | 0 | 0 | 0 | 0 | 0 |

FY2012 - 2016
Full & Part Time Staffing Summary & Plan

| CI | FV07 | EVOC | EVOC | FV10 | FV11 | FV10 | FV10 | FV14 | FV1F | FV1/ |
|--|------|------|------|------|------|------|------|------|------|------|
| Shown in Full Time Equivalents | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 |
| PUBLIC WORKS DEPARTMENT | | | | | | | | | | |
| Director | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Assist. Public Works Dir. | 3 | 3 | 3 | 3 | 4 | 4 | 4 | 4 | 4 | 4 |
| Administrative Assistant | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Administrative Associate | 0 | 0 | 0 | 0 | 2 | 2 | 2 | 2 | 2 | 2 |
| Office Associate III | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office Associate I | 3 | 3 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Distrib. & Prod. Supervisor | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operations/Maintenance Section Manager | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Water Lab Technician | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Working Supervisor | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Skilled Maintenance | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Crew/Technician | 10 | 10 | 9 | 9 | 8 | 9 | 9 | 9 | 9 | 9 |
| Street Maintenance | 8 | 8 | 7 | 7 | 0 | 0 | 0 | 0 | 0 | 0 |
| Water Maintenance | 7 | 7 | 8 | 8 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operations/Maintenance/Utilities Maintenance | 0 | 0 | 0 | 0 | 11 | 10 | 10 | 10 | 10 | 10 |
| Custodian | 2.5 | 2.5 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Airport Maintenance | 1 | 1 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Part-Time Public Works | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| P/T Downtown Maintenance | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| P/T Airport Line Service - Fueling | 0 | 0 | 0 | 0 | 0 | 2 | 2 | 2 | 2 | 2 |
| Project Implementation Eng | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Transportation Planner | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| DSTAS Intern | 0 | 0 | 0 | 0 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Building Supervisor | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Building Inspector II | 0 | 0 | 0 | 0 | 2.5 | 2 | 2 | 2 | 2 | 2 |
| TOTAL | 47.5 | 47.5 | 41.5 | 40.5 | 41.5 | 43 | 43 | 43 | 43 | 43 |

FY2012 - 2016
Full & Part Time Staffing Summary & Plan

| | I | | | | | | | I | I | |
|---|--------|--------|----------|---------|----------|---------|--------|--------|--------|--------|
| Shown in Full Time Equivalents | FY07 | FY08 | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 |
| | | | | | | | | | | |
| COMMUNITY DEVELOPMENT | | | | | | | | | | |
| Community Development Dir | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Principal Planner | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Planner | 1 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transportation Planner | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Services Planner | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| P/T CDBG Intern | 0.5 | 0.5 | 0.5 | 0.5 | 0 | 0 | 0 | 0 | 0 | 0 |
| P/T DSATS Intern | 0.5 | 0.5 | 0.5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Office Associate I | 3 | 3 | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
| Chief Building Inspector | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plans Examiner | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building Supervisor | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building Inspector II | 5 | 5 | 3.5 | 3.5 | 0 | 0 | 0 | 0 | 0 | 0 |
| Building Inspector I | 2 | 2 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Chief Property Maintenance | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rehab. Spec./Neighborhood Prog. Spec. | 1 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 19 | 20 | 15.5 | 12 | 0 | 0 | 0 | 0 | 0 | 0 |
| PLANNING AND ECONOMIC DEVELOPMENT | | | | | | | | | | |
| Planning and Economic Development Director | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Principal Planner | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Economic Development Coordinator | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| Neighborhood Program Spec./CDBG Coord. | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 1 |
| TOTAL | 0 | 0 | 0 | 0 | 4 | 3 | 3 | 3 | 3 | 3 |
| GRAND TOTALS | 248.77 | 250.77 | 237.27 | 231.27 | 201.52 | 199.07 | 199.07 | 199.07 | 199.07 | 199.07 |
| Increase or(decrease) from previous Fiscal Year | | 2.000 | (13.500) | (6.000) | (29.750) | (2.450) | 0.000 | 0.000 | 0.000 | 0.000 |

