



CITY OF DEKALB, ILLINOIS
COMMUNITY DEVELOPMENT BLOCK GRANT
ANNUAL ACTION PLAN: 2014, PROGRAM YEAR 21
CONSOLIDATED PLAN: 2010-2014
YEAR 5



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TABLE OF CONTENTS

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SF 424 APPLICATIONS FOR CDBG FEDERAL ASSISTANCE

TABLE OF CONTENTS

EXECUTIVE SUMMARY	1
ACTION PLAN	8
Sources of Funds.....	9
Statement of Specific Annual Objectives	10
Annual Objectives to Meet Priority Needs	11
Description of Activities, Proposed Use of CDBG Funds.....	19
Proposed Projects for Program Year 21 (HUD Table 7)	19
Private Property Rehabilitation.....	21
First Time Home-Buyer Program	22
Public Facilities/Improvements	23
Public Services.....	24
Administration	33
Outcome Measures.....	34
HUD Table 3B	36
Citizen Participation.....	40
 CERTIFICATIONS.....	 44
 APPENDIX	
Public Notice.....	Appendix A
Certificate of Publication	
Existing Agencies and Services	Appendix B
City of DeKalb Performance Measurement System.....	Appendix C



EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

This Annual Action Plan outlines the activities which will be undertaken during the program year beginning April 1, 2014 and ending March 31, 2015 using Federal funds granted to the City of DeKalb by the U. S. Department of Housing and Urban Development (HUD) under the Community Development Block Grant (CDBG) program. Programs and activities described in this plan are intended to primarily benefit low-income and moderate-income residents of the City.

The Consolidated Plan: 2010–2014 for the City of DeKalb was adopted by the City Council on January 25, 2010. The Consolidated Plan provides the framework necessary to coordinate priorities for the use of CDBG funds and other funds for housing and other community development activities. Not all objectives identified in the Consolidated Plan will be addressed during a particular year. Also, not all projects necessary to reach goals identified as Consolidated Plan objectives will be undertaken by the City of DeKalb using CDBG funds. These objectives are community-wide (and in some cases county-wide) and will require coordination of partnerships with citizens, other governmental agencies, social service providers, financial institutions and other private entities.

PERFORMANCE AND OUTCOME MEASUREMENT

The City of DeKalb Consolidated Plan: 2010-2014 was drafted based on a citizen input process that encouraged all residents and service providers to participate. A total of 15 objectives were identified in four priority areas. Each objective included 5-year and 1-year annual goals that are designed to meet the overall need. Based on the HUD Performance Measurement process, the City further assigned HUD Objectives and Outcomes for each of the activities to be funded through the CDBG grant. The City also encourages all subgrantees to incorporate performance-based standards in their programs.

The HUD Objectives are Decent Housing, Suitable Living Environment, and Creating Economic Opportunities. HUD Outcomes are Availability/Accessibility, Affordability, and Sustainability. The performance and outcome measurement system will be used to provide a basis for both a quantitative and qualitative review of the City's progress in addressing community development needs. The review will include an annual audit of the individual programs to determine how well they have met the objectives included in the Annual Action Plan. Additional review will compare the cumulated benefits of the programs as they relate to the five-year goals that are defined in the Consolidated Plan. The criteria will also be used in monitoring the performance of subgrantees and their individual programs.

The City has identified the following priorities to be addressed during the program year and the specific objective and outcomes for those priorities:

Table 1: Annual Objectives to Meet Priority Needs

Priority Needs	Goal	Local Objective # and Activity	Output	Outcome
Housing Needs	Create decent housing by effectively utilizing the existing housing stock	#1 - Housing rehabilitation	15 Units	Improve the supply of affordable housing that is decent, safe and sanitary (DH-3)
	Improve Access to decent housing for persons with disabilities	#10 - Housing Rehabilitation	5 Units	Increase the number of housing units available for persons with disabilities (DH-1)
	Increase Permanent Housing choices	#5 – FTHB Assistance	4 Units	Provide affordable and decent housing (DH-1)
Homeless Persons	Create decent housing for homeless individuals and families	#6 - Emergency Shelter, Transitional Housing, Permanent Housing, Supportive Services	Assist 200 Homeless Individuals, 1500 Homeless Families, and 250 Victims of Domestic Violence and their Families	<ul style="list-style-type: none"> - Decrease the number of chronically homeless individuals, homeless individuals with a disability, and homeless adults and children - Decrease the number of homeless adults and children who are in emergency shelter - Decrease the number of chronically homeless and homeless individuals with disabilities who are in emergency shelter (DH-1)
	Create decent housing for homeless individuals families	#8 - Coordination of long-term housing assistance for homeless individuals and families	20 Emergency Shelter Beds, 2 Emergency Housing Units, 4 Transitional Housing Units, Aftercare	Decrease the number of homeless families, individuals who are unsheltered (DH-1)
Special Needs Populations	Create a suitable living environment for persons with special needs, low- and very low-income persons	#9 - Provide funding to agencies that provide supportive services	2,750 Persons	Increase the number of persons with special needs, low- and very low-income person who receive supportive services necessary to live independently (DH-3)
Community Economic Development	Create a suitable living environment in low/moderate – income neighborhoods	#12 - Neighborhood revitalization – sidewalk improvements	1 Unit	Increase sustainability in neighborhoods through improved housing and infrastructure (SL-3)
		#12 – Neighborhood revitalization – Storm Water main improvement	1 low/mod Project Area	Continue revitalization of neighborhoods through storm water and other capital improvements (SL-3)

**A complete list of local objectives and priority areas identified in the Consolidated Plan are provided in the text of the Action Plan.*

EVALUATION OF PAST PERFORMANCE

The goals and objectives for the previous year are based on priority needs identified in the Five Year Consolidated Plan. The Five-Year Plan recognized four strategic areas that correspond to the HUD priority needs categories. More than a dozen projects were funded and the collective impact of these activities resulted in substantial improvements to the lives and neighborhoods of low/moderate-income residents of DeKalb.

During the previous year, expenditures were made for the following programs:

- ❑ Down payment assistance for first time homebuyers
- ❑ Housing rehabilitation for low-income individuals and families
- ❑ Public services funding to nine agencies that provide a variety of programs to assist families and individuals of all ages
- ❑ Long-range planning to address homelessness
- ❑ Public Facilities projects to repair and update water mains and sidewalks in low/mod areas

During the program year, measurable progress was made on 13 of the 15 objectives that are included in the Consolidated Plan: 2010-2014. The City is on target to meet the goals identified in the 5-year plan. A full evaluation of the performance standards, based on the City's Performance Measurement System, will be completed as a part of the Comprehensive Annual Performance Evaluation Report (CAPER) for program year 20. Subsequent CAPER evaluation will be based on the Consolidated Plan for 2010-2014.

CITIZEN PARTICIPATION AND THE CONSULTATION PROCESS

The City of DeKalb seeks broad based participation in the planning process for the annual Action Plan. This citizen input is necessary to shape programs that will provide the greatest benefit to the largest number of individuals. Prior to submittal to HUD, a 30-day public review period of the Action Plan is provided. In addition, and as a result of previous citizen requests, the City provides additional time from the date of the Public Hearing until final submittal of the document to HUD. This extended time allows Council an opportunity to review all public comments, complete formal responses, and make Plan revisions if necessary.

During completion of the Action Plan, the City provided the following opportunities for public participation:

- ❑ Presentations at public meetings:
- ❑ Public Notice of availability of the Action Plan at various public locations
- ❑ Public Hearing
- ❑ Comment period and opportunity to make both written and verbal comments

The Citizen Participation Plan for this program year, including comments received during the 30-day public review, is incorporated as a separate section of the Action Plan.

PROGRAM ALLOCATION PROCESS

The City of DeKalb worked with individuals, citizens’ committees, neighborhood groups, social service providers, providers of emergency shelter and assisted housing, and other interested parties to develop housing and community development programs. During preparation of the Action Plan, City Council considered the successes and failures of past programs. This input was used to make funding decisions.

City Council considered the need to reduce deterioration, improve revitalization of existing neighborhoods and insure a sense of security as factors in funding allocation. Two programs, housing rehabilitation of owner-occupied properties and creation of neighborhood redevelopment plans have been used to address these factors. Since 2000, the City Council has adoption six neighborhood redevelopment plans, completed four and begun implementation of the other two. During program year 21, the proposed activities to address neighborhood issues are owner-occupied housing rehabilitation, first-time homebuyer assistance and public facilities/improvements to address deteriorating public spaces. The City has budgeted approximately 55 percent of the CDBG program year allocation to the public facilities improvement project. The City will fund the Owner-Occupied Housing Rehabilitation using both unspent (carry-over) funds and new allocation dollars. The First-Time Homebuyer Programs will not need additional funding and will use unspent (carry-over) dollars from the previous year.

DESCRIPTION OF KEY ACTIVITIES FOR THE PROGRAM YEAR

Activities to be funded during the program year and the proposed funding amounts are included in the following table. A brief description of each activity that includes objectives and outcomes, in accordance with HUD performance measures, and specific annual goals are provided in the Program Description.

Table 2: Proposed Activities and Funding Amounts

Activity	2014 CDBG	RLF	Carry-over	Total
Private Property Rehabilitation	\$ 50,000	\$ 5,000	\$ 25,000	\$ 80,000
Rehabilitation Program (Admin)	\$ 9,000		\$ 9,000	\$ 18,000
First Time Home-Buyer Program	0	0	\$ 18,000	\$ 18,000
Public Facilities/Improvements	\$207,847	0	0	\$207,847
Public Services	\$ 61,000	0		\$ 61,000
Administration	\$ 80,000	0		\$ 80,000
TOTAL	\$408,847	\$ 5,000	\$52,000	\$465,847

**Revolving Loan Fund (RLF) is estimated recaptured funds for the program year, not a part of the Federal allocation.*

ACTIVITY DESCRIPTIONS

Private Property Rehabilitation: This loan-to-grant program provides very low- and low-income property owners assistance with repairs such as roof replacement, electrical upgrades and heating improvements, and provides persons with disabilities with assistance to make accessible modifications to owner-occupied or rental units. Any recovered amount will be added to the Revolving Loan Fund to allow continuation of the program. Special emphasis will be placed on assisting returning veterans by partnering with programs through the DeKalb County Veterans Administration and Northern Illinois University Veterans Affairs office to promote the program.

Program Year Goal - Assist 15 very low/low-income families and 5 low/moderate-income households with at least one member who has a disability.

Rehabilitation Program Administration: Approximately \$15,000 will be used to fund the salary of the part-time CDBG Rehabilitation Specialist. Addition funding will be used for miscellaneous expenses related to the position and recording fees to release liens on previous rehabilitation program participants that have fulfilled their 5-year recapture period.

First Time Home-Buyer Program: This loan-to-grant program provides 2% down payment assistance for low to moderate-income first time buyers. Special emphasis will be placed on assisting returning veterans by partnering with programs through the DeKalb County Veterans Administration and Northern Illinois University Veterans Affairs office to promote the program.

Program Year Goal – Assist 10 low/moderate-income families purchase an affordable first home.

Public Facilities/Improvements: The funds will be used for a storm water line replacement that will be coordinated with a street repair project on South First Street in a low/mod area. This project will be largely funded through the City’s general fund. This is a large scale project that is addressing specific sections of South First Street over a three year period of time. CDBG funding was used in 2012 in the first phase of this project and it is anticipated that it will be requested in 2015 as well to complete the final phase of this project.