Employee Benefits

EMPLOYEE BENEFITS

| AFSCME (American Federation | n of Sta | te, County and Municipal Employe | ees) |
|---|-----------|---|------|
| Office Associate I | 1 | I Information & Technology Tech | 3 |
| Account Tech III | 2 | 2 Skilled Maintenance | 5 |
| Account Tech II | 1 | Crew Leader/Technician | 9 |
| Account Tech I | 3 | Public Works OMU Maintenance | 10 |
| Building Supervisor | 1 | l Water Lab Technician | 1 |
| Building Inspector II | 2 | 2 Telecommunicator | 10 |
| FOP (Fraternal Order of Police | <u>e)</u> | | |
| Sergeant | | | 9 |
| Corporal | | | 4 |
| Officer | | | 43 |
| IAFF (International Association Battalion Captain | n of Fire | efighters) | 4 |
| · | | | - |
| Captain | | | 3 |
| Lieutenant | | | 10 |
| Firefighter & Firefighter/Parame | edic | | 34 |
| | | | |
| Part-Time | 4 | 011 0 11 11 1 | _ |
| Mayor Intern (1-Admin., 1-DSATS) | 1 2 | City Council Alderman 7 Deputy City Clerk 1 | |
| Municipal Band Director | 1 | Telecommunicators 3 | |
| School Crossing Guard | 19 | Public Works Maintenance | |
| Community Service Officers | 3 | (Airport, Line Service/Fueler, 7 CDBG) | 7 |

Management - Full Time

City Manager Police Chief

Assistant City Manager Police Lieutenant (3) – Administration; Investigations;

and Operations

Executive Secretary Fire Chief

Management Analyst/HR Coordinator Assistant Fire Chief

Public Works Director Information and Technology Director

Assistant Public Works Director (4) –

Principal Planner Airport; Utilities; Operations/Maintenance; and

Building/Engineering/Transportation

Neighborhood Program Specialist/CDBG

Coordinator

Operations/Maintenance Section Manager

Finance/Purchasing Director Transportation Planner

Comptroller/Treasurer

Project Implementation Engineer

City Attorney Administrative Assistant (3)

Fire; Police; and Public Works

Assistant City Attorney

Administrative Associate (2) –

Operations/Maintenance/Utilities; and Building/Engineering/Transportation

Legal Assistant City Clerk

FICA (Social Security: All employees except most sworn Police and Fire personnel) For IMRF employees, the City and employee each pay 6.2% for retirement. For all IMRF employees and any police and fire personnel hired after April 1, 1988, the City and employee each pay 1.45% of gross wages for Medicare.

Illinois Municipal Retirement Fund (IMRF)

AFSCME, Management, and Part-time employees except for Fire and Police employees. The City continues to fund 15.87% of individual's gross IMRF wages during calendar year 2011. IMRF employees continue to pay 4.5% of their gross pay toward their IMRF pension.

Fire Pension (including Fire Chief)

The City is funding \$2,009,866 for fiscal year 2011, and for FY2012 the City is expected to pay \$2,063,370 based on actuarial calculations. Fire employees pay 9.455% of their gross pay.

Police Pension (including Police Chief)

The City is funding \$1,348,287 for fiscal year 2011, and for FY2012 the City is expected to pay \$1,334,737 based on actuarial calculations. Police employees pay 9.91% of their gross pay.

Workers Compensation

On December 14, 1993, the City converted to self-funded workers compensation insurance coverage. For FY03, the City dropped reinsurance for workers compensation and became a totally self-insured fund. For FY 2012, the City will budget \$926,700 for the payment of claims, and \$25,000 for the services of a third-party claims administrator for the remainder of calendar year 2011. The final six (6) months of FY2012 will be determined either in a new 2012 calendar year administrative agreement, or through the membership of a Workers Compensation Consortium, if the City elects to go that route.

Health/Dental/Prescription Insurance

Since FY93, the City has been self-funded for health/dental/prescription insurance. As of January 1, 2008, the City became a member of the Intergovernmental Personnel Benefits Cooperative, and enjoys a pricing advantage due to the large number of covered lives from the 48 participating municipalities. Funding for FY2012 is set at \$5,303,400 for premiums and related payments.

Employee contributions for single and dependent health insurance coverage are set by Union Bargaining Agreements or Chapter 3 of the Municipal Code.

Financial Policies

CITY OF DEKALB FUND BALANCE RESERVE POLICIES Adopted February 8, 2010 Amended on March 28, 2011

Fund balance reserve policies are established to avoid cash flow interruptions, generate investment income, and reduce the need for borrowing. The following levels are the minimums necessary to accomplish these objectives. The City Council shall receive an update on these fund balances as part of each quarterly report on the budget.

General Fund

The unassigned fund balance for the General Fund will be maintained at a minimum level equal to 25% of annual expenditures.

Development Services Fund

The Development Services Fund was established in FY2005 as an enterprise fund, with revenues coming from a development services fee, plumbing and sewer permits, motor fuel tax, and inspection fees. This fund shall be self supporting and the fund balance shall be 3 months of operational expenditures. If additional revenue is required to cover the total costs of this fund, a transfer from the General Fund will be utilized.

Economic Development Fund

The Economic Development Fund accounts for the agreements with outside agencies that help provide various economic development functions on behalf of the City. These agencies are paid through hotel/motel revenue. This fund shall be self supporting and the fund balance shall be equal to the planned costs for the current fiscal year. If additional revenue is required to cover the total costs of this fund, a transfer from the General Fund will be utilized.

Water Fund

The unassigned fund balance for the Water Fund will be maintained at a minimum level equal to 25% of annual expenditures, minus any water impact fee revenue.

Airport Fund

The Airport Fund shall maintain a fund balance of 25% of annual expenditures, plus the planned improvements for the current fiscal year.

TIF Funds

The City currently has two TIF funds in the budget (the Central Area TIF and TIF II).

These funds shall be self supporting and shall maintain a fund balance of the planned improvements for the current fiscal year. The City Council shall receive an updated report on these funds by the end of March and by the end of September of each year.

Internal Service Funds

The Internal Service Funds are defined as including the following funds: Workers' Compensation Fund, Health Insurance Fund, Liability/Property Insurance Fund.

The **Health Insurance Fund** shall maintain unassigned net assets of \$1,200,000 (or 3 months of expenditures). Any amount above this \$1,200,000 can be transferred to the Workers' Compensation Fund or Liability/Property Insurance Fund to be used toward employee claims.

The Workers' Compensation Fund and Liability/Property Insurance Fund shall maintain unrestricted net assets of \$1,000,000 collectively (or 1 year premium for reinsurance plus the average annual retention costs associated with that premium). The City Council shall receive an update on workers' compensation claims through December 31 by the end of March and claims through June 30 by the end of September of each year.

Capital Improvement Funds

The Capital Improvement Funds are defined as including the following funds: Capital Projects Fund, Fleet Replacement Fund, and Equipment Fund.

The **Capital Projects Fund** is used for resources accumulated and used in right of way improvements such as street repair & reconstruction and curb & gutter replacement. Costs associated with this fund must not be MFT eligible and must cost over \$5,000 and have a useful life of at least three years. The funding source for this fund will be the local home rule motor fuel tax. The Capital Projects Fund shall maintain a fund balance of the planned improvements for the current fiscal year.

The **Fleet Replacement Fund** will account for revenue and expenditures associated with the acquisition of City vehicles and major equipment (i.e. trailers and plows). A chargeback system from each division and fund requiring vehicles will be utilized as the main revenue for the fund. The Fleet Replacement Fund shall maintain a fund balance of the planned replacements for the current fiscal year.

The **Equipment Fund** is used to track the resources collected for and used in obtaining major improvements to equipment, which costs over \$5,000 and has a useful life expectancy of at least three years. Equipment to be funded includes computer equipment, office furniture, copy and facsimile machines and other like equipment. A chargeback system from each division and fund requiring equipment will be utilized as the main revenue for the fund. The Equipment Fund shall maintain a fund balance of the planned replacements for the current fiscal year.

City of DeKalb, Illinois Debt Management Policy Adopted February 8, 2010

I. PURPOSE AND GOALS

The City of DeKalb developed this Debt Management Policy to help ensure the City's credit worthiness and to provide a functional tool for debt management and capital planning.

The City of DeKalb faces continuing capital infrastructure requirements to meet the increasing needs of its citizens. The City limits long-term debt to only those capital improvements that cannot be financed from current revenues. The City of DeKalb will not use long-term debt to fund operating programs.