Program Year Goal – To improve public facilities for the residents of the City of DeKalb.

Public Services: Public Services funds various projects and programs conducted by social service and nonprofit agencies to provide supportive services to very low-, low- and moderate-income persons, families, and persons with special needs that reside in the city of DeKalb. These services include in-home care, family stabilization, youth programs, supportive housing, and transportation services. The City of DeKalb coordinates efforts with the DeKalb County Continuum of Care and local agencies focused on preventing homelessness and assisting the homeless.

The Action Plan includes specific agencies to be funded using Public Services funds. A request for proposal (RFP) process is used to determine eligible activities. City Council reviews the RFPs and, in accordance with the procedures in the Consolidated Plan: 2010-2014, determine the agencies to be funded and the individual funding amounts.

Program Year Goal – Assist at least 9 local non-profit agencies that provide services to at least 550 very low/low-income individuals and families.

Administration: Administration funds are used for overall program management, coordination, monitoring, and evaluation of CDBG and related programs. No objective or outcome measure is required for this activity.

COMMENTS

Citizens were encouraged to comment on any aspect of the Action Plan. There were no comments made in writing or at the public hearing that was held February 10, 2014.



ACTION PLAN YEAR 19

The Annual Action Plan is a one-year plan that provides a detailed description of resources to be used and projects to be undertaken by the City of DeKalb as it works to address the priority needs and specific objectives that were identified by the five-year Consolidated Plan: 2010-2014. The Action Plan lists the activities to be carried out using CDBG funds in the Program Year that runs from April 1, 2014 through March 31, 2015.

The Plan serves as the budget for the program year but also provides specific objectives to be addressed, descriptions of activities to be completed, measurable outcomes, and other elements as required by HUD. This document is used as a template to review performance and evaluate the effectiveness of the activities at the end of the program year. This review is then used to determine the most appropriate activities and uses of fund to be implemented in the following year in order to reach the five-year goals that were identified in the Consolidated Plan.

SOURCE OF FUNDS

The City’s 2014 CDBG Annual Allocation is \$408,847. In addition, Revolving Loan Funds (RLF) will be recaptured from the private property rehabilitation program. The exact amount of RLF funds to be received cannot be determined in advance and only a nominal amount is budgeted. All RLF funds will be returned to the program from which they were generated and used to supplement that program. Proposed activities and funding amounts are provided in the table below:

Table 3: Proposed Activities and Funding Amounts Year 21 (2014/2015)

Activity	CDBG	RLF	Carry-over	Other/non Federal \$	Total
Private Property Rehabilitation	\$ 50,000	\$ 5,000	\$ 25,000	\$ 100,000	\$ 180,000
Rehabilitation Program (Admin)	\$ 9,000		\$ 9,000	0	\$ 18,000
First Time Home-Buyer Program	0	0	\$ 18,000	0	\$ 18,000
Public Facilities/Improvements	\$208,847	0	0	\$1,000,000	\$1,208,847
Public Services	\$ 61,000	0		0	\$ 61,000
Administration	\$ 80,000	0		0	\$ 80,000
TOTAL	\$408,847	\$ 5,000	\$ 52,000	\$1,100,000	\$1,565,847

**Revolving Loan Fund (RLF) is estimated recaptured funds for the program year, not a part of the Federal allocation.*

**Other funds are from the City’s TIF District’s and the City’s General Fund (Capital Expenditures).*

The City does not receive Section 108 loans, and proceeds from such loans will not be available for use during the program year.

The City does not receive Section 8 funds or Low-Income Housing Tax Credits but will provide support to agencies and organization that receive or apply for funds from Federal and State Continuum of Care (McKinney-Vento Homeless Assistance), Section 8, State Emergency Shelter Grant, and other Federal and State programs to provide housing assistance to homeless individuals and families, persons that are chronically homeless, and low-income residents. The City will also support applications by agencies for funding from private foundations, local funders and other sources identified during the program year.

The City will support applications by eligible nonprofit and for-profit agencies for proposed housing, economic development, community development and social services to be funded by State and Federal programs, including but not limited to Low-Income Housing Tax Credits (LIHTC), that are consistent with the most recent adopted Consolidated Plan. These agencies will be required to provide sufficient information for City Council to determine that adequate organizational capacity exists for the agency to provide a level of service consistent with the needs identified in the Consolidated Plan.

The City anticipates the use of Tax Increment Financing (TIF) funds in the amount of \$100,000 for housing rehabilitation, housing development and economic development. Additionally, the City of DeKalb's General fund and TIF will contribute approximately \$1 million dollars for the Public Facilities Project.

STATEMENT OF SPECIFIC ANNUAL OBJECTIVES

Local Objectives and five-year goals that address community development needs for the citizens of DeKalb were identified in the Consolidated Plan: 2010-2014 and are listed below. During program year 21, the City anticipates using CDBG funds to address some of these objectives. Other programs may be supported through technical assistance or other public or private funding sources.

All local Objectives are qualitative in nature and identify ways they will improve the quality of life for the residents. In addition, five-year quantitative goals such as the number of units to be provided or number of individuals that will receive direct assistance are provided. The objectives and accompanying five-year goals are for all community needs, not only those to be funded by CDBG grant. A more complete description of the proposed projects follows in Table 8 (HUD Table 3) "*Consolidated Plan Listing of Projects.*"

Based on the HUD model for performance measures, the City has implemented a system designed to evaluate the performance outcome of CDBG funded activities. Each local Objective includes one of three HUD identified Objectives and one of three Outcomes. While some objectives may meet more than one performance measure, the one most closely identified with the activities has been listed.

The HUD Objectives are defined as:

- ❑ **DH** – Decent Housing, Activities that focus on housing programs where the purpose of the program is to meet individual family or community needs.
- ❑ **SL** – Suitable Living Environment, Activities designed to benefit communities, families, or individuals by addressing issues in their living environment.
- ❑ **EO** – Creating Economic Opportunities, Activities related to economic development, commercial revitalization, or job creation.

The HUD Outcomes are defined as:

1. Availability/Accessibility – Activities that make services, infrastructure, public services, public facilities, housing, or shelter available or accessible to low- and moderate-income people, including persons with disabilities. In this category, accessibility does not refer only to physical barriers, but also to making the basics of daily living available and accessible to low-and moderate-income people where they live.
2. Affordability – Activities that provide affordability, in a variety of ways, in the lives of low- and moderate-income people. It can include the creation or maintenance of affordable housing, basic infrastructure hook-ups, or services such as transportation or day care.
3. Sustainability: Promoting Livable or Viable Communities – Activities aimed at improving communities or neighborhoods, helping to make them livable or viable by providing benefit to persons of low- and moderate-income or by removing or eliminating slums or blighted areas, through multiple activities or services that sustain communities or neighborhoods.

FIVE-YEAR STRATEGIES TO ADDRESS PRIORITY NEEDS:

The following 15 objectives were identified in the Consolidated Plan: 2010-2014 to address the priority needs of the homeless, special needs populations, housing, and community and economic development.

STRATEGIES TO ADDRESS PRIORITY HOUSING NEEDS:

Provide additional permanent and affordable housing choices for low-income and moderate-income renters and owners including the elderly, persons with disabilities, and persons with other special needs.

Objective 1: Effectively utilize the City’s existing housing stock by encouraging maintenance and rehabilitation efforts of housing units for low- and moderate-income persons.

5-year goal: Assist with rehabilitation of 200 housing units.

HUD Objective: Decent Housing
HUD Outcome: Sustainability

Objective 2: Continue implementation of design standards for multifamily housing that support construction or creation of affordable housing units for moderate-income residents.

5-year goal: Complete construction or redevelopment of at least 25 affordable housing units for moderate income residents.

HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Objective 3: Promote homeownership by providing first time homebuyer assistance to low and moderate-income individuals/families.

5-year goal: Assist 25 individuals/families.

HUD Objective: Decent Housing
HUD Outcome: Affordability

Objective 4: Increase the supply of accessible housing through rehabilitation and construction of new single-family and multi-family units and implementation of State and Federal accessible housing design standards, while recommending “visitability” standards be utilized in newly constructed single-family and multi-family units.

5-year goal: Assist with rehabilitation of 10 units and construction of 12 units.

HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Objective 5: Increase permanent housing choices for low- and moderate-income persons by supporting the development of affordable housing units that will not be an excessive cost burden or result in overcrowding.

5-Year goal: Support the development of housing units 50 that are affordable to moderate-income households.

HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

STRATEGIES TO ADDRESS PRIORITY NEEDS OF HOMELESS PERSONS:

Provide adequate emergency shelter, transitional housing, permanent housing and supportive services for homeless individuals and families.

Objective 6: Provide adequate emergency shelter, transitional housing with supportive services, and permanent supportive housing to homeless adults, families with children, and victims of domestic violence as they work toward solutions to their long-term housing needs.

5-year goal: Assist a total of 200 homeless individuals (50 who suffer with long-term mental illness and 130 who have a disability), and 1500 homeless adults and children (families) and 250 victims of domestic violence and their families.

HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Objective 7: In coordination with the Housing Authority of the County of DeKalb and other providers, identify resources to increase the number permanent housing choices that will provide homeless persons with a decent and safe living environment that will not create an excessive cost burden or result in over-crowding.

5-year goal: Increase availability of affordable housing units by 50.

HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

Objective 8: Coordinate, with DeKalb County Continuum of Care Committee, long-term housing needs for homeless individuals, families with children, and victims of domestic violence in DeKalb County.

5-year goal: Explore the development of a safe-haven or other types of housing for the homeless in other areas of DeKalb County.

5-year goal: Expand the DeKalb County homeless programs by increasing the emergency shelter beds for homeless individuals by 20 beds and for homeless families by two (2) units.

5-year goal: Expand the DeKalb County homeless assistance programs by increasing the transitional shelter by four (4) family units.

5-year goal: Expand DeKalb County homeless programs by creating aftercare programs for homeless individuals and homeless families moving from emergency shelter or transitional housing to conventional permanent housing in the community.

5-year goal: Implement a comprehensive information management system that links homeless individuals with social services, housing, major employers, public transportation and other services that will allow them to break the cycle of homelessness and remain housed.

HUD Objective: Decent Housing
HUD Outcome: Availability/Accessibility

STRATEGIES TO ADDRESS PRIORITY NEEDS OF SPECIAL POPULATIONS:

Provide adequate supportive services to persons with special needs by supporting service providers who work to insure a continuum of care for the elderly and other individuals with special needs.

Objective 9: Provide supportive services to persons with special needs, very-low income and low-income persons in order to allow them to live independently and with dignity.

5-year goal: Assist a total of 250 persons with special needs, 500 low-income persons, and 2000 very-low income persons.

HUD Objective: Decent Housing
HUD Outcome: Sustainability

Objective 10: Continue to support a process that provides seniors and other persons with special needs the continuum of care necessary for them to live independently and with dignity for as long as possible and also provides affordable housing choices when they can no longer live alone.

5-year goal: Increase availability of assisted living for seniors and other persons with special needs by 50 units.

HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

Objective 11: Implement a comprehensive information management system that links those eligible for social services, supportive housing, public transportation and other services with available programs in order to ensure a higher quality of life for all residents.