The costs of the capital requirements will be met through the issuance of various types of debt instruments. Consequently, the City needs to anticipate increases in debt levels based upon historical data. With these increases, the effects of decisions regarding the type of issue, method of sale, and payment structure become ever more critical to the City's financial well being. To help ensure the City's credit worthiness, an established program of managing the City's debt becomes essential.

To this end, the City Council recognizes this "Debt Management Policy" to be financially prudent and in the City's best economic interest. This policy will provide a functional tool for debt management and capital planning, and enhance the City's reputation for managing its debt in a conservative and prudent manner.

GOALS RELATED TO THE ISSUANCE OF GENERAL OBLIGATION AND REVENUE BOND DEBT

The City shall pursue the following goals below when issuing debt. Though the City may not have achieved all these goals as of yet, these are long term objectives for which we must continue to strive toward.

- Maintain at least an Aa3 (Moody's) or equivalent credit rating for each general obligation debt issue.
- Take all practical precautions to avoid any financial decision which will negatively impact current credit ratings on existing or future debt issues.
- The City shall attain a General Fund unassigned balance equal to a minimum of twenty five percent (25%) of total annual appropriations, exclusive of inter fund transfers by Fiscal Year 2015.
- Consider market timing.
- Determine the amortization (maturity) schedule which will best fit with the overall debt structure of the City's general obligation debt and related tax levy at the time the new debt is issued. The City may choose to delay principal payments or capitalized interest

during project construction. For issuance of revenue bonds, the amortization schedule which will best fit with the overall debt structure of the fund and its related rate structure will be considered. Consideration will be given to coordinating the length of the issue with the lives of assets, whenever practicable, while considering repair and replacement costs of those assets to be incurred in future years as an offset to the useful lives, and the related length of time in the payout structure.

- Consider the impact of such new debt on overlapping debt and the financing plans of local governments which overlap, or underlie the City.
- Assess financial alternatives to include new and innovative financing approaches, including whenever feasible, categorical grants, revolving loans or other state/federal aid.
- Minimize debt interest costs.

II. DEBT ISSUANCE IN GENERAL

A. Authority and Purposes of the Issuance of Debt

The laws of the State of Illinois authorize the issuance of debt by the City. The Local Bond Law confers upon municipalities the power and authority to contract debt, borrow money, and issue bonds for public improvement projects as defined therein. Under these provisions, the City may contract debt to pay for the cost of acquiring, constructing, reconstructing, improving, extending, enlarging, and equipping such projects or to refund bonds. The City Charter authorizes the City Council to incur debt by issuing bonds for any lawful municipal purpose as authorized by the State Constitution or its Home Rule Powers.

B. Short-Term Debt (three years or less)

The City may issue short-term debt to finance projects or portions of projects for which the City ultimately intends to issue long-term debt. This will be used to provide interim financing which will eventually be refunded with proceeds of long-term obligations, which may include, but not be limited to, bond anticipation notes or variable rate demand notes. The City will have an estimated timeframe when any short-term debt issue will eventually be converted into long-term debt.

1. Line of Credit

The City may also issue debt instruments to meet cash flow requirements. With the approval of the City Council, the City may establish a tax-exempt line of credit with a financial institution selected through a competitive process. This line shall have a limit of \$2,500,000. Draws shall be made on the line of credit when the need for financing is needed to meet operating expenditures on a temporary basis. Draws made on the line of credit must be requested by the Comptroller/Treasurer and approved by the City Manager. The City Manager shall be allowed to approve a draw of up to \$1,000,000 with any draw above this amount subject to Council approval.

C. Long-Term Debt (more than three years)

The City may issue long-term debt which may include, but not limited to, general obligation bonds, certificates of participation, capital appreciation bonds, special assessment bonds, self-liquidating bonds and double barreled bonds.

Level or declining debt service shall be employed unless operational matters dictate otherwise, or except to achieve overall level debt service with existing bonds.

The City shall be mindful of the potential benefits of bank qualification and will strive to limit its annual issuance of debt to \$10 million or less when such estimated benefits are greater than the benefits of exceeding the bank qualification limit. Should subsequent changes in the law raise this limit, then the City policy will be adjusted accordingly.

The cost of issuance of private activity bonds is usually higher than for governmental purpose bonds. Consequently, private activity bonds will be issued only when they will economically benefit the City.

The cost of taxable debt is higher than for tax-exempt debt. However, the issuance of taxable debt is mandated in some circumstances and may allow valuable flexibility in subsequent contracts with users or managers of the improvement constructed with the bond proceeds. In addition, there may be circumstances in which the issuance of taxable debt may be more cost effective than the issuance of tax-exempt debt. Therefore, the City will usually issue obligations tax exempt, but may occasionally issue taxable obligations.

1. Capital Leasing

The City may also enter into long-term leases for public facilities, property, and equipment with a useful life greater than one year that costs less than \$500,000. The City shall be limited to issuing a capital lease of no more than \$1,000,000 in a fiscal year.

Whenever a lease is arranged with a private sector entity, a tax-exempt rate shall be sought. Whenever a lease is arranged with a government or other tax-exempt entity, the City shall strive to obtain an explicitly defined taxable rate so that the lease will not be counted in the City's total annual borrowing subject to arbitrage rebate.

The lease agreement shall permit the City to refinance the lease at no more than reasonable cost should the City decide to do so. A lease which can be called at will is preferable to one which can merely be accelerated.

D. Capital Improvement Program

The Capital Improvement Program (CIP), approved by the City Council as part of the annual budget, shall determine the City's capital needs. The program shall be a five-year plan for the acquisition, development and/or improvement of the City's infrastructure. Projects included in the CIP shall be prioritized; and the means for financing each shall be identified. If the current resources are insufficient to meet the needs identified in the CIP, the City Council may consider incurring debt to fund the shortfall. The City Council may also consider incurring debt to fund multiple years of the Capital Improvement Program. The CIP shall be revised and supplemented each year in keeping with the City's stated policies on debt management.

E. Structure of Debt Issues

The duration of a debt issue shall not exceed 120% of the useful life of the asset that the issue is financing. Each new bond issue shall be structured to be callable in 10 years. The City shall design the financing schedule and repayment of debt so as to take best advantage of market conditions and, as practical, to recapture or maximize its credit capacity for future use, and moderate the impact to the taxpayer. In keeping with the stated goals of this debt management policy, the City shall structure each general obligation issue (except refunding and mini-bond issues) to comply with the rapidity of debt repayment provisions in Section III. E-4 following.

F. Credit Enhancements

Credit enhancements are mechanisms which guarantee principal and interest payments. Typically they include bond insurance and/or a line or letter of credit. Usually this will bring a lower interest rate and a higher rating from the rating agencies, thus lowering costs.

The City may enter into agreements with commercial banks or other financial entities for the purpose of acquiring credit enhancements when their use is judged cost effective or otherwise advantageous. Any such agreements shall be approved by the City Council.

G. Inclusion of Local Institutions

Whenever practical and in the best interest of promoting the City of DeKalb, local financial institutions are to be offered the opportunity to bid on debt instruments.

III. LEGAL CONSTRAINTS AND OTHER LIMITATIONS ON THE ISSUANCE OF DEBT

A. State Law

30 ILCS 305/0.01, et. seq.: the short title is "The Bond Authorization Act."

B. Authority for Debt

The City may, by bond ordinance, incur indebtedness or borrow money, and authorize the issue of negotiable obligations, including refunding bonds, for any capital improvement of property, land acquisition, or any other lawful purpose with approval by the City Council.

C. Debt Limitation

The City of DeKalb is a home rule community. As such, the debt limitations of the bond laws are not applicable because the General Assembly has set no limits for home rule municipalities.

D. Methods of Sale

When feasible and economical, obligations shall be issued by competitive rather than negotiated sale. A sale may be negotiated when the issue is predominantly a refunding issue or in other non-routine situations which require more flexibility than a competitive offer allows. Whenever the option exists to offer an issue either for competition or for negotiation, analysis of the options shall be performed to aid in the decision-making process. When a sale is not competitively bid, the City will publicly present the reasons and select the underwriter or direct purchaser. If a Financial Advisor is hired to assist the City in bond issuance, the Financial Advisor will not underwrite any debt issues on which it is advising.