5-year goal: Assist social service providers with implementation of one comprehensive information management system for DeKalb County.

HUD Objective: Suitable Living Environment
HUD Outcome: Availability/Accessibility

STRATEGIES TO ADDRESS PRIORITY NEEDS FOR COMMUNITY AND ECONOMIC DEVELOPMENT:

Provide for the revitalization of neighborhoods, job creation and training, financial assistance for economic development, additional childcare (traditional and non-traditional hours), expanded public transportation, and increased support services.

Objective 12: Promote neighborhood revitalization programs by continuing to address housing and community development needs in neighborhoods that have been identified as priority areas, revitalization areas or slum/blighted areas.

5-year goal: Complete revitalization of at least three neighborhoods by continued implementation of the Stormwater Project Implementation Plan.

5-year goal: Continue revitalization of neighborhoods by completing sidewalk, street lighting, storm water, and other capital improvements in at least one neighborhood.

HUD Objective: Suitable Living Environment
HUD Outcome: Sustainability

Objective 13: Explore ways to increase economic opportunities by increasing the availability of affordable childcare increasing employment training, improving access to non-traditional educations and through implementation of other programs as identified.

5-year goal: Continue to work with agencies and organizations that provide services to unemployed or underemployed residents to ensure increased economic opportunities for at least 50 individuals or families.

HUD Objective: Create Economic Opportunity
HUD Outcome: Availability/Accessibility

Objective 14: Increase economic opportunities by working with the DeKalb/Sycamore Area Transportation Study to maintain and expand the availability of affordable transportation for all low/moderate income residents.

5-year goal: Expand current or add at least one bus route that enhances public transportation for low/moderate income residents.

HUD Objective: Creating Economic Opportunities
HUD Outcome: Availability/Accessibility

Objective 15: Increase economic opportunities by continuing to provide loan programs for small businesses.

5-year goal: Assist five small businesses or one major business, that will provide jobs for low/moderate-income residents, with loans or technical assistance

HUD Objective: Creating Economic Opportunities
HUD Outcome: Availability/Accessibility

ANNUAL OBJECTIVES TO MEET PRIORITY NEEDS

The City has identified the following priorities to be addressed during the program year and the specific objective and outcomes for those priorities;

**Table 4: Annual Objective to Meet Priority Needs
2014/2015**

Priority Needs	Goal	Local Objective # and Activity	Output	Outcome
Housing Needs	Create decent housing by effectively utilizing the existing housing stock	#1 - Housing rehabilitation	15 Units	Improve the supply of affordable housing that is decent, safe and sanitary (DH-3)
	Improve Access to decent housing for persons with disabilities	#10 - Housing Rehabilitation	5 Units	Increase the number of housing units available for persons with disabilities (DH-1)
	Increase Permanent Housing choices	#5 – FTHB Assistance	4 Units	Provide affordable and decent housing (DH-1)
Homeless Persons	Create decent housing for homeless individuals and families	#6 - Emergency Shelter, Transitional Housing, Permanent Housing, Supportive Services	Assist 200 Homeless Individuals, 1500 Homeless Families, and 250 Victims of Domestic Violence and their Families	<ul style="list-style-type: none"> - Decrease the number of chronically homeless individuals, homeless individuals with a disability, and homeless adults and children - Decrease the number of homeless adults and children who are in emergency shelter - Decrease the number of chronically homeless and homeless individuals with disabilities who are in emergency shelter (DH-1)
	Create decent housing for homeless individuals families	#8 - Coordination of long-term housing assistance for homeless individuals and families	20 Emergency Shelter Beds, 2 Emergency Housing Units, 4 Transitional Housing Units, Aftercare	Decrease the number of homeless families, individuals who are unsheltered (DH-1)
Special Needs Populations	Create a suitable living environment for persons with special needs, low- and very low-income persons	#9 - Provide funding to agencies that provide supportive services	2,750 Persons	Increase the number of persons with special needs, low- and very low-income person who receive supportive services necessary to live independently (DH-3)
Community Economic Development	Create a suitable living environment in low/moderate – income neighborhoods	#12 - Neighborhood revitalization – housing acquisition	1 Unit	Increase sustainability in neighborhoods through improved housing and infrastructure (SL-3)
		#12 – Neighborhood revitalization – public facility improvements.	1 Special Project Area	Continue revitalization of neighborhoods through public facility improvements (SL-3)

**Table 5: (HUD Table 3A) Summary of Specific Annual Objectives
2014/2015**

#	Specific Objectives	Sources of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Availability/Accessibility of Decent Housing (DH-1)							
2	Continue implementation of design standards for multifamily housing that support construction or creation of affordable housing units for moderate-income residents.	Private	2010 2011 2012 2013 2014	Households	5 5 5 5 5	5 8 10 10	
4	Increase the supply of accessible housing through rehabilitation and construction of new single-family and Multi-family units and implementation of State and Federal accessible housing design standards, while recommending "visit ability" standards be utilized in newly constructed single-family and multi-family units.	Private TIF CDBG	2010 2011 2012 2013 2014	Households	4 4 4 4 4	12 9 8 6	
6	Provide adequate emergency shelter, transitional housing with supportive services, and permanent supportive housing to homeless adults, families with children, and victims of domestic violence as they work toward solutions to their long-term housing needs.	CDBG Private State Federal	2010 2011 2012 2013 2014	Persons	390		
Availability/Accessibility of Decent Housing (DH-1)							
8	Coordinate, with DeKalb County Continuum of Care Committee, long-term housing needs for homeless individuals, families with children, and victims of domestic violence in DeKalb County.	CDBG Private State Federal Local	2010 thru 2014	Units	Increase programs to include: 1 safe-haven. 20 emergency shelter beds. 2 emergency family units. 4 transitional family units. Care for those leaving homeless programs.		

Table 5 Cont.

Affordability of Decent Housing (DH-2)							
3	Promote homeownership by providing first time homebuyer assistance to low- and moderate-income individuals and families.	Private State CDBG	2010 thru 2014	Households	Based on RLF fund availability		
Sustainability of Decent Housing (DH-3)							
1	Effectively utilize the City's existing housing stock by encouraging maintenance and rehabilitation efforts of housing units for low- and moderate-income persons.	Private CDBG TIF State	2010 2011 2012 2013 2014	Households	5 5 5 5 5	22 21 16 12	
9	Provide supportive services to persons with special needs, very-low income and low-income persons in order to allow them to live independently and with dignity.	CDBG Public Private State Federal	2010 thru 2014	Persons	550		
Availability/Accessibility of Suitable Living Environment (SL-1)							
10	Support a process that provides seniors and other persons with special needs the continuum of care for them to live independently and with dignity for as long as possible and provides affordable housing choices when they can no longer live alone.		2010 thru 2014	Persons	10		
Sustainability of Suitable Living Environment (SL-3)							
12	Promote neighborhood revitalization programs by continuing to address housing and community development needs in neighborhoods that have been identified as priority areas, revitalization areas.		2010 2011 2012 2013 2014	Housing Unit	1 1 1 1 1		
Availability/Accessibility of Economic Opportunity (EO-1)							
13	Explore ways to increase economic opportunities by increasing the availability of affordable childcare increasing employment training, improving access to non-traditional educations and through implementation of other programs.		2010 2011 2012 2013 2014	Persons	10 10 10 10 10		

Table 5 Cont.

	Multi-Year Goal				50		
14	Increase economic opportunities by working with the DeKalb/Sycamore Area Transportation Study to maintain and expand the availability of affordable transportation for all low/moderate income residents		2010 thru 2014	Unit	Expand 1 transit line		
Availability/Accessibility of Economic Opportunity (EO-1)							
15	Increase economic opportunities by continuing to provide loan programs for small businesses.		2010 thru 2014	Persons	5		

Table 6: Outcome/Objective Codes

	Availability/Accessibility	Affordability	Sustainability
Decent Housing	DH-1	DH-2	DH-3
Suitable Living Environment	SL-1	SL-2	SL-3
Economic Opportunity	EO-1	EO-2	EO-3

DESCRIPTION OF ACTIVITIES

Table 7 provides a list of the proposed projects and funds to be allocated to each activity. Following Table 7 is a program description of each activity. The description includes the performance indicator (i.e. estimated number of families or individuals that will benefit from the proposed use of funds) and identifies the local objective and priority need that will be addressed. A more complete description of the proposed projects follows in Tables 8 (HUD Table 3c) “Consolidated Plan Listing of Projects.”

Table 7: Proposed Activities and Funding Amounts (2014/2015)

Activity	CDBG	RLF	Carry-over	Other/non Federal \$	Total
Private Property Rehabilitation	\$ 50,000	\$ 5,000	\$ 25,000	\$100,000	\$ 180,000
Rehabilitation Program (Admin)	\$ 9,000		\$ 9,000	0	\$ 18,000
First Time Home-Buyer Program	0	0	\$ 18,000	0	\$ 18,000
Public Facilities/Improvements	\$208,847	0	0	\$1,000,000	\$1,208,847
Public Services	\$ 61,000	0	0	0	\$ 61,000
Administration	\$ 80,000	0		0	\$ 80,000
TOTAL	\$408,847	\$ 5,000	\$ 52,000	\$1,000,000	\$1,565,847

**RLF is estimated recaptured funds for the program year, not a part of the Federal allocation.*

**Carry-over funds are estimated unspent dollars from Program Year 2013/2014 and will be adjusted accordingly.*

**Other/ dollars come from the City’s Tax Increment Financing (TIF) District’s and the City’s General Fund (Capital Expenditures).*

Private Property Rehabilitation: This loan-to-grant program provides very low- and low-income property owners assistance with repairs such as roof replacement, electrical upgrades and heating improvements, and provides persons with disabilities with assistance to make accessible modifications to owner-occupied or rental units. Any recovered amount will be added to the Revolving Loan Fund to allow continuation of the program. Special emphasis will be placed on assisting returning veterans by partnering with programs through the DeKalb County Veterans Administration and Northern Illinois University Veterans Affairs office to promote the program.

Program Year Goal - assist 15 very low/low-income families and 5 low/moderate-income households with at least one member who has a disability.

Rehabilitation Program Administration: Approximately \$15,000 will be used to fund the salary of the part-time CDBG Rehabilitation Specialist. Addition funding will be used for miscellaneous expenses related to the position and recording fees to release liens on previous rehabilitation program participants that have fulfilled their 5-year recapture period.

First Time Home-Buyer Program: This loan-to-grant program provides 2% down payment assistance for low to moderate-income first time buyers. Special emphasis will be placed on assisting returning veterans by partnering with programs through the DeKalb County Veterans Administration and Northern Illinois University Veterans Affairs office to promote the program.

Program Year Goal – assist 10 low/moderate-income families purchase an affordable first home.

Public Facilities/Improvements: The funds will be used for a storm water line replacement that will be coordinated with a street repair project on South First Street in a low/mod area. This project will be largely funded through the City’s general fund. This is a large scale project that is addressing specific sections of South First Street over a three year period of time. CDBG funding was used in 2013 for the first phase of this project and it is anticipated that the City will request funding for this project in 2015 as well to complete the final phase of the project.

Program Year Goal – To improve public facilities for the residents of the City of DeKalb efficiency.