The criteria used to select an underwriter in a competitive sale shall be the true interest cost. In a negotiated sale, the underwriter may be selected with or without a request for proposals (RFP). The criteria used to select an underwriter in a negotiated sale should include the following:

- Overall experience
- Marketing philosophy
- Capability
- Previous experience as managing a co-managing partner
- Financial statements
- Public Finance team and resources
- Underwriter's discount

When cost/beneficial, the City may privately place its debt. Since no underwriter participates in a private placement, it may result in lower costs of issuance. Private placement is sometimes an option for small issues.

E. Credit Implications

When issuing new debt, the City should strive not to exceed credit industry benchmarks where applicable. Therefore, the following factors should be considered in developing debt issuance plans:

1. Ratio of Gross Bonded Debt to Full Market Value of Taxable Property

The formula for this computation is Gross Bonded Debt, which is the total outstanding debt, divided by the current Full Market Value of Taxable Property as determined by the Township Assessors. The City shall not exceed 2% of Gross Bonded Debt per Full Market Value of Taxable Property.

2. Gross Bonded Debt Per Capita

The formula for this computation is Gross Bonded Debt divided by the current population as determined by the most recent U.S. Census. The City shall not exceed \$1,200 for Gross Bonded Debt per capita.

3. Ratio of Annual Debt Service to General Fund Expenditures

The formula for this computation is annual debt service expenditures divided by General Fund expenditures (excluding certain interfund transfers). The City shall not exceed 10% of General Fund expenditures for annual debt service.

4. Rapidity of Debt Service Repayment

The City's general obligation bond issues shall be so structured whereby the duration of the debt shall not exceed 120% of the life of the asset.

5. Current Fund Balance General Fund Cash Reserve

The City shall maintain a General Fund unassigned balance equal to a minimum of twenty five percent (25%) of total annual appropriations, exclusive of inter fund transfers by Fiscal Year 2015. Such calculation, including a projection to June 30th (of the current fiscal year), shall be made on an annual basis by the Budget Officer (or designee) during the budget process.

DEBT ADMINISTRATION

A. Financial Disclosures

The City shall prepare appropriate disclosures as required by the Securities and Exchange Commission, the federal government, the State of Illinois, rating agencies, underwriters, investors, agencies, taxpayers, and other appropriate entities and persons to ensure compliance with applicable laws and regulations.

B. Review of Financing Proposals

All capital financing proposals that involve a pledge of the City's credit through the sale of securities, execution of loans or lease agreements and/or otherwise directly involve the lending or pledging of the City's credit shall be referred to the Assistant City Manager who shall determine the financial feasibility, and the impact on existing debt of such proposal, and shall make recommendations accordingly to the City Manager.

C. Establishing Financing Priorities

The Assistant City Manager shall administer and coordinate the City's debt issuance program and activities, including timing of issuance, method of sale, structuring the issue, and marketing strategies. The Assistant City Manager along with the City's bond consultants shall meet, as appropriate, with the City Manager and the City Council regarding the status of the current year's program and to make specific recommendations.

D. Credit Rating

The City shall endeavor to maintain and/or to improve its credit rating and staff will specifically discuss with the City Council any proposal which might cause that rating to be lowered.

Before a general obligation bond is issued, the City will update its rating from at least one national rating agency. The City Manager, Assistant City Manager, and the City's bond consultants shall meet with a rating agency to disclose the City's capital plans, debt issuance program, and other appropriate financial information as required by the rating agency.

F. Refunding Policy

The City shall consider refunding outstanding debt when legally permissible and financially advantageous. When refunding for savings purposes, a net present value debt service savings of at least two percent or greater must be achieved. Depending on the time to maturity and the absolute level of interest rates of the refunding candidate this target may change. For longer maturities the target can be higher, for shorter maturities, lower. For higher interest rates the target may be higher, for lower rates it could be lower. There may be circumstances where the City may refund bonds for restructuring purposes that may not generate any savings.

G. Investment of Borrowed Proceeds

The City acknowledges its ongoing fiduciary responsibilities to actively manage the proceeds of debt issued for public purposes in a manner that is consistent with Illinois statutes that govern the investment of public funds, and consistent with the permitted securities covenants of related bond documents executed by the City. The management of public funds shall enable the City to respond to changes in markets or changes in payment or construction schedules so as to (i) optimize returns, (ii) insure liquidity, and (iii) minimize risk. The City will invest bond proceeds in accordance with the City's investment policy and federal arbitrage requirements.