Public Services: Public Services funds various projects and programs conducted by social service and nonprofit agencies to provide supportive services to very low, low and moderate-income persons, families, and persons with special needs that reside in the city of DeKalb. These services include in-home care, family stabilization, youth programs, supportive housing, and transportation services. The City of DeKalb coordinates efforts with the DeKalb County Continuum of Care and local agencies focused on preventing homelessness and assisting the homeless

The Action Plan includes specific agencies to be funded using Public Services funds. A request for proposal (RFP) process is used to determine eligible activities. City Council reviews the RFPs and, in accordance with the procedures in the Consolidated Plan: 2010-2014, determine the agencies to be funded and the individual funding amounts.

Yr. 21 Public Services Funding Levels	
BEN GORDON	\$ 8,000
CASA	\$ 3,500
CLC	\$ 3,000
ELDER CARE SERVICES	\$ 3,500
HOPE HAVEN	\$ 9,000
PARK DISTRICT	\$ 2,000
RAMP	\$ 2,500
SAFE PASSAGE	\$ 14,750
VOLUNTARY ACTION CENTER	\$ 14,750
TOTALS	\$ 61,000

Program Year Goal – assist at least 9 local non-profit agencies that provide services to at least 550 very low/low-income individuals and families.

Administration: Administration funds are used for overall program management, coordination, monitoring, and evaluation of CDBG and related programs. No objective or outcome measure is required.

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction's Name: City of DeKalb

Priority Need: Housing: Provide additional permanent and affordable housing choices for low-income and moderate-income renters and owners including the elderly, persons with disabilities, and persons with other special needs.

Project Title: Private Property Rehabilitation

Description: This loan-to-grant program provides very low- and low-income property owners assistance with repairs such as roof replacement, electrical upgrades and heating improvements, and provides persons with disabilities with assistance to make accessible modifications to owner-occupied or rental units. Any recovered amount will be added to the Revolving Loan Fund to allow continuation of the program. Special emphasis will be placed on assisting returning veterans by partnering with programs through the DeKalb County Veterans Administration and Northern Illinois Veterans Affairs office to promote the program. \$18,000 of this funding will be used for Private Property Rehabilitation Administrative fees which will fund the salary of the part-time Rehabilitation Specialist and miscellaneous recording fees associated with the Rehab Program.

Objective category: Decent Housing

Outcome Category: Sustainability

Location/Target Area: Community Wide

Objective Number: 1	Project ID: 0001
HUD Matrix Code: 14A	CDBG Citation: 570.202
Type of Recipient: General	National Objective: 570.208(a)(3) Low/Mod Housing
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Households	Units: 15
Local ID: 01.14	Units Upon Completion: 15

Funding Sources:

CDBG	\$59,000
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$0
Prior Year Funds	\$34,000
Other Funding	\$ 5,000
Assisted Housing	
PHA	
Total Other Funding	\$98,000

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction’s Name: City of DeKalb

Priority Need: Housing: Provide additional permanent and affordable housing choices for low-income and moderate-income renters and owners including the elderly, persons with disabilities, and persons with other special needs.

Project Title: First Time Home Buyer Program

Description: This loan-to-grant program provides 2% down payment assistance for low to moderate-income first time home buyers. Special emphasis will be placed on assisting returning veterans by partnering with programs through the DeKalb County Veterans Administration and Northern Illinois Veterans Affairs office to promote the program.

Objective category: Decent Housing

Outcome category: Availability/Accessibility

Location/Target Area: Community Wide

Objective Number: N/A	Project ID: 0002
HUD Matrix: 13	CDBG Citation: 570.201 (n)
Type of Recipient: Individuals	National Objective: 570.208 (a)(3)
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Households	Annual Units: 10
Local: 02.14	Units Upon Completion: 10

Funding Sources

CDBG	\$0
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$0
Prior Year Funds	\$18,000
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	\$18,000

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction’s Name: City of DeKalb

Priority Need: Community and Economic Development: Provide for the revitalization of neighborhoods, job creation and training, financial assistance for economic development, additional childcare (traditional and non-traditional hours), expanded public transportation, and increased support services.

Project Title: Public Facilities/Improvements – Storm water line replacement

Description: Funds will be used for replacing a storm water line in coordination with a larger City funded road repair project in a low/mod area of DeKalb

Objective category: Sustainable Living Environment

Outcome category: Sustainability

Location/Target Area: South First Street between Taylor Street and Route 38.

Objective Number: N/A	Project ID: 0003
HUD Matrix: 03J	CDBG Citation: 570.201 (c)
Type of Recipient: General	National Objective: 570.208 (a)(1) Low/Mod Area
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Neighborhoods	Annual Units: 1 Neighborhood
Local: 03.14	Units Upon Completion: 1

Funding Sources

CDBG	\$208,847
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$208,847
Prior Year Funds	\$0
Other Funding	\$1,000,000
Assisted Housing	
PHA	
Total Other Funding	\$1,208,847

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction’s Name: City of DeKalb

Priority Need: To improve the quality of life for single, low-income women with special needs by providing an increased supply of supportive housing.

Project Title: Public Services Funding/Ben Gordon Center

Description: The request for proposal for funding of specific projects has been received from 9 separate agencies. All programs will meet a National Objective and local objective as identified in the Consolidated Plan: 2010-2014.

Funding for this program supports Ben Gordon Center’s residential program for women who are in the early stage of recovery from chemical dependence and working toward a stable life for themselves and their children.

Objective category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Community Wide

Objective Number: 6, 9	Project ID: 0006
HUD Matrix Code: 05F	CDBG Citation: 570.201(e)
Type of Recipient: Individuals	National Objective: 570.208(a)(2) Low/Mod Limited Clientele
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Individuals	Units: 14
Local ID: 06.14	Units Upon Completion:

Funding Sources:

CDBG	\$8,000
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$8,000
Prior Year Funds	
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	0

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction's Name: City of DeKalb

Priority Need: Homeless and Special Needs Populations: Provide adequate supportive services to children from low/very-low income families in order to improve the quality of life for children by providing increased accessibility to supportive services.

Project Title: Public Services Funding/CASA

Description: The request for proposal for funding of specific projects has been received from 9 separate agencies. All programs will meet a National Objective and local objective as identified in the Consolidated Plan: 2010-2014.

Funding for this program supports Court Appointed Special Advocates (CASA) advocacy for at-risk children. Advocates are appointed by the court to determine the best ways to meet the needs of the child.

Objective category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Community Wide

Objective Number: 6	Project ID: 0007
HUD Matrix Code: 05D	CDBG Citation: 570.201(e)
Type of Recipient: Individuals	National Objective: 570.208(a)(2) Low/Mod Limited Clientele
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Individuals	Units: 60
Local ID: 07.14	Units Upon Completion:

Funding Sources:

CDBG	\$3,500
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$3,500
Prior Year Funds	
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	0

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction's Name: City of DeKalb

Priority Need: Homeless and Special Needs Populations: Provide supportive services and improve the quality of life for low/very-low income families with children by providing increased accessibility to supportive services.

Provide adequate supportive services to persons with special needs by supporting service providers who work to insure a continuum of care for the elderly and other individuals with special needs.

Project Title: Public Services Funding/Children's Learning Center

Description: The request for proposal for funding of specific projects has been received from 9 separate agencies. All programs will meet a National Objective and local objective as identified in the Consolidated Plan: 2010-2014.

Children's Learning Center (CLC) uses CDBG funds to subsidize user fees for families who need to have transportation for the children from their homes to the childcare center and from daycare to school.

Objective category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Community Wide

Objective Number: 6, 9,14	Project ID: 0008
HUD Matrix Code: 05D	CDBG Citation: 570.201(e)
Type of Recipient: Individuals	National Objective: 570.208(a)(2) Low/Mod Limited Clientele
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Individuals	Units: 55
Local ID: 08.14	Units Upon Completion:

Funding Sources:

CDBG	\$3,000
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$3,000
Prior Year Funds	
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	0

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction's Name: City of DeKalb

Priority Need: Homeless and Special Needs Populations: To improve the quality of life for low/very-low income families through increased accessibility to services.

Provide adequate supportive services to persons with special needs by supporting service providers who work to insure a continuum of care for the elderly and other individuals with special needs.

Project Title: Public Services Funding/DeKalb Park District

Description: The request for proposal for funding of specific projects has been received from 9 separate agencies. All programs will meet a National Objective and local objective as identified in the Consolidated Plan: 2010-2014.

The DeKalb Park District provides summer day camp and uses CDBG funding to subsidize tuition, activities and transportation for children who are income eligible

Objective category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Community Wide

Objective Number: 6, 8, 9	Project ID: 0009
HUD Matrix Code: 05L	CDBG Citation: 570.201(e)
Type of Recipient: Individuals	National Objective: 570.208(a)(2) Low/Mod Limited Clientele
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Individuals	Units: 10
Local ID: 09.14	Units Upon Completion:

Funding Sources:

CDBG	\$2,000
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$2,000
Prior Year Funds	
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	0

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction's Name: City of DeKalb

Priority Need: Homeless and Special Needs Populations: To improve the quality of life for low/very-low income seniors through increased accessibility to services.

Provide adequate supportive services to persons with special needs by supporting service providers who work to insure a continuum of care for the elderly and other individuals with special needs.

Project Title: Public Services Funding/Elder Care Services

Description: The request for proposal for funding of specific projects has been received from 10 separate agencies. All programs will meet a National Objective and local objective as identified in the Consolidated Plan: 2010-2014.

Funding for this program allows Elder Care Services to provide case management for elderly individuals so their needs can be determined and they can be linked with services, agencies and benefits that allow them to remain independent.

Objective category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Community Wide

Objective Number: 6, 8, 9, 10	Project ID: 0010
HUD Matrix Code: 05A	CDBG Citation: 570.201(e)
Type of Recipient: Individuals	National Objective: 570.208(a)(2) Low/Mod Limited Clientele
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Individuals	Units: 250
Local ID: 10.14	Units Upon Completion:

Funding Sources:

CDBG	\$3,500
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$3,500
Prior Year Funds	
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	0

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction's Name: City of DeKalb

Priority Need: Homeless and Special Needs Populations: To increase the supply of decent, safe and sanitary housing through the provision of emergency shelter for the low/very-low income and homeless.

Provide adequate supportive services to persons with special needs by supporting service providers who work to insure a continuum of care for the elderly and other individuals with special needs.

Project Title: Public Services Funding/Hope Haven

Description: The request for proposal for funding of specific projects has been received from 9 separate agencies. All programs will meet a National Objective and local objective as identified in the Consolidated Plan: 2010-2014.

Funding for this program assists Hope Haven to provide 24-hour emergency shelter for homeless individuals and families as well as supportive services designed to assist clients in breaking the cycle of homelessness.

Objective category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Community Wide

Objective Number: 6, 8, 9, 10	Project ID: 0011
HUD Matrix Code: 05	CDBG Citation: 570.201(e)
Type of Recipient: Individuals	National Objective: 570.208(a)(2) Low/Mod Limited Clientele
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Individuals	Units: 250
Local ID: 11.14	Units Upon Completion:

Funding Sources:

CDBG	\$9,000
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$9,000
Prior Year Funds	
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	0

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction's Name: City of DeKalb

Priority Need: Homeless and Special Needs Populations: To improve the quality of life for persons with a disability through the provision of accessible services.

Provide adequate supportive services to persons with special needs by supporting service providers who work to insure a continuum of care for the elderly and other individuals with special needs.

Project Title: Public Services Funding/RAMP

Description: The request for proposal for funding of specific projects has been received from 9 separate agencies. All programs will meet a National Objective and local objective as identified in the Consolidated Plan: 2010-2014.

Funding for this program supports RAMP's advocacy, education and intervention services for persons with a disability.

Objective category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Community Wide

Objective Number: 9, 10	Project ID: 0012
HUD Matrix Code: 05B	CDBG Citation: 570.201(e)
Type of Recipient: Individuals	National Objective: 570.208(a)(2) Low/Mod Limited Clientele
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Individuals	Units: 130
Local ID: 12.14	Units Upon Completion:

Funding Sources:

CDBG	\$2,500
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$2,500
Prior Year Funds	
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	0

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction's Name: City of DeKalb

Priority Need: Homeless and Special Needs Populations: To provide decent, safe and sanitary housing to abused women and children through the provision of supportive housing.

Provide adequate supportive services to persons with special needs by supporting service providers who work to insure a continuum of care for the elderly and other individuals with special needs.

Project Title: Public Services Funding/Safe Passage

Description: The request for proposal for funding of specific projects has been received from 9 separate agencies. All programs will meet a National Objective and local objective as identified in the Consolidated Plan: 2010-2014.

Funding for Safe Passage supports short and long-term transitional housing that is provided to woman who are victims of domestic violence and their families. It also supports supportive services and advocacy for children who are at risk of violent behavior or victimization.

Objective category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Community Wide

Objective Number: 6, 8, 9	Project ID: 0013
HUD Matrix Code: 05G	CDBG Citation: 570.201(e)
Type of Recipient: Individuals	National Objective: 570.208(a)(2) Low/Mod Limited Clientele
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Individuals	Units: 120
Local ID: 13.14	Units Upon Completion:

Funding Sources:

CDBG	\$14,750
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$14,750
Prior Year Funds	
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	0

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction's Name: City of DeKalb

Priority Need: Homeless and Special Needs Populations: To improve the quality of life for seniors and persons with disabilities through the provision of supportive services and accessibility to transportation.

Provide adequate supportive services to persons with special needs by supporting service providers who work to insure a continuum of care for the elderly and other individuals with special needs.

Project Title: Public Services Funding/Voluntary Action Center

Description: The request for proposal for funding of specific projects has been received from 9 separate agencies. All programs will meet a National Objective and local objective as identified in the Consolidated Plan: 2010-2014.

Funding for Voluntary Action Center assists them to provide accessible transportation services through MEDVAC and TRANSVAC for seniors, and transportation during non-traditional hours for seniors and persons with special needs.

Objective category: Suitable Living Environment

Outcome Category: Availability/Accessibility

Location/Target Area: Community Wide

Objective Number: 8, 9, 10	Project ID: 0014
HUD Matrix Code: 05D	CDBG Citation: 570.201(e)
Type of Recipient: Individuals	National Objective: 570.208(a)(2) Low/Mod Limited Clientele
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: Individuals	Units: 525
Local ID: 14.14	Units Upon Completion:

Funding Sources:

CDBG	\$14,750
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$14,750
Prior Year Funds	
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	0

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 8 (HUD Table 3C): Consolidated Plan Listing of Projects

Jurisdiction's Name: City of DeKalb

Priority Need: Planning & Administration

Project Title: Administration

Description: Activities including overall program management, coordination, monitoring and evaluation.

Objective category: N/A

Outcome category: N/A

Location/Target Area: N/A

Objective Number: N/A	Project ID: 0004
HUD Matrix: 21A	CDBG Citation: 570.206
Type of Recipient: N/A	National Objective: N/A
Start Date 04/01/14	Completion Date 03/31/15
Performance Indicator: 0	Annual Units: N/A
Local: 04.14	Units Upon Completion: N/A

Funding Sources

CDBG	\$80,000
ESG	\$0
HOME	\$0
HOPWA	\$0
Total	\$80,000
Prior Year Funds	
Other Funding	
Assisted Housing	
PHA	
Total Other Funding	\$0

The primary purpose of the project is to help the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

OUTCOME MEASURES

The following is a list of each of the activities to be funded during the program year and the associated outcome measures and annual program goals.

Private Property Rehabilitation: Increase the supply of standard, affordable housing through rehabilitation of existing housing units.

Objective – Decent housing

Outcome – Sustainability

Program Year Goal - assist 15 very low/low-income families

First Time Home-Buyer Program: Promote homeownership through down payment assistance.

Objective category – Decent Housing

Outcome category – Availability/Accessibility

Program Year Goal – Assist 10 low/moderate-income families.

Public Facilities/Improvements: Improve the City’s public facilities for the citizens of the City of DeKalb.

Objective category – Sustainable Living Environment

Outcome category – Sustainability

Program Year Goal – Replace a deteriorating water lateral line and resurface the road in a low/mod area of town.

Public Services: Increase the quality of life for very low-, low- and moderate-income persons, families and persons with special needs by providing supportive services including in-home care, family stabilization, youth programs, supportive housing, childcare, and transportation services.

Objective – Suitable living environment

Outcome – Availability/accessibility of supportive services

Program Year Goal – Assist at least 9 local non-profit agencies that serve at least 550 very low/low-income individuals.

Administration: Administration funds are used for overall program management, coordination, monitoring, and evaluation of CDBG and related programs. No outcome measures are required for this activity.

ALLOCATION PRIORITIES AND GEOGRAPHIC DISTRIBUTION

The City worked with individuals, citizens’ committees, neighborhood committees, social service providers, emergency shelter providers, assisted housing providers, and other interested parties to develop and continuously refine housing and community development goals and strategies. Input from these sources was used to develop the priority needs to be funded during the program year.

**Table 9: Geographic Distribution of CDBG Funded Programs
2014-2015**

Project	City-Wide	Geographic Area	Specific Geographic Area
Private Property Rehabilitation	X		Although City funds are available City-wide, 75% of funding general takes place in the City’s 4 th Ward which is predominately low/mod income. A map of the area can be found in the Appendix
Public Services	X		
First Time Home Buyer	X		
Public Facilities/Improvements		X	Low/mod area of S. 1 st Street (Part of the 4 th Ward)

Specific CDBG eligible projects will be approved based on locally adopted guidelines and HUD regulations. When appropriate the amendment process as outlined in the Consolidated Plan shall be followed.

ANNUAL AFFORDABLE HOUSING GOALS

The City anticipates providing housing rehabilitation for a total of 15 households including accessible modifications of 5 units.

The City will provide public services funding to Hope Haven and Safe Passage for services to homeless persons receiving after-care support when they move into permanent housing.

The City does not provide rental assistance but does support agencies that provide such assistance by providing them with technical assistance and letters of consistency when applying for grants.

Table 10 (HUD Table 3B), on the following page, provides the Annual Housing Goals for the City.

**Table 10: (HUD Table 3B) City of DeKalb Annual Housing Completion Goals
2014-2015**

	Annual Number Expected Units To Be Completed	Resources used during the period			
		CDBG	HOME	ESG	HOPWA
<u>ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)</u>					
Homeless households	N/A	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Non-homeless households	N/A	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Special needs households	N/A	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<u>ANNUAL AFFORDABLE RENTAL HOUSING GOALS (SEC. 215)</u>					
Acquisition of existing units	N/A	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Production of new units	N/A	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Rehabilitation of existing units	N/A	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance	N/A	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Total Sec. 215 Affordable Rental		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<u>ANNUAL AFFORDABLE OWNER - HOUSING GOALS (SEC. 215)</u>					
Acquisition of existing units	N/A	<input type="checkbox"/>	<input type="checkbox"/>		
Production of new units	N/A	<input type="checkbox"/>	<input type="checkbox"/>		
Rehabilitation of existing units	N/A	<input type="checkbox"/>	<input type="checkbox"/>		
Homebuyer Assistance	N/A	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Total Sec. 215 Affordable Owner		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<u>ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)</u>					
Acquisition of existing units	N/A	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Production of new units	N/A	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Rehabilitation of existing units	N/A	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Homebuyer Assistance	10	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Total Sec. 215 Affordable Housing		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<u>ANNUAL HOUSING GOALS</u>					
Annual Rental Housing Goal		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Annual Owner Housing Goal	15	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Total Annual Housing Goal	25	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

HOMELESS AND OTHER SPECIAL POPULATIONS

The City anticipates providing CDBG funds to support all homeless services and programs for the prevention of homelessness in DeKalb. These include public services funding to Hope Haven for supportive services and operating funds for emergency shelter for individuals and transitional housing for homeless families. It also includes funds to Safe Passage for supportive services for transitional housing for victims of domestic violence and Ben Gordon Center for a residential program for women who are recovering from chemical dependence. The City will provide technical assistance and support in applications for grants to Federal, State and local governmental agencies, private foundations and other funding sources.

Options available for housing homeless individuals and families include:

- ❑ Hope Haven - emergency and transitional housing for homeless individuals and families
- ❑ Safe Passage - transitional housing for victims of domestic violence and their children
- ❑ Gurler Street Apartments - permanent housing for persons with mental illness (partnership with The Housing Authority of the County of DeKalb, DeKalb County Residential Development Corporation and Ben Gordon Center)
- ❑ Dresser Court Apartments - permanent housing for chronic homeless individuals with a disability (partnership with The Housing Authority of the County of DeKalb, DeKalb County Residential Development Corporation and Hope Haven)

All programs provide supportive services and after-care support designed to break the cycle of homelessness. The DeKalb County Housing Authority and the Continuum of Care are researching and focusing efforts on “Rapid Rehousing”.

The City of DeKalb participates in the Continuum of Care for coordination of homeless programs. During the program year, the City will support renewals for transitional housing, permanent housing, and supportive services grants and new projects as they are identified through the project prioritization process. Agencies supported by the City will be required to provide sufficient information to determine organizational capacity necessary to provide a high level of services consistent with the needs identified in the Consolidated Plan Gaps Analysis.

Chronic Homeless: The emergency shelter has a total of 24 beds which might serve chronically homeless individuals. In addition there are 26 individual chronically homeless permanent housing beds. The City of DeKalb partnered with a local homeless shelter to support a TIF grant and Community Foundation Grant that renovate an existing property owned by an emergency shelter to create counseling space for programs specifically devoted to the homeless and to provide new living space.

Other Special Needs Activities: The City provides CDBG and general fund assistance to Hope Haven, Safe Passage, Ben Gordon Center, RAMP, Elderly Care Services and Family Service Agency for supportive programs that work prevent homelessness and provide services to help person who can continue to living independently. These programs provide assistance to special needs persons such as those with a disability, persons with mental illness, persons with drug dependence, and the elderly and frail elderly.

There are no residential programs for persons with HIV/AIDS in DeKalb or DeKalb County.

NEEDS OF PUBLIC HOUSING

The Housing Authority of DeKalb County manages Public Housing in DeKalb County. Currently, there are 180 public housing units in the City of DeKalb. These properties are well maintained and the Housing Authority regularly assesses maintenance and upkeep needs. Public housing units are scattered throughout the community and blend in with other neighborhood properties.

The Comprehensive Grant shows physical rehabilitation needs for each property. Most physical improvements address routine maintenance such as updating of carpeting.