GLOSSARY OF TERMS

Ad Valorem Tax - A direct tax based "according to value" of property.

Advanced Refunding Bonds - Bonds issued to refund an outstanding bond issue prior to the date on which the outstanding bonds become due or callable. Proceeds of the advanced refunding bonds are deposited in escrow with a fiduciary, invested in United States Treasury Bonds or other authorized securities, and used to redeem the underlying bonds at maturity or call date.

Amortization - the process of paying the principal amount of an issue of bonds by periodic payments either directly to bondholders or to a sinking fund for the benefit of bondholders.

Arbitrage - Usually refers to the difference between the interest paid on the tax-exempt securities and the interest earned by investing the proceeds in higher yielding taxable securities. Internal Revenue Service regulations govern arbitrage (reference I.R.S. Reg. 1.103-13 through 1.103-15).

Arbitrage Bonds - Bonds which are deemed by the I.R.S. to violate federal arbitrage regulations. The interest on such bonds becomes taxable and the bondholders must include this interest as part of gross income for federal income tax purposes (I.R.S. Reg. 1.103-13 through 1.103-15).

Assessed Value - An annual determination of the just or fair market value of property for purposes of ad valorem taxation.

Basis Point - 1/100 of one percent.

Bond - Written evidence of the issuer's obligation to repay a specified principal amount on a date certain, together with interest at a stated rate, or according to a formula for determining that rate.

Bond Anticipation Notes (BANS) - Short-term interest bearing notes issued by a government in anticipation of bonds to be issued at a later date. The notes are retired from proceeds of the bond issue to which they are related.

Bond Counsel - An attorney retained by the City to render a legal opinion whether the City is authorized to issue the proposed bonds, has met all legal requirements necessary for issuance, and whether interest on the bonds is, or is not, exempt from federal and state income taxation.

Bonded Debt - The portion of an issuers total indebtedness represented by outstanding bonds.

Direct Debt or Gross Bonded Debt - The sum of the total bonded debt and any unfunded debt of the issuer.

Net Direct Debt or Net Bonded Debt - Direct debt less sinking fund accumulations and all self supporting debt.

Total Overall Debt - Net direct debt plus the issuer's applicable share of the direct debt of all overlapping jurisdictions.

Net Overall Debt - Net direct debt plus the issuer's applicable share of the net direct debt of all overlapping jurisdictions.

Overlapping Debt - The issuer's proportionate share of the debt of other local governmental units which either overlap or underlie it.

Callable Bond - A bond which permits or requires the issuer to redeem the obligation before the stated maturity date at a specified price, the call price, usually at or above par value.

Capital Appreciation Bonds (CAB) - A long-term security on which the investment return is reinvested at a stated compound rate until maturity. The investor receives a single payment at maturity representing both the principal and investment return.

Certificates of Participation - Documents, in fully registered form, that act like bonds. However, security for the certificates is the government's intent to make annual appropriations during the term of a lease agreement. No pledge of full faith and credit of the government is made. Consequently, the obligation of the government to make basic rental payments does not constitute an indebtedness of the government.

Commercial Paper - Very short-term, unsecured promissory notes issued in either registered or bearer form, and usually backed by a line of credit with a bank.

Coupon Rate - The annual rate of interest payable on a coupon bond (a bearer bond or bond registered as to principal only, carrying coupons evidencing future interest payments), expressed as a percentage of the principal amount.

Debt Limit - The maximum amount of debt which an issuer is permitted in incur under constitutional, statutory or charter provision.

Debt Service - The amount of money necessary to pay interest on an outstanding debt, the serial maturities of principal for serial bonds, and the required contributions to an amortization or sinking fund for term bonds.

Demand Notes (Variable Rate) - A short-term security which is subject to a frequently available put option feature under which the holder may put the security back to the issuer after giving specified notice. Many of these securities are floating or variable rate, with the put option exercisable on dates on which the floating rate changes.

Double Barreled Bonds (Combination Bonds) - A bond which is payable from the revenues of a governmental enterprise and are also backed by the full faith and credit of the governmental unit.