The Housing Authority encourages increased self-sufficiency and promotes asset development of assisted households by maintaining resident access to information from area education programs including work skills and person budget management and from childcare services.

Three needs were identified in the development of the Consolidated Plan. These needs were more assisted housing for individuals, additional units for families, and greater housing choices for seniors. A major concern is that there is a shortage of affordable housing and demand is inflated by the shortage of assisted housing in the nearby Chicago area. The Housing Authority continues to work with the City of DeKalb to determine ways to address those needs. Again this year, in order to better serve the community and to collaborate on shared goals, the City of DeKalb will work with the DeKalb County Housing Authority to create their new Consolidated Plan for the Agency and for the Continuum of Care. We will in turn consult with them in the preparation of the City's CDBG Five Year Consolidated Plan for 2015 thru 2019.

During the program year, no CDBG funds were identified for use in addressing public housing needs.

ANTI-POVERTY STRATEGY

Anti-poverty strategies funded or supported by the City of DeKalb in cooperation with local supportive service providers give priority to affordable housing, homeless assistance, economic management and planning.

- ❑ Economic Development: Economic Development is a priority for the City's TIF and DeKalb County CDAP programs. Loans through these programs are based on job creation and/or retention activities as proposed by the recipient.
- ❑ Emergency Assistance: Supportive services to address urgent family needs including homeless prevention, transportation and nutrition services are provided by local agencies, DeKalb County and DeKalb Township.
- ❑ Housing: Primary housing activities are provided by a variety of agencies and the City of DeKalb to aid renters and low-income homeowners. Programs include emergency rental assistance, first time homebuyer programs, housing rehabilitation, aftercare and supportive services, transitional and permanent housing with supportive services, and emergency shelter.
- ❑ Income Management: Family stabilization programs are provided by a variety of agencies and include family budget counseling, financial and credit management, education regarding predatory lending, and income tax planning and preparation.
- ❑ Networking: Information and referral services for low-income individuals and families are provided by a variety of agencies.
- ❑ Nutrition and Health: Health and nutrition programs, including direct client services, referrals, counseling and educational programs, are provided by a variety of agencies.
- ❑ Self-sufficiency: Comprehensive family case management/self-sufficiency programs that promote, empower and nurture families or family members so they can move toward self-

sufficiency, reduce the causes of poverty and break generational cycles of poverty are provided by a variety of agencies.

LEAD-BASED PAINT HAZARDS

During the program year, the City of DeKalb will work with DeKalb County Health Department to continue a lead-based paint hazard reduction program for the City. A screening program designed to generate specific data will be used to determine quantified goals with an overall strategy to reduce or eliminate childhood lead poisoning. The City will undertake activities in cooperation with the DeKalb County Health Department to meet these goals.

To reduce lead hazards in residential units, the City will undertake the following procedures:

- ❑ Integrate lead hazard evaluation and reduction activities in housing programs.
- ❑ Promote public health programs for screening and follow-up for children identified as lead poisoned and public education programs regarding prevention of lead hazards.
- ❑ Provide public information that clearly communicates the extent of the lead problem and identify measures to be taken to reduce risk and protect health.
- ❑ Follow Federal guidelines for lead-based paint reduction in applicable CDBG funded programs.
- ❑ Utilize City staff for assessment of lead hazards and coordinate training of additional staff.
- ❑ Utilize trained contractors for stabilization and/or removal of lead hazards and coordinate training of workers to insure lead-safe practices are used in housing rehabilitation efforts.

Details on the City of DeKalb Lead-Hazard Reduction Program are included in the program guidelines for the First Time Homebuyer Assistance Program and the Housing Rehabilitation Program. Additional guidelines will be implemented as required by specific programs and HUD policy.

OTHER ACTIONS

- ❑ *Obstacles to meeting underserved needs:*
 - Continue to seek funding to leverage and improve existing programs.
 - Support agencies seeking additional funding for existing and expanded programs that meet Consolidated Plan objectives.
 - Provide technical assistance to agencies seeking additional funding for supportive services.
 - Provide information through a targeted market campaign to individuals eligible for, but not presently using, available programs.
- ❑ *Foster and maintain affordable housing:*
 - Provide technical assistance to neighborhood associations and community groups as they work to foster a better quality of life for residents.
 - Provide housing rehabilitation for very low-, low- and moderate-income residents.
 - Support private/public partnerships for affordable housing and supportive housing.
 - Provide one-for-one replacement of any units that are lost as a result of CDBG funded programs.

- ❑ *Removal of barriers to affordable housing:*
 - Continue to review existing building codes and regulations to determine better methods to support creation and retention of affordable housing and support private/public partnerships for affordable housing development.
 - Provide relocation assistance in keeping with the City of DeKalb Relocation and Anti-Displacement Plan when required as a result of the implementation of City programs.
- ❑ *Develop institutional structure:*
 - Implement programs that foster partnerships to insure full utilization of resources in the completion of CDBG related programming.
 - Coordinate efforts between the City of DeKalb, DeKalb County, Northern Illinois University, Kishwaukee Community College and other appropriate partners for community development programs.
 - Provide technical assistance to local nonprofit agencies and organizations that provide public and community services to residents with special needs.
- ❑ *Enhance coordination between public and private housing, health, and social service agencies:*
 - Continue to provide technical assistance to entities seeking funding for housing, health and social services that are consistent with the Consolidated Plan objectives.
 - Coordinate lead paint reduction programs with the health department.
 - Coordinate programs with the public housing authority and local landlords to insure total utilization of Section 8 certificates.
 - Work with Networking for Families, COPC grant committee, and other organizations as needed.
- ❑ *Encourage public housing residents to become more involved in management and participate in homeownership:*
 - Encourage involvement by public housing residents in long-range and short-range affordable housing planning projects.
 - Coordinate programs with the public housing authority to encourage families receiving housing subsidies to work toward homeownership by utilizing first time homebuyer programs.

CITIZEN PARTICIPATION

Citizen participation is essential to development of the annual Action Plan. Special consideration is given to encouraging the involvement of low/moderate-income residents, persons with special needs, and persons who provide services to these populations. A complete Citizen Participation Plan is included in the Consolidated Plan: 2010-2014.

The following schedule of activities for completion of the Annual Action Plan reflects the inclusion of other citizens in the planning process.

**Table 11: Annual Action Plan Schedule
2013/2014**

Action Plan Activity	Date	Notes
Public Notice of Availability of Draft Plan Published	December 26, 2013	Publish public notice in <i>Daily Chronicle</i> and the <i>Midweek</i> .
City Council Meeting Consideration of funding	January 13, 2014	Proposed funding levels to be considered by City Council.
Draft Plan forwarded to City Council	December 26, 2013	Review of draft plan prior to the public hearing.
Draft Plan Available to Public, agencies, boards and commissions	December 26, 2013	Draft plan available for input during 30 day public review.
30 Day Public Review begins	December 26, 2013	Comments accepted for Public Hearing by 1/26/14
Commission on Disabilities, CDBG Advisory Committee Meeting	January 8, 2014	The draft plan was presented to the boards and commissions for review at their regularly scheduled bi-monthly meeting.
Public Hearing (prior to CC regularly scheduled meeting)	January 27, 2014 (cancelled) February 10, 2014 (rescheduled date)	Written and verbal responses received by City Council. Notice was republished and public review period extended to 2/10/14 due to inclement weather cancellation on 1/27/14.
City Council Meeting	January 27, 2014 (cancelled) February 10, 2014 (rescheduled date)	City Council approval of draft plan on 2/10/14 due to inclement weather cancellation on 1/27/14.
Plan - Final Revisions Completed	February 11, 2014	Complete plan revisions, as required, in response to public input.
City Council Meeting	February 11, 2014	Final Approval of Plan by Resolution
Plan Revised with 2014 Allocation	March 25, 2014	Due to HUD requested delay of submission, the Plan was held and revised upon notification of 2014 Allocation. No further public notification was required.
Submit Plan to HUD	March 28, 2014	
Receipt of Plan by HUD	March 31, 2014	45 day review HUD period.

All citizens were encouraged to comment on the Action Plan. The Action Plan was available for a 45-day public review period. An additional two weeks were added to the required 30-day review due to an inclement weather meeting cancellation. Written and/or verbal comments from citizen were accepted during the review period or at the public hearing that is held by City Council. The City did not receive any written or verbal comments during the review period or public hearing. In the event comments are received during the public review period or at the Public Hearing, those and any City Council responses, are inserted in the Action Plan prior to submission to HUD.

The CDBG Advisory Committee and Advisory Commission on Disabilities reviewed the document and approved the contents.

**No comments were received during the public review period, or at the public hearing.*

MONITORING

The City of DeKalb is responsible for monitoring activities undertaken with CDBG funds. The City will monitor progress by the City and subrecipients to ensure not only compliance with federal regulations but also to ensure the timeliness of expenditures. A written procedural manual provides guidelines for the subrecipient process. This manual includes procedures for HUD required monitoring and record keeping. In addition, subrecipients are provided with a copy of “A Handbook for CDBG Subrecipients on Administrative Systems: Playing by the Rules” which aides in program compliance and proper reporting.

In house monitoring is done as a desk audit during three phases of each project to ensure the short term progress while long-term compliance with requirements of the programs, including minority business outreach and comprehensive planning requirements are done on a quarterly basis through required reporting, on-site auditing and community outreach.

The City of DeKalb conducts quarterly site visits of agencies receiving CDBG Public Services funding. All agencies are required to provide quarterly reports of actual service units and number of individuals/households served. Support staff timesheets and payroll are verified along with confirmation of low/mod status of all clients participating in the programs. Subrecipient funding for public services is provided through a request for proposal (RFP) process. These RFPs must include annual audits, resumes of responsible staff members, and other information that will provide details of staff salary, capacity and agency competence needed to insure adequate delivery of proposed programs.

Long range monitoring is done for five years after completion of projects, agencies that receive assistance with accessibility improvements to public facilities are monitored on an annual basis and are required to submit an annual report that identifies the number of individuals/households served and actual service units.

The City of DeKalb administers the housing rehabilitation program and first time homebuyer program. The HUD requirements for compliance with these programs are monitored by the City. Both of these have a recapture period, which is secured by a lien against the property, to insure long-term housing affordability.

The City monitors housing and community development projects by reviewing the Consolidated Plan goals and objectives to insure that programs are in conformance with the Plan and that quantitative and qualitative benchmarks are being met.

SPECIFIC CDBG SUBMISSION REQUIREMENT

Sources of Funds: The City does not anticipate receipt of any program income during the program year. The City anticipates receipt of revolving loan funds from housing rehabilitation of \$5,000 for the program year. The City does not anticipate having unreported RLF funds from the preceding program year.

Float-funded activities: The City does not have float-funded activities.

Program Benefit and Location: During the program year, the City anticipates using 100% of CDBG funds to benefit low- and moderate-income persons or for areas with not less than 51% of the residents determined to be low/moderate-income based on the 2010 Census.

Contingency: The City has identified activities that will utilize all anticipated CDBG funds for the program year and has not provided for any contingency for cost overruns.

Urgent Needs: The City has not included “urgent need” activities in the action plan.

GUIDANCE

Impediments to Fair Housing Choice: The City of DeKalb's Analysis of Impediments to Fair Housing was first completed in 1996. The plan's last update was in 2009 however it is reviewed by the DeKalb Advisory Commission on Disabilities annually, prior to submission of the Annual Action Plan. To date, no changes have been made. The Plan includes impediments to fair housing choice and actions to be taken to overcome the identified impediments. The identified goals address the following areas:

- ❑ Education and Outreach
- ❑ Monitoring of Fair Housing Practices
- ❑ Enforcement Activities
- ❑ Efforts to Increase Housing Choice within the Community

Copies of the existing fair housing plan for the City of DeKalb may be obtained from the Planning and Development Division.

The City of DeKalb and the DeKalb County Housing Authority will begin working together on a comprehensive Fair Housing Plan and Analysis of Impediments in the upcoming year to coincide with the Consolidated Planning process.

Performance Measurement System: The City will continue to use a performance measurement system in determining the outcome of programs funded through CDBG. This system will provide proposed outcome and actual outcome for the public and City Council to use to determine the effectiveness of the programs. Results of this system will be incorporated into the Consolidated Annual Performance and Evaluation Report (CAPER) and used to determine CDBG allocations and funding for the next year.

The City has implemented the purposed HUD Performance Measures model as an element in the completion of the Action Plan and CAPER. A complete model is included as Appendix C.

Neighborhood Strategy Areas: The City of DeKalb does not have HUD designated neighborhood revitalization strategy areas but is committed to neighborhood revitalization. Local revitalization plans have been approved for six areas:

- ❑ Pleasant Street Neighborhood – No new funding.
- ❑ Greek Row – No new funding
- ❑ Fifth Ward North (Ellwood Historic Neighborhood) –New funding to improve lighting, historic signage and sidewalks in 2013.
- ❑ East Lincoln Highway Corridor – No new funding.
- ❑ Downtown DeKalb Redevelopment Plan – No new funding.
- ❑ Pearl Street/South Fourth Street Redevelopment Plan – Implementation date undetermined.

The City's 4th Ward which is in the south side of DeKalb has not been targeted as a specific revitalization area however due to the demographics of that area and fact that it is a predominately low-income area of DeKalb, we find that the majority of our residential rehabilitation projects occur in this area. The 4th Ward does not have any areas that could be considered slum or blight thus the area has not been targeted for redevelopment. We simply find that the majority of housing in that ward are single family homes and the occupants are in the low/mod income range resulting in approximately 75% of the residential rehabilitation projects being completed there.



CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing -- The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

Anti-Displacement, Replacement Housing and Relocation Assistance Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential anti-displacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974 expanded in 1989, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

Drug Free Workplace -- It will continue to provide a drug-free workplace by:

1. Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
2. Establishing an ongoing drug-free awareness program to inform employees about -
 - (a) The dangers of drug abuse in the workplace;
 - (b) The grantee's policy of maintaining a drug-free workplace;
 - (c) Any available drug counseling, rehabilitation, and employee assistance programs; and
 - (d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
3. Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph 1;
4. Notifying the employee in the statement required by paragraph 1 that, as a condition of employment under the grant, the employee will -
 - (a) Abide by the terms of the statement; and
 - (b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
5. Notifying the agency in writing, within ten calendar days after receiving notice under subparagraph 4(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to every grant officer or other designee on whose grant activity the convicted employee was working, unless the Federal agency has designated a central point for the receipt of such notices. Notice shall include the identification number(s) of each affected grant;
6. Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph 4(b), with respect to any employee who is so convicted -
 - (a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or

- (b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a Federal, State, or local health, law enforcement, or other appropriate agency;
- 7. Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs 1, 2, 3, 4, 5 and 6.

Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

- 1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
- 2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
- 3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all sub awards at all tiers (including subcontracts, sub grants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with Plan -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

Signature/Authorized Official

March 28, 2014

Date

Mayor John Rey

Title

SPECIFIC CDBG CERTIFICATIONS

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

Following a Plan -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. **Maximum Feasible Priority.** With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
2. **Overall Benefit.** The aggregate use of CDBG funds including section 108 guaranteed loans during program year(s) 2014 (a period specified by the grantee consisting of one, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
3. **Special Assessments.** It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements

financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and
2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

Compliance With Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

Lead-Based Paint -- Its notification, inspection, testing and abatement procedures concerning lead-based paint will comply with the requirements of 24 CFR §570.608;

Compliance with Laws -- It will comply with applicable laws.

Signature/Authorized Official

March 28, 2014

Date

Mayor John Rey

Title

OPTIONAL CERTIFICATION CDBG

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having a particular urgency as specified in 24CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

Signature/Authorized Official

Date

Mayor John Rey
Title

March 28, 2014

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

Eligible Activities and Costs -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

Appropriate Financial Assistance -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

Signature/Authorized Official

March 28, 2014
Date

Mayor John Rey
Title

ESG CERTIFICATIONS

The Emergency Shelter Grantee certifies that:

Major rehabilitation/conversion -- It will maintain any building for which assistance is used under the ESG program as a shelter for homeless individuals and families for at least 10 years. If the jurisdiction plans to use funds for purposes less than tenant-based rental assistance, the applicant will maintain any building for which assistance is used under the ESG program as a shelter for homeless individuals and families for at least 3 years.

Essential Services -- It will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure as long as the same general population is served.

Renovation -- Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services -- It will assist homeless individuals in obtaining appropriate supportive services, including permanent housing, medical and mental health treatment, counseling, supervision, and other services essential for achieving independent living, and other Federal State, local, and private assistance.

Matching Funds -- It will obtain matching amounts required under §576.71 of this title.

Confidentiality -- It will develop and implement procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement -- To the maximum extent practicable, it will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, operating facilities, and providing services assisted through this program.

Consolidated Plan -- It is following a current HUD-approved Consolidated Plan or CHAS.

Signature/Authorized Official

March 28, 2014
Date

Mayor John Rey
Title

HOPWA CERTIFICATIONS

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the plan:

1. For at least 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,
2. For at least 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

Signature/Authorized Official

March 28, 2014
Date

Mayor John Rey
Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING AND DRUG-FREE WORKPLACE REQUIREMENTS:

A. Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

B. Drug-Free Workplace Certification

1. By signing and/or submitting this application or grant agreement, the grantee is providing the certification.
2. The certification is a material representation of fact upon which reliance is placed when the agency awards the grant. If it is later determined that the grantee knowingly rendered a false certification, or otherwise violates the requirements of the Drug-Free Workplace Act, HUD, in addition to any other remedies available to the Federal Government, may take action authorized under the Drug-Free Workplace Act.
3. Workplaces under grants, for grantees other than individuals, need not be identified on the certification. If known, they may be identified in the grant application. If the grantee does not identify the workplaces at the time of application, or upon award, if there is no application, the grantee must keep the identity of the workplace(s) on file in its office and make the information available for Federal inspection. Failure to identify all known workplaces constitutes a violation of the grantee's drug-free workplace requirements.
4. Workplace identifications must include the actual address of buildings (or parts of buildings) or other sites where work under the grant takes place. Categorical descriptions may be used (e.g., all vehicles of a mass transit authority or State highway department while in operation, State employees in each local unemployment office, performers in concert halls or radio stations).
5. If the workplace identified to the agency changes during the performance of the grant, the grantee shall inform the agency of the change(s), if it previously identified the workplaces in question (see paragraph three).
6. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Place of Performance (Street address, city, county, state, zip code)

City of DeKalb
200 South Fourth Street
DeKalb, Illinois 60115
DeKalb County

Check if there are workplaces on file that are not identified here.

The certification with regard to the drug-free workplace is required by 24 CFR part 24, subpart F.

7. Definitions of terms in the Nonprocurement Suspension and Debarment common rule and Drug-Free Workplace common rule apply to this certification. Grantees' attention is called, in particular, to the following definitions from these rules:

"Controlled substance" means a controlled substance in Schedules I through V of the Controlled Substances Act (21 U.S.C. 812) and as further defined by regulation (21 CFR 1308.11 through 1308.15);

"Conviction" means a finding of guilt (including a plea of nolo contendere) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the Federal or State criminal drug statutes;

"Criminal drug statute" means a Federal or non-Federal criminal statute involving the manufacture, distribution, dispensing, use, or possession of any controlled substance;

"Employee" means the employee of a grantee directly engaged in the performance of work under a grant, including: (i) All "direct charge" employees; (ii) all "indirect charge" employees unless their impact or involvement is insignificant to the performance of the grant; and (iii) temporary personnel and consultants who are directly engaged in the performance of work under the grant and who are on the grantee's payroll. This definition does not include workers not on the payroll of the grantee (e.g., volunteers, even if used to meet a matching requirement; consultants or independent contractors not on the grantee's payroll; or employees of subrecipients or subcontractors.



APPENDIX

APPENDIX A: PUBLIC NOTICE

City of DeKalb
Community Development Block Grant Program
Proposed Action Plan – One-Year Use of Funds for CDBG Program Year 21

An Action Plan: One Year Use of Funds is required by regulation under the Federal Community Development Block Grant (CDBG) Program. CDBG is a federally funded program intended to increase housing, community and economic opportunities for low and moderate-income residents of DeKalb.

The City of DeKalb expects to receive \$415,584 in CDBG funds for Fiscal Year 2014-2015 (April 1, 2014 through March 31, 2015). The Action Plan includes the activities the City proposes to carry out with CDBG funds. Proposed activities are:

\$ 40,000	Private Property Rehabilitation
\$ 230,284	Public Facilities/Improvements
\$ 62,300	Public Services
\$ 83,000	Administration

In addition to the proposed new funds, the City will carry over funds for the following activities:

\$ 50,000	Private Property Rehabilitation Program
\$ 20,000	First Time Home Buyer Program

The Proposed Action Plan: One Year Use of Funds for Year 21 is subject to approval by the DeKalb City Council at its regularly scheduled meeting, January 27, 2014, 6:00 p.m., in the DeKalb Municipal Building, Council Chambers, 200 South Fourth Street, DeKalb, Illinois. A public hearing will be held on January 27, 2014 prior to Council action. All interested citizens are invited to submit written comments during the 30 day review period beginning December 27, 2013 until January 27, 2014. Citizens are also invited to attend and provide input during the public hearing on January 27, 2014. Citizens may contact Trans VAC at 815-758-6641, to arrange transportation for elderly, disabled, or others needing a ride.

The Draft Action Plan is on the City of DeKalb website at www.cityofdekalb.com, in the Community Development Department, 223 South Fourth Street, or City Clerk, Municipal Building, 200 South Fourth Street, and for review at the DeKalb Public Library beginning December 27, 2013.

Citizens may submit written comments regarding the proposed CDBG Action Plan to the Planning & Economic Development Department, 223 South Fourth Street, Suite A, DeKalb, Illinois 60115, beginning December 27, 2013 until 5:00 p.m., January 27, 2014. For further information call 815-748-2371.

2nd Notice Published due to weather cancellation
PUBLIC HEARING NOTICE

Please note that the Public Hearing for the City of DeKalb Community Development Block Grant Program Proposed Action Plan – One-Year Use of Funds for CDBG Program Year 21 has been rescheduled for Monday February 10, 2014. The originally scheduled Hearing was cancelled on January 27, 2014 due to weather conditions.

An Action Plan: One Year Use of Funds is required by regulation under the Federal Community Development Block Grant (CDBG) Program. CDBG is a federally funded program intended to increase housing, community and economic opportunities for low and moderate-income residents of DeKalb.