Enterprise Funds - Funds that are financed and operated in a manner similar to private business in that goods and services provided are financed primarily through user charges.

General Obligation Bond - A bond for whose payment the full faith and credit of the issuer has been pledged. More commonly, but not necessarily, general obligation bonds are payable from ad valorem property taxes and other general revenues.

Lease Purchase Agreement (Capital Lease) - A contractual agreement whereby the government borrows funds from a financial institution or a vendor to pay for capital acquisition. The title to the asset(s) normally belongs to the government with the lessor acquiring security interest or appropriate lien therein.

Letter of Credit - A commitment, usually made by a commercial bank, to honor demands for payment of a debt upon compliance with conditions and/or the occurrence of certain events specified under the terms of the commitment.

Level Debt Service - An arrangement of serial maturities in which the amount of principal maturing increases at approximately the same rate as the amount of interest declines.

Long-Term Debt - Long-term debt is defined as any debt incurred whose final maturity is more than three years.

Maturity - The date upon which the principal of a municipal bond becomes due and payable to bondholders.

Mini-bonds - A small denomination bond directly marketed to the public.

Net Interest Cost (NIC) - The traditional method of calculating bids for new issues of municipal securities. The total dollar amount of interest over the life of the bonds is adjusted by the amount of premium or discount bid, and then reduced to an average annual rate. The other method is known as the true interest cost (see "true interest cost").

Offering Circular - Usually a preliminary and final document prepared to describe or disclose to investors and dealers information about an issue of securities expected to be offered in the primary market. As a part of the offering circular, an official statement shall be prepared by the City describing the debt and other pertinent financial and demographic data used to market the bonds to potential buyers.

Other Contractual Debt - Purchase contracts and other contractual debt other than bonds and notes. Other contractual debt does not affect annual debt limitation and is not a part of indebtedness within the meaning of any constitution or statutory debt limitation or restriction.

Par Value or Face Amount - In the case of bonds, the amount of principal which must be paid at maturity.

Parity Bonds - Two or more issues of bonds which have the same priority of claim or lien against pledged revenues or the issuer's full faith and credit pledge.

Principal - The face amount or par value of a bond or issue of bonds payable on stated dates of maturity.

Private Activity Bonds - One of two categories of bonds established under the Tax Reform Act of 1986, both of whom are subject to certain tests and State volume caps to preserve tax exemption.

Ratings - Evaluations of the credit quality of notes and bonds, usually made by independent rating services, which generally measure the probability of the timely repayment of principal and interest on municipal bonds.

Refunding Bonds - Bonds issued to retire bonds already outstanding.

Registered Bond - A bond listed with the registrar as to ownership, which cannot be sold or exchanged without a change of registration.

Reserve Fund - A fund which may be used to pay debt service if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements.

Self Supporting or Self Liquidating Debt - Debt that is to be repaid from proceeds derived exclusively from the enterprise activity for which the debt was issued.

Short-Term Debt - Short-term debt is defined as any debt incurred whose final maturity is three years or less.

Spread - The income earned by the underwriting syndicate as a result of differences in the price paid to the issuer for a new issue of municipal bonds, and the prices at which the bonds are sold to the investing public, usually expressed in points or fractions thereof.

Tax-Exempt Bonds - For municipal bonds issued by the City tax-exempt means interest on the bonds are not included in gross income for federal income tax purposes; the bonds are not items of tax preference for purposes of the federal, alternative minimum income tax imposed on individuals and corporations; and the bonds are exempt from taxation by the State of Illinois.

Tax Increment Bonds - Bonds secured by the incremental property tax revenues generated from a redevelopment project area.

Term Bonds - Bonds coming due in a single maturity.

True Interest Cost (TIC) - Also knows as Canadian Interest Cost. A rate which, when used to discount each amount of debt service payable in a bond issue, will produce a present value precisely equal to the amount of money received by the issuer in exchange for the bonds. The TIC method considers the time value of money while the net interest cost (NIC) method does not.

Yield to Maturity - The rate of return to the investor earned from payments of principal and interest, with interest compounded semiannually and assuming that interest paid is reinvested at the same rate.

Zero Coupon Bond - A bond which pays no interest, but is issued at a deep discount from par, appreciating to its full value at maturity.