The City of DeKalb expects to receive an estimated \$415,584 in CDBG funds for Fiscal Year 2014-2015 (April 1, 2014 through March 31, 2015). The Action Plan includes the activities the City proposes to carry out with CDBG funds. Proposed activities are:

\$ 40,000	Private Property Rehabilitation
\$ 230,284	Public Facilities/Improvements
\$ 62,300	Public Services
\$ 83,000	Administration

All proposed activities budgets will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts.

In addition to the proposed new funds, the City will carry over funds for the following activities:

\$ 50,000	Private Property Rehabilitation Program
\$ 20,000	First Time Home Buyer Program

The Proposed Action Plan: One Year Use of Funds for Year 21 is subject to approval by the DeKalb City Council at its regularly scheduled meeting, February 10, 2014, 6:00 p.m., in the DeKalb Municipal Building, Council Chambers, 200 South Fourth Street, DeKalb, Illinois. A public hearing will be held on February 10, 2014 prior to Council action. All interested citizens were invited to submit written comments during the 30 day review period beginning December 27, 2013 until January 27, 2014. Citizens are also invited to attend and provide input during the public hearing on February 10, 2014. Citizens may contact Trans VAC at 815-758-6641, to arrange transportation for elderly, disabled, or others needing a ride.

The Draft Action Plan is on the City of DeKalb website at www.cityofdekalb.com, in the Community Development Department, 223 South Fourth Street, or City Clerk, Municipal Building, 200 South Fourth Street, and for review at the DeKalb Public Library beginning December 27, 2013.

For further information call 815-748-2371.

APPENDIX B: SUPPORTIVE SERVICE PROVIDERS

Providing services to residents of the City of DeKalb;

AIDS Foundation of Chicago
American Red Cross
Ben Gordon Center
CASA – DeKalb County
Children’s Learning Center
Community Coordinated Child Care
DeKalb County Community Mental Health Board
DeKalb County Community Services
DeKalb County Health Department
DeKalb County Hospice
DeKalb County Mental Health Board
DeKalb County Youth Services Bureau
DeKalb Park District
DeKalb School District
DeKalb Township
DeKalb United Way
Department of Rehabilitation Services (DORS) – DeKalb Office
Disabilities “MGMT” Network
Elderly Care Services
Family Service Agency
Hope Haven
Housing Authority of the County of DeKalb
Illinois Department of Veterans Affairs
Job Securities - workNet
Kishwaukee College
Kishwaukee Education Consortium
Ministerial Association
New Hope Baptist Church
Northern Illinois University
NIRIS
Opportunity House
RAMP
Safe Passage
State of Illinois Department of Children and Family Services
The Salvation Army
Tri-County Health Center
Voluntary Action Center

GOVERNMENTAL AGENCIES

Included in the Consolidated Plan and Annual Action Plan process;

City of DeKalb
DeKalb County
DeKalb Township
Town of Cortland
Town of Sycamore

APPENDIX C: PERFORMANCE MEASUREMENT SYSTEM

The City of DeKalb has adopted a Performance Measurement System, in accordance with HUD regulations, to measure productivity and program impact of activities funded under the CDBG grant and to evaluate consistency with the five-year Consolidated Plan. The model for performance will be based on concepts as defined below:

- ❑ Goals – proposed solutions to problems or needs identified during the consolidated planning process.
- ❑ Inputs – resources dedicated to or consumed by the program such as money, staff equipment, and supplies.
- ❑ Activities – what the program does with inputs to fulfill its mission. Activities include the strategies, techniques, and types of treatment that comprise the program’s production process or service methodology.
- ❑ Outputs – direct products of a program’s activities. They are usually measured in terms of the volume of work accomplished, such as number of low-income households served, number of loan applications processed, number of units constructed or rehabilitated, linear feet of curbs and gutters installed, or number of jobs created or retained.
- ❑ Outcomes – benefits that result from a program. Outcomes typically relate to a change in conditions, status, attitudes, skills, knowledge, or behavior. Common outcomes could include improved quality of life for program participants, improved quality of local housing stock, or revitalization of a neighborhood.

ANNUAL GOALS

For each year of the five-year Consolidated Plan, the City will identify annual goals to be addressed to meet priority needs of 1) homeless persons; 2) special needs populations, 3) affordable housing, and 4) community development. A total of 19 goals (objectives) were identified in the Consolidated Plan and during the Consolidated Annual Performance and Evaluation Review (CAPER) process, the City will consider these goals and the inputs, activities, outputs and outcomes for the program year and determine how well the community is doing to address these goals.

HUD Objectives and Outcomes These goals will be used to determine the real benefits of activities during each program year and in relationship to the five-year goals

The City will use three HUD identified objectives and associated outcomes to further measure performance in addressing objectives in the Consolidated Plan. While some local goals may meet more than one HUD performance measure, the one most closely identified with the activity will be used.

- ❑ HUD Objectives are defined as:
 - ❑ **DH** - Decent Housing, Activities that focus on housing programs where the purpose of the program is to meet individual family or community needs.
 - ❑ **SL** - Suitable Living Environment, Activities designed to benefit communities, families, or individuals by addressing issues in their living environment.
 - ❑ **EO**- Creating Economic Opportunities, Activities related to economic development, commercial revitalization, or job creation.

- ❑ HUD Outcomes are defined as:
- ❑ Availability/Accessibility – Activities that make services, infrastructure, public services, public facilities, housing, or shelter available or accessible to low- and moderate-income people, including persons with disabilities. In this category, accessibility does not refer only to physical barriers, but also to making the affordable basics of daily living available and accessible to low- and moderate-income people where they live.
- ❑ Affordability – Activities that provide affordability in a variety of ways in the lives of low- and moderate-income people. It can include the creation or maintenance of affordable housing, basic infrastructure hook-ups, or services such as transportation or day care.
- ❑ Sustainability: Promoting Livable or Viable Communities – Activities aimed at improving communities or neighborhoods, helping to make them livable or viable by providing benefit to persons of low- and moderate-income or by removing or eliminating slums or blighted areas, through multiple activities or services that sustain communities or neighborhoods.

The City will use the following grid system to evaluate the individual concepts used in the Performance Measurement System.

Table 12: Performance Measurement System Evaluation Chart

Obj #	Specific Objectives	HUD Objective/ Outcome	Sources of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Housing Needs								
1	Effectively utilize the City’s existing housing stock by encouraging maintenance and rehabilitation efforts of housing units for low- and moderate-income persons.		Private CDBG TIF State	2010 2011 2012 2013 2014	Households	5 5 5 5 5	In Progress	
	Multi-Year Goal							
2	Continue implementation of design standards for multifamily housing that support construction or creation of affordable housing units for moderate-income residents.		Private	2010 2011 2012 2013 2014	Households	5 5 5 5 5	In Progress	
	Multi-Year Goal					50 units		
3	Promote homeownership by providing first time homebuyer assistance to low- and moderate-income individuals and families.		Private State CDBG	2010 2011 2012 2013 2014	Households	5 5 5 5 5	In Progress	
	Multi-Year Goal					25 units		
4	Increase the supply of accessible housing through rehabilitation and construction of new single-family and Multi-family units and implementation of State and Federal accessible housing design standards, while recommending “visit ability” standards be utilized in newly constructed single-family and multi-family units.		Private TIF CDBG	2010 2011 2012 2013 2014	Households	4 4 4 4 6	In Progress	
	Multi-Year Goal					22 units		
5	Increase permanent housing choices for low- and moderate-income persons by supporting the development of affordable housing units that will not be an excessive cost burden or result in overcrowding.		Private State CDBG	2010 2011 2012 2013 2014	Households	10 10 10 10 10	In Progress	
	Multi-Year Goal					50 units		

Table 12: Performance Measurement System Evaluation Chart Cont.

Obj #	Specific Objectives	HUD Objective/ Outcome	Sources of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Needs of Homeless Persons								
6	Provide adequate emergency shelter, transitional housing with supportive services, and permanent supportive housing to homeless adults, families with children, and victims of domestic violence as they work toward solutions to their long-term housing needs.		CDBG Private State Federal	2010 2011 2012 2013 2014	Persons	390 390 390 390 390	In Progress	
	Multi-Year Goal					1,950		
7	In coordination with the Housing Authority of the County of DeKalb and other providers, identify resources to increase the number permanent housing choices that will provide homeless persons with a decent and safe living environment that will not create an excessive cost burden or result in over-crowding.		Private Federal State	2010 2011 2012 2013 2014	Persons	10 10 10 10 10	In Progress	
	Multi-Year Goal					50		
8	Participate in initiatives that support long-term housing needs for homeless individuals, families with children, and victims of domestic violence in DeKalb County.		CDBG Private State Federal Local	2010 thru 2014	Units	--1 safe-haven --20 shelter beds --2 family units --4 transitional family units --After care for those leaving homeless programs	In Progress	
	Multi-Year Goal					20 beds 6 units		

Table 12: Performance Measurement System Evaluation Chart Cont.

Obj #	Specific Objectives	HUD Objective/ Outcome	Sources of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Needs of Special Populations								
9	Provide supportive services to persons with special needs, very-low income and low-income persons in order to allow them to live independently and with dignity.		CDBG Public Private State Federal	2010 2011 2012 2013 2014	Persons	550 550 550 550 550	In Progress	
	Multi-Year Goal					2,750		
10	Support a process that provides seniors and other persons with special needs the continuum of care for them to live independently and with dignity for as long as possible and provides affordable housing choices when they can no longer live alone.			2010 2011 2012 2013 2014	Persons	10 10 10 10 10	In Progress	
	Multi-Year Goal					50		
11	Implement a comprehensive information management system that link those eligible for social services, supportive housing, public transportation and other services with available programs in order to ensure a higher quality of life for all residents.			2010 2011 2012 2013 2014	Persons	0.2 0.2 0.2 0.2 0.2	In Progress	
	Multi-Year Goal					1		
11	Implement a comprehensive information management system that link those eligible for social services, supportive housing, public transportation and other services with available programs in order to ensure a higher quality of life for all residents.			2010 thru 2014	Persons	1 system – Persons to be assisted to be identified	In Progress	
	Multi-Year Goal					1		

Table 12: Performance Measurement System Evaluation Chart Cont.

Obj #	Specific Objectives	HUD Objective/ Outcome	Sources of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Completed
Community and Economic Development Needs								
12	Promote neighborhood revitalization programs by continuing to address housing and community development needs in neighborhoods that have been identified as priority areas, revitalization areas.			2010	Persons	1	In Progress	
				2011		1		
				2012		1		
				2013		1		
				2014		0		
Multi-Year Goal						4		
13	Explore ways to increase economic opportunities by increasing the availability of affordable childcare increasing employment training, improving access to non-traditional educations and through implementation of other programs as identified.			2010	Persons	10	In Progress	
				2011		10		
				2012		10		
				2013		10		
				2014		10		
Multi-Year Goal						50		
14	Increase economic opportunities by working with the DeKalb/Sycamore Area Transportation Study to maintain and expand the availability of affordable transportation for all low/moderate income residents			2010 thru 2014	Unit	Expand 1 transit line	In Progress	
15	Increase economic opportunities by continuing to provide loan programs for small businesses.			2010 thru 2014	Persons	5	In Progress